

CAPITAL PROFILE REPORT

Profile Page 1

PROFILE NAME: **GREAT NEIGHBOURHOODS INITIATIVE**
 PROFILE NUMBER: **09-21-5800**
 DEPARTMENT: **Integrated Infrastructure Services**
 LEAD BRANCH: **Building Great Neighbourhoods**
 PROGRAM NAME:
 PARTNER:
 BUDGET CYCLE: **2008**

FUNDED

PROFILE STAGE: **Approved**
 PROFILE TYPE: **Composite**
 LEAD MANAGER: **Craig Walbaum**
 PARTNER MANAGER:
 ESTIMATED START: **January, 2009**
 ESTIMATED COMPLETION: **December, 2015**

Service Category:		Major Initiative:	
GROWTH	RENEWAL	PREVIOUSLY APPROVED:	72,872
100		BUDGET REQUEST:	-
		TOTAL PROFILE BUDGET:	72,872

PROFILE DESCRIPTION

Great Neighbourhoods Initiative: To ensure that neighbourhood improvements are planned and occur at the same time that roads and/or drainage infrastructure rehabilitation or renewal is undertaken.

This composite complements the Neighbourhood Renewal Program which outlines the investment needed to renew transportation and drainage assets within neighbourhoods. The scheduling of neighbourhoods is determined by Transportation through a 3-year integrated program coordinated with Drainage and Great Neighbourhoods.

PROFILE JUSTIFICATION

To ensure that neighbourhood improvements are planned and occur at the same time that roads and/or drainage infrastructure rehabilitation or renewal is undertaken. Outcome: vibrant neighbourhoods and a dynamic downtown. A City with strong, sustainable neighbourhoods, physically sound, with opportunity for all citizens.

CHANGES TO APPROVED PROFILE

2015 Spring SCBA (CA#20):

(2.5.9) To recognize addition \$165k - Agreement signed with AB gov't to cost share signal lights in the GN.

(2.6.1) To transfer \$1,971k from 12-21-5800 to 09-21-5800 GN in order to complete projects that started in 09-21-5800. The major projects include the Jasper Place 149-158 Street (SPR) and Central Station - Jasper Avenue projects.

2015 Spring SCBA (CA#22): (2.7.4) Transfer \$63K from the profile to operating to pay for art purchases for the GN Jasper Place Revit 155-158 St (Stony Plain Rd Streetscape) project.

2015 Spring SCBA (AA#21): (GM.11) Transfer \$245K from profile 09-21-5800 GN to 12-28-2001 Tree Planting for the Whyte Avenue Tree Project.

2015 Fall SCBA (CA#40): (3.4.9) Reduce partner funding accrued in 2014. Actual received was less than accrued by \$35K.

2016 Spring SCBA (CA#20): (2.4.4) To reverse Fall 2015 SCBA entry of \$34,850 Partner funding for the 2014 accrual as it was already accounted for.

2016 Fall SCBA (AA#41): (CM.3) Transfer \$548,046 TSD from 12-21-5800 to 09-21-5800 to cover total project costs.

CAPITAL PROFILE REPORT

Profile Page 2

PROFILE NAME: Great Neighbourhoods Initiative

PROFILE NUMBER: 09-21-5800

BRANCH: Building Great Neighbourhoods

FUNDED

PROFILE TYPE: Composite

CAPITAL BUDGET AND FUNDING SOURCES (000's)

		Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
APPROVED BUDGET	Approved Budget												
	Original Budget Approved	55,555	-	-	-	-	-	-	-	-	-	-	55,555
	2009 CBS Budget Adjustment	-6,443	-	-	-	-	-	-	-	-	-	-	-6,443
	2010 CBS Budget Adjustment	-8,697	-	-	-	-	-	-	-	-	-	-	-8,697
	2011 CBS Budget Adjustment	-15,584	-	-	-	-	-	-	-	-	-	-	-15,584
	2012 CBS Budget Adjustment	13,296	-	-	-	-	-	-	-	-	-	-	13,296
	2013 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
	2013 CBS Budget Adjustment	32,061	-	-	-	-	-	-	-	-	-	-	32,061
	2014 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
	2014 SCBA Transfers >\$250K<\$1M	700	-	-	-	-	-	-	-	-	-	-	700
	2015 Cap Administrative	-624	-	-	-	-	-	-	-	-	-	-	-624
	2015 Cap Council	2,038	-	-	-	-	-	-	-	-	-	-	2,038
	2015 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Administrative	548	-	-	-	-	-	-	-	-	-	-	548
	2016 Cap Council	22	-	-	-	-	-	-	-	-	-	-	22
	2016 Cap Capital Budget Adj (one-off)	-	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
	2017 Cap Carry Forward	-29	29	-	-	-	-	-	-	-	-	-	-
	Current Approved Budget	72,843	29	-	-	-	-	-	-	-	-	-	72,872
APPROVED FUNDING SOURCES	Approved Funding Sources												
	Partnership Funding	165	-	-	-	-	-	-	-	-	-	-	165
	Pay-As-You-Go	-	-	-	-	-	-	-	-	-	-	-	-
	Tax-Supported Debt	72,678	29	-	-	-	-	-	-	-	-	-	72,707
APPROVED FUNDING SOURCES	Current Approved Funding Sources	72,843	29	-	-	-	-	-	-	-	-	-	72,872

