

# Summary of Fall 2021 SCBA Recommendations

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## Summary of Recommended Fall 2021 SCBA Adjustments

The following is a high-level summary of the total impact to the approved capital budget.

No.	Budget Adjustment Type	Impact to Capital Budget (\$ millions)
3.1	New Profiles Recommended for Funding	\$133.0
3.2	Scope Changes	\$7.9
3.3	Recosting (Increases - \$96.0; Decreases - (\$20.1))	\$75.9
3.4	Historical Adjustments	\$ -
3.5	Funding Source Adjustments	\$ -
3.6	Transfers in Excess of \$5 Million Between Profiles	\$ -
	<b>Totals</b>	<b>\$216.8</b>

## Breakdown of Fall 2021 SCBA Adjustments

The following sections provide an overview of the adjustments within each of the categories of the Fall 2021 SCBA. Full details are shown in the Detailed Fall 2021 SCBA Adjustment Report in Attachment 3. New profiles for capital projects being recommended for funding are included in Attachment 4.

### 3.1 New Profiles Recommended for Funding

New profiles recommended for funding are categorized as profiles requesting new funding, profiles requesting pre-approval of 2023 to 2026 funding, and new standalone profiles requesting funding from existing composite profiles. The latter two categories include profiles that are at Checkpoint 3 of the PDDM process and are seeking pre-commitment of funds from the 2023-2026 capital budget or a

transfer of delivery dollars from an existing approved composite profile, respectively.

All new profiles recommended for funding would result in a net increase of \$133.0 million to the approved capital budget. The total value of all new capital profiles recommended for funding is \$311.7 million, which is then offset with transfers from existing composite profiles in the amount of \$178.7 million. The following table summarizes the impact by category:

**Table 1**

	<b>New Profiles with New Funding</b> (Table 1a)	<b>New Profiles requesting pre-approval of 2023-2026</b> (Table 1b)	<b>New Standalone Profiles from Existing Composite Profiles</b> (Table 1c)	<b>Impact to Capital Budget (\$millions)</b>
Total Value of New Capital Profiles	\$4.0	\$213.2	\$94.5	\$311.7
Less: funding transfers from existing approved budgets	-	<84.8>	<93.9>	<178.7>
<b>Net Impact to Approved Capital Budget</b>	<b>\$4.0</b>	<b>\$128.4*</b>	<b>\$0.6</b>	<b>\$133.0</b>

\* precommitment of funding from 2023-2026 Capital Cycle

**New Profiles Requesting New Funding**

Administration is recommending Council approve two new capital profiles totalling \$4.0 million. These two new profiles result in a net \$4.0 million increase to the overall approved capital budget.

Table 1a

	Impact to Capital Budget (\$ millions)
Total Value of New Capital Profiles Requesting New Funding	\$4.0
Less: Profiles funded with transfers from existing approved budgets	<\$Nil>
<b>Net Impact to Approved Capital Budget</b>	<b>\$4.0</b>

The new profiles recommended for new funding are:

**3.1-1 22-10-9311 - Relocation of Staff from City Centre West (\$3.5 million)**

A new capital profile is required to fund the relocation of Employee Service Centre and 311 staff from the City Centre West office locations into other existing leased or owned space, as the lease at City Centre West is expiring near the end of 2022. The work required includes fit-up and modifications to existing City-owned and leased space. This relocation will allow for a more efficient use of the City's leased and owned space. Once complete it is anticipated that this project will result in an ongoing operational savings of approximately \$890,000 per year from annual lease cost savings.

**3.1-2 CM-17-5120 - Real Estate Transportation Legacy Land Acquisition (\$0.5 million)**

A new capital profile is requested to fund the acquisition of land needed to address unintended encroachment or trespass of transportation infrastructure on privately owned land. This profile helps ensure that we are effectively and efficiently managing the corporation for our community. Identifying and providing a solution to address unintentional encroachment on privately owned land helps support decision making, manages risk to the corporation and strategically plan for unknown items. The total budget request for this new profile is \$500,000, funded with Land Fund Retained Earnings.

