Attachment 3

Indigenous Procurement Framework Logic Model

Assumptions	experienced by Indigenous	communities and businesses. 1	in City of Edmonton procuremen The inclusion of Indigenous busin ness in diversity is beneficial to al	ess in City procurement opportu	
Inputs	Strategies/ Activities	Outputs	Short Term Outcomes (1-2 Years)	Intermediary Outcomes (3-4 years)	Long Term Outcomes (>5 years)
Tangible resources Technology Intangible resources Partnerships Education City of Edmonton Indigenous Framework	Provide operational support and facilitate capacity development	Operational support and training	Indigenous businesses have the capacity and knowledge to submit bid proposals	Sustainable network of indigenous based vendors	Creation/expansion of viable indigenous business
	Identify procurement opportunities and business capacity	Targeted procurement opportunities that match community capacity	Increased stability for indigenous business	Established market to support a variety of indigenous vendors	Partners adopt indigenous procurement strategies, participation agreements and support access to business opportunities
	Include evaluation criteria to target Indigenous procurement	Indigenous businesses more frequently win city procurement opportunities	Indigenous business bid on City procurements or subcontracts on City projects	Indigenous business secure contracts or subcontracts on city procurements	Indigenous businesses are established and trusted vendors to the City
External Factors	Politically, Indigenous issues are in the spotlight as unmarked graves at residential school sites are rediscovered. The sentiments associated with Indigenous peoples in today's climate are likely to be supportive of this policy rollout. There does however continue to be push back from some areas of society against equality measures.				