

# CAPITAL PROFILE REPORT

PROFILE NAME: **GREAT NEIGHBOURHOODS INITIATIVE**  
 PROFILE NUMBER: **09-21-5800**  
 DEPARTMENT: **Integrated Infrastructure Services**  
 LEAD BRANCH: **Building Great Neighbourhoods**  
 PROGRAM NAME:  
 PARTNER:  
 BUDGET CYCLE: **2008**

**FUNDED**

PROFILE STAGE:	Approved
PROFILE TYPE:	Composite
LEAD MANAGER:	Craig Walbaum
PARTNER MANAGER:	
ESTIMATED START:	January, 2009
ESTIMATED COMPLETION:	December, 2015

Service Category:	Major Initiative:
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<b>GROWTH</b>	<b>RENEWAL</b>	PREVIOUSLY APPROVED:	73,047
100		BUDGET REQUEST:	-
		TOTAL PROFILE BUDGET:	73,047

## PROFILE DESCRIPTION

Great Neighbourhoods Initiative: To ensure that neighbourhood improvements are planned and occur at the same time that roads and/or drainage infrastructure rehabilitation or renewal is undertaken.

This composite complements the Neighbourhood Renewal Program which outlines the investment needed to renew transportation and drainage assets within neighbourhoods. The scheduling of neighbourhoods is determined by Transportation through a 3-year integrated program coordinated with Drainage and Great Neighbourhoods.

## PROFILE JUSTIFICATION

To ensure that neighbourhood improvements are planned and occur at the same time that roads and/or drainage infrastructure rehabilitation or renewal is undertaken. Outcome: vibrant neighbourhoods and a dynamic downtown. A City with strong, sustainable neighbourhoods, physically sound, with opportunity for all citizens.

## CHANGES TO APPROVED PROFILE

2015 Spring SCBA (CA#20):

(2.5.9) To recognize addition \$165k - Agreement signed with AB gov't to cost share signal lights in the GN.

(2.6.1) To transfer \$1,971k from 12-21-5800 to 09-21-5800 GN in order to complete projects that started in 09-21-5800. The major projects include the Jasper Place 149-158 Street (SPR) and Central Station - Jasper Avenue projects.

2015 Spring SCBA (CA#22): (2.7.4) Transfer \$63K from the profile to operating to pay for art purchases for the GN Jasper Place Revit 155-158 St (Stony Plain Rd Streetscape) project.

2015 Spring SCBA (AA#21): (GM.11) Transfer \$245K from profile 09-21-5800 GN to 12-28-2001 Tree Planting for the Whyte Avenue Tree Project.

2015 Fall SCBA (CA#40): (3.4.9) Reduce partner funding accrued in 2014. Actual received was less than accrued by \$35K.

2016 Spring SCBA (CA#20): (2.4.4) To reverse Fall 2015 SCBA entry of \$34,850 Partner funding for the 2014 accrual as it was already accounted for.

2016 Fall SCBA (AA#41): (CM.3) Transfer \$548,046 TSD from 12-21-5800 to 09-21-5800 to cover total project costs.

2020 Spring SCBA (#20-10, 3.3-11): Project actuals were charged to the incorrect profile which is creating a negative variance for this profile. The charges (\$54K) will be funded by CM-21-5800. This profile has adequate funding.

# CAPITAL PROFILE REPORT

PROFILE NAME: **Great Neighbourhoods Initiative**  
 PROFILE NUMBER: **09-21-5800**  
 BRANCH: **Building Great Neighbourhoods**

**FUNDED**  
 PROFILE TYPE: **Composite**

## CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	55,555	-	-	-	-	-	-	-	-	-	55,555
	2009 CBS Budget Adjustment	-6,443	-	-	-	-	-	-	-	-	-	-6,443
	2010 CBS Budget Adjustment	-8,697	-	-	-	-	-	-	-	-	-	-8,697
	2011 CBS Budget Adjustment	-15,584	-	-	-	-	-	-	-	-	-	-15,584
	2012 CBS Budget Adjustment	13,296	-	-	-	-	-	-	-	-	-	13,296
	2013 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2013 CBS Budget Adjustment	32,061	-	-	-	-	-	-	-	-	-	32,061
	2014 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2014 SCBA Transfers >\$250K<\$1M	700	-	-	-	-	-	-	-	-	-	700
	2015 Cap Administrative	-624	-	-	-	-	-	-	-	-	-	-624
	2015 Cap Council	2,038	-	-	-	-	-	-	-	-	-	2,038
	2015 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Administrative	548	-	-	-	-	-	-	-	-	-	548
	2016 Cap Council	22	-	-	-	-	-	-	-	-	-	22
	2016 Cap Capital Budget Adj (one-off)	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2017 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2018 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2019 Cap Administrative	121	-	-	-	-	-	-	-	-	-	121
	2019 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
2020 Cap Council	54	-	-	-	-	-	-	-	-	-	54	
<b>Current Approved Budget</b>	<b>73,047</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73,047</b>
Approved Funding Sources												
Partnership Funding	165	-	-	-	-	-	-	-	-	-	-	165
Pay-As-You-Go	-	-	-	-	-	-	-	-	-	-	-	-
Tax-Supported Debt	72,882	-	-	-	-	-	-	-	-	-	-	72,882
<b>Current Approved Funding Sources</b>	<b>73,047</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73,047</b>

BUDGET REQUEST	Budget Request	-	-	-	-	-	-	-	-	-	-	-
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REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	73,047	-	-	-	-	-	-	-	-	-	73,047
	Requested Funding Source											
	Partnership Funding	165	-	-	-	-	-	-	-	-	-	165
	Pay-As-You-Go	-	-	-	-	-	-	-	-	-	-	-
	Tax-Supported Debt	72,882	-	-	-	-	-	-	-	-	-	72,882
<b>Requested Funding Source</b>	<b>73,047</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73,047</b>

## CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
REVISED BUDGET (IF APPROVED)	Construction	2,957	-	-	-	-	-	-	-	-	-	-	2,957
	Design	-35	-	-	-	-	-	-	-	-	-	-	-35
	Other Costs	70,188	-	-	-	-	-	-	-	-	-	-	70,188
	Percent for Art	-63	-	-	-	-	-	-	-	-	-	-	-63
	<b>Total</b>	<b>73,047</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73,047</b>

**OPERATING IMPACT OF CAPITAL**

Type of Impact:

Branch:																
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
<b>Total Operating Impact</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

# CAPITAL PROFILE REPORT

PROFILE NAME: **GREAT NEIGHBOURHOODS INITIATIVE**  
 PROFILE NUMBER: **12-21-5800**  
 DEPARTMENT: **Integrated Infrastructure Services**  
 LEAD BRANCH: **Building Great Neighbourhoods**  
 PROGRAM NAME:  
 PARTNER:  
 BUDGET CYCLE: **2009-2011**

**FUNDED**

PROFILE STAGE:	Approved
PROFILE TYPE:	Composite
LEAD MANAGER:	Craig Walbaum
PARTNER MANAGER:	
ESTIMATED START:	January, 2012
ESTIMATED COMPLETION:	December, 2015

Service Category:	Major Initiative:
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<b>GROWTH</b>	<b>RENEWAL</b>	<b>PREVIOUSLY APPROVED:</b>	<b>11,607</b>
	<b>100</b>	<b>BUDGET REQUEST:</b>	<b>-</b>
		<b>TOTAL PROFILE BUDGET:</b>	<b>11,607</b>

## PROFILE DESCRIPTION

As part of the City's ongoing investment in the infrastructure of Edmonton's neighbourhoods, Edmonton City Council first approved the Great Neighbourhood 10-year \$150 million capital budget through Tax Supported Debt (TSD) in December 2008. Any projects underway at year end 2011 under profile 09-21-5800 will continue using TSD as the funding source.