**New Profiles Requesting Pre-Approval of 2023-2026 Funding**

Administration is recommending the following five new capital profiles that require a precommitment of \$128.4 million in funding from the 2023 to 2026 budget cycle to fund expenditures in those future years.

**Table 1b**

Ref	Profile Number	Profile Name	Amount (\$ millions)
3.1-3	21-12-0350	Edmonton EXPO Centre Rehabilitation	\$98.3
3.1-4	21-12-0320	Edmonton Convention Centre Rehabilitation	\$48.1
3.1-5	21-12-0330	Kinsmen Sports Centre Facility Rehabilitation	\$24.7
3.1-6	21-11-9600	EPS Police Headquarters Rehabilitation	\$23.1
3.1-7	21-24-9301	Latta Bridge (B027) Replacement	\$19.0
<b>Total</b>			<b>\$213.2</b>
Less: New Standalone Profiles funded with transfers from existing approved budgets			<\$84.8>
<b>Net Impact to Approved Capital Budget</b>			<b>\$ 128.4</b>
(Precommitment of 2023 to 2026 capital funding for 2023-2026 expenditures)			

Originally, Administration planned on constructing the larger rehabilitation projects noted in the table above in phases bringing forward only the initial phases of these projects for approval in the Fall 2021 SCBA, and bringing the remaining phases as part of the 2023 to 2026 Capital Budget. However, Administration considers these projects to be high priority, and first in line for renewal dollars in the next budget cycle. By committing future budget cycle dollars to fund the entirety of these projects now, the following benefits can be achieved:

- Improve the continuity and integrity of project resourcing and contracts;
- Allow design and construction teams to improve schedule and cost efficiency of work packages;
- Reduce the frequency and duration of construction mobilizations and service interruptions to facilities and users;

- Mitigate risks in the phased approach of upcoming changes to the National Energy Code and the Alberta Building Code, which may result in different versions of the code applied to similar design elements across the phases, necessitating re-design to obtain permits and/or re-work where elements interface.

Further details of these projects are included within the new stand alone profiles in Attachment 4.

### **New Standalone Profiles Requesting Funding from Existing Approved Profiles**

Administration is recommending that Council approve nine new capital profiles that are primarily funded with transfers from existing approved profiles. These profiles contain projects originally within the scope of the approved composite profiles that have completed a sufficient level of planning and design (reached Checkpoint 3) and are being created as a standalone profile in compliance with capital budget practices (\$2 million or greater for growth projects and \$5 million or greater for renewal projects).

The total value of all nine profiles is \$94.5 million, funded with \$93.9 million from already existing profiles and \$0.6 million in Developer Financing.

The table below provides a summary of the nine new profiles included in this category that make up the \$94.5 million.

**Table 1c**

<b>Ref</b>	<b>Profile Number</b>	<b>Profile Name</b>	<b>Amount (\$millions)</b>
3.1-8	21-10-9105	Fire Station #8 Relocation - Blatchford	\$23.7
3.1-9	21-12-0340	The Orange Hub Phase II Rehabilitation	\$20.6
3.1-10	21-12-0310	Peter Hemingway Fitness & Leisure Centre Rehabilitation - Phase 1	\$10.5
3.1-11	21-31-9100	Rundle Park Road and Parking Lot Renewal	\$10.1
3.1-12	21-32-9101	William Hawrelak Park Rehabilitation	\$6.8
3.1-13	21-24-9302	Glenora Bridge (B097) Renewal	\$6.0
3.1-14	21-50-9101	103 Avenue Streetscape	\$5.8
3.1-15	21-21-9120	Government Centre LRT Station Electric System Replacement	\$5.7

3.1-16	21-21-9110	129 Avenue Special Trackworks (Crossover)	\$5.3
<b>Total</b>			<b>\$94.5</b>
Less: New Standalone Profiles funded with transfers from existing approved budgets			<\$93.9>
<b>Net Impact to Approved Capital Budget</b>			<b>\$0.6</b>

### 3.2 Scope Changes

Scope change adjustments are required when projected costs for capital profiles have increased or decreased to accommodate changes in the scope of work originally planned. Recommended scope changes are categorized as follows:

- Scope change increases requesting new funding
- Scope change increases requesting funding be transferred from an existing approved budget

Scope changes recommended in the Fall 2021 SCBA will result in an increase of \$7.9 million to the approved capital budget.

