

CAPITAL FINANCIAL UPDATE

June 30, 2023

Attachment 2
Significant Capital Project Update
As of June 30, 2023

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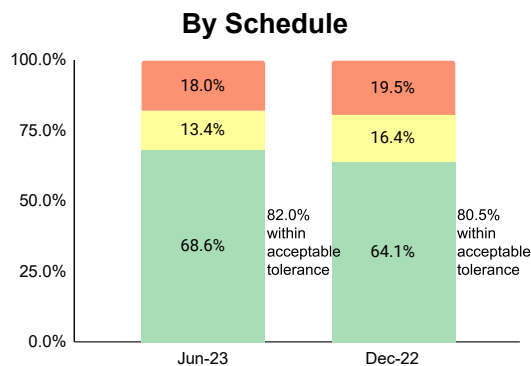
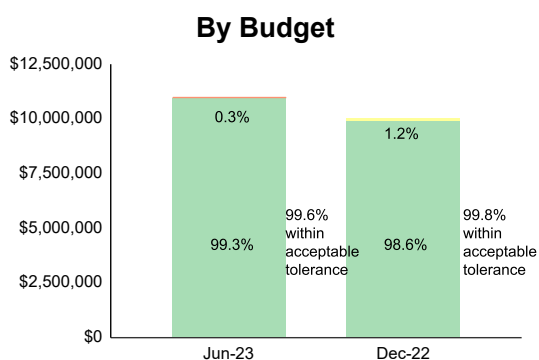
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Summary

Significant Capital Project Update

Budget and Schedule Variance Summary*

	<u>Jun-23</u>	<u>Dec-22</u>
Project Budget Variance		
Within or Under Budget (green)	79	59
Over Budget up to 20% (30% Develop) (yellow)	2	3
Over budget > 20% (30% Develop) (red)	3	2
	<u>84</u>	<u>68</u>
Project Schedule Variance		
On Time or Ahead of Schedule (green)	68	46
Delay up to 20% (30% Develop)(yellow)	6	11
Delay > 20% (30% Develop)(red)	10	7
	<u>84</u>	<u>68</u>



*Project status in the charts above are presented with green status on the bottom, yellow in the middle, and red at the top. The status charts are weighted by the profile's approved budget. Projects within the green or yellow status are considered to be within an acceptable tolerance.

Cost

<u>Page #</u>	<u>Profile</u>	<u>% Over Budget</u>	
		<u>Jun-23</u>	<u>Dec-22</u>
7	21-12-0340 - The Orange Hub Phase II Rehabilitation	10%	13%
16	19-16-5055 - Heritage Valley Land Development	59%	0%
	CM-18-1515 - Technology Infrastructure - Renewal	0%	26%

Schedule

<u>Page #</u>	<u>Profile</u>	<u>% Delay</u>	
		<u>Jun-23</u>	<u>Dec-22</u>
6	15-21-5785 - Lewis Farms Community Recreation Centre and Library	9%	0%
6	21-10-9103 - Iron Works Building Rehabilitation	29%	0%
7	21-12-0340 - The Orange Hub Phase II Rehabilitation	11%	7%
12	11-66-1673 - Valley Line LRT	>20%	>20%
13	16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	6%	6%
13	21-50-9100 - 103A Avenue Pedway	29%	0%
16	19-16-5055 - Heritage Valley Land Development	14%	0%
16	19-18-1904 - Enterprise Systems Transformation Program	>20%	29%
17	13-66-1294 - Transit Smart Fare System (Smart Card)	42%	41%
	20-83-9001 - Downtown District Energy Initiative	0%	106%
	CM-60-1765 - Vehicle Replacements	0%	17%
	19-18-1901 - Information Security and Disaster Recovery Enhancements	0%	19%
	CM-18-1514 - Technology Implementation - Growth	0%	19%
	CM-18-1510 - Technology Applications - Renewal	0%	19%

Integrated Infrastructure Services

For the period ending June 30, 2023

(\$000's)

Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Building Great Neighbourhoods												
21-40-9023 - NRP/NARP Recon - Beaumaris Neighbourhood and Alleys	37,600	37,600	35,827	24,294	34,827	Dec-24	Dec-23	Deliver	0%	0%	PY - 67% 2023 - 33%	Local Improvements Prop. Share - 2,478 Munc Sustain. Initiative - MSI - 348 Neighborhood Renewal Reserve - 32,475 Pay-As-You-Go - 527
Comments (including funding implications if any)	Work on the 2023 (year 3 of 3) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2023. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
21-40-9024 - NRP Recon - Calder	51,900	51,900	51,901	22,841	49,900	Dec-24	Dec-23	Deliver	0%	0%	PY - 48% 2023 - 51% 2024 - 1%	Developer Financing - 1 Local Improvements Prop. Share - 3,420 Neighborhood Renewal Reserve - 47,873 Pay-As-You-Go - 607
Comments (including funding implications if any)	Work on the 2023 (year 3 of 3) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2023. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
21-40-9025 - NRP Recon - Garneau	36,900	36,900	34,700	20,428	31,200	Dec-24	Dec-23	Deliver	0%	0%	PY - 64% 2023 - 36%	Financial Stabilization Reserv. - 270 Local Improvements Prop. Share - 2,346 Neighborhood Renewal Reserve - 29,224 Pay-As-You-Go - 2,860
Comments (including funding implications if any)	Work on the 2023 (year 3 of 3) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2023. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
21-40-9026 - NRP Recon - Malmo Plains	25,100	25,100	25,333	20,673	25,100	Dec-23	Oct-23	Deliver	0%	0%	PY - 82% 2023 - 17% 2024 - 1%	Local Improvements Prop. Share - 1,913 Neighborhood Renewal Reserve - 23,100 Pay-As-You-Go - 320
Comments (including funding implications if any)	The alley reconstruction work, which was deferred to 2023 to coordinate with ATCO Gas relocation work, has commenced and the project is expected to be complete and in-service by the end of 2023. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
22-22-9700 - 124 Street - 109 Avenue to 118 Avenue	21,681	21,681	21,681	9,226	19,181	Dec-24	Nov-23	Deliver	0%	0%	PY - 45% 2023 - 52% 2024 - 2% 2025 - 1%	Local Government Fiscal Framework - 734 Munc Sustain. Initiative - MSI - 13,280 Partnership Funding - 3,110 Pay-As-You-Go - 4,557
Comments (including funding implications if any)	Work on the 2023 (year 2 of 2) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2023. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
22-40-9028 - Killarney Neighbourhood Reconstruction	38,932	38,932	38,932	20,753	38,932	Dec-24	Dec-23	Deliver	0%	0%	PY - 47% 2023 - 53%	Local Improvements Prop. Share - 6,095 Neighborhood Renewal Reserve - 32,837
Comments (including funding implications if any)	Work on the 2023 (year 2 of 2) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2023. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											