The budget has been cash flowed over 10 years to 2018 with \$45 million being requested for the next budget cycle from 2012 to 2014 using TSD.

The Great Neighbourhood Capital Program was established in the 10-year capital plan to invest about \$15 million per year to develop and deliver on community-identified priorities. This program invests in three key areas:

Neighbourhood Revitalizations - Revitalization projects in Council Approved neighbourhoods through work such as streetscape improvements, property acquisition and arterial road revisions.

The following revitalization areas are council approved. Jasper Place Revitalization: Design from 140 St to 170 St is under way in 2011 with over (\$10.9 m) in construction scheduled from 2012 to 2016. Alberta Avenue: Continuation of the City Council approved Avenue Revitalization will occur with the remaining four phases scheduled through to 2014 at (\$12.9 m). This work will occur in conjunction with Transportation and Streets Roadway rehabilitation. McCauley Revitalization: Design is occurring in 2010/2011 (\$.5m) with construction of the three subsequent phases scheduled from 2012 through to 2014 at (\$6.8 m). Central McDougall/Queen Mary Park Revitalization: Design will occur in 2011/2012 (\$.2m) with (\$6.7 m) in construction scheduled from 2012 to 2014.

Coordinated Neighbourhood Redevelopment & Improvements - also known as the Great Neighbourhoods Improvement Fund. Types of improvements made through this fund supports renewal and/or intensification efforts and reflects neighbourhood priorities. These projects are coordinated with other City investments, such as Drainage and Transportation rehabilitation and/or renewal work and capitalizes on opportunities for the City to be more efficient and effective. Investments that are made are unique to each neighbourhood and could include (but are not limited to) walkway connections, connections to existing bike or walking networks, amenities such as benches, trees, and can be safety enhancements, and leisure activities that are identified by residents for improving livability in their neighbourhood.

\$3 to \$5 million has been allocated per year for 2012-2014 with between 30 to 50 million over the 10 year capital program plan.

Business Development - funds rehabilitation projects that focus primarily on neighbourhood business and commercial areas. This development targets infrastructure enhancements such as streetscapes and aesthetic enhancements. This supports the idea of complete communities and living local.

Overall, \$1 to \$1.5 million has been allocated per year for work in business and commercial neighbourhoods in 2012-2014 with between 10 to 15 million over the 10 year capital program plan. \$250, 000 per year will supplement the Corner Store Program by completing streetscape improvements on public owned land in business areas that fall outside of Business Revitalization Zones (BRZ's). Like the Coordinated Neighbourhood Redevelopment and Improvement Fund, the work undertaken with this fund would look to be coordinated with other City investments.

## PROFILE JUSTIFICATION

Great Neighbourhoods is a corporate approach to integrating and coordinating city services and through this internal collaboration, the city engages and informs residents with one City voice.

Great Neighbourhoods embodies the four principles of The Way Ahead: Integration, Sustainability, Livability and Innovation. The Great Neighbourhoods Capital Program improves several Strategic Goals: Improving Livability, Transforming Urban Form and Preserving and Sustaining our Environment.

## CHANGES TO APPROVED PROFILE

2015 Spring SCBA (CA#20): (2.6.1) To transfer \$1,971k from 12-21-5800 to 09-21-5800 GN in order to complete projects that started in 09-21-5800. The major projects include the Jasper Place 149-158 Street (SPR) and Central Station - Jasper Avenue projects.

2015 Fall SCBA (CA#40): (3.4.8) To record additional \$50k funding received in 2015 of 50K from 124 Street BRZ for enhancements on 124 street Pocket Park as per the funding agreement.

2016 Fall SCBA (AA#41): (CM.3) Transfer \$548,046 TSD from 12-21-5800 to 09-21-5800 to cover total project costs.

2016 Fall SCBA (CA#40): (2.5) To account for \$75,000 partner funding received from 124 Street BRZ for park space enhancements.

2017 Fall SCBA (CA#40): 2.4-03 Profile is complete, Historic adjustment to reflect additional Partner funding of \$20K received.

2019 Spring SCBA (CA#10): (2.6.3) Transfer \$5,925,744 (TSD) to CM-21-5800 Great NBHD's Initiative from profile 12-21-5800 Great NBHD's Initiative. This will consolidate the profiles.

2020 Spring SCBA (#20-10, 3.3-11): Project actuals were charged to the incorrect profile which is creating a negative variance for this profile. The charges (\$128K) will be funded by CM-21-5800. This profile has adequate funding.

# CAPITAL PROFILE REPORT

PROFILE NAME: **Great Neighbourhoods Initiative**  
 PROFILE NUMBER: **12-21-5800**  
 BRANCH: **Building Great Neighbourhoods**

**FUNDED**  
 PROFILE TYPE: **Composite**

## CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	45,000	-	-	-	-	-	-	-	-	-	45,000
	2012 CBS Budget Adjustment	-14,820	-	-	-	-	-	-	-	-	-	-14,820
	2013 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2013 CBS Budget Adjustment	-10,368	-	-	-	-	-	-	-	-	-	-10,368
	2014 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2015 Cap Council	-1,921	-	-	-	-	-	-	-	-	-	-1,921
	2015 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Administrative	-548	-	-	-	-	-	-	-	-	-	-548
	2016 Cap Council	75	-	-	-	-	-	-	-	-	-	75
	2016 Cap Capital Budget Adj (one-off)	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Release to Corp Pool	-34	-	-	-	-	-	-	-	-	-	-34
	2017 Cap Council	20	-	-	-	-	-	-	-	-	-	20
	2017 Cap Carry Forward	-4,000	-	-	-	-	-	-	-	-	-	-4,000
	2018 Cap Carry Forward	4,000	-	-	-	-	-	-	-	-	-	4,000
	2019 Cap Council	-5,926	-	-	-	-	-	-	-	-	-	-5,926
	2019 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2020 Cap Council	128	-	-	-	-	-	-	-	-	-	128
	Current Approved Budget	11,607	-	-	-	-	-	-	-	-	-	-
Approved Funding Sources												
Partnership Funding	145	-	-	-	-	-	-	-	-	-	-	145
Tax-Supported Debt	11,462	-	-	-	-	-	-	-	-	-	-	11,462
Current Approved Funding Sources	11,607	-	-	-	-	-	-	-	-	-	-	11,607