**Table 2**

	Impact to Capital Budget (\$millions)
Total Value of Scope Change Increases	\$19.2
Less: Scope Change Increases funded with transfers from existing approved budgets	<\$11.3>
<b>Net Impact to Approved Capital Budget</b>	<b>\$ 7.9</b>

#### Scope Change Increases Requesting New Funding

Scope changes recommended for new funding are as follows:

##### **3.2-1. CM-10-1010 - Facility: Planning and Design - Growth (\$3.2 million)**

This change of scope is required as per the August 30, 2021 City Council in-private report "CS00681: Major Event Update". If approved, the funding

will be held in abeyance until the conditions noted in CS00681 have been met.

**3.2-2. 15-21-3400 - Kihciy Askiy Sacred Earth (\$2.0 million)**

This scope change is required to fund Phase 1B of the Kihciy Askiy Sacred Earth project. Phase 1B includes a storage building, trails, and landscaping. The recommended funding source for the \$2,000,000 scope change is Pay-As-You-Go.

**3.2-3. CM-99-9000 - Infrastructure Delivery - Growth (\$1.1 million)**

A scope change is being requested to add a new project to composite profile "CM-99-9000 - Infrastructure Delivery - Growth". The new project being requested is capital upgrades to the City Nursery based on recommendations made in the Program Service Review. These upgrades include addressing issues of pooling and ponding along the road inside the nursery, and addressing the issue of an underground spring near the entrance. These upgrades include improvements to the nursery road so that shipping, receiving and production areas can move goods without issue. This new profile would be funded using \$1,089,299 of net proceeds from the sale of excess land.

**3.2-4. CM-18-1510 - Technology Applications - Renewal (\$0.5 million)**

This scope change is required to add a new project to the Technology Applications composite profile to address required enhancements to the current Assessment and Taxation system related to the Clean Energy Improvement Program (CEIP) approved by City Council. The recommended funding source for the 500,000 scope change is Pay-As-You-Go.

**3.2-5. CM-99-9000 - Infrastructure Delivery - Growth (\$0.4 million)**

This scope change is required to provide initial grading and seeding of land at the Orchards School and Park site for future amenities. This \$440,000 scope change is funded entirely by developer contributions.

**3.2-6. CM-12-0000 - Facility: Service Delivery - Renewal (\$0.4 million)**

This scope change is the restoration of the Keilor Stone House, Cabin & Summer Kitchen rehab project being delivered within composite profile "CM-12-0000 - Facility: Service Delivery - Renewal". The recommended funding source for this \$400,000 scope change is the Heritage Resources Reserve.

**3.2-7. CM-18-1514 - Technology Implementation - Growth (\$0.3 million)**

This scope change is required to add the new Legal Services document management system project to the existing composite capital profile



"CM-18-1514 - Technology Implementation - Growth". This project will ensure that electronic files are updated and maintained in compliance with Law Society of Alberta file management standards, and would bring City of Edmonton practices in-line with those of external law firms. This will result in less duplication of work, facilitate better file organization, and reduce clerical tasks associated with manual filing. The recommended funding source for this \$250,000 scope change is Pay-As-You-Go.

**3.2-8. CM-12-0000 - Facility: Service Delivery - Renewal (\$0.04 million)**

This scope change is required to add limited repairs and renewal required for Rogers Place Arena at a cost of \$38,803. This scope change is funded entirely by the Rogers Place Arena Reserve, which consists of money put aside from the ticket surcharge that is to be used for this scope of work.