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22-40-9029 - Pleasantview Neighbourhood Reconstruction	47,418	47,418	47,418	18,926	47,418	Dec-24	Dec-23	Deliver	0%	0%	PY - 38% 2023 - 62%	Local Improvements Prop. Share - 6,591 Neighborhood Renewal Reserve - 38,615 Partnership Funding - 2,212
Comments (including funding implications if any)	Work on the 2023 (year 2 of 2) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2023. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-30-9321 - Warehouse Park	44,844	44,844	44,844	1,171	44,844	Dec-26	Dec-26	Deliver	0%	0%	2023 - 9% 2024 - 47% 2025 - 41% 2026 - 3%	Debt CRL Downtown - 43,859 Pay-As-You-Go - 985
Comments (including funding implications if any)	The development design phase is near completion with the final preliminary design to be completed during the summer of 2023. Construction is scheduled for spring 2024.											
23-40-9030 - Balwin and Belvedere Revitalization	22,000	22,000	22,000	3	22,000	Dec-26	Oct-26	Deliver	0%	0%	2023 - 3% 2024 - 32% 2025 - 43% 2026 - 22%	Tax-Supported Debt - 22,000
Comments (including funding implications if any)	This program supports the delivery of projects for the revitalization of Balwin and Belvedere. It is comprised of both Open Space and Transportation elements that are currently at different stages of the PDDM.											
23-40-9031 - Baturyn Neighbourhood and Alley Reconstruction	43,387	43,387	43,387	648	43,387	Dec-26	Oct-25	Deliver	0%	0%	2023 - 32% 2024 - 34% 2025 - 34%	Local Improvements Prop. Share - 4,406 Neighborhood Renewal Reserve - 38,358 Partnership Funding - 348 Pay-As-You-Go - 275
Comments (including funding implications if any)	Work on the 2023 (year 1 of 3) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9032 - McCauley Neighbourhood and Alley Reconstruction	59,609	59,609	59,609	396	59,609	Dec-26	Dec-25	Deliver	0%	0%	2023 - 33% 2024 - 34% 2025 - 33%	Local Improvements Prop. Share - 2,502 Neighborhood Renewal Reserve - 55,277 Partnership Funding - 1,431 Pay-As-You-Go - 400
Comments (including funding implications if any)	Work on the 2023 (year 1 of 3) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9033 - Ottewell Neighbourhood Reconstruction	92,303	92,303	92,303	812	92,303	Dec-27	Dec-26	Deliver	0%	0%	2023 - 25% 2024 - 26% 2025 - 24% 2026 - 25%	Local Improvements Prop. Share - 6,750 Neighborhood Renewal Reserve - 80,894 Partnership Funding - 4,309 Pay-As-You-Go - 350
Comments (including funding implications if any)	Work on the 2023 (year 1 of 4) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											

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23-40-9034 - 132 Avenue: 97 to 127 Street Reconstruction	42,852	42,852	42,852	948	42,852	Dec-26	Dec-26	Deliver	0%	0%	2023 - 25% 2024 - 27% 2025 - 25% 2026 - 23%	Neighborhood Renewal Reserve - 38,952 Partnership Funding - 3,000 Pay-As-You-Go - 900
Comments (including funding implications if any)	Work on the 2023 (year 1 of 4) scope of work has commenced and the overall project is expected to be complete and in-service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding		
CM-25-0000 - Transportation: Neighbourhoods - Renewal	298,178			6,527	298,178	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 84%	15%	2023 - 4% 2024 - 20% 2025 - 32% 2026 - 44%	Local Improvements Prop. Share - 19,020 Neighborhood Renewal Reserve - 279,158		
Comments (including funding implications if any)	This composite supports concept planning and preliminary design work through to detailed design and construction work on the Neighbourhood Renewal Program.											
CM-27-0000 - Transportation: Neighbourhood Alley Renewal Program	53,589			1	53,589	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	2%	2023 - 3% 2024 - 22% 2025 - 30% 2026 - 45%	Neighborhood Renewal Reserve - 53,589		
Comments (including funding implications if any)	This composite supports concept planning and preliminary design work through to detailed design and construction work on the Alley Renewal Program.											
CM-32-0000 - Open Space: Parks - Renewal	43,689			1,357	43,689	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	30%	2023 - 13% 2024 - 22% 2025 - 30% 2026 - 35%	Local Government Fiscal Framework - 29,795 Munc Sustain. Initiative - MSI - 642 Pay-As-You-Go - 13,252		
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Parks Renewal Program.											

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Infrastructure Delivery												
15-21-5785 - Lewis Farms Community Recreation Centre and Library	311,397	311,397	310,637	38,161	310,637	Sep-27	Sep-28	Deliver	0%	9%	PY - 10% 2023 - 7% 2024 - 17% 2025 - 32% 2026 - 25% 2027 - 8% 2028+ - 1%	Funds-in-Lieu Reserve - 1,386 Partnership Funding - 1,200 Pay-As-You-Go - 2,740 Tax-Supported Debt - 305,311
Comments (including funding implications if any)	The early works site preparation continues through this summer, with the early works grading being near completion, internal roads are being constructed and deep utilities are being installed. The construction of the facility is planned to start in Q4, 2023. Environmental monitoring by Enoch Cree Nation continues, ensuring items of cultural significance will be preserved if found. Work continues on validating design in response to City Council's approval to build to budget which has delayed the start date.											
15-21-5801 - Coronation Park Sports and Recreation Centre	112,260	153,410	153,095	73,229	153,095	Jun-26	Jun-26	Deliver	0%	0%	PY - 32% 2023 - 31% 2024 - 29% 2025 - 7% 2026 - 1%	Partnership Funding - 4,000 Pay-As-You-Go - 685 Tax-Supported Debt - 148,410
Comments (including funding implications if any)	Construction for Coronation Park Sports and Recreation Centre has reached 47% completion. The project continues to progress per the baseline plan with construction scheduled for completion in Q2 of 2026. Activity highlights for this month consist of installation of the roofing, the underground utilities within the facility under the structural slab, the radon extraction system, and mechanical/electrical rough-ins for the main distribution loop. Grade beams, pile caps, concrete wall assemblies, and columns are complete and the post-tension slab and the suspended slab are closed in. The structural slab-on-grade is currently caught up until the post-tension suspended slabs are complete for the tie-ins. Structural steel for the building envelope is progressing well with the vapour barrier, and curtain wall to follow.											
18-66-6503 - 50 Street CPR Grade Separation	86,600	181,279	181,279	64,858	181,279	Dec-27	Dec-26	Deliver	0%	0%	PY - 29% 2023 - 25% 2024 - 19% 2025 - 19% 2026 - 6% 2027 - 2%	Canada Community-Building Fund - 35,313 Federal Grant - 70,600 Partnership Funding - 2,750 Pay-As-You-Go - 18,159 Provincial Grant - 28,300 Tax-Supported Debt - 26,157
Comments (including funding implications if any)	The paving at north east service road is completed and the road is open for public. The south abutment seat and pier cap is completed. The construction of retaining walls and north abutment seat construction is in progress. Approximately 90 percent of the utility relocation has been completed with the additional 10 percent to be relocated in 2023-2024. For detailed information and updates visit edmonton.ca/50StreetWidening											
20-20-2024 - Edmonton-Strathcona County Pedestrian Bridge	38,580	38,580	38,617	1,467	38,614	Dec-25	Dec-25	Deliver	0%	0%	PY - 9% 2023 - 31% 2024 - 54% 2025 - 5% 2026 - 1%	Partnership Funding - 28,820 Pay-As-You-Go - 9,797
Comments (including funding implications if any)	Construction of temporary work on the Edmonton side has begun with completion scheduled for Fall 2025.											
21-10-9103 - Iron Works Building Rehabilitation	21,308	26,388	26,388	5,735	26,388	Apr-24	Dec-24	Deliver	0%	29%	PY - 17% 2023 - 43% 2024 - 40%	Canada Cultural Spaces Fund Grant - 308 Debt CRL Quarters - 21,000 Tax-Supported Debt - 5,080
Comments (including funding implications if any)	The Iron Works Building Rehabilitation Phase 1 construction is 67% complete with remediation work ongoing. The phase 2 construction has commenced with Phase 3 approved. Tenant improvements were added to the scope to help secure additional future tenants which delayed construction. In addition to this there was unforeseen site conditions that required more abatement / remediation than originally planned.											
21-11-9600 - EPS-Police Headquarters Rehabilitation	23,550	24,710	23,495	8,198	23,495	Dec-25	Dec-25	Deliver	0%	0%	PY - 23% 2023 - 43% 2024 - 31% 2025 - 3%	Local Government Fiscal Framework - 4,874 Munc Sustain. Initiative - MSI - 15,684 Pay-As-You-Go - 2,937
Comments (including funding implications if any)	Detailed Design of the Switchgear scope has reached 90% completion. Construction of the 2A scope has reached ~90% and the 2B scope has reached ~30% completion. The project is currently forecasted to be complete by Q4 2025.											
21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation	42,690	47,690	46,905	5,556	46,906	Jun-26	Jun-26	Deliver	0%	0%	PY - 8% 2023 - 49% 2024 - 32% 2025 - 7% 2026 - 4%	Canada Community-Building Fund - 5,866 Local Government Fiscal Framework - 13,515 Munc Sustain. Initiative - MSI - 17,903 Pay-As-You-Go - 3,372 Tax-Supported Debt - 6,250
Comments (including funding implications if any)	Phase 1 is in construction and has reached 65% completion. Phase 2 is in detailed design and has reached the Pre-Tender submission stage. The project continues to progress per project schedule and is on target to be completed by the end of Q2 2026.											