BUDGET REQUEST												
Budget Request	-	-	-	-	-	-	-	-	-	-	-	-

REVISED BUDGET (IF APPROVED)												
Revised Budget (if Approved)	11,607	-	-	-	-	-	-	-	-	-	-	11,607
Requested Funding Source												
Partnership Funding	145	-	-	-	-	-	-	-	-	-	-	145
Tax-Supported Debt	11,462	-	-	-	-	-	-	-	-	-	-	11,462
Requested Funding Source	11,607	-	-	-	-	-	-	-	-	-	-	11,607

## CAPITAL BUDGET BY ACTIVITY TYPE (000's)

REVISED BUDGET (IF APPROVED)	Activity Type	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
	Construction	-8,205	-	-	-	-	-	-	-	-	-	-	-8,205
	Other Costs	19,812	-	-	-	-	-	-	-	-	-	-	19,812
	Total	11,607	-	-	-	-	-	-	-	-	-	-	11,607

## OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Total Operating Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

# CAPITAL PROFILE REPORT

PROFILE NAME: **GREAT NEIGHBOURHOODS INITIATIVE**  
 PROFILE NUMBER: **CM-21-5800**  
 DEPARTMENT: **Integrated Infrastructure Services**  
 LEAD BRANCH: **Building Great Neighbourhoods**  
 PROGRAM NAME:  
 PARTNER: **Neighbourhoods**  
 BUDGET CYCLE: **2015-2018**

**FUNDED**

PROFILE STAGE: **Approved**  
 PROFILE TYPE: **Composite**  
 LEAD MANAGER: **Craig Walbaum**  
 PARTNER MANAGER: **Heather McRae**  
 ESTIMATED START: **January, 2015**  
 ESTIMATED COMPLETION: **December, 2018**

<b>Service Category:</b>		<b>Major Initiative:</b>	<b>Great Neighbourhoods</b>
<b>GROWTH</b>	<b>RENEWAL</b>	<b>PREVIOUSLY APPROVED:</b>	<b>38,396</b>
<b>11</b>	<b>89</b>	<b>BUDGET REQUEST:</b>	<b>-</b>
		<b>TOTAL PROFILE BUDGET:</b>	<b>38,396</b>

## PROFILE DESCRIPTION

The Great Neighbourhoods Capital Program invests in Neighbourhood Revitalization, Building Great Neighbourhoods, and Business Development. From 2015-2018, the Great Neighbourhoods Initiative is investing in 4 Revitalization areas through streetscape projects in McCauley, Central McDougall/Queen Mary Park, 118 Ave, Jasper Place (Stony Plain Road), and partial funding for MacEwan West Campus (\$15M) as part of the Jasper Place area revitalization. Profile 15-21-7777 includes \$16M to fund the remainder of the building's purchase. 38 neighbourhoods have been identified for the work of Building Great Neighbourhoods from 2015-2022, coordinated with Drainage Renewal and Neighbourhood Renewal Projects. The work identified reflects the uniqueness of each neighbourhood and includes priorities identified by the community. Enhancements may include connections made to neighbourhood amenities and/or business areas, upgraded pathways, trees, benches, and improving business areas.

## PROFILE BACKGROUND

Great Neighbourhoods approach embraces efficiency and responsiveness, using a coordinated, cross departmental and corporate approach. In December 2008, City Council approved \$150 million in tax supported debt over ten years from 2009-2018.

## PROFILE JUSTIFICATION

Great Neighbourhoods is a corporate approach to integrating and coordinating city work. It is one of three programs comprising the Building Great Neighbourhoods Initiative that undertakes coordinated infrastructure investment in neighbourhoods. It aligns with several strategic goals.

## STRATEGIC ALIGNMENT

Great Neighbourhoods embodies the four principles of The Way Ahead: Integration, Sustainability, Livability and Innovation. Improves several strategic goals: Improving Livability, Shifting Transportation Mode and Transforming Urban Form.

## ALTERNATIVES CONSIDERED

Not Applicable – Initiative is currently being implemented

## COST BENEFITS

The Great Neighbourhoods Initiative works with other City of Edmonton programs such as Transportation Renewal and Drainage Renewal programs to find efficiencies and creates opportunities to add investments in neighbourhoods in an efficient and effective manner. Cost savings are realized by coordinating the planning, design and construction, as well as, public involvement and communication activities.

## KEY RISKS & MITIGATING STRATEGY

The Great Neighbourhoods Initiative employs a "One City" approach to Building Great Neighbourhoods. Should this program not be funded, service delivery would suffer. Projects in the composite profile have had significant stakeholder engagement

## RESOURCES

In 2008, funding for the Great Neighbourhoods Initiative was committed to by City Council using tax supported debt. Pay as you go funding is requested to cover percent of art program requirements.

## CONCLUSIONS AND RECOMMENDATIONS

City Council made a ten year financial commitment to the Great Neighbourhoods Initiative with funding through tax supported debt. It is recommended that funding continue to be approved from 2015-2024 for the Great Neighbourhoods Initiative.

## CHANGES TO APPROVED PROFILE

2015 Fall SCBA (AA#41): (BM.3) Transfer \$35k PAYG from CM-21-5800 Great Nbhds Initiative to 12-28-2001 Tree Planting & Naturalization to cover the electrical conduit costs on the Whyte Avenue tree project.

2017 Spring SCBA CM-7: Transfer 70K from CM-21-5800 PAYG to 13-66-1447 (23 Avenue - 34 St to MWR E) to cover project costs.

2017 Spring SCBA CM-8: Transfer 80K from CM-21-5800 (PAYG) to 13-66-1448 (34 St - 23 Ave to 34 Ave) to cover project costs

2017 Fall (#17-40) 2.1-07: Transfer \$6M to fund the 18-66-1011 Engage 106 St-76 Ave Phase 2)

2017 Fall SCBA (AA#41) CM-2: \$450 is transferred back from 15-28-1700 because Viewpoints are being constructed along Saskatchewan Drive as part of the Great Neighbourhoods Initiative CM-21-5800.