**Scope Change Increases Requesting Funding From Existing Budget**

Scope changes recommended to be funded with a transfer from an existing approved budget (and therefore have no impact on the City's overall capital budget) are as follows:

**3.2-9. 21-10-9103 - Iron Works Building Rehabilitation Phase 1 (\$8.0 million)**

This scope change is required to add phase 2 construction and phase 3 design to standalone capital profile "21-10-9103 - Iron Works Building Rehabilitation Phase 1". The current approved budget for this profile only covered Phase 1 of the project (Building shell & Envelope Systems (curtain wall, windows, structural steel, roofing - basically building shell)). This funding request is for the Phase 2 construction (Base Building & interior works (mechanical, Electrical, life saving systems, party walls and common areas) and Phase 3 design (Tenant fit-out). The total funding request for this scope change is \$7,952,070, and the recommended funding source is a transfer from existing composite profile "15-74-4031 - The Quarters Downtown - Phase II".

With the approval of this scope change, the estimated completion date of the Iron Works Building Rehabilitation capital profile will be changed from "December, 2022" to "December, 2023".

**3.2-10. 18-28-1014 - Heritage Valley District Park (\$2.1 million)**

This scope change is required to add various new growth components to the Heritage Valley District Park project with a total cost of \$2,065,445. Additions include an irrigation system for premiere fields, landscaping and beautification, and trail upgrades. This recommended funding source for this scope change is a transfer from existing composite profile "CM-99-9000 - Infrastructure Delivery - Growth".

**3.2-11.21-20-2100 - 170 Street Pedestrian Bridge (\$0.9 million)**

This scope change is required to include additional scope into the delivery of the 170 Street Pedestrian Bridge Project that will allow for final finishing for the site. This includes additions such as landscaping and fencing in the area. The total funding request for this scope change is \$922,649, with all requested funds being a transfer from the existing composite profile "CM-99-9000 - Infrastructure Delivery - Growth".

**3.2-12.20-12-0200 - ACT Aquatic and Recreation Centre Renewal (\$0.4 million)**

This scope change is required to upgrade the chlorination monitoring system at the ACT Aquatic and Recreation Centre to meet current Occupational Health and Safety (OH&S) Standards. The total amount of the scope change is \$394,000, and the recommended funding source is a transfer from existing composite capital profiles "CM-99-9000 - Infrastructure Delivery - Growth".

**3.2-13.21-22-9401 - Stony Plain Road Rehab - 184 St to 231 St & 231 St to Anthony Henday Drive (\$Nil)**

This change in scope is required to add rehabilitation work for 215 Street (Stony Plain Road to 113 Avenue) to capital profile "21-22-9401 - Stony Plain Road Rehab - 184 St to 231 St & 231 St to Anthony Henday Drive". The funding for this piece of work was included in the original budget request for this standalone profile, and the detailed scope has now been defined. This scope change request does not require any additional funding.

**3.2-14.17-99-2001 - Century Place Base Bldg Rehab & Tenant Improvements (\$Nil)**

This scope change is required to add the following components to capital profile "17-99-2001 - Century Place Base Bldg Rehab & Tenant Improvements":

1. Design services for tenant improvements on floors 3,7 and 9. These will include full abatement, gender neutral barrier-free washrooms if one doesn't exist and densification per the new City of Edmonton Corporate Space Guidelines.
2. Tenant improvements to the second floor (previously funded) and 16th floor training room.
3. Upgrade to or replacement of mechanical and electrical base building services to their point of entry at each floor level, including the mechanical room and roof.
4. Elevator control upgrades and cab refurbishment.
5. Abatement of all areas affected by construction.
6. Dismantling and relocation of the Data Centre on the 21st floor.
7. Washroom upgrades on every level not previously completed.
8. Provisions for the future connection to District Energy.

9. Water service upgrades (Domestic and Sprinkler) from the street into the building.

These scope changes that have now been defined can be accommodated within the existing approved budget, therefore no additional funding is required.

### **3.2-15. CM-21-6000 - Pedestrian Wayfinding (\$Nil)**

A scope change is required to add the following projects to this composite profile:

1. Pedestrian wayfinding signage to be installed to enhance wayfinding at, and proximal to, stops on the Valley Line South East in the downtown core; and
2. Adding and upgrading wayfinding signage to support active mode users on shared pathways and on-street bike routes throughout the City.