Integrated Infrastructure Services

For the period ending June 30, 2023

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21-12-0320 - Edmonton Convention Centre Rehabilitation	48,515	48,053	48,515	19,871	44,664	Jun-26	Dec-24	Deliver	0%	0%	PY - 21% 2023 - 51% 2024 - 28%	Local Government Fiscal Framework - 19,731 Munc Sustain. Initiative - MSI - 24,863 Pay-As-You-Go - 3,921
Comments (including funding implications if any)	Construction for Phase 1B [architectural (canopy, Welcome Centre, glazing, landscaping, ceiling and stair finishes); mechanical (domestic water, area drains); electrical (hall lighting, stair lighting, additional ext. power)] has reached 50% completion and is forecasted to be completed in Q4 2023. Construction for Phase 2 [architectural (soffits, remainder of glazing, partitions, acoustics, doors); Primary scope for all mechanical, electrical and elevator controls rehabilitation and replacement] has reached 30% and is anticipated to be in-service in Q1 2024. The project is currently ahead of schedule, due to effective planning and streamlined coordination.											
21-12-0340 - The Orange Hub Phase II Rehabilitation	21,152	21,152	23,316	14,492	23,316	Jun-23	Nov-23	Deliver	10%	11%	PY - 41% 2023 - 56% 2024 - 3%	Munc Sustain. Initiative - MSI - 20,820 Pay-As-You-Go - 2,496
Comments (including funding implications if any)	Construction for The Orange Hub Phase II Rehabilitation has reached 75% completion. Construction has been delayed due to equipment and manpower issues. The project team is closely monitoring all risks in order to proactively implement mitigation strategies to ensure the revised in-service date is achieved. The increased cost is primarily due to higher than anticipated material costs.											
21-12-0350 - Edmonton EXPO Centre Rehabilitation	98,610	98,610	98,650	49,027	98,650	Dec-25	Jan-25	Deliver	0%	0%	PY - 33% 2023 - 39% 2024 - 24% 2025 - 4%	Federal Gas Tax Fund - 18,000 Local Government Fiscal Framework - 28,934 Munc Sustain. Initiative - MSI - 39,209 Pay-As-You-Go - 7,477 Tax-Supported Debt - 5,030
Comments (including funding implications if any)	Construction for Phase 1 (Hall D slab, bleachers, mechanical room, roof; Hall A/B/C abatement, structural reinforcement, mechanical system replacement; boiler plant; electrical distribution, roof solar) of the EXPO Centre Rehabilitation continues to progress per the baseline schedule. Work is mostly complete with some lingering supply chain issues. Construction for Phase 2 (roofing, envelope, Entrance 6 redevelopment, skylight, Sales Ring) of the EXPO Centre Rehabilitation is ongoing. The project is 47% complete and continues to progress per the baseline schedule and is expected to be in-service in Q1 2025. The project is currently ahead of schedule, due to effective planning and streamlined coordination.											
21-32-9101 - William Hawrelak Park Rehabilitation	134,591	134,591	134,591	13,468	134,592	Dec-25	Dec-25	Deliver	0%	0%	PY - 4% 2023 - 30% 2024 - 40% 2025 - 26%	Munc Sustain. Initiative - MSI - 6,696 Pay-As-You-Go - 995 Tax-Supported Debt - 126,900
Comments (including funding implications if any)	Construction for William Hawrelak Park has reached approximately 10% completion. The project continues to progress per the baseline plan where construction is on target to be complete by Q4, 2025. Construction highlights: storm installation for Outfall 27 (from west ring road to park entrance, including main parking lot) completed; outfall 25 case bore completed; storm pipe installed in the steel casing; main parking lot grading completed; sanitary and water deep utility work ongoing.											
23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	36,000	36,000	36,000	0	36,000	Dec-26	Dec-26	Deliver	0%	0%	2023 - 1% 2024 - 3% 2025 - 50% 2026 - 44% 2027 - 1% 2028+ - 1%	Federal - Active Transportation Fund - 8,700 Local Government Fiscal Framework - 20,959 Munc Sustain. Initiative - MSI - 309 Pay-As-You-Go - 6,032
Comments (including funding implications if any)	This profile is for the revitalization of the roadway from 109 street to 124 street to create welcoming spaces while maintaining access for commuters. Utility relocation construction is anticipated to begin in late 2023 to early 2024, with roadway construction to begin in 2025. Key Stakeholder engagement is ongoing.											

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Infrastructure Delivery: Yellowhead Trail												
21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	177,634	200,234	200,234	131,952	200,234	Dec-23	Dec-23	Deliver	0%	0%	PY - 56% 2023 - 29% 2024 - 15%	Federal Bldg Canada Fund - 46,567 Provincial BCF - matching - 19,784 Tax-Supported Debt - 133,884
Comments (including funding implications if any)	Construction of the 156 Street to St. Albert Trail project continues with the installation of drainage infrastructure, road widening and barrier construction. Construction of the remaining retaining wall work at the St Albert Trail interchange is ongoing and is expected to be completed by fall 2023. Permanent removal of the signalized intersection at Yellowhead Trail and 149 Street and the reopening of the CN Rail at-grade rail crossing north of Yellowhead Trail occurred on April 14, 2023. Construction on the main corridor and the supporting road network at 149 Street and 142 Street is anticipated to be completed in late fall 2023. Project information will continue to be shared primarily through bulletins and the project website.											
21-20-9302 - Yellowhead Trail - Fort Road Widening	117,398	141,126	141,126	91,465	141,126	Dec-23	Nov-23	Deliver	0%	0%	PY - 59% 2023 - 30% 2024 - 11%	Federal Bldg Canada Fund - 42,077 Provincial BCF - matching - 16,855 Tax-Supported Debt - 82,194
Comments (including funding implications if any)	Construction of the Fort Road Widening project began in May of 2021 and is anticipated to extend through to the end of 2023. In 2021, the focus was primarily on completing underground utility work and the construction of the new 125 Avenue industrial collector road between Fort Road and 66 Street. The new collector road connects to Yellowhead Trail at 61 Street. In 2022, work focused on utility installations for the widening of southbound Fort Road, the first phase of improvements on Fort Road near 66 Street, connecting the new 125 Avenue to Yellowhead Trail at 61 Street, and construction of rail detours to support the lengthening of the CN rail bridge. The lengthened CN Rail bridge will be put into service mid-summer 2023, and the deconstruction and removal of the rail detours will take place immediately following the transfer of train traffic onto the permanent bridge. In order to expedite the remaining reconstruction and rehabilitation of Fort Road, the roadway is closed between 125 Avenue and 127 Avenue. Fort Road is expected to reopen to traffic in the fall of 2023, with any outstanding seasonal work to be completed in spring 2024. Project information will continue to be shared primarily through newsletters, bulletins and the project website											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding	
CM-99-0060 - Yellowhead Trail Freeway Conversion: Project Development	198,399			95,224	198,398	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%	100%	PY - 45% 2023 - 6% 2024 - 15% 2025 - 21% 2026 - 13%	Federal Bldg Canada Fund - 8,550 Pay-As-You-Go - 7,026 Tax-Supported Debt - 182,823	
CM-99-9600 - Yellowhead Trail Freeway Conversion: Project Delivery	390,666			19,004	390,666	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%	0%	PY - 5% 2023 - 1% 2024 - 20% 2025 - 53% 2026 - 21%	Federal Bldg Canada Fund - 130,027 Provincial BCF - matching - 204,945 Tax-Supported Debt - 55,694	
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Yellowhead Trail Freeway Conversion Program. Budget is in alignment with forecast cash flows.											