BUDGET REQUEST	Budget Request	-	-	-	-	-	-	-	-	-	-	-	-
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REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	72,843	29	-	-	-	-	-	-	-	-	-	72,872
	Requested Funding Source												
	Partnership Funding	165	-	-	-	-	-	-	-	-	-	-	165
	Pay-As-You-Go	-	-	-	-	-	-	-	-	-	-	-	-
	Tax-Supported Debt	72,678	29	-	-	-	-	-	-	-	-	-	72,707
REVISED BUDGET (IF APPROVED)	Requested Funding Source	72,843	29	-	-	-	-	-	-	-	-	-	72,872

CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
REVISED BUDGET (IF APPROVED)	Construction	2,753	29	-	-	-	-	-	-	-	-	-	2,782
	Design	-35	-	-	-	-	-	-	-	-	-	-	-35
	Other Costs	70,188	-	-	-	-	-	-	-	-	-	-	70,188
	Percent for Art	-63	-	-	-	-	-	-	-	-	-	-	-63
	Total	72,843	29	-	-	-	-	-	-	-	-	-	72,872

OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Total Operating Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROFILE REPORT

Profile Page 1

PROFILE NAME: **GREAT NEIGHBOURHOODS INITIATIVE**
 PROFILE NUMBER: **12-21-5800**
 DEPARTMENT: **Integrated Infrastructure Services**
 LEAD BRANCH: **Building Great Neighbourhoods**
 PROGRAM NAME:
 PARTNER:
 BUDGET CYCLE: **2009-2011**

FUNDED

PROFILE STAGE: **Approved**
 PROFILE TYPE: **Composite**
 LEAD MANAGER: **Craig Walbaum**
 PARTNER MANAGER:
 ESTIMATED START: **January, 2012**
 ESTIMATED COMPLETION: **December, 2015**

Service Category:		Major Initiative:	
GROWTH	RENEWAL	PREVIOUSLY APPROVED:	17,404
	100	BUDGET REQUEST:	-
		TOTAL PROFILE BUDGET:	17,404

PROFILE DESCRIPTION

As part of the City's ongoing investment in the infrastructure of Edmonton's neighbourhoods, Edmonton City Council first approved the Great Neighbourhood 10-year \$150 million capital budget through Tax Supported Debt (TSD) in December 2008. Any projects underway at year end 2011 under profile 09-21-5800 will continue using TSD as the funding source.

The budget has been cash flowed over 10 years to 2018 with \$45 million being requested for the next budget cycle from 2012 to 2014 using TSD.

The Great Neighbourhood Capital Program was established in the 10-year capital plan to invest about \$15 million per year to develop and deliver on community-identified priorities. This program invests in three key areas:

Neighbourhood Revitalizations - Revitalization projects in Council Approved neighbourhoods through work such as streetscape improvements, property acquisition and arterial road revisions.

The following revitalization areas are council approved. Jasper Place Revitalization: Design from 140 St to 170 St is under way in 2011 with over (\$10.9 m) in construction scheduled from 2012 to 2016. Alberta Avenue: Continuation of the City Council approved Avenue Revitalization will occur with the remaining four phases scheduled through to 2014 at (\$12.9 m). This work will occur in conjunction with Transportation and Streets Roadway rehabilitation. McCauley Revitalization: Design is occurring in 2010/2011 (\$5m) with construction of the three subsequent phases scheduled from 2012 through to 2014 at (\$6.8 m). Central McDougall/Queen Mary Park Revitalization: Design will occur in 2011/2012 (\$2m) with (\$6.7 m) in construction scheduled from 2012 to 2014.

