

OFFICE OF THE CITY AUDITOR

# AUDIT COMMITTEE MEETING October 2021

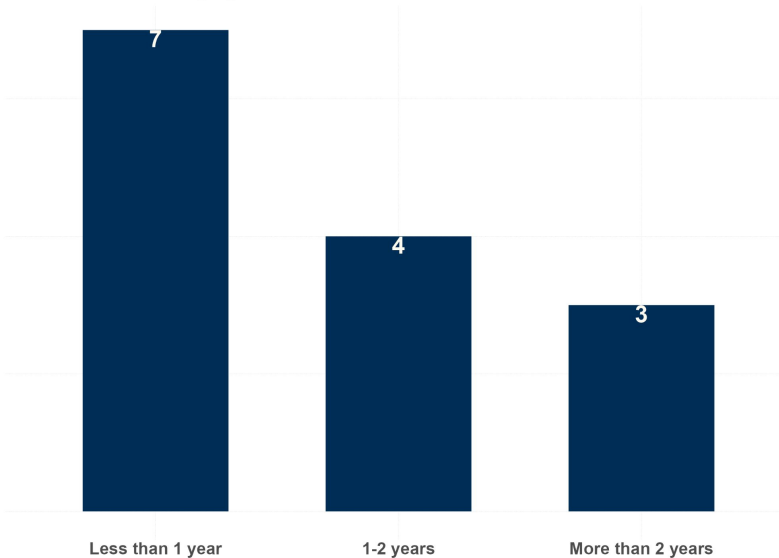
October 21, 2022

Edmonton

# 7.1 - Recommendation Follow-up Dashboard

- Administration implemented five (5) recommendations
- Two (2) overdue recommendations
- Twelve (12) recommendations not yet due

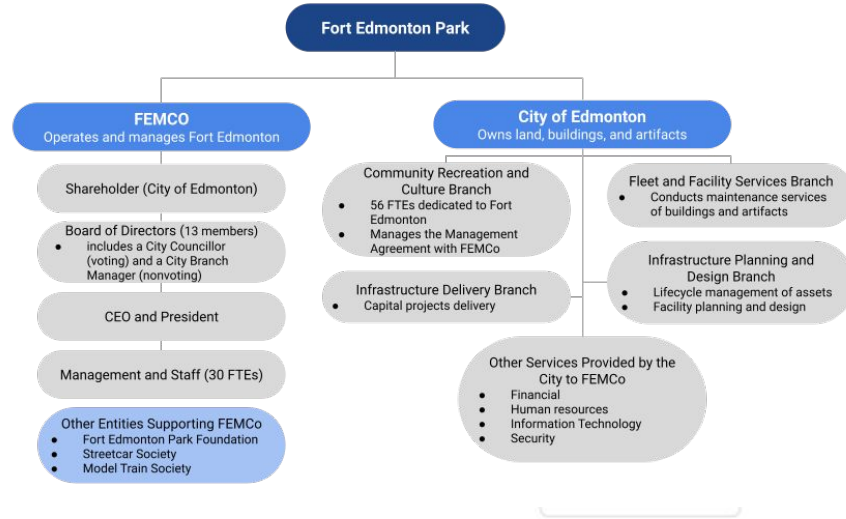
Recommendation Aging: Number of Years Since Recommendation was Made



Recommendation Status (Year to Date)



# 7.3 - City Governance of Fort Edmonton Park



## Timeline of Governing Documents for Fort Edmonton Park from 2009 to Present



# 7.3 - City Governance of Fort Edmonton Park

## Findings

- Governance framework for Fort Edmonton is generally consistent with best practices.
- Misalignment of goals, objectives, and current practices in governing documents
- Lack of clarity and understanding of stakeholders roles and responsibilities
- Unclear on the City operational funding model and City services provided to FEMCO