Integrated Infrastructure Services

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Infrastructure Planning & Design												
19-10-1013 - Ambleside Integrated Site - Phase 1	81,785	81,785	81,785	572	81,785	Sep-26	Sep-26	Develop	0%	0%	PY - 1% 2024 - 39% 2025 - 45% 2026 - 15%	Pay-As-You-Go - 1,500 Tax-Supported Debt - 80,285
Comments (including funding implications if any)	This project was previously put on hold and then funded by Council in Q4 2021 with a forecasted completion date of Q3 2026. Project initiation and schedule was re-set in Q2 2022 to account for new timelines. The procurement of the General Contractor was completed in June 2023. Consultant and sub-contractor procurement is currently underway. The targeted complete date of Q3 2026 remains.											
19-22-9006 - Terwillegar Drive Expressway Upgrades - Alternate Staging	102,700	283,561	284,726	55,405	284,726	Dec-27	Dec-27	Deliver	0%	0%	PY - 16% 2023 - 18% 2024 - 25% 2025 - 22% 2026 - 18% 2027 - 1%	Pay-As-You-Go - 2,205 Provincial Grant - 116,500 Tax-Supported Debt - 166,021
Comments (including funding implications if any)	1A Rabbit Hill Road to Whitemud Drive: Road work complete, landscaping in progress. 1B Rabbit Hill Road to Anthony Henday Drive: Under construction, to be completed in Q4 2023, with landscaping in 2024. Stage 2: Widening of Whitemud Drive and Rainbow Valley bridges is under construction until the end of 2026. Stage 3: Still in design.											
20-20-2022 - New Transit Bus Garage	367,000	367,000	367,000	2,119	367,000	Dec-28	Dec-27	Develop	0%	0%	PY - 1% 2023 - 11% 2024 - 8% 2025 - 11% 2026 - 30% 2027 - 39%	Tax-Supported Debt - 367,000
Comments (including funding implications if any)	Project set-up has been completed. A Public-Private Partnership assessment is underway. In keeping with City Policy, this process will determine the delivery method for the project. Once the delivery method is determined, the consultant procurement process will begin.											
21-10-9105 - Fire Station #8 Relocation - Blatchford	23,657	23,657	23,657	924	23,657	Dec-25	Dec-25	Develop	0%	0%	PY - 2% 2023 - 33% 2024 - 36% 2025 - 27% 2026 - 2%	Tax-Supported Debt - 23,657
Comments (including funding implications if any)	Project is currently in the schematic design phase. Target date for final schematic design report is mid-late July 2023.											
23-24-0300 - High Level Bridge Rehabilitation	200,000	200,000	200,000	17	200,000	Dec-28	Dec-28	Develop	0%	0%	2023 - 1% 2024 - 3% 2025 - 10% 2026 - 34% 2027 - 35% 2028+ - 17%	Tax-Supported Debt - 200,000
Comments (including funding implications if any)	This profile supports the planning, design, and delivery of the rehabilitation of High Level Bridge, in addition to the widening of the east sidewalk. The project is currently in the planning phase.											

Integrated Infrastructure Services

For the period ending June 30, 2023

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Capital Profile - Composite	Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-10-0001 - Climate Resilient City Facility Upgrades	53,000	0	53,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2023 - 10% 2024 - 24% 2025 - 34% 2026 - 32%	Tax-Supported Debt - 53,000
Comments (including funding implications if any)	This profile provides funding to complete deep energy retrofits to enable emissions neutrality in City owned buildings funding may also be used to support specific adaptation renewal work.							
CM-10-1010 - Facility: Planning and Design - Growth	26,418	1,776	26,418	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 75%	41%	2023 - 10% 2024 - 38% 2025 - 31% 2026 - 21%	Federal Bldg Canada Fund - 500 Munc Sustain. Initiative - MSI - 4,733 Pay-As-You-Go - 21,185
Comments (including funding implications if any)	This profile supports the planning and design of various facility growth projects that advance through the PDDM.							
CM-11-0000 - Facility: Safety and Security - Renewal	21,061	298	21,061	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 67%	11%	2023 - 2% 2024 - 26% 2025 - 35% 2026 - 37%	Local Government Fiscal Framework - 13,978 Munc Sustain. Initiative - MSI - 1,266 Pay-As-You-Go - 5,818
Comments (including funding implications if any)	This profile provides funding for the rehabilitation work associated with the safety and security facilities within the city, which may include, but is not limited to, Fire Stations and Police Stations. The scope of work will include replacement of major components within the mechanical, electrical, architectural, and structural systems, which includes structural deficiencies and roofing systems.							
CM-12-0000 - Facility: Service Delivery - Renewal	49,330	2,710	49,330	Budget Status - % within acceptable tolerance: 78%	Schedule Status - % within acceptable tolerance: 67%	23%	2023 - 9% 2024 - 40% 2025 - 43% 2026 - 8%	Heritage Resources Reserve - 200 Local Government Fiscal Framework - 37,518 Munc Sustain. Initiative - MSI - 2,864 Pay-As-You-Go - 8,709 Rogers Place Arena Reserve - 39
Comments (including funding implications if any)	This profile provides funding for the rehabilitation work associated with the service delivery facilities within the city, which may include, but is not limited to, Recreational and Leisure Centres, public attractions and other facilities. The scope of work will include replacement of major components within the mechanical, electrical, architectural, and structural systems, which includes structural deficiencies and roofing systems.							
CM-12-0300 - Valley Zoo Animal Enclosure Renewal and Enhancement	35,917	2	35,917	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2023 - 2% 2024 - 8% 2025 - 45% 2026 - 45%	Pay-As-You-Go - 10,917 Tax-Supported Debt - 25,000
Comments (including funding implications if any)	This profile will update enclosures and infrastructure for various animals in its collection. With the unfunding of Nature's Wild Backyard Phase II, enclosures and infrastructure that were supposed to be addressed through that project will be addressed as well.							
CM-13-0000 - Facility: Service Support - Renewal	40,510	237	40,510	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	6%	2023 - 1% 2024 - 9% 2025 - 49% 2026 - 41%	Local Government Fiscal Framework - 30,914 Partnership Funding - 991 Pay-As-You-Go - 8,605
Comments (including funding implications if any)	This profile provides funding for the rehabilitation work associated with the service support facilities within the city, which may include, but is not limited to, fleet garages, armouries, office buildings and other support administrative and park facilities. The scope of work will include replacement of major components within the mechanical, electrical, architectural, and structural systems, which includes structural deficiencies and roofing systems.							
CM-19-0000 - Facilities - Minor Renewal Program	30,000	0	30,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2023 - 25% 2024 - 25% 2025 - 25% 2026 - 25%	Local Government Fiscal Framework - 20,475 Pay-As-You-Go - 9,525
Comments (including funding implications if any)	This profile is supplemental to all other facility renewal profiles and supports incidental occurrences to ensure the asset is operational through the current budget cycle until more significant planned activities, such as rehabilitation or replacement, can be planned for in the next budget cycle. Cashflow is spread out evenly over the 4 years, as it is difficult to predict when emergent work is required							