Coordinated Neighbourhood Redevelopment & Improvements - also known as the Great Neighbourhoods Improvement Fund. Types of improvements made through this fund supports renewal and/or intensification efforts and reflects neighbourhood priorities. These projects are coordinated with other City investments, such as Drainage and Transportation rehabilitation and/or renewal work and capitalizes on opportunities for the City to be more efficient and effective. Investments that are made are unique to each neighbourhood and could include (but are not limited to) walkway connections, connections to existing bike or walking networks, amenities such as benches, trees, and can be safety enhancements, and leisure activities that are identified by residents for improving livability in their neighbourhood.

\$3 to \$5 million has been allocated per year for 2012-2014 with between 30 to 50 million over the 10 year capital program plan.

Business Development - funds rehabilitation projects that focus primarily on neighbourhood business and commercial areas. This development targets infrastructure enhancements such as streetscapes and aesthetic enhancements. This supports the idea of complete communities and living local.

Overall, \$1 to \$1.5 million has been allocated per year for work in business and commercial neighbourhoods in 2012-2014 with between 10 to 15 million over the 10 year capital program plan. \$250,000 per year will supplement the Corner Store Program by completing streetscape improvements on public owned land in business areas that fall outside of Business Revitalization Zones (BRZ's). Like the Coordinated Neighbourhood Redevelopment and Improvement Fund, the work undertaken with this fund would look to be coordinated with other City investments.

PROFILE JUSTIFICATION

Great Neighbourhoods is a corporate approach to integrating and coordinating city services and through this internal collaboration, the city engages and informs residents with one City voice.

Great Neighbourhoods embodies the four principles of The Way Ahead: Integration, Sustainability, Livability and Innovation. The Great Neighbourhoods Capital Program improves several Strategic Goals: Improving Livability, Transforming Urban Form and Preserving and Sustaining our Environment.

CAPITAL PROFILE REPORT

Profile Page 2

CHANGES TO APPROVED PROFILE

2015 Spring SCBA (CA#20): (2.6.1) To transfer \$1,971k from 12-21-5800 to 09-21-5800 GN in order to complete projects that started in 09-21-5800. The major projects include the Jasper Place 149-158 Street (SPR) and Central Station - Jasper Avenue projects.

2015 Fall SCBA (CA#40): (3.4.8) To record additional \$50k funding received in 2015 of 50K from 124 Street BRZ for enhancements on 124 street Pocket Park as per the funding agreement.

2016 Fall SCBA (AA#41): (CM.3) Transfer \$548,046 TSD from 12-21-5800 to 09-21-5800 to cover total project costs.

2016 Fall SCBA (CA#40): (2.5) To account for \$75,000 partner funding received from 124 Street BRZ for park space enhancements.

2017 Fall SCBA (CA#40): 2.4-03 Profile is complete, Historic adjustment to reflect additional Partner funding of \$20K received.

CAPITAL PROFILE REPORT

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PROFILE NAME: Great Neighbourhoods Initiative

FUNDED

PROFILE NUMBER: 12-21-5800

PROFILE TYPE: Composite

BRANCH: Building Great Neighbourhoods

CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	45,000	-	-	-	-	-	-	-	-	-	45,000
	2012 CBS Budget Adjustment	-14,820	-	-	-	-	-	-	-	-	-	-14,820
	2013 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2013 CBS Budget Adjustment	-10,368	-	-	-	-	-	-	-	-	-	-10,368
	2014 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2015 Cap Council	-1,921	-	-	-	-	-	-	-	-	-	-1,921
	2015 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Administrative	-548	-	-	-	-	-	-	-	-	-	-548
	2016 Cap Council	75	-	-	-	-	-	-	-	-	-	75
	2016 Cap Capital Budget Adj (one-off)	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Release to Corp Pool	-34	-	-	-	-	-	-	-	-	-	-34
	2017 Cap Council	20	-	-	-	-	-	-	-	-	-	20
	2017 Cap Carry Forward	-2,499	2,499	-	-	-	-	-	-	-	-	-
	Current Approved Budget	14,906	2,499	-	-	-	-	-	-	-	-	17,404
APPROVED FUNDING SOURCES	Approved Funding Sources											
	Partnership Funding	145	-	-	-	-	-	-	-	-	-	145
	Tax-Supported Debt	14,760	2,499	-	-	-	-	-	-	-	-	17,259
	Current Approved Funding Sources	14,906	2,499	-	-	-	-	-	-	-	-	17,404

BUDGET REQUEST	Budget Request	-	-	-	-	-	-	-	-	-	-	-
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REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	14,906	2,499	-	-	-	-	-	-	-	-	17,404
	Requested Funding Source											
	Partnership Funding	145	-	-	-	-	-	-	-	-	-	145
	Tax-Supported Debt	14,760	2,499	-	-	-	-	-	-	-	-	17,259
	Requested Funding Source	14,906	2,499	-	-	-	-	-	-	-	-	17,404

CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
REVISED BUDGET (IF APPROVED)	Construction	-4,906	2,499	-	-	-	-	-	-	-	-	-	-2,408
	Other Costs	19,812	-	-	-	-	-	-	-	-	-	-	19,812
	Total	14,906	2,499	-	-	-	-	-	-	-	-	-	17,404

OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Total Operating Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROFILE REPORT

Profile Page 1

PROFILE NAME: GREAT NEIGHBOURHOODS INITIATIVE
 PROFILE NUMBER: CM-21-5800
 DEPARTMENT: Integrated Infrastructure Services
 LEAD BRANCH: Building Great Neighbourhoods
 PROGRAM NAME:
 PARTNER: Neighbourhoods
 BUDGET CYCLE: 2015-2018

FUNDED

PROFILE STAGE: Post Budget Approval
 PROFILE TYPE: Composite
 LEAD MANAGER: Craig Walbaum
 PARTNER MANAGER: Heather McRae
 ESTIMATED START: January, 2015
 ESTIMATED COMPLETION: December, 2018

Service Category:		Major Initiative:	Great Neighbourhoods
GROWTH	RENEWAL	PREVIOUSLY APPROVED:	54,676
12	88	BUDGET REQUEST:	-2,000
		TOTAL PROFILE BUDGET:	52,676

PROFILE DESCRIPTION

The Great Neighbourhoods Capital Program invests in Neighbourhood Revitalization, Building Great Neighbourhoods, and Business Development. From 2015-2018, the Great Neighbourhoods Initiative is investing in 4 Revitalization areas through streetscape projects in McCauley, Central McDougall/Queen Mary Park, 118 Ave, Jasper Place (Stony Plain Road), and partial funding for MacEwan West Campus (\$15M) as part of the Jasper Place area revitalization. Profile 15-21-7777 includes \$16M to fund the remainder of the building's purchase. 38 neighbourhoods have been identified for the work of Building Great Neighbourhoods from 2015-2022, coordinated with Drainage Renewal and Neighbourhood Renewal Projects. The work identified reflects the uniqueness of each neighbourhood and includes priorities identified by the community. Enhancements may include connections made to neighbourhood amenities and/or business areas, upgraded pathways, trees, benches, and improving business areas.

PROFILE BACKGROUND

Great Neighbourhoods approach embraces efficiency and responsiveness, using a coordinated, cross departmental and corporate approach. In December 2008, City Council approved \$150 million in tax supported debt over ten years from 2009-2018.

PROFILE JUSTIFICATION

Great Neighbourhoods is a corporate approach to integrating and coordinating city work. It is one of three programs comprising the Building Great Neighbourhoods Initiative that undertakes coordinated infrastructure investment in neighbourhoods. It aligns with several strategic goals.

STRATEGIC ALIGNMENT

Great Neighbourhoods embodies the four principles of The Way Ahead: Integration, Sustainability, Livability and Innovation. Improves several strategic goals: Improving Livability, Shifting Transportation Mode and Transforming Urban Form.

ALTERNATIVES CONSIDERED

Not Applicable – Initiative is currently being implemented

COST BENEFITS

The Great Neighbourhoods Initiative works with other City of Edmonton programs such as Transportation Renewal and Drainage Renewal programs to find efficiencies and creates opportunities to add investments in neighbourhoods in an efficient and effective manner. Cost savings are realized by coordinating the planning, design and construction, as well as, public involvement and communication activities.

KEY RISKS & MITIGATING STRATEGY

The Great Neighbourhoods Initiative employs a "One City" approach to Building Great Neighbourhoods. Should this program not be funded, service delivery would suffer. Projects in the composite profile have had significant stakeholder engagement

RESOURCES

In 2008, funding for the Great Neighbourhoods Initiative was committed to by City Council using tax supported debt. Pay as you go funding is requested to cover percent of art program requirements.

CONCLUSIONS AND RECOMMENDATIONS

City Council made a ten year financial commitment to the Great Neighbourhoods Initiative with funding through tax supported debt. It is recommended that funding continue to be approved from 2015-2024 for the Great Neighbourhoods Initiative.

CAPITAL PROFILE REPORT

Profile Page 2

CHANGES TO APPROVED PROFILE

2015 Fall SCBA (AA#41): (BM.3) Transfer \$35k PAYG from CM-21-5800 Great Nbhds Initiative to 12-28-2001 Tree Planting & Naturalization to cover the electrical conduit costs on the Whyte Avenue tree project.

