



## Governance Excellence

### Council's Extended Governance Model (Agencies, Boards and Commissions)

#### RECOMMENDATION

That the November 8, 2021, Office of the City Clerk report OCC00840, be received for information.

#### Report Purpose

**Information only.**

#### REPORT

##### Overview

In addition to being a member of Council, Councillors participate in an extended governance model which is one way their initiatives and issues can move forward. This extended governance model includes:

- Council appointments of Councillors to external agencies;
- Being assigned the role of Councillor Liaison to a Council committee; and
- Creation of a Council initiative or new civic agency such as an advisory committee.

The purpose of this session during Council orientation is to provide an opportunity for Council to discuss Councillor appointments to civic agencies, as outlined in Attachment 1.

Council Policy C575D Agencies, Boards, Committees and Commissions (Attachment 2, and the associated Procedure in Attachment 3) provides guidance regarding the establishment, maintenance and dissolution of City agencies established by City Council and the appointments made by Council to City and external agencies. A complete list of civic agencies, shown by classification, can be found in Attachment 4.

##### Decision-Making Bodies

- Council delegates decision-making authority to its Standing Committees (limited delegation), Council-created tribunals and decision-making boards.
- Each Standing Committee has a specific mandate, found in Bylaw 18156, Council Committees Bylaw, or in the Standing Committee's establishing bylaw. Membership is made up of

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Councillors, with the exception of Audit Committee, which is made up of Councillors and two public members.

- Tribunals are quasi-judicial boards that are independent venues where citizens can appeal decisions made by City Administration. There are three tribunals:
  1. The Assessment Review Board (ARB);
  2. Subdivision and Development Appeal Board (SDAB); and
  3. The Community Standards and Licence Appeal Committee (CSLAC), which is established as a Council committee.
- Edmonton Combative Sports Commission, Edmonton Salutes Committee and the Naming Committee are City agencies with specific decision-making power delegated to them by City Council in their establishing bylaws.

### **Advisory Committees**

- Advisory committees are used to provide citizen or expert input and advice to Council on issues relevant to Council's priorities, as defined in the Committee's mandate. Councillors may be appointed to serve as Advisors to provide a consistent connection between the group and Council.
- These committees report to City Council in accordance with Council-set reporting requirements and frequency. Advisory committees may also bring forward self-initiated reports to Council.
- While City Administration provides support to these bodies, they are independent from Administration and solely accountable to City Council.

### **Task Forces**

- These bodies are created to provide focussed expeditious policy recommendations to Council or to carry out a specific task. Their work is normally completed within a short period of time, as determined by City Council.
- Members will normally include experts or individuals with identified expertise and involvement in the policy matter being addressed.

### **External Agencies**

- City Council may appoint Councillors, members of Administration, and members of the public to various external entities, including intergovernmental bodies, management bodies, corporations, funding bodies, advisory groups and decision-making boards. These are entities that are not established by or controlled by Council.
- Whether a Councillor, member of Administration, member of the public, or a combination of them, is appointed will depend on the type of entity to which the appointment is being made.
- Members serving on corporate boards owe a legal duty of loyalty and confidentiality to that corporation. The best interests of the corporation may not coincide or align with Council's priorities or Administration's advice to Council.

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#### **ATTACHMENTS**

1. Councillor Appointments For Discussion (2021-2025 Council)
2. Council Policy C575D - Agencies, Boards, Committees and Commissions
3. Procedure C575D - Agencies, Boards, Committees and Commissions
4. 2021 Civic Agencies by Classification