Spring SCBA 2018: (2.2-10) Transfer \$4.7M to 15-21-7777 for Macwan West repurposing to allow for completion of the work in 2019. Majority of the work to be complete in 2018. Transfer \$2M TSD from CM-21-5800 Great Neighbourhoods Initiative, and new request of \$2.23M MSI and \$470 PayGo from CM-75-0100 Building and Facility Rehabilitation. Scheduled completion date is Q1 2019. Request for the profile name to be changed to "The Orange Hub"

2019 Spring SCBA (#2.1A-1): Transfer \$289K to 19-40-9010 NRP Recon - Alberta Avenue Neighbourhood Renewal includes replacement of roadway base, paving, curbs, gutters, sidewalks, and street lights and coordinates related work for mature tree management, and minor geometric and active modes connections/facilities improvements.

2019 Spring SCBA (#2.1A-2): Transfer \$2.5M to 19-40-9011 NRP Recon - Central McDougall Neighbourhood Renewal includes replacement of roadway base, paving, curbs, gutters, sidewalks, and street lights and coordinates related work for mature tree management, and minor geometric and active modes connections/facilities improvements.

2019 Spring SCBA (#2.1A-3): Transfer \$307K to 19-40-9012 NRP Recon - Highlands Renewal includes replacement of roadway base, paving, curbs, gutters, sidewalks, and street lights and coordinates related work for mature tree management, and minor geometric and active modes connections/facilities improvements.

2019 Spring SCBA (#2.1A-5): Transfer \$458K to 19-40-9015 NRP Recon - Royal Gardens Renewal includes replacement of roadway base, paving, curbs, gutters, sidewalks, and street lights and coordinates related work for mature tree management, and minor geometric and active modes connections/facilities improvements.

2019 Spring SCBA (#2.1A-7): Transfer \$1.4M to 19-40-9013 NRP Recon - Inglewood Renewal includes replacement of roadway base, paving, curbs, gutters, sidewalks, and street lights and coordinates related work for mature tree management, and minor geometric and active modes connections/facilities improvements.

2019 Spring SCBA (CA#10): (2.7.2) Trsf \$15.8K of PAYG from CM-21-5800 Great NHBDS Initiative to operating for Percent for Art.

2019 Spring SCBA (CA#10): (2.6.3) Transfer \$5,925,744 (TSD) to CM-21-5800 Great NBHD's Initiative from profile 12-21-5800 Great NBHD's Initiative. This will consolidate the profiles.

2020 Spring SCBA (#20-10, 3.1-3): The Eastwood, Elmwood Park, and Yellowhead Corridor East Industrial neighbourhood reconstruction project has reached Checkpoint 3 of the Project Development and Delivery Model and requires approval for delivery within a new stand-alone profile as the project is over the \$5M threshold for renewal. \$54K Funding from CM-21-5800 will be transferred to 20-40-9017.

2020 Spring SCBA (#20-10, 3.3-7): \$16K Funding is required to address higher than anticipated warranty and trailing costs after project completion. These profiles are from the previous budget cycle and did not have funding allocated within the 2019-2022 budget. Funding is not available within currently approved profiles to address this overspend as all approved funds have been allocated to projects. Projects from the previous budget cycle which had surplus funding available after completion have released their funding to the corporation. These released funds from budget savings can be used to address overspends from these projects.

2020 Spring SCBA (#20-10, 3.3-11): Project actuals were charged to the incorrect profile which is creating a negative variance for this profile 09/12-21-5800. The charges (\$182K) will be funded by CM-21-5800. This profile has adequate funding.

2020 Fall SCBA (#20-31, CFO 1D-1): Transfer \$7K of PAYG from CM-21-5800 Great Neighbourhoods Initiative to operating for Percent for Art.

2021 Spring SCBA (#21-21, 3.14-5): Capital profile CM-21-5800 was over-expended on Pay-As-You-Go funding by \$7,000 as per the 2020 year end funding exercise. A transfer is being made from 19-40-9013 to cover this shortfall.

2023 Spring SCBA (#23-10, 4.1-3): The 107 Avenue Revitalization project has reached Checkpoint 3 of the PDDM and requires approval for delivery within a new standalone profile. The total estimated cost of the project is \$15,728,853, with \$968,512.82 of this amount having been already incurred in 2022 and prior years under "CM-21-5800 - Great Neighbourhoods Initiative". The new funding request for this profile is \$14,760,340. \$14,710,340 of this amount will be funded with a transfer from the existing approved budget in "CM-21-5800 - Great Neighbourhoods Initiative". The additional \$50,000 will be funded by a new federal grant received under the Active Transportation Fund.



# CAPITAL PROFILE REPORT

PROFILE NAME: **Great Neighbourhoods Initiative**  
 PROFILE NUMBER: **CM-21-5800**  
 BRANCH: **Building Great Neighbourhoods**

**FUNDED**  
 PROFILE TYPE: **Composite**

## CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	60,435	-	-	-	-	-	-	-	-	-	60,435
	2015 Cap Administrative	-35	-	-	-	-	-	-	-	-	-	-35
	2015 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Council	-24	-	-	-	-	-	-	-	-	-	-24
	2016 Cap Capital Budget Adj (one-off)	-	-	-	-	-	-	-	-	-	-	-
	2016 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2017 Cap Administrative	300	-	-	-	-	-	-	-	-	-	300
	2017 Cap Council	-6,000	-	-	-	-	-	-	-	-	-	-6,000
	2017 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2018 Cap Council	-2,000	-	-	-	-	-	-	-	-	-	-2,000
	2018 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2018 Cap Release to Corp Pool	-228	-	-	-	-	-	-	-	-	-	-228
	2019 Cap Administrative	-121	-	-	-	-	-	-	-	-	-	-121
	2019 Cap Council	1,000	-	-	-	-	-	-	-	-	-	1,000
	2019 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2020 Cap Administrative	-7	-	-	-	-	-	-	-	-	-	-7
	2020 Cap Council	-220	-	-	-	-	-	-	-	-	-	-220
	2020 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2021 Cap Administrative	7	-	-	-	-	-	-	-	-	-	7
	2021 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2022 Cap Carry Forward	-15,010	15,010	-	-	-	-	-	-	-	-	-
	2023 Cap Council	-	-14,710	-	-	-	-	-	-	-	-	-14,710
Current Approved Budget	38,096	300	-	-	-	-	-	-	-	-	-	38,396
Approved Funding Sources												
Pay-As-You-Go	447	-	-	-	-	-	-	-	-	-	-	447
Tax-Supported Debt	37,649	300	-	-	-	-	-	-	-	-	-	37,949
Current Approved Funding Sources	38,096	300	-	-	-	-	-	-	-	-	-	38,396

BUDGET REQUEST	Budget Request	-	-	-	-	-	-	-	-	-	-	-
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REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	38,096	300	-	-	-	-	-	-	-	-	38,396
	Requested Funding Source											
	Pay-As-You-Go	447	-	-	-	-	-	-	-	-	-	447
	Tax-Supported Debt	37,649	300	-	-	-	-	-	-	-	-	37,949
Requested Funding Source	38,096	300	-	-	-	-	-	-	-	-	-	38,396

## CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
REVISED BUDGET (IF APPROVED)	Construction	21,169	801	-	-	-	-	-	-	-	-	-	21,970
	Design	1,515	-334	-	-	-	-	-	-	-	-	-	1,181
	Follow Up Warranty	-	-150	-	-	-	-	-	-	-	-	-	-150
	Other Costs	15,000	-17	-	-	-	-	-	-	-	-	-	14,983
	Percent for Art	412	-	-	-	-	-	-	-	-	-	-	412
	Total	38,096	300	-	-	-	-	-	-	-	-	-	38,396

**OPERATING IMPACT OF CAPITAL**

Type of Impact:

Branch:																
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
<b>Total Operating Impact</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

PROFILE NAME: **ENGAGE 106 ST -76 AVE (PHASE 2)**  
 PROFILE NUMBER: **18-66-1011**  
 DEPARTMENT: **Integrated Infrastructure Services**  
 LEAD BRANCH: **Building Great Neighbourhoods**  
 PROGRAM NAME:  
 PARTNER: **Building Great Neighbourhoods**  
 BUDGET CYCLE: **2015-2018**

**FUNDED**

PROFILE STAGE:	Approved
PROFILE TYPE:	Standalone
LEAD MANAGER:	Craig Walbaum
PARTNER MANAGER:	Craig Walbaum
ESTIMATED START:	April, 2018
ESTIMATED COMPLETION:	December, 2018

Service Category:	Major Initiative:	Great Neighbourhoods
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<b>GROWTH</b>	<b>RENEWAL</b>	<b>PREVIOUSLY APPROVED:</b>	<b>3,912</b>
23	77	<b>BUDGET REQUEST:</b>	-
		<b>TOTAL PROFILE BUDGET:</b>	<b>3,912</b>

## PROFILE DESCRIPTION

The Engage 106-76 (Phase 2) profile is for the construction of infrastructure improvements that are above base renewal (like for like). In the Allendale, McKernan, Belgravia and Strathcona neighbourhoods along 76 Avenue and 106 Street and on 106 street from (83 Avenue to Saskatchewan Drive). These corridors have been identified as a high priority by the communities to make them pedestrian and cycling friendly and also able to accommodate local traffic and some residential parking. These corridors are high demand bicycle routes, and an opportunity to respond to local feedback and apply the Complete Streets Guidelines.

Based on the consultation and feedback received by area stakeholders and their support of the corridor vision and concept plan, the infrastructure for the corridors includes protected bike lanes, shared use paths, traffic signal upgrades, decorative street lighting, sidewalk construction, traffic calming measures such as raised crosswalks and a roundabout, parking areas, signage and pavement markings and aesthetic treatments. Construction of the collectors is scheduled for 2018 with current neighbourhood renewal contracts.

## PROFILE BACKGROUND

The neighbourhoods of Allendale, McKernan, Belgravia are in the process of neighbourhood renewal. 76 Avenue, 106 Street and 106 Street from 83 Avenue to Saskatchewan Drive are collector roadways that are 2-lane undivided roads with on-street bike lanes identified in the Bicycle Transportation Plan. Bicycle volumes have been increasing along the collectors over the years. Through engagement, it was identified as a priority by residents to improve the use and functions of these collector roadways. Renewing these collectors using the typical "like for like" approach (base neighbourhood renewal), would not address the significant safety, traffic and shortcutting concerns. Both collectors required a holistic planning approach to address the identified issues.

The City and Communities partnered to plan and implement an engagement project called Engage 106-76. This engagement informed the concept planning study for this project (completed in fall 2016). To implement this holistic vision, it required more funding than what was available in the Neighbourhood Renewal Profile.

## PROFILE JUSTIFICATION

The project addresses community priorities by providing high quality infrastructure to create an attractive walking and cycling environment which also increases safety and accessibility of pedestrians and cyclists for transportation, recreation, and health. The project also applies Complete Streets guidelines to address speeding and shortcutting concerns along the corridors.

This project contributes directly toward The Way Ahead's strategic goal to "Enhance use of public transit and active modes of transportation", the performance targets of The Way Ahead and The Way We Move, the Active Transportation Policy, the Complete Streets policy and Vision Zero initiative.

## STRATEGIC ALIGNMENT

The project aligns with the following strategic goals:  
 The Way Ahead  
 The Way We Move: Access and Mobility, Health and Safety, Transportation Mode Shift, and Sustainability  
 The Way We Live  
 The Way We Green  
 Vision Zero initiative

## ALTERNATIVES CONSIDERED

There are two alternatives available to the City with respect to the project: like-for-like replacement, or making improvements to address what we heard through consultations on community priorities, walkability, bikeability and liveability.

The first alternative did not meet community expectations as replacing existing infrastructure was seen as not addressing the priorities communicated by residents nor address the speeding and shortcutting concerns or pedestrian and cyclist safety and accessibility. Therefore, this alternative is not preferred.

The other alternative is to implement the recommended improvements as outlined in this profile. The holistic planning of these corridors meets community expectations and will achieve the Walk, Bike, Live vision.

## **COST BENEFITS**

The neighbourhoods along the collector roads are currently undergoing renewal. Completing these improvements to the corridors while the area is being renewed is more cost efficient as existing neighbourhood contracts are being utilized and work to the area is occurring once.

## **KEY RISKS & MITIGATING STRATEGY**

Lack of funding to implement the desired concept plan. Mitigation: Approval of this profile that transfers funds from existing profiles to fund this profile through reprioritization of other projects.

Opposition to the project. Mitigation: Engagement was done through a partnership between the 5 communities & the City. The concept plan was supported.

Impact to other City projects. Mitigation: Internal engagement occurred at early stages of the project in order to coordinate plans.

## **RESOURCES**

To address the funding gap between renewal and the desired concept plan, 6M was allocated from existing profiles.

The concept plan was completed using internal resources. Design & construction will be led by BGN using existing contracts.

## **CONCLUSIONS AND RECOMMENDATIONS**

It is recommended that this profile be approved. This allows for the reallocation of funding from the identified profiles to be able to construct the improvements to the collector roadways at the same time the area is being renewed. Approval of this profile ensures that the priorities on the corridors are addressed and includes high quality bicycle infrastructure and traffic calming measures required for improved safety, accessibility, and mobility for people of all ages that walk, bike and live in the areas. Proceeding with this project will result in direct progress toward goals and performance measures of The Way Ahead and The Way We Move and supports the implementation the Active Transportation Policy.