2017 Spring SCBA CM-7: Transfer 70K from CM-21-5800 PAYG to 13-66-1447 (23 Avenue - 34 St to MWR E) to cover project costs.

2017 Spring SCBA CM-8: Transfer 80K from CM-21-5800 (PAYG) to 13-66-1448 (34 St - 23 Ave to 34 Ave) to cover project costs

2017 Fall (#17-40) 2.1-07: Transfer \$6M to fund the 18-66-1011 Engage 106 St-76 Ave Phase 2)

2017 Fall SCBA (AA#41) CM-2: \$450 is transferred back from 15-28-1700 because Viewpoints are being constructed along Saskatchewan Drive as part of the Great Neighbourhoods Initiative CM-21-5800.

CAPITAL PROFILE REPORT

Profile Page 3

PROFILE NAME: Great Neighbourhoods Initiative

FUNDED

PROFILE NUMBER: CM-21-5800

PROFILE TYPE: Composite

BRANCH: Building Great Neighbourhoods

CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	51,048	9,387	-	-	-	-	-	-	-	-	60,435
	2015 Cap Administrative	-35	-	-	-	-	-	-	-	-	-	-35
	2015 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Council	-24	-	-	-	-	-	-	-	-	-	-24
	2016 Cap Capital Budget Adj (one-off)	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2017 Cap Administrative	300	-	-	-	-	-	-	-	-	-	300
	2017 Cap Council	-	-6,000	-	-	-	-	-	-	-	-	-6,000
	2017 Cap Carry Forward	-26,297	26,297	-	-	-	-	-	-	-	-	-
	Current Approved Budget	24,992	29,684	-	-	-	-	-	-	-	-	54,676
APPROVED FUNDING SOURCES	Approved Funding Sources											
	Pay-As-You-Go	-	676	-	-	-	-	-	-	-	-	676
	Tax-Supported Debt	24,992	29,008	-	-	-	-	-	-	-	-	54,000
	Current Approved Funding Sources	24,992	29,684	-	-	-	-	-	-	-	-	54,676

BUDGET REQUEST	Budget Request	-	-2,000	-	-	-	-	-	-	-	-	-2,000
	Revised Funding Sources (If approved)											
	Tax-Supported Debt	-	-2,000	-	-	-	-	-	-	-	-	-2,000
	Requested Funding Source	-	-2,000	-	-	-	-	-	-	-	-	-2,000

REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	24,992	27,684	-	-	-	-	-	-	-	-	52,676
	Requested Funding Source											
	Pay-As-You-Go	-	676	-	-	-	-	-	-	-	-	676
	Tax-Supported Debt	24,992	27,008	-	-	-	-	-	-	-	-	52,000
	Requested Funding Source	24,992	27,684	-	-	-	-	-	-	-	-	52,676

CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
REVISED BUDGET (IF APPROVED)	Construction	8,209	27,517	-	-	-	-	-	-	-	-	35,726
	Design	1,440	75	-	-	-	-	-	-	-	-	1,515
	Other Costs	15,000	-	-	-	-	-	-	-	-	-	15,000
	Percent for Art	343	92	-	-	-	-	-	-	-	-	435
	Total	24,992	27,684	-	-	-	-	-	-	-	-	52,676

OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Total Operating Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROFILE REPORT

Profile Page 1

PROFILE NAME: ENGAGE 106 ST -76 AVE (PHASE 2)
PROFILE NUMBER: 18-66-1011
DEPARTMENT: Integrated Infrastructure Services
LEAD BRANCH: Infrastructure Delivery
PROGRAM NAME:
PARTNER: Building Great Neighbourhoods
BUDGET CYCLE: 2015-2018

FUNDED

PROFILE STAGE: Approved
PROFILE TYPE: Standalone
LEAD MANAGER: Brian Latte
PARTNER MANAGER: Craig Walbaum
ESTIMATED START: April, 2018
ESTIMATED COMPLETION: December, 2018

Service Category:		Major Initiative:	Great Neighbourhoods
GROWTH	RENEWAL	PREVIOUSLY APPROVED:	6,000
	100	BUDGET REQUEST:	-
		TOTAL PROFILE BUDGET:	6,000

PROFILE DESCRIPTION

The Engage 106-76 (Phase 2) profile is for the construction of infrastructure improvements that are above base renewal (like for like). In the Allendale, McKernan, Belgravia and Strathcona neighbourhoods along 76 Avenue and 106 Street and on 106 street from (83 Avenue to Saskatchewan Drive). These corridors have been identified as a high priority by the communities to make them pedestrian and cycling friendly and also able to accommodate local traffic and some residential parking. These corridors are high demand bicycle routes, and an opportunity to respond to local feedback and apply the Complete Streets Guidelines.

