

Financing City Building

- Expectations from residents for amenities and services
- Advances The City Plan's Growth Management Framework
- Reimagine Financial Viability





The City Plan Implementation Approach



Planning, Policy & Regulation



Process & Service Delivery



Data & Measurement



People,
Partnerships
& Change
Management

Examples

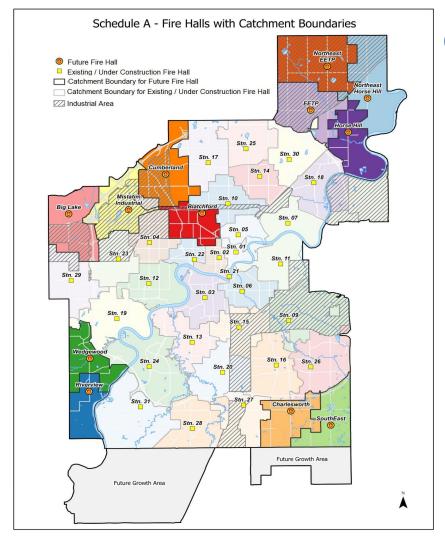
- DistrictPlanning
- City Planning Framework
- Zoning Bylaw Renewal

- Prioritized budgeting
- Business planning
- Operational service delivery

- Measures and targets
- Transparent reporting

- Organizational change management
- External relationships and partnership





Off-Site Levies Approach

- Phased approach to off-site levy implementation
- Fire stations will be included in bylaw



Construction Cost & Off-Site Levies Rates

Costs:

- Land, design, construction, furniture, fixtures, & equipment
- Achievement of City policies e.g.
 Percent for Art, Climate Resilience
- Opportunity to collect ~ 40-45%
- City share ~ 55-60%
- Average rate per hectare ~ \$17,500





Engagement Overview & Outcome

- Facilitated sessions with stakeholder representation from across the sector
- Focused discussion ranging from scope and level of service of infrastructure to logistics of levy collection
- Consensus not achieved on all topics





Next Steps

Bylaw would come into effect on January 1, 2022.

- Continued collaboration with industry on:
 - Development of committee governance model
 - Cash-flow model
 - Process to collect the off-site levies



Thank you

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Planning and Environment Services

Urban Planning and Economy