# CAPITAL PROFILE REPORT

PROFILE NAME: **Engage 106 St -76 Ave (Phase 2)**  
 PROFILE NUMBER: **18-66-1011**  
 BRANCH: **Building Great Neighbourhoods**

**FUNDED**  
 PROFILE TYPE: **Standalone**

## CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
APPROVED BUDGET	Approved Budget											
	Original Budget Approved	-	-	-	-	-	-	-	-	-	-	-
	2017 Cap Council	6,000	-	-	-	-	-	-	-	-	-	6,000
	2018 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2019 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2020 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2020 Cap Release to Corp Pool	-1,908	-	-	-	-	-	-	-	-	-	-1,908
	2021 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-
	2021 Cap Release to Corp Pool	-180	-	-	-	-	-	-	-	-	-	-180
	2022 Cap Carry Forward	-320	320	-	-	-	-	-	-	-	-	-
Current Approved Budget	3,592	320	-	-	-	-	-	-	-	-	3,912	
Approved Funding Sources												
Tax-Supported Debt	3,592	320	-	-	-	-	-	-	-	-	3,912	
Current Approved Funding Sources	3,592	320	-	-	-	-	-	-	-	-	3,912	

BUDGET REQUEST	Budget Request	-	-	-	-	-	-	-	-	-	-	-
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REVISED BUDGET (IF APPROVED)	Revised Budget (if Approved)	3,592	320	-	-	-	-	-	-	-	-	3,912
	Requested Funding Source											
	Tax-Supported Debt	3,592	320	-	-	-	-	-	-	-	-	3,912
	Requested Funding Source	3,592	320	-	-	-	-	-	-	-	-	3,912

## CAPITAL BUDGET BY ACTIVITY TYPE (000's)

REVISED BUDGET (IF APPROVED)	Activity Type	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
	Construction	3,592	320	-	-	-	-	-	-	-	-	-	3,912
	Total	3,592	320	-	-	-	-	-	-	-	-	-	3,912

## OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:																
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
Total Operating Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

# CAPITAL PROFILE REPORT

PROFILE NAME:	<b>THE ORANGE HUB</b>	<b>FUNDED</b>
PROFILE NUMBER:	<b>15-21-7777</b>	<b>PROFILE STAGE: Approved</b>
DEPARTMENT:	<b>Integrated Infrastructure Services</b>	<b>PROFILE TYPE: Standalone</b>
LEAD BRANCH:	<b>Infrastructure Planning and Design</b>	LEAD MANAGER: <b>Jason Meliefste</b>
PROGRAM NAME:		PARTNER MANAGER: <b>Lyall Brennies</b>
PARTNER:	<b>Social Development</b>	ESTIMATED START: <b>January, 2017</b>
BUDGET CYCLE:	<b>2015-2018</b>	ESTIMATED COMPLETION: <b>March, 2019</b>

<b>Service Category:</b>	<b>Recreation &amp; Culture</b>	<b>Major Initiative:</b>	
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<b>GROWTH</b>	<b>RENEWAL</b>	<b>PREVIOUSLY APPROVED:</b>	<b>20,388</b>
<b>93</b>	<b>7</b>	<b>BUDGET REQUEST:</b>	<b>-</b>
		<b>TOTAL PROFILE BUDGET:</b>	<b>20,388</b>

## PROFILE DESCRIPTION

Profile is for the Council approved purchase of the MacEwan University west campus and land for an arts, multicultural, and not-for-profit hub. It will provide office and creative space for arts, multicultural, not-for-profits groups and community. It will also include retail/commercial space and upgrades to the public entrances. Total project cost is \$47.038 million (\$36 million for land and \$11.038 million for building renovations in unfunded profile 15-21-7778). Of this amount, \$20 million has been previously approved and will be funded by the Great Neighbourhood Renewal Program (\$5 million from 2012-2014 budget cycle, \$15 million from 2015-2018 budget cycle). The balance (\$16 million) is requested in this profile to meet the terms of the building purchase in 2017 from this profile.

## PROFILE BACKGROUND

Purchase of the MacEwan west campus and land as a space for arts, multicultural, not-for-profit and community groups. It will offer offices and be a creative spaces hub. Also included are retail-commercial space and upgrades to the public entrances.

## PROFILE JUSTIFICATION

The purchase and re-purposing of MacEwan's west campus was recommended by the Mayor's Arts Visioning Committee and later approved by City Council in 2012. It aligns with The Way Ahead, The Way We Live, The Way We Prosper, The Way We Move, and The Way We Grow. It also supports The Art of Living, Elevate and Jasper Place revitalization. There is broad community support and a need for affordable and accessible spaces for non-profits. MacEwan West has unique facilities for arts: a professional theatre; theatre labs; computer labs; studios; library; cafeteria; parkade and facilities for conferences and workshops. A \$5 million deposit was made by the City in 2014.

Anticipated outcomes:

- 1) Arts and Cultural Hub: affordable and small-scale space to groups who otherwise would not find a stable location
- 2) Arts and Culture Centre
- 3) Community Hub
- 4) Transit Orientated Development: this can be a demonstration of the ability to reach the guidelines for sites adjacent to LRT stations

## STRATEGIC ALIGNMENT

This project supports goals, objectives and outcomes of The Way Ahead, The Way We Live, The Way We Prosper, The Way We Move, and The Way We Grow. Also supports The Art of Living, Mayor's Arts Committee and Elevate report.

## ALTERNATIVES CONSIDERED

- 1) The City does not purchase the site; 2) The City purchases the site and develops it for an alternate purpose; 3) The City purchases the site, redevelops it and sells it for profit; 4) The City purchases the site as proposed (recommended)

## COST BENEFITS

Tangible benefits: 1) Space needs met for more than 14 arts, multicultural and not-for-profits; 2) Tangible hub for surrounding communities; 3) Use of Transit-Orientated Design lands 4) Rejuvenation of building. Intangible benefits: 1) Strengthens area revitalization; 2) Social return on investment; 3) Synergies costs: \$47.038 million for facility purchase and renovations; diminishing annual operating subsidy starting at \$300,000.

## KEY RISKS & MITIGATING STRATEGY

A preliminary risk assessment has been completed, as well as a facility assessment. The risk management framework will be applied to all aspects of the project and will continue to develop and evolve as the project and partnerships are defined.

## RESOURCES

All procurement processes will adhere to the City's Procurement of Goods, Services and Construction directive. MacEwan West will be operated by a partner organization who will follow the Human Resources management policies and procedures.

## CONCLUSIONS AND RECOMMENDATIONS

City Council approve 1)purchase of MacEwan West 2) retrofit the facility so it is usable to the public . This project addresses space needs of arts, multicultural and not-for-profit groups, supports area revitalization and aligns with City plans.

## CHANGES TO APPROVED PROFILE

2017 Fall (#17-40) 2.2-01: Equipment for the theatre (\$765K) & kitchen (\$435K) needs to be functional to make the space operational & to achieve the optimum level of usage. Purchase & installation to be completed within 6 months (end of 2017 to early 2018) to allow the theatre & kitchen to be operational, rentable space.