The estimated cost of these two projects is \$446,000. Funding for these projects is available within the current approved composite budget, therefore no new funding is required.

### **3.3 Recosting**

Recosting adjustments are required when an approved capital project is projected to be over or under budget. This can occur when tenders on capital projects are over or under the budget. Recommended recosting adjustments are categorized as:

- Recosting increases requesting new funding
- Recosting increases requesting funding to be transferred from an existing approved budget
- Recosting decreases with funding released
- Recosting decreases with funding transferred back to original composite profiles

Recosting adjustments recommended in the Fall 2021 SCBA will result in a net \$75.9 million increase to the approved capital budget.

Table 3

	Recosting Increases			Recosting Decreases			Combined Impact to Capital Budget
	Requiring New Funding	Funded with Transfers	Total	Funding Releases	Funding Transfer to Composites	Total	
Total Value of New Recosting Adjustments	\$96.6	\$2.2	<b>\$98.8</b>	<\$20.1>	<\$6.4>	<b>&lt;26.5&gt;</b>	<b>\$72.3</b>
Less: funding transfers from existing approved budgets	-	<2.8>	<b>&lt;2.8&gt;</b>	-	6.4	<b>6.4</b>	<b>3.6</b>
<b>Net Impact to Approved Capital Budget</b>	<b>\$96.6</b>	<b>\$ &lt;0.6&gt;</b>	<b>\$96.0</b>	<b>&lt;\$20.1&gt;</b>	<b>\$ -</b>	<b>&lt;20.1&gt;</b>	<b>\$75.9</b>

### Recosting Increases Requesting New Funding

Recosting adjustments recommended for new funding are as follows:

#### **3.3-1. CM-25-0000 - Transportation: Neighbourhoods - Renewal (\$54.2 million)**

This recosting adjustment is to add \$54,151,870 of Neighbourhood Renewal Reserve funding to composite profile "CM-25-0000 - Transportation: Neighbourhoods - Renewal". This adjustment is primarily needed to add back funding that had previously been approved within this composite capital profile in the 2019-2022 capital budget cycle, but was transferred to various standalone capital profiles for 2023 and beyond budget years in previous SCBA reports. Administration is now recommending that this funding be added back to the 2019 to 2022 composite profile. Neighbourhood renewal expenditures approved for 2023 and beyond should be funded with a pre-commitment of neighbourhood renewal reserve funding from the next budget cycle. This is in line with how the program has previously been

managed, and results in a more effective use and cash flow of Neighbourhood renewal reserve funds.

### **3.3-2. 18-66-6503 - 50 Street CPR Grade Separation (\$42.4 million)**

This recosting adjustment is required to fully fund the "50 Street CPR Grade Separation" project so that it can proceed to the delivery phase. The request for \$42,444,166 of additional budget is required due to an updated estimate for the project, which is based on a more comprehensive design and understanding of all the elements that were originally put forward within the original budget request. Specific increases in estimates relate to increased land costs, utility relocations and the added complexities of working near the CP Rail Yard. Recommended funding for this request is tax-supported debt. There is a potential for additional federal funding becoming available to help offset the total additional budget required. Once the outcome of possible federal funding is known and it is determined that the project is eligible for funding, Administration will reduce the total \$42,444,166 million of additional tax-supported debt by the amount of any additional federal funding received.

## **Recosting Increases Requesting Funding from Existing Approved Budget**

Recosting adjustments requesting a transfer from an existing approved budget (no impact to the City's overall capital budget) are as follows:

### **3.3-3. 21-32-9100 - Confederation District Park Renewal (\$1.6 million)**

This recosting adjustment is required to transfer \$1,647,127 of funding from composite profile "CM-32-0000 - Open Space: Parks - Renewal" to "21-32-9100 - Confederation District Park Renewal" to address higher than estimated tender pricing. In addition, \$581,352 of partnership funding is being released from "21-32-9100 - Confederation District Park Renewal" due to the scope of the Low-impact drainage component of this project being scaled back.