Integrated Infrastructure Services

For the period ending June 30, 2023

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Capital Profile - Composite	Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-20-0330 - Active Transportation Implementation Acceleration - Approach 3	100,000	117	100,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	2023 - 1% 2024 - 32% 2025 - 34% 2026 - 33%	Tax-Supported Debt - 100,000
Comments (including funding implications if any)	This profile is intended to advance planning, design, and construction of active transportation infrastructure, supporting the outcomes of the Bike Plan and Bike Plan implementation. Planning is underway with construction anticipated to begin in 2024.							
CM-24-0000 - Transportation: Bridges & Auxiliary Structures - Renewal	211,554	4,073	211,554	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 56%	5%	2023 - 12% 2024 - 31% 2025 - 33% 2026 - 24%	Canada Community-Building Fund - 41,604 Local Government Fiscal Framework - 120,187 Munc Sustain. Initiative - MSI - 900 Pay-As-You-Go - 48,864
Comments (including funding implications if any)	This profile supports the planning, design, and delivery of bridge renewal projects. The projects are in various stages of the PDDM.							
CM-34-0000 - Open Space: Landslide and Erosion Management Program	27,361	2,044	27,361	Budget Status - % within acceptable tolerance: 80%	Schedule Status - % within acceptable tolerance: 40%	24%	2023 - 18% 2024 - 27% 2025 - 27% 2026 - 28%	Developer Financing - 6,053 Local Government Fiscal Framework - 14,528 Pay-As-You-Go - 6,779
Comments (including funding implications if any)	Remediation projects will be prioritized to address emergent geotechnical instability and erosion impacts to City lands and infrastructure. These hazards and projects are inherently unpredictable.							
CM-35-0000 - Open Space: Soft Landscaping: Renewal	25,131	486	25,153	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2023 - 25% 2024 - 25% 2025 - 25% 2026 - 25%	Local Government Fiscal Framework - 17,156 Pay-As-You-Go - 7,974 Other Grants - Provincial - 200
Comments (including funding implications if any)	This profile will fund the renewal of the urban forest canopy within the city and tree grates. The work will be spread evenly through the capital budget cycle.							
CM-81-2045 - Waste Services IIS Infrastructure Delivery	25,664	3,259	25,664	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 0%	7%	2023 - 23% 2024 - 32% 2025 - 25% 2026 - 19%	Self-Liquidating Debentures - 27,034 Waste Mgt Retained Earnings - (1,371)
Comments (including funding implications if any)	This profile provides a level of funding for Waste Services capital projects that are intended to be delivered by Integrated Infrastructure Services - Infrastructure Delivery Branch in the 2023 - 2026 capital budget cycle.							
CM-99-9000 - Infrastructure Delivery - Growth	163,507	790	163,507	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 0%	0%	2023 - 2% 2024 - 19% 2025 - 35% 2026 - 44%	Federal - Active Transportation Fund - 50 Federal Bldg Canada Fund - 500 Land Fund Retained Earnings - 19,250 Local Government Fiscal Framework - 68,736 Munc Sustain. Initiative - MSI - (309) Partnership Funding - 2,000 Pay-As-You-Go - 66,731 Tax-Supported Debt - 6,550
Comments (including funding implications if any)	This profile supports the delivery of various infrastructure growth projects that advance through the PDDM. This includes delivery of facility, transportation and open space assets.							

Integrated Infrastructure Services

For the period ending June 30, 2023

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
LRT Expansion & Renewal												
11-66-1673 - Valley Line LRT	1,776,302	1,757,719	1,757,719	1,640,590	1,757,719	Dec-21	TBD	Legacy	0%	>20%	PY - 93% 2023 - 3% 2024 - 2% 2026 - 2%	Climate Leadership Plan - Prov - 177,888 Developer Financing - 3,810 Federal Bldg Canada Fund - 150,000 Federal P3 Canada Grant - 250,000 Green-trip - 424,984 LRT Reserve - 6,912 Munc Sustain. Initiative - MSI - 20,915 Pay-As-You-Go - 195 Tax-Supported Debt - 723,015
Comments (including funding implications if any)	Construction activities are complete with deficiency correction and final completion activities occurring along the corridor. Testing and commissioning activities are ongoing, including train testing. The City launched a public safety education campaign for Valley Line in Q1 2022 and increased messaging and education in Q2 2023 as train testing continues. TransEd has achieved 98.1% progress (to end of June 2023) as measured by the Independent Certifier. On June 26, 2023, TransEd made a public announcement that they would be replacing train signalling cables to improve reliability of the system. More information about the forecast Service Commencement Date will be released once TransEd has made further progress on testing and train signalling cable replacement.											
16-66-7013 - Metro Line LRT (NAIT - Blatchford) Extension	350,500	290,270	291,116	183,047	291,116	Dec-25	Dec-24	Deliver	0%	0%	PY - 57% 2023 - 17% 2024 - 5% 2025 - 3% 2026 - 6% 2027 - 3% 2028+ - 9%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 103,200 Federal - Public Transit Infrastructure Fund - 10,868 Munc Sustain. Initiative - MSI - 5,619 Other Grants - Provincial - 5,743 Pay-As-You-Go - 1,651 Provincial ICIP - matching - 103,200 Tax-Supported Debt - 60,835
Comments (including funding implications if any)	The two new stations are nearing completion, with final mechanical, electrical and architectural finishes underway. Solar panel installation at the stations are nearing completion. For the utility complex buildings, structural work has been completed and mechanical, electrical, interior finishing and exterior paneling work is ongoing. Concrete trackway and rail installation was completed in November 2022. Catenary pole installation was completed in December 2022. The connection between the new and existing overhead catenary wire at NAIT station was completed in June 2023, marking a major milestone for the project. LRT and traffic signals installations began in March and this work is ongoing. Primary site lighting installs, along with construction of road crossings, cycle track, and landscaping are progressing through the summer. Work on the plaza near the new NAIT station will begin in July. Coordination with Blatchford projects and adjacent stakeholders is ongoing.											
16-66-7017 - Valley Line LRT: Downtown to Lewis Farms	2,610,082	2,607,678	2,607,678	436,058	2,607,678	Dec-27	Dec-27	Deliver	0%	0%	PY - 13% 2023 - 13% 2024 - 22% 2025 - 23% 2026 - 20% 2027 - 9%	Developer Financing - 178 Federal - Investing in Canada Infrastructure Prgm (ICIP) - 948,560 Federal - Public Transit Infrastructure Fund - 13,801 Munc Sustain. Initiative - MSI - 7,012 Other Grants - Provincial - 6,901 Pay-As-You-Go - 2,186 Provincial ICIP - matching - 1,007,760 Tax-Supported Debt - 621,280
Comments (including funding implications if any)	Marigold Infrastructure Partners (MIP) continue construction along the alignment. Work is well underway at Lewis Farms (with storage building construction), Gerry Wright OMF (with building expansion), 87 Avenue (elevated guideway girder installation started in May 2023), 156 Street (road and sewer works), and Stony Plain Road/104 Ave (road and sewer works). MIP is continuing with temporary road widening along 87 Avenue to accommodate traffic during construction. MIP closed Stony Plain Road between 139 Street and the bridge over Groat Road in late April 2023. Stony Plain Road from 139 Street to 131 Street is anticipated to reopen to traffic in Fall 2023. MIP has achieved 7.9% progress (to end of June 2023) as measured by the Independent Certifier. Hyundai Rotem Company is supplying 46 low-floor light rail vehicles (LRVs). HRC delivered a mock-up of the LRV to the City in March 2023. In May 2023, the City completed user-testing with various public groups to evaluate the train's accessibility and design components ahead of final production. Final design of the LRVs is currently in progress.											