Spring SCBA 2018: (2.2-10) Transfer \$4.7M to 15-21-7777 for Macwan West repurposing to allow for completion of the work in 2019. Majority of the work to be complete in 2018. Transfer \$2M TSD from CM-21-5800 Great Neighbourhoods Initiative, and new request of \$2.23M MSI and \$470 PayGo from CM-75-0100 Building and Facility Rehabilitation. Scheduled completion date is Q1 2019. Request for the profile name to be changed to "The Orange Hub"

2020 Spring SCBA (#20-10, 3.2-16): Addition of scope to current Phase 1 Renewal Project at The Orange Hub. Installation of smoke detectors as an alternative solution to the upgrade of fire-rated separations for Rooms. Transfer from CM-11-0000 Safety and Security Renewal Composite \$ 25,000.00 (MSI) to 15-21-7777 The Orange Hub.

2020 Spring SCBA (#20-11, CFO-74): Switch funding sources between MSI and PAYG of various IIS profiles, to maximize MSI utilization and reduce PAYG funding.

# CAPITAL PROFILE REPORT

PROFILE NAME: **The Orange Hub**

**FUNDED**

PROFILE NUMBER: **15-21-7777**

PROFILE TYPE: **Standalone**

BRANCH: **Infrastructure Planning and Design**

## CAPITAL BUDGET AND FUNDING SOURCES (000's)

	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
<b>APPROVED BUDGET</b>												
Approved Budget												
Original Budget Approved	16,000	-	-	-	-	-	-	-	-	-	-	16,000
2017 Cap Council	1,200	-	-	-	-	-	-	-	-	-	-	1,200
2017 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
2018 Cap Council	4,700	-	-	-	-	-	-	-	-	-	-	4,700
2018 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
2019 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
2020 Cap Administrative	-	-	-	-	-	-	-	-	-	-	-	-
2020 Cap Council	25	-	-	-	-	-	-	-	-	-	-	25
2020 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
2020 Cap Release to Corp Pool	-1,331	-	-	-	-	-	-	-	-	-	-	-1,331
2021 Cap Carry Forward	-	-	-	-	-	-	-	-	-	-	-	-
2021 Cap Release to Corp Pool	-241	-	-	-	-	-	-	-	-	-	-	-241
2022 Cap Carry Forward	35	-35	-	-	-	-	-	-	-	-	-	-
2023 Cap Administrative	-	35	-	-	-	-	-	-	-	-	-	35
<b>Current Approved Budget</b>	<b>20,388</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,388</b>
Approved Funding Sources												
Munc Sustain. Initiative - MSI	18,244	-	-	-	-	-	-	-	-	-	-	18,244
Pay-As-You-Go	1,865	-	-	-	-	-	-	-	-	-	-	1,865
Tax-Supported Debt	278	-	-	-	-	-	-	-	-	-	-	278
<b>Current Approved Funding Sources</b>	<b>20,388</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,388</b>

<b>BUDGET REQUEST</b>												
Budget Request	-	-	-	-	-	-	-	-	-	-	-	-

<b>REVISED BUDGET (IF APPROVED)</b>												
Revised Budget (if Approved)	20,388	-	-	-	-	-	-	-	-	-	-	20,388
Requested Funding Source												
Munc Sustain. Initiative - MSI	18,244	-	-	-	-	-	-	-	-	-	-	18,244
Pay-As-You-Go	1,865	-	-	-	-	-	-	-	-	-	-	1,865
Tax-Supported Debt	278	-	-	-	-	-	-	-	-	-	-	278
<b>Requested Funding Source</b>	<b>20,388</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,388</b>

## CAPITAL BUDGET BY ACTIVITY TYPE (000's)

	Activity Type	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
<b>REVISED BUDGET (IF APPROVED)</b>													
Construction		3,623	-	-	-	-	-	-	-	-	-	-	3,623
Equip FurnFixt		765	-	-	-	-	-	-	-	-	-	-	765
Land		16,000	-	-	-	-	-	-	-	-	-	-	16,000
<b>Total</b>		<b>20,388</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,388</b>

## OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:																
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
<b>Total Operating Impact</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



# CAPITAL PROFILE REPORT

PROFILE NAME: **107 AVENUE REVITALIZATION**  
PROFILE NUMBER: **23-22-9703**  
DEPARTMENT: **Integrated Infrastructure Services**  
LEAD BRANCH: **Infrastructure Delivery**  
PROGRAM NAME:  
PARTNER: **Building Great Neighbourhoods**  
BUDGET CYCLE: **2023-2026**

**FUNDED**

PROFILE STAGE: **Approved**  
PROFILE TYPE: **Standalone**  
LEAD MANAGER: **Craig Walbaum**  
PARTNER MANAGER: **Nicole Wolfe**  
ESTIMATED START: **June, 2023**  
ESTIMATED COMPLETION: **December, 2026**

Service Category: **Roads**

Major Initiative:

<b>GROWTH</b>	<b>RENEWAL</b>
<b>59</b>	<b>41</b>

<b>PREVIOUSLY APPROVED:</b>	<b>14,760</b>
<b>BUDGET REQUEST:</b>	<b>-</b>
<b>TOTAL PROFILE BUDGET:</b>	<b>14,760</b>

## PROFILE DESCRIPTION

Through the Great Neighbourhoods Initiative, the City is investing in the physical and social infrastructure of neighbourhoods. Great Neighbourhoods provides the opportunity to work across City departments and improve collaboration with other organizations. 107 Avenue is a significant commercial oriented roadway in the City of Edmonton, with a substantial portion of it situated within the Central McDougall and Queen Mary Park neighbourhoods. The 107 Avenue Revitalization area has a look and feel of its own with unique hardscapes and softscapes, history, community connections, and cultural influences; these are to be reflected, incorporated, and celebrated in the design of the streetscapes of this area.

The 107 Avenue Revitalization Project consists of four key public realm initiatives including: 107 Avenue Streetscape Improvements; 107 Avenue Alley Pilot Project; Gateway Elements; and 107 Avenue Public Space Design (10425 - 107 Avenue NW). These initiatives are funded through the City of Edmonton Great Neighbourhoods Capital Program.

## PROFILE BACKGROUND

The Central McDougall/Queen Mary Park Neighbourhood Revitalization began in 2008 with the creation of a community defined Revitalization Strategy. The Strategy was approved by the Council in February 2012 and identified a community vision that was articulated as "Queen Mary Park and Central MacDougall are safe, diverse, and dynamic communities where we are connected and feel a sense of belonging.

The Queen Mary Park & Central McDougall Urban Design Analysis was approved in 2017. The purpose of this analysis was to identify placemaking gaps and opportunities within the neighbourhoods to guide future investment and redevelopment to help promote distinct design characteristics and connectivity. The Urban Design Analysis outlined a series of seven areas for physical improvements funded through the Great Neighbourhoods Initiative Capital Program. Out of these initiatives, the top four were selected for this project: 107 Avenue Streetscape Improvements (101-122 Streets); 107 Avenue Alley Pilot Project; Gateway Elements; and 107 Avenue Public Space Concept Design (10425-107 Avenue).