Based on the consultation and feedback received by area stakeholders and their support of the corridor vision and concept plan, the infrastructure for the corridors includes protected bike lanes, shared use paths, traffic signal upgrades, decorative street lighting, sidewalk construction, traffic calming measures such as raised crosswalks and a roundabout, parking areas, signage and pavement markings and aesthetic treatments. Construction of the collectors is scheduled for 2018 with current neighbourhood renewal contracts.

PROFILE BACKGROUND

The neighbourhoods of Allendale, McKernan, Belgravia are in the process of neighbourhood renewal. 76 Avenue, 106 Street and 106 Street from 83 Avenue to Saskatchewan Drive are collector roadways that are 2-lane undivided roads with on-street bike lanes identified in the Bicycle Transportation Plan. Bicycle volumes have been increasing along the collectors over the years. Through engagement, it was identified as a priority by residents to improve the use and functions of these collector roadways. Renewing these collectors using the typical "like for like" approach (base neighbourhood renewal), would not address the significant safety, traffic and shortcutting concerns. Both collectors required a holistic planning approach to address the identified issues.

The City and Communities partnered to plan and implement an engagement project called Engage 106-76. This engagement informed the concept planning study for this project (completed in fall 2016). To implement this holistic vision, it required more funding than what was available in the Neighbourhood Renewal Profile.

PROFILE JUSTIFICATION

The project addresses community priorities by providing high quality infrastructure to create an attractive walking and cycling environment which also increases safety and accessibility of pedestrians and cyclists for transportation, recreation, and health. The project also applies Complete Streets guidelines to address speeding and shortcutting concerns along the corridors.

This project contributes directly toward The Way Ahead's strategic goal to "Enhance use of public transit and active modes of transportation", the performance targets of The Way Ahead and The Way We Move, the Active Transportation Policy, the Complete Streets policy and Vision Zero initiative.

STRATEGIC ALIGNMENT

The project aligns with the following strategic goals:

The Way Ahead
 The Way We Move: Access and Mobility, Health and Safety, Transportation Mode Shift, and Sustainability
 The Way We Live
 The Way We Green
 Vision Zero initiative

ALTERNATIVES CONSIDERED

There are two alternatives available to the City with respect to the project: like-for-like replacement, or making improvements to address what we heard through consultations on community priorities, walkability, bikeability and liveability.

The first alternative did not meet community expectations as replacing existing infrastructure was seen as not addressing the priorities communicated by residents nor address the speeding and shortcutting concerns or pedestrian and cyclist safety and accessibility. Therefore, this alternative is not preferred.

The other alternative is to implement the recommended improvements as outlined in this profile. The holistic planning of these corridors meets community expectations and will achieve the Walk, Bike, Live vision.

COST BENEFITS

The neighbourhoods along the collector roads are currently undergoing renewal. Completing these improvements to the corridors while the area is being renewed is more cost efficient as existing neighbourhood contracts are being utilized and work to the area is occurring once.

KEY RISKS & MITIGATING STRATEGY

Lack of funding to implement the desired concept plan. Mitigation: Approval of this profile that transfers funds from existing profiles to fund this profile through reprioritization of other projects.

Opposition to the project. Mitigation: Engagement was done through a partnership between the 5 communities & the City. The concept plan was supported.

Impact to other City projects. Mitigation: Internal engagement occurred at early stages of the project in order to coordinate plans.

RESOURCES

To address the funding gap between renewal and the desired concept plan, 6M was allocated from existing profiles. The concept plan was completed using internal resources. Design & construction will be led by BGN using existing contracts.

CONCLUSIONS AND RECOMMENDATIONS

It is recommended that this profile be approved. This allows for the reallocation of funding from the identified profiles to be able to construct the improvements to the collector roadways at the same time the area is being renewed. Approval of this profile ensures that the priorities on the corridors are addressed and includes high quality bicycle infrastructure and traffic calming measures required for improved safety, accessibility, and mobility for people of all ages that walk, bike and live in the areas. Proceeding with this project will result in direct progress toward goals and performance measures of The Way Ahead and The Way We Move and supports the implementation the Active Transportation Policy.