Integrated Infrastructure Services

For the period ending June 30, 2023

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
16-66-7018 - Capital Line South LRT: Century Park to Ellerslie Road	1,040,040	1,100,040	1,100,016	54,692	1,100,015	Dec-27	Sep-28	Develop	0%	6%	PY - 4% 2023 - 4% 2024 - 11% 2025 - 24% 2026 - 34% 2027 - 18% 2028+ - 5%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 415,967 Federal - Public Transit Infrastructure Fund - 6,656 Land Fund Retained Earnings - 653 Munc Sustain. Initiative - MSI - 3,700 Other Grants - Provincial - 3,328 Pay-As-You-Go - 3,019 Provincial ICIP - matching - 324,040 Tax-Supported Debt - 342,653
Comments (including funding implications if any)	<p>The project delivery method is confirmed as Design-Build. Request for Quotes (RFQ) for the project was launched June 9, 2022, and Request for Proposals (RFP) was launched March 31, 2023. Early works construction at 23 Avenue and 111 Street has started, and significant work will occur at/near this intersection throughout 2023. Work to prepare the site of the new Operations and Maintenance Facility (south of Anthony Henday Drive) occurred in early 2023. Major LRT construction is expected to start along 111 Street in 2024.</p> <p>On May 16, the LRT project team discussed recommended project scope changes with City Council that are needed to remain within the approved project funding. Changes to the project scope were the result of significant economic pressures and market uncertainty that arose since the original project cost estimate was prepared in 2020.</p> <p>The following scope reductions/deferrals were recommended and approved by Council: Heritage Valley North Station (changed from elevated station to at-grade station); Heritage Valley Park & Ride (deferred the expansion, from 1100 stalls to 1900 stalls, to a future project); LRV order (reduced to minimum service requirement and spares); Operations & Maintenance Facility (reduced storage capacity for LRVs, and repurposed ROW equipment storage area for interim light maintenance)</p> <p>On May 16, three motions were made at Council. Below is a high-level summary of Council's decisions: Twin Brooks station will get built; Project team will prepare a cost analysis for future construction of a grade-separated Ellerslie Road between 127 Street and 135 Street. This cost analysis is just for information, not for making a final decision about grade separation as Phase 1 of the project does not cross Ellerslie Road. A decision about grade separation at Ellerslie Road will be made at a future date that has yet to be determined.</p>											
16-66-7020 - LRT Prelim Design: Metro Line: Blatchford to Campbell Rd	44,318	44,318	44,318	24,319	44,318	Dec-26	Dec-26	Develop	0%	0%	PY - 55% 2023 - 5% 2024 - 4% 2025 - 5% 2026 - 31%	Federal - Public Transit Infrastructure Fund - 12,075 Munc Sustain. Initiative - MSI - 5,833 Other Grants - Provincial - 5,562 Pay-As-You-Go - 848 Tax-Supported Debt - 20,000
Comments (including funding implications if any)	Program planning underway and Metro Phase 2 land acquisition is fully approved. Technical reviews and land requirement assessments will occur in Q3 2023.											
21-50-9100 - 103A Avenue Pedway	26,500	31,000	31,000	1,016	31,000	Dec-25	Dec-26	Deliver	0%	29%	PY - 2% 2023 - 13% 2024 - 36% 2025 - 45% 2026 - 4%	Debt CRL Downtown - 26,500 Local Improvements Prop. Share - 4,500
Comments (including funding implications if any)	Detailed design has commenced. Early works construction is anticipated to begin in Q3 2023. Stakeholder and public engagement is also ongoing. The original capital budget cashflows and budgeted end date of December 2025 for the 103A Ave Pedway project was approved in June 2021, which was before the planning and design was initiated. The project has now reached the Checkpoint 3 of the PDDM and because a more complete understanding of scope and schedule is known the project is requesting a recashflow and change to the budgeted end date to December 2026 in the upcoming Fall 2023 Supplemental Capital Budget Adjustment.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-21-0000 - Transportation: Public Transit - Renewal	35,320			1,990	35,320	Budget Status - % within acceptable tolerance: 50%		Schedule Status - % within acceptable tolerance: 25%		16%	2023 - 12% 2024 - 34% 2025 - 43% 2026 - 11%	Canada's Rail Safety Improvement Program (RSIP) - 165 Local Government Fiscal Framework - 18,837 Munc Sustain. Initiative - MSI - 1,889 Pay-As-You-Go - 14,433
Comments (including funding implications if any)	Continuous design review workshops with business partners and Engineering Services are occurring to the end of 2023. Anticipating construction to begin in the first quarter of 2024.											

Integrated Infrastructure Services

For the period ending June 30, 2023

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Blatchford Redevelopment Project												
14-02-2106 - Blatchford Redevelopment Implementation	631,925	631,925	631,925	196,447	631,925	Dec-40	Dec-40	Legacy	0%	0%	PY - 29% 2023 - 8% 2024 - 5% 2025 - 5% 2026 - 6% 2027 - 6% 2028+ - 41%	Blatchford Lands Retained Earnings - 551,383 Tax-Supported Debt - 80,542
Comments (including funding implications if any)	Landscaping of Blatchford West Stage 3 is underway. Blatchford East Stage 5 and Blatchford West Stage 5 had underground services installed through Q2 of 2023 with surface construction commencing in West Stage 5. Sales continue to advance in Blatchford with the NAIT purchase closing in June of 2023.											
Blatchford District Energy Service												
20-83-9001 - Downtown District Energy Initiative	27,900	35,896	35,896	6,554	35,896	Jun-25	Jun-25	Develop	0%	0%	PY - 16% 2023 - 68% 2024 - 11% 2025 - 5%	Financial Stabilization Resrv. - 329 Pay-As-You-Go - 14,129 Tax-Supported Debt - 21,438
Comments (including funding implications if any)	Downtown District Energy is an initiative involving the Winspear and EPCOR. The project has experienced several design iterations and faced inflationary cost pressures which will impact the overall project schedule. Detailed engineering, regulatory process, and public consultation is ongoing. Advanced design considerations, scope adjustments and construction inflationary pressures have led to an increase to the overall capital costs for the first phase of the initiative and the completion has moved to June 30, 2025.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-83-0001 - District Energy Network Strategy and District Energy Nodes	26,833			0	26,833	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	2023 - 6% 2024 - 19% 2025 - 24% 2026 - 51%	Tax-Supported Debt - 26,833
Comments (including funding implications if any)	This profile enables the planning, design and initial delivery for District Energy Network Strategy and District Energy Nodes. Work on the first phase of the initiative, connecting Winspear, Century Place and Chancery Hall from a central plant built at Winspear has advanced and the District Energy Building at Winspear is almost complete.											

Financial & Corporate Services

For the period ending June 30, 2023

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Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Open City & Technology											
19-18-1901 - Information Security and Disaster Recovery Enhancements	11,500	6,807	8,506	296	3,211	Dec-26	Dec-26	0%	0%	2023 - 23% 2024 - 31% 2025 - 31% 2026 - 14%	Pay-As-You-Go - 8,506
Comments (including funding implications if any)	Information Security and Disaster Recovery Enhancements are progressing and are forecasted to be on budget within the four-year cycle. Capital funding and their associated capital items have been spread across the full budget period to address project efforts in a even fashion. Capital funding specific to the conclusion of the Enterprise Identity and Access Management (EIAM) Project is not anticipated to be fully spent within 2023 as initially expected as it is tied to the ongoing Enterprise Commons/Success Factors project implementation. Capital for EIAM to be spent into 2024 and 2025 if required. All other capital budget items are on track for delivery within the budgeted four-year cycle. A capital budget item to reduce the number of users with Local Administrator privileges on their computers is ongoing. Upon the conclusion of that project, other initiatives to enhance IT DR resiliency and restrict excess access are expected. (For example, technologies specific to the management and resilience of privileged access management.) The recently concluded Cyber Security Program Audit is initiating a number of projects - it is expected that these projects will draw upon the fundings to enhance our IT DR resilience.										
19-51-1904 - Next Generation 9-1-1 (NG911) IP Call Handling	4,293	5,662	5,662	2,659	5,662	Dec-26	Dec-26	0%	0%	PY - 47% 2023 - 20% 2024 - 16% 2025 - 17%	Pay-As-You-Go - 5,662
Comments (including funding implications if any)	The project is forecasted to be on schedule and budget within the 4-year capital cycle. The Business Case is complete and it is currently being shepherded through the Corporate Technology Governance committee (TIAG and CMC).										
23-51-1905 - Taxation Assessment Collections System (TACS) Transformation	3,816	3,816	3,816	0	3,816	Dec-26	Dec-26	0%	0%	2023 - 9% 2024 - 30% 2025 - 30% 2026 - 30%	Pay-As-You-Go - 3,816
Comments (including funding implications if any)	Project initiations were delayed as existing human resources were prioritized to work on the TACS CEIP module; however, this is not anticipated to impact the overall schedule/budget. New resource hiring is progressing.										
CM-18-1510 - Technology Applications - Renewal	10,856	10,856	10,856	737	10,856	Dec-26	Dec-26	0%	0%	2023 - 22% 2024 - 26% 2025 - 26% 2026 - 26%	Pay-As-You-Go - 10,856
Comments (including funding implications if any)	Projects in this composite profile are progressing as planned and are forecasted to be on schedule/budget within the 4-year cycle. FS-2 SmartEye went live in June to replace Kofax/Process Tracking System (payment automation).										
CM-18-1514 - Technology Implementation - Growth	2,250	2,250	2,250	17	2,250	Dec-26	Dec-26	0%	0%	2023 - 78% 2024 - 22%	Pay-As-You-Go - 2,250
Comments (including funding implications if any)	Projects in this composite profile are progressing as planned and are forecasted to be on schedule/budget for the 4-year capital cycle. The projects are the Legal File and Practice Management solution (forecasted to be complete end of 2023) and the Computer Aided Dispatch (CAD) for Peace Officers and General Enforcement (currently in business case development, and likely to initiate in August/September 2023).										
CM-18-1515 - Technology Infrastructure - Renewal	12,697	12,697	12,697	613	12,697	Dec-26	Dec-26	0%	0%	2023 - 25% 2024 - 25% 2025 - 25% 2026 - 25%	Pay-As-You-Go - 12,697
Comments (including funding implications if any)	Projects in this composite profile are progressing as planned and are forecasted to be on schedule/budget for the 4-year capital cycle. Workspace 1 UEM (Unified Endpoint Manager) has been completed for mobile devices, improving the management and tracking of City IT equipment. Upstream Works for email queuing has also been implemented, providing 311 the ability to route and process emails.										