## PROFILE JUSTIFICATION

The mature neighbourhoods of Central McDougall and Queen Mary Park have experienced limited growth over the last number of years despite significant investments in the Downtown area by the City, developers, landowners, and non-profit organizations. Some of these investments include transformational developments located nearby such as Rogers Place Entertainment District, Columbia Avenue, EPCOR Tower, and LRT Expansion.

While these developments are significant, they have not been well connected or linked to development opportunities to the north, and with this lack of leverage, the north edge of the City's downtown has not been advantaged by these projects. There have been investments made in residential and commercial private developments in the south edge of the neighbourhoods but very little in new investment on properties directly located on 107 Avenue.

The Queen Mary Park and Central McDougall neighbourhood revitalization program works to create a sense of place, revitalizes and renews infrastructure in mature neighbourhoods, creating vibrant, livable great neighbourhoods that contribute to building a great City. This project will improve safety and support economic growth by improving greenery, and safety in this area. Not completing this project will pose a reputational risk for the City and cost the trust of the communities.

## STRATEGIC ALIGNMENT

The implementation of the 107 Avenue Revitalization will enhance existing green spaces available and landscaping within these neighbourhoods along 107 Avenue, it supports the criteria of the Big City Move of Greener As We Grow. In addition, the improvement of sidewalk infrastructure, lighting, and wayfinding is projected to increase the volume of pedestrian traffic in the area and improve safety and economic growth in the neighbourhoods.

Improving the ability of residents of the Central McDougall and Queen Mary Park neighbourhoods to foster connections with each other will enhance the overall sense of community within these areas.

This project supports the Big City Move of Rebuildable City by demonstrating the City's commitment to reinvest and enhance existing mature neighbourhoods.

## ALTERNATIVES CONSIDERED

**Complete the Project in a Phased Fashion:** The alternative would be to complete only the park construction, incorporate new pedestrian scale lighting (109 St. to 117 St.), and install gateway elements. This will have significant cost savings due to not doing streetlight renewal between 101 St. and 122 St., pedestrian lighting improvements between 101 St. and 109 St., and streetscaping. This option will not completely address the enhancements to greenery and safety of the communities which still may spark animosity.

**Delay this Project to a Later Date:** Under this alternative, projects would be paused at Checkpoint 3 in the Project Development and Delivery Model process and placed on hold until delivery funding becomes available in a future budget cycle.

**Do Nothing:** This option will not improve safety and support the economic growth of the communities. In addition, this option will also pose a reputational risk for the City and will encourage mistrust towards the City.

## COST BENEFITS

Tangible benefits:

(1) Creation of a new park at 105 Street and 107 Avenue, upgraded streetlights with underground wiring, incorporation of new pedestrian lights west of 109 Street, new gateway elements to brand the communities, as well as improved streetscape including soil cells for healthy trees, in turn, create pedestrian-friendly, connected, attractive and vibrant communities. The projects will enhance livability and safety and will contribute to placemaking.

Intangible benefits:

- (1) Reduced social and environmental impacts
- (2) Enhanced function, appearance, and public appeal increase property value, stimulate private investment, a greater sense of public pride, security, and vibrancy
- (3) Improved trust between the communities and the City.

## KEY RISKS & MITIGATING STRATEGY

The key risk of not proceeding forward with this profile is the prioritized capital projects identified along 107 Avenue Revitalization in the Central McDougall and Queen Mary Park Strategy would not be implemented. This outcome would result in the Central McDougall and Queen Mary Park not being realized which can result in potentially less uplift in social conditions.

## RESOURCES

The project management of the project will be completed by in-house City resources. Procurement of a consultant and contractor is required for the detailed design and construction, respectively.

## CONCLUSIONS AND RECOMMENDATIONS

Recommend approval of this 107 Avenue Revitalization profile, to deliver on capital projects as outlined in the Central McDougall and Queen Mary Park Strategy and in alignment with the City Plan and City goals.

# CAPITAL PROFILE REPORT

PROFILE NAME: **107 Avenue Revitalization**  
 PROFILE NUMBER: **23-22-9703**  
 BRANCH: **Infrastructure Delivery**

**FUNDED**  
 PROFILE TYPE: **Standalone**

## CAPITAL BUDGET AND FUNDING SOURCES (000's)

APPROVED BUDGET		Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
	Approved Budget												
	Original Budget Approved	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Cap Council	-	679	7,700	6,000	200	181	-	-	-	-	-	14,760
	<b>Current Approved Budget</b>	-	<b>679</b>	<b>7,700</b>	<b>6,000</b>	<b>200</b>	<b>181</b>	-	-	-	-	-	<b>14,760</b>
Approved Funding Sources													
	Federal - Active Transportation Fund	-	50	-	-	-	-	-	-	-	-	-	50
	Tax-Supported Debt	-	629	7,700	6,000	200	181	-	-	-	-	-	14,710
	<b>Current Approved Funding Sources</b>	-	<b>679</b>	<b>7,700</b>	<b>6,000</b>	<b>200</b>	<b>181</b>	-	-	-	-	-	<b>14,760</b>

BUDGET REQUEST		Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
Budget Request		-	-	-	-	-	-	-	-	-	-	-	-

REVISED BUDGET (IF APPROVED)		Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
Revised Budget (if Approved)		-	679	7,700	6,000	200	181	-	-	-	-	-	14,760
Requested Funding Source													
	Federal - Active Transportation Fund	-	50	-	-	-	-	-	-	-	-	-	50
	Tax-Supported Debt	-	629	7,700	6,000	200	181	-	-	-	-	-	14,710
	<b>Requested Funding Source</b>	-	<b>679</b>	<b>7,700</b>	<b>6,000</b>	<b>200</b>	<b>181</b>	-	-	-	-	-	<b>14,760</b>

## CAPITAL BUDGET BY ACTIVITY TYPE (000's)

REVISED BUDGET (IF APPROVED)	Activity Type	Prior Years	2023	2024	2025	2026	2027	2028	2029	2030	2031	Beyond 2031	Total
	Construction	-	314	7,685	5,985	196	29	-	-	-	-	-	14,209
	Design	-	360	10	10	3	1	-	-	-	-	-	384
	Follow Up Warranty	-	-	-	-	-	150	-	-	-	-	-	150
	Other Costs	-	5	5	5	1	1	-	-	-	-	-	17
	<b>Total</b>	-	<b>679</b>	<b>7,700</b>	<b>6,000</b>	<b>200</b>	<b>181</b>	-	-	-	-	-	<b>14,760</b>

## OPERATING IMPACT OF CAPITAL

Type of Impact:

Branch:																
	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE	Rev	Exp	Net	FTE
<b>Total Operating Impact</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-