## Recommendations

- Update the FEMCO governance documents
- Clarify roles and responsibilities of various stakeholders
- Clarify City's funding approach
- Developed detailed agreements for City provided services

## 7.5 - City Financial Condition Update

Indicator	2019	2020	2021
Property tax as a percentage of total revenue	43.2%	44.4%	44.9%
Government grants/transfers as a percentage of total revenue	17.9%	21.7%	14.4%
Operating spending growth since 2000, in excess of population growth and inflation	34.6%	23.5%	21.6%
Change in value of capital assets	5.8%	6.7%	4.2%
Capital asset condition:			
% poor/very poor	Unavailable	8.6%	9.1%
% fair		35.7%	38.7%
% good/very good		55.7%	52.2%
Long-term debt per capita	\$3,118	\$3,249	\$3,353
Debt service payments as a percentage of operating spending	11.8%	13.0%	13.7%
Uncommitted financial reserves as a percentage of operating spending	4.9%	5.4%	4.9%
Financial assets to liabilities ratio	1.52	1.50	1.51

## 7.7 - Enforcement Services Management and Support



# 7.7 - Enforcement Services Management and Support

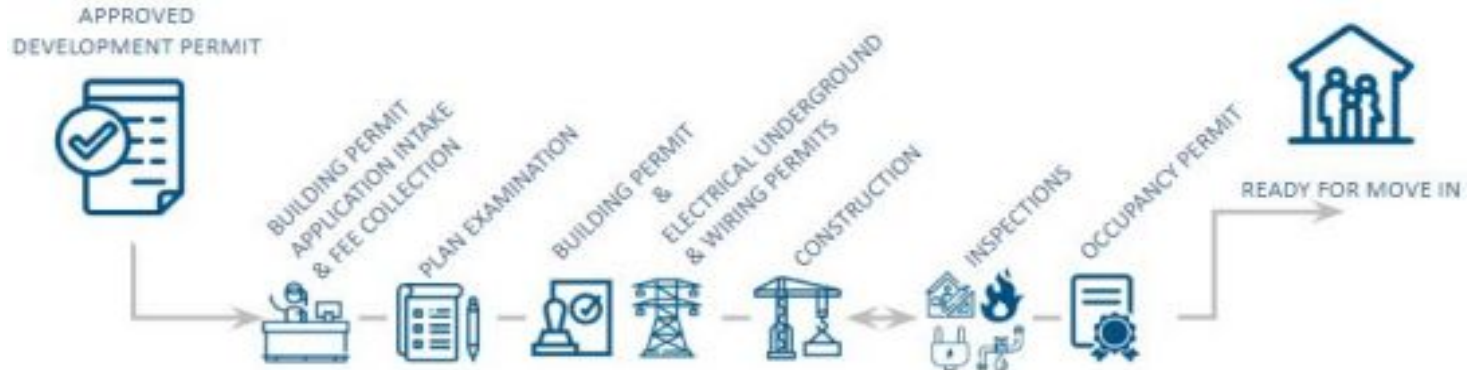
## Findings

- Developed actions plans, established policies and procedures, delivered training, and conducted regular officer safety check-ins
- Incomplete performance measures and targets, and is not evaluating its results
- GPS system to track officers not accurately providing officer locations and the system is not functioning technically well

## Recommendations

- Fully develop measure and targets and evaluate the programs
- Implement functional dispatch GPS system

# 7.9 - Safety Codes Permit and Inspections





# 7.9 - Safety Codes Permit and Inspections

## Findings

- Engaging stakeholders, providing safety code officer training and certification, and there is ongoing work improvement initiatives
- Unclear and inconsistent minimum inspection requirements
- Implemented risk-based inspections, but they continue to inspect those with high pass rates
- Inefficiency in permit issuance and inspection booking processes

## Recommendations

- Review and re-set minimum inspection requirements
- Expand use of risk-based inspections
- Review permit and inspection processes and implement plan

*Thank you*

Office of the City Auditor

Edmonton