CAPITAL PROFILE REPORT

Profile Page 3

PROFILE NAME: Engage 106 St -76 Ave (Phase 2)

FUNDED

PROFILE NUMBER: 18-66-1011

PROFILE TYPE: Standalone

BRANCH: Infrastructure Delivery

CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	-	-	-	-	-	-	-	-	-	-	-
	2017 Cap Council	-	6,000	-	-	-	-	-	-	-	-	6,000
	Current Approved Budget	-	6,000	-	-	-	-	-	-	-	-	6,000
	Approved Funding Sources											
	Tax-Supported Debt	-	6,000	-	-	-	-	-	-	-	-	6,000
	Current Approved Funding Sources	-	6,000	-	-	-	-	-	-	-	-	6,000

BUDGET REQUEST	Budget Request	-	-	-	-	-	-	-	-	-	-	-
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REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	-	6,000	-	-	-	-	-	-	-	-	6,000
	Requested Funding Source											
	Tax-Supported Debt	-	6,000	-	-	-	-	-	-	-	-	6,000
	Requested Funding Source	-	6,000	-	-	-	-	-	-	-	-	6,000

CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
REVISED BUDGET (IF APPROVED)	Construction	-	6,000	-	-	-	-	-	-	-	-	-	6,000
	Total	-	6,000	-	-	-	-	-	-	-	-	-	6,000

OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:																
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Total Operating Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROFILE REPORT

Profile Page 1

PROFILE NAME:	THE ORANGE HUB	FUNDED
PROFILE NUMBER:	15-21-7777	PROFILE STAGE: Post Budget Approval
DEPARTMENT:	Integrated Infrastructure Services	PROFILE TYPE: Standalone
LEAD BRANCH:	Infrastructure Planning and Design	LEAD MANAGER: Jason Meliefste
PROGRAM NAME:		PARTNER MANAGER: Lyall Brennies
PARTNER:	Social Development	ESTIMATED START: January, 2017
BUDGET CYCLE:	2015-2018	ESTIMATED COMPLETION: December, 2017

Service Category:	Recreation & Culture	Major Initiative:	
GROWTH	RENEWAL	PREVIOUSLY APPROVED:	17,200
100		BUDGET REQUEST:	4,700
		TOTAL PROFILE BUDGET:	21,900

PROFILE DESCRIPTION

Profile is for the Council approved purchase of the MacEwan University west campus and land for an arts, multicultural, and not-for-profit hub. It will provide office and creative space for arts, multicultural, not-for-profits groups and community. It will also include retail/commercial space and upgrades to the public entrances. Total project cost is \$47.038 million (\$36 million for land and \$11.038 million for building renovations in unfunded profile 15-21-7778). Of this amount, \$20 million has been previously approved and will be funded by the Great Neighbourhood Renewal Program (\$5 million from 2012-2014 budget cycle, \$15 million from 2015-2018 budget cycle). The balance (\$16 million) is requested in this profile to meet the terms of the building purchase in 2017 from this profile.

PROFILE BACKGROUND

Purchase of the MacEwan west campus and land as a space for arts, multicultural, not-for-profit and community groups. It will offer offices and be a creative spaces hub. Also included are retail-commercial space and upgrades to the public entrances.

PROFILE JUSTIFICATION

The purchase and re-purposing of MacEwan's west campus was recommended by the Mayor's Arts Visioning Committee and later approved by City Council in 2012. It aligns with The Way Ahead, The Way We Live, The Way We Prosper, The Way We Move, and The Way We Grow. It also supports The Art of Living, Elevate and Jasper Place revitalization. There is broad community support and a need for affordable and accessible spaces for non-profits. MacEwan West has unique facilities for arts: a professional theatre; theatre labs; computer labs; studios; library; cafeteria; parkade and facilities for conferences and workshops. A \$5 million deposit was made by the City in 2014.

Anticipated outcomes:

- 1) Arts and Cultural Hub: affordable and small-scale space to groups who otherwise would not find a stable location
- 2) Arts and Culture Centre
- 3) Community Hub
- 4) Transit Orientated Development: this can be a demonstration of the ability to reach the guidelines for sites adjacent to LRT stations

STRATEGIC ALIGNMENT

This project supports goals, objectives and outcomes of The Way Ahead, The Way We Live, The Way We Prosper, The Way We Move, and The Way We Grow. Also supports The Art of Living, Mayor's Arts Committee and Elevate report.

