## **Attachment 9**

## **Risk Assessment**

Risk Element	Risk Description	Likeli- hood	Impact	Risk Score	Current Mitigations	Potential Future Mitigations
Public Perception	Minimal consultation may generate backlash about poor process and outcomes that in turn may tarnish City's reputation.	5	2	10 (medium)	Communication and education plan to address awareness / understanding of project parameters and timeline drivers.  Adjust bike routes in response to stakeholder and citizen feedback.	
Project Management	Project not delivered on time, on budget and to desired quality.	3	2	6 (medium)	Additional budget is requested to be authorized to reflect level of planning completed for this project.	Hiring consultants for portions of work
Business Partners	Delays in external utility agency construction along recommended network	3	2	6 (medium)	Coordinate with external utility agencies to understand planned work. Adaptable network may be shifted to accommodate construction.	Collaborate to provide cycle track accommodation during construction activities.
Political Influences	Stakeholder response compels Council to alter deliverables, timelines, and budget	1	4	4 (low)	Minor adjustments to routes can be accommodated with adjustable design.  Council awareness of project risks and constraints, and Administration's ongoing communication and issues management.	

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