Financial & Corporate Services

For the period ending June 30, 2023

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Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Real Estate											
19-16-5055 - Heritage Valley Land Development	8,800	22,300	35,470	3,979	35,470	Dec-25	Dec-26	59%	14%	PY - 7% 2023 - 48% 2024 - 31% 2025 - 11% 2026 - 3%	Land Fund Retained Earnings - 35,470
Comments (including funding implications if any)	Due to the complexity of getting services and access to the Heritage Valley school, construction cost were much higher than expected. There has been unexpected cost and schedule impacts due to a non participating land owner and obtaining agreements for crossing the pipeline right of way.										
CM-16-2010 - Industrial-Commercial-Investment Land Development	41,164	41,164	41,164	228	41,164	Dec-26	Dec-26	0%	0%	2023 - 7% 2024 - 19% 2025 - 24% 2026 - 50%	Land Fund Retained Earnings - 41,164
Comments (including funding implications if any)	This profile is intended for Industrial Commercial Investment lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The industrial commercial neighbourhoods planned for this budget cycle are Rampart and Eilerslie.										
CM-16-2020 - Residential/Mixed-Use Land Development	35,239	35,239	35,239	265	35,239	Dec-26	Dec-26	0%	0%	2023 - 24% 2024 - 35% 2025 - 25% 2026 - 16%	Land Fund Retained Earnings - 35,239
Comments (including funding implications if any)	This profile is intended for Residential lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The residential neighbourhoods planned for this budget cycle are Goodridge Corners and possibly Aster.										
CM-17-5046 - Edmonton Exhibition Lands	53,119	53,119	53,119	0	53,119	Dec-26	Dec-26	0%	0%	2023 - 4% 2024 - 23% 2025 - 34% 2026 - 39%	Land Fund Retained Earnings - 53,119
Comments (including funding implications if any)	Demolition work has begun with construction expected to commence in 2024.										
Financial Services											
19-18-1904 - Enterprise Systems Transformation Program	78,300	78,300	78,300	54,807	78,300	Dec-22	TBD	0%	>20%	PY - 62% 2023 - 18% 2024 - 20%	Pay-As-You-Go - 78,300
Comments (including funding implications if any)	Schedule and budget are currently under review as part of the replan effort underway.										

City Operations

For the period ending June 30, 2023

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Parks & Roads Services											
CM-35-1000 - Greener As We Grow Tree Planting Program	114,574	114,574	114,574	614	114,574	Dec-30	Dec-30	0%	0%	2023 - 11% 2024 - 11% 2025 - 13% 2026 - 13% 2027 - 13% 2028+ - 39%	Corporate Tree Reserve - 9,860 Pay-As-You-Go - 56,177 Trees for Life Grant - 750 Two Billion Trees Grant - 47,787
Comments (including funding implications if any)	This profile includes funding to continue existing tree planting service levels (base programs) and provide enhanced tree planting levels required in order to meet the City Plan 2 million tree planting goal by 2050, as well as work towards the larger goal of growing Edmonton's urban forest canopy to 20% canopy coverage by 2071 city-wide. The majority of tree planting is scheduled to occur from May through to the end of October.										
CM-66-2585 - Safe Crossings	26,569	26,569	26,569	1,202	26,569	Dec-26	Dec-26	0%	0%	2023 - 28% 2024 - 24% 2025 - 24% 2026 - 24%	Traffic Safety Automated Enfmt Resrv - 26,569
Comments (including funding implications if any)	This profile will fund implementing safety upgrades at approximately 400 locations over 2023-2026. Locations have already been identified for the entire 4 years with about 100 locations for 2023. 2023 locations are at various stages of implementations, including some completed locations, others are at design or tender or construction stages.										
Edmonton Transit											
13-66-1294 - Transit Smart Fare System (Smart Card)	53,536	53,536	53,536	41,455	53,536	Dec-20	Dec-23	0%	42%	PY - 72% 2023 - 17% 2024 - 11% 2028+ - -1%	Alberta Community Partnership - ACP - 5,519 Green-Trip - 28,030 Munc Sustain. Initiative - MSI - 11,453 Partnership Funding - 5,991 Pay-As-You-Go - 2,544
Comments (including funding implications if any)	The delay from the original budgeted end date is due to a change in the implementation approach to do a phased implementation for transit rider groups. Youth pilot testing underway. Anticipated launch of remaining fare product will transition in a phased approach throughout 2023.										
25-21-1000 - LRV Replacements	240,500	240,500	240,500	0	240,500	Dec-29	Dec-29	0%	0%	2025 - 5% 2026 - 18% 2027 - 10% 2028+ - 67%	Tax-Supported Debt - 240,500
Comments (including funding implications if any)	Development of tender documents are currently underway for the procurement of the Light Rail Vehicles(LRV). Lead time is estimated at 36 to 48 months to receive the first LRV from when the PO is received, with first issuance at approximately 1 year from now.										
CM-66-3600 - Bus Fleet & Equipment Rehab & Replacement	58,694	58,694	58,694	3,444	58,694	Dec-26	Dec-26	0%	0%	2023 - 31% 2024 - 35% 2025 - 17% 2026 - 17%	Fleet Services Replacement Rsv - 117,970 Vehicle for Hire - 425
Comments (including funding implications if any)	Midlife refurbishment will continue throughout the budget cycle. 2023/2024 bus orders will be placed in Q3, 2023 with the 2022 order of 18 40' buses due to arrive in Q4, 2023										
Fleet & Facility Services											
CM-25-1001 - Vehicle and Equipment Replacement	118,395	118,395	118,395	13,929	118,395	Dec-26	Dec-26	0%	0%	2023 - 21% 2024 - 30% 2025 - 18% 2026 - 31%	Canada Community-Building Fund - 24,473 Munc Sustain. Initiative - MSI - 5,350 Partnership Funding - 343 Pay-As-You-Go - 28,528
Comments (including funding implications if any)	This profile for Vehicle and Equipment Replacement is to utilize the Fleet Replacement Reserve (Policy C617) for the sustainable replacement of fleet assets and equipment.										