ALTERNATIVES CONSIDERED

- 1) The City does not purchase the site; 2) The City purchases the site and develops it for an alternate purpose; 3) The City purchases the site, redevelops it and sells it for profit; 4) The City purchases the site as proposed (recommended)

COST BENEFITS

Tangible benefits: 1) Space needs met for more than 14 arts, multicultural and not-for-profits; 2) Tangible hub for surrounding communities; 3) Use of Transit-Orientated Design lands 4) Rejuvenation of building. Intangible benefits: 1) Strengthens area revitalization; 2) Social return on investment; 3) Synergies costs: \$47.038 million for facility purchase and renovations; diminishing annual operating subsidy starting at \$300,000.

KEY RISKS & MITIGATING STRATEGY

A preliminary risk assessment has been completed, as well as a facility assessment. The risk management framework will be applied to all aspects of the project and will continue to develop and evolve as the project and partnerships are defined.

RESOURCES

All procurement processes will adhere to the City's Procurement of Goods, Services and Construction directive. MacEwan West will be operated by a partner organization who will follow the Human Resources management policies and procedures.

CONCLUSIONS AND RECOMMENDATIONS

City Council approve 1)purchase of MacEwan West 2) retrofit the facility so it is usable to the public . This project addresses space needs of arts, multicultural and not-for-profit groups, supports area revitalization and aligns with City plans.

CHANGES TO APPROVED PROFILE

2017 Fall (#17-40) 2.2-01: Equipment for the theatre (\$765K) & kitchen (\$435K) needs to be functional to make the space operational & to achieve the optimum level of usage. Purchase & installation to be completed within 6 months (end of 2017 to early 2018) to allow the theatre & kitchen to be operational, rentable space.

CAPITAL PROFILE REPORT

Profile Page 3

PROFILE NAME: The Orange Hub

FUNDED

PROFILE NUMBER: 15-21-7777

PROFILE TYPE: Standalone

BRANCH: Infrastructure Planning and Design

CAPITAL BUDGET AND FUNDING SOURCES (000's)

		Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
APPROVED BUDGET	Approved Budget												
	Original Budget Approved	16,000	-	-	-	-	-	-	-	-	-	-	16,000
	2017 Cap Council	980	220	-	-	-	-	-	-	-	-	-	1,200
	2017 Cap Carry Forward	-980	980	-	-	-	-	-	-	-	-	-	-
	Current Approved Budget	16,000	1,200	-	-	-	-	-	-	-	-	-	17,200
	Approved Funding Sources												
	Munc Sustain. Initiative - MSI	14,400	-	-	-	-	-	-	-	-	-	-	14,400
APPROVED BUDGET	Pay-As-You-Go	1,600	1,200	-	-	-	-	-	-	-	-	-	2,800
	Current Approved Funding Sources	16,000	1,200	-	-	-	-	-	-	-	-	-	17,200

BUDGET REQUEST	Budget Request	-	4,700	-	-	-	-	-	-	-	-	-	4,700
	Revised Funding Sources (if approved)												
	Munc Sustain. Initiative - MSI	-	2,230	-	-	-	-	-	-	-	-	-	2,230
	Pay-As-You-Go	-	470	-	-	-	-	-	-	-	-	-	470
	Tax-Supported Debt	-	2,000	-	-	-	-	-	-	-	-	-	2,000
	Requested Funding Source	-	4,700	-	-	-	-	-	-	-	-	-	4,700

REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	16,000	5,900	-	-	-	-	-	-	-	-	-	21,900
	Requested Funding Source												
	Munc Sustain. Initiative - MSI	14,400	2,230	-	-	-	-	-	-	-	-	-	16,630
	Pay-As-You-Go	1,600	1,670	-	-	-	-	-	-	-	-	-	3,270
	Tax-Supported Debt	-	2,000	-	-	-	-	-	-	-	-	-	2,000
	Requested Funding Source	16,000	5,900	-	-	-	-	-	-	-	-	-	21,900

CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2018	2019	2020	2021	2022	2023	2024	2025	2026	Beyond 2026	Total
REVISED BUDGET (IF APPROVED)	Construction	-	5,135	-	-	-	-	-	-	-	-	-	5,135
	Equip FurnFixt	-	765	-	-	-	-	-	-	-	-	-	765
	Land	16,000	-	-	-	-	-	-	-	-	-	-	16,000
	Total	16,000	5,900	-	-	-	-	-	-	-	-	-	21,900

OPERATING IMPACT OF CAPITAL

Type of Impact: External Services

Branch:	2018				2019				2020				2021			
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Community & Recreation Facilities	-	-100	-100	-	-	-	-	-	-	-50	-50	-	-	-	-	-
Total Operating Impact	-	-100	-100	-	-	-	-	-	-	-50	-50	-	-	-	-	-