### **3.3-4. 15-74-4104 - Warehouse Campus Neighbourhood Central Park Land Acquisition (\$0.6 million)**

This recosting adjustment is to transfer \$600,000 from "CM-74-4100 - Downtown CRL" to "15-74-4104 - Warehouse Campus Neighbourhood Central Park Land Acquisition" for land acquisition, environmental and legal costs. Funds are available for this transfer as a result of changes in the implementation timeline for Jasper Avenue New Vision, as explained in the March 30, 2020 Council Report CR\_8137.

## **Recosting Decreases - Funding Releases**

Recosting adjustments that result in a net decrease to the City's approved capital budget are as follows:

**3.3-5. CM-25-0000 - Transportation: Neighbourhoods - Renewal (<\$10.4 million>)**

This recosting adjustment is required to reduce the amount of Local Improvements Property Tax Share funding within "CM-25-0000 - Transportation: Neighbourhoods - Renewal". When previous neighbourhood standalone profiles were created in the 2019-2022 cycle, the Local Improvements Property Tax Share funding source within the parent composite was not drawn down accordingly. This adjustment ensures the remaining Local Improvement funding within "CM-25-0000 - Transportation: Neighbourhoods - Renewal" reflects the best estimate of the need for this funding amongst the projects remaining currently in the composite.

**3.3-6. 20-20-2020 - Transit Priority Improvements - Heritage Valley to Century Park (<\$5.9 million>)**

This recosting adjustment is required to release \$5,898,000 of tax-supported debt funding from "20-20-2020 - Transit Priority Improvements - Heritage Valley to Century Park". Initially, this capital profile was created to make road/signalling improvements for the shuttle service between Heritage Valley Park and Ride to Century Park station. On June 22, 2021, City Council approved the Capital Line South Light Rail Transit (LRT) Extension. With the LRT extension being approved, these transit priority improvements are no longer required, and the funding is therefore being released.

**3.3-7. CM-36-0000 - Open Space: Partner - Renewal (<\$3.0 million>)**

This recosting adjustment is required to release \$3,000,000 in partnership funding from "CM-36-0000 - Open Space: Partner - Renewal", which has up to now been unrealized. Based on our current work with community partners, it is projected that most of the community-driven projects where they have been able to raise their component of the partner funding have been initiated with the City for this budget cycle. Where partners are still in the process of securing their portion of funding, these projects would likely proceed as part of the next capital budget cycle.

**3.3-8. 15-21-5357 - Valley Zoo - Natures Wild Backyard (<\$0.4 million>)**

This recosting adjustment is to release \$444,185 of funding from capital profile "15-21-5357 - Valley Zoo - Natures Wild Backyard" because the project is near completion and projected to be under budget.

**3.3-9. CM-66-3202 - LRT Escalator & Elevator Renewal (<\$0.2 million>)**

This recosting adjustment is to release \$200,000 of funding from capital profile "CM-66-3202 - LRT Escalator & Elevator Renewal" because the project is near completion and projected to be under budget.

**3.3-10. 12-66-1454 - 91 St: 25 - 41 Ave SW (<\$0.1 million>)**

This recosting adjustment is to release \$129,000 of Developer Arterial Roadway Assessment (ARA) funding from capital profile "12-66-1454 - 91 St: 25 - 41 Ave SW" as the project is now complete and came in under budget..

**3.3-11. 18-61-1011 - 66 St Tunnel Plinth - Lifecycle Replacement (<\$0.03 million>)**

This recosting adjustment is to release \$31,223 of funding from capital profile "18-61-1011 - 66 St Tunnel Plinth - Lifecycle Replacement" as the project is now complete.

**3.3-12. 18-75-1012 - Victoria Clubhouse Elevator (<\$0.01 million>)**

This recosting adjustment is to release \$13,371 of funding from capital profile "18-75-1012 - Victoria Clubhouse Elevator" as the project is now complete.