Urban Planning and Economy

For the period ending June 30, 2023

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Urban Planning and Economy											
CM-17-1001 - River Valley Land Acquisition	33,918	33,918	33,918	11,207	33,918	Dec-26	Dec-26	0%	0%	2023 - 12% 2024 - 24% 2025 - 22% 2026 - 22% 2027 - 10% 2028+ - 10%	Parkland Purchase Reserve - 22,945 Pay-As-You-Go - 10,973
Comments (including funding implications if any)	Administration relies on this profile to support ongoing acquisition efforts of identified river valley and ravine properties. Acquisition is both strategic and opportunity driven to support broader objectives to acquire land for recreation and conservation purposes for acquisition in alignment with the Ribbon of Green and the City Plan. The acquisition of Our Lady Queen of Peace Ranch has been approved and executed. Administration is currently pursuing acquisition of two properties in the Riverview area and several demolition projects that are anticipated to be complete by Q4 2024.										
CM-74-4100 - Downtown Community Revitalization Levies Delivery	52,498	52,498	52,498	90	51,955	Dec-26	Dec-26	0%	0%	2024 - 25% 2025 - 42% 2026 - 33%	Debt CRL Downtown - 52,498
Comments (including funding implications if any)	This composite profile holds the funding for delivery of Downtown CRL projects. Project design is currently underway and funded within the CM-50-5050 CRL Projects - Planning and Design composite and will be brought forward in standalones at Checkpoint 3 utilizing funding from this composite for construction. Due to higher costs in 104 St Drainage Servicing, funds have been freed up in this composite.										

Boards & Commissions

For the period ending June 30, 2023
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Police Services											
CM-60-1765 - Vehicle Replacements	36,302	36,302	36,302	3,607	36,302	Dec-26	Dec-26	0%	0%	2023 - 26% 2024 - 31% 2025 - 21% 2026 - 22%	Financial Stabilization Resrv. - 978 PAYG Capital Reserve - Police - 35,325
Comments (including funding implications if any)	This profile is for the planned replacement of the police fleet of marked, unmarked and specialty vehicles including the costs related to outfitting the vehicles with police specific equipment such as mobile data workstations, radios and light bars. Delivery of vehicles is delayed due to supply chain issues however it is expected the profile will be on budget at the end of the 4 year budget cycle.										

Community Services

For the period ending June 30, 2023

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Social Development											
19-90-4100 - Affordable Housing Land Acquisition & Site Development	77,815	77,815	77,815	13,263	77,815	Dec-26	Dec-26	0%	0%	PY - 16% 2023 - 42% 2024 - 16% 2025 - 12% 2026 - 14%	Financial Stabilization Resrv. - 22,925 Pay-As-You-Go - 42,357 Rapid Housing Initiative (Federal) - 12,533
Comments (including funding implications if any)	Affordable Housing and Homelessness are continuing Permanent Supportive Housing (PSH) site acquisition and development work. The Queen Alexandra and Garneau PSH sites were part of a land offering process with grant funding allocations to cover servicing costs. Administration has chosen to move forward on Queen Alexandra but the non profit requires additional time to refine their models and financing. Garneau PSH and Canora PSH sites were considered for development through Rapid Housing Initiative (RHI) 3.0. Although currently unsuccessful, they are being explored for other avenues of funding to continue. There is also continued work to prepare development of surplus school sites with policy review. CMHC has confirmed funding for the Holyrood PSH site and will be working with IIS to complete this project by the end of 2024.										
23-90-4101 - Social Housing Capital Renewal Project (City-Owned Sites)	20,300	20,300	20,300	0	20,300	Dec-26	Feb-26	0%	0%	2023 - 49% 2024 - 51%	Local Government Fiscal Framework - 5,500 Housing Co-Investment Fund Constr. - 9,800 Pay-As-You-Go - 5,000
Comments (including funding implications if any)	This profile is for the renewal of 882 Social Housing Units owned by the City of Edmonton and operated by Civida. The renewal will improve tenant experience through new accessibility features, updated suites (new carpets, countertops, better lighting etc.), building life-cycle performance, sustainability and energy efficiency. In addition it will extend their lifespan and mitigate the significant risk to the supply and sustainability of Edmonton's social housing inventory.										

Utilities

For the period ending June 30, 2023
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Waste Services											
23-81-2054 - Three-stream Communal Collection	29,011	29,011	29,011	14	29,011	Dec-43	Dec-43	0%	0%	2023 - 22% 2024 - 5% 2025 - 5% 2028+ - 68%	Self-Liquidating Debentures - 21,688 Waste Mgt Retained Earnings - 7,323
Comments (including funding implications if any)	Project has commenced this year (with a small amount incurred in 2022) and orders have been placed for waste bins and vehicles. Assets are expected to be delivered in Q3 with the bulk arriving in Q4.										
CM-81-2048 - Waste Services Fleet Assets	48,383	48,383	48,383	8,686	48,383	Dec-26	Dec-26	0%	0%	2023 - 32% 2024 - 31% 2025 - 20% 2026 - 17%	Waste Mgt Retained Earnings - 48,383
Comments (including funding implications if any)	Waste and Fleet have conducted a thorough review of required purchases and are actively procuring equipment a year in advance to ensure timely deliveries of growth and replacement units can meet operational requirements.										

Definitions

Significant Capital Project - Project that has an approved budget greater than or equal to \$20 million over the 2023-2026 time period. Projects may also include those that are highly strategic, complex, have many stakeholders, have major constraints and/or include a high level of risk.

Red Project Status - Develop stage projects with a greater than 30% variance from adjusted original budget or schedule. Deliver stage projects with greater than 20% variance from adjusted original budget or schedule. Profiles/projects not being delivered under the Project Design and Deliver Model with greater than 20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Yellow Project Status - Yellow status is meant to flag profiles that are projecting over the approved budget or schedule, but still within an acceptable tolerance. Develop stage projects report yellow status when between 0%-30% variance from adjusted original budget or schedule. Deliver stage projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Legacy projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Green Project Status - Project is on/under cost and on/ahead of schedule.

Original Budget - A significant capital project's budget when initially approved for the scope outlined in the profile. This field is not applicable for composite profiles.

Adjusted Original Budget - Significant capital projects will report against the profiles adjusted original budget, which will equal the original approved budget (at checkpoint 3/4 when applicable) adjusted for partner or City Council directed scope changes.

Current Approved Budget - The most recent budget as approved by City Council including all scope and cost adjustments.

% Delay (Project Schedule Variance %) - Calculated as the difference between the Estimated or Actual In Service Date and Budgeted End Date in comparison to the estimated project duration. $(\text{Estimated or Actual In Service Date} - \text{Budgeted End Date}) / (\text{Budgeted End Date} - \text{Estimated or Actual Start Date})$.

% Over Budget (Project Cost Variance %) - Calculated as the difference between the Total Projection and the Adjusted Original Budget. $(\text{Total Projection} - \text{Adjusted Original Budget}) / (\text{Adjusted Original Budget})$

Profile-to-Date Actuals - Total project cost from inception of the project to the reporting date.

Total Projection - Estimated costs over the life of the project/profile.

Estimated or Actual Start Date - Month and year the project commenced based on the date cumulative project costs are expected to be or are greater than \$10,000.

Budget End Date - Month and year the project is expected to be completed based on the Current Approved Budget. This may differ from the completion date based on the Original Budget if subsequent budget adjustments have changed project timelines.

Actual or Estimated In Service Date - Month and year the asset is expected to be available for use. Total project costs may not be incurred by this date, however the asset is available or is expected to be available for use.

Project Phase - Identifies whether a project is reporting in the develop, deliver, or is being considered a legacy project for the purposes of calculating the status of the project. Departments outside of Integrated Infrastructure Services (IIS) will continue to report as legacy until adopting a similar project deliver model to IIS.

Funding Implications - Funding implications identifies any impacts to external funding sources, such as federal/provincial grants or partnership funding, due to delays to the project.

% of Active Budget - This percentage represents the sum of budgets for active projects within a composite profile as a proportion of the composite profiles total budget. This field is only included for composite reporting in IIS.

Budget and Schedule Status - % within acceptable tolerance - This percentage represents the sum of active projects within a composite profile reporting within an acceptable tolerance as a proportion of the number of active projects within the composite. This field is only included for composite reporting in IIS.