

## Summary of Proposed Approach to Identifying Considerations for City-owned Historic Resources

The initial steps would involve the following:

- Prepare an initial vision document that establishes guiding preservation principles and overall management considerations for City-owned historic resources that would inform the implementation of a City-wide Infrastructure Strategy and an overall approach to the City's role in historic conservation. This would provide the opportunity for broad-level questions to be addressed with stakeholder input and direction from City Council (Such as: Is the City committed to historic preservation? Should the City own historic resources at all? Are some existing assets suitable for sale or lease? Should the City seek to acquire more historic resources in the future? What financial commitment does the City have the capacity to make? What programming/leasing considerations need to be made?) As well, more specific questions concerning the condition targets of the asset class, objectives Council may have for these types of assets, and timeline expectations.
  - Internal (including staff preparing the overall Infrastructure Strategy) and select external built heritage stakeholders would be engaged and invited to help identify key considerations for historic resources owned by the City. There would be limited cost implications and project management assistance required. A facilitation consultant for engagement discussions may be required.
  - At the conclusion of this exercise, Administration will provide a summary report to City Council and seek direction on what responsibilities the City is willing to take on in order to preserve and maintain historic assets it currently owns, and what opportunities there may be for acquisition and disposition of resources in the future. This report will be provided to City Council by second quarter 2018.

Subsequent to consideration of the report to City Council, direction received from this process will be integrated into the implementation of the Infrastructure Strategy project, in order to ensure alignment between objectives related to historic assets and the broader asset management programs for the City.

One aspect of City-owned historic resources that will require additional development is that of programming/highest and best use. The Infrastructure Strategy project is more focused on asset management, specifically level of service and how this related to on-going maintenance and operation. While this is

critical to historic assets, the long-term use of these buildings can fluctuate, unlike that of purpose-built structures like recreation centres and fire halls, for example. In this regard, Administration recommends that procedures towards the long-term use opportunities with City-owned historic resources be undertaken concurrently with the Infrastructure Strategy project, and form an appendix or compendium to that document.