**Recosting Decreases - Funding Transferred Back to Original Composite Profiles**

Recosting adjustments where funding is transferred back to the composite profiles where it was originally transferred from are as follows:

**3.3-13. 19-40-9014 - NRP Recon - Strathcona (<\$6.4 million>)**

This recosting adjustment is to transfer \$6,400,000 of funding from "19-40-9014 - NRP Recon - Strathcona" back to the composite profile (CM-25-0000) that it was originally transferred from when it was brought forward at Checkpoint 3 of the PDDM. This transfer is consistent with the City's budget practices in managing neighbourhood renewal funds. The project is near completion and not projected to incur these costs.

**3.4 Historical Adjustments**

This type of adjustment occurs when a change in a funding source in past years requires an adjustment to the overall budget of a profile. For example, changes in projected partnership funding or developer financing could occur throughout the lifetime of the capital profile, or the City may receive additional grant funding.

There are no Historical Adjustments recommended in the Fall 2021 SCBA.

**3.5 Funding Source Adjustments (Council)**

This type of adjustment is strictly for funding source adjustments that normally result in no change to the overall budget of a profile, however requires Council approval because they involve debt financing or a specific level of reserve funding. Composite profiles are also included as part of this process.

Funding source adjustments recommended in the Fall 2021 SCBA will not have an impact on the approved capital budget.

### **3.6 Transfers in Excess of \$5 Million Between Profiles**

Approved profiles with transfers between them that exceed \$5 million need to be approved by City Council. The net result is an overall adjustment of \$0 to the approved capital budget. Some transfers that are under \$5 million are also included within this category due to the type of funding source or additional transparency, as deemed necessary.

Transfer adjustments recommended in the Fall 2021 SCBA are as follows:

#### **3.6-1. CM-12-0000 - Facility: Service Delivery - Renewal (\$22.4 million)**

This adjustment is required to rebalance funding within the City's renewal program. Currently, composite profile "CM-12-0000 - Facility: Service Delivery - Renewal" does not have sufficient funding to cover all of its projects needs. This is due to a number of standalone project cost estimates coming in higher than originally forecast, and also a need to accommodate several unplanned projects. This adjustment would add \$22,400,000 of funding into the "Facility: Service Delivery - Renewal" composite profile. The recommended funding for this adjustment is a transfer from "CM-13-0000 - Facility: Service Support - Renewal".

#### **3.6-2. CM-31-0000 - Open Space: River Valley System - Renewal (\$11.0 million)**

This adjustment is required to rebalance funding within the City's renewal program. Currently, composite profile "CM-31-0000 - River Valley Renewal" is over-subscribed. The over-subscription is due in large part to higher than anticipated project costs for the renewal of assets that were in poor or very poor condition, and the addition of unplanned projects and costs. This adjustment would add \$11,000,000 of funding into the River Valley Renewal composite profile. The recommended funding for this adjustment is transfers of \$5,000,000 from "CM-32-0000 - Open Space: Parks - Renewal" , \$1,000,000 from "CM-34-0000 - Open Space: Environmental - Renewal" , and \$5,000,000 from "CM-36-0000 - Open Space: Partner - Renewal".

#### **3.6-3. CM-11-0000 - Facility: Safety and Security - Renewal (\$9.9 million)**

This adjustment is required to rebalance funding within the City's renewal program. Currently, composite profile "CM-11-0000 - Facility: Safety and Security - Renewal" does not have sufficient funding to cover all of its projects needs. This is due to a number of standalone project cost estimates coming in higher than originally forecast, and also a need to accommodate several unplanned projects. This adjustment would add \$9,860,000 of funding into the "Facility: Safety and Security - Renewal" composite profile.



The recommended funding for this adjustment is a transfer from "CM-13-0000 - Facility: Service Support - Renewal".

**3.6-4. 21-10-9104 - Centennial Plaza Renewal (\$0.5 million)**

This transfer is required to move \$500,000 of funding from the Milner Library Renewal & Upgrades standalone capital profile, to the Centennial Plaza Renewal standalone capital profile. This funding had originally been added to the Milner Library profile during the Fall 2016 Supplemental Capital Budget Adjustment to be spent on design for Centennial Plaza. The Centennial Plaza Redevelopment project now has its own standalone profile and all project expenses and funding will be captured within it.