

## Risk Assessment - Disposition of land to homeEd

Risk Element	Risk Description	Likelihood	Impact	Risk Score	Current Mitigations	Potential Future Mitigations
Public Perception	<p><b>Some community residents choose not to support the development.</b></p> <p>If the recommended development is opposed by some residents, the new community residents may feel unwelcome and unsafe. This will require expending greater joint resources spent to ensure the impacts of the development are understood by the community and to ensure new residents feel safe and welcome in the community.</p>	5- Almost Certain	4 - Severe	20 - High	<p>The pilot public engagement process seeks to understand residents' concerns and ensures accurate information is provided to the public prior to the first public meeting. During the process, input is gathered from the community to inform future recommendations and Administration strives to build a positive working relationship and increased trust between Administration and residents.</p> <p>homeEd will lead the design engagement process as the builder of these sites, further providing the community with an opportunity to provide their input and positively impacting their perception of the project.</p>	<p>Once the pilot public engagement is complete, the post evaluation will help to determine any areas the City can improve upon to mitigate this risk and garner support for the development.</p> <p>Account for the possibility of additional resources being allocated to improving the public understanding of the program intent and the development outcomes.</p>

Business Partners	<p><b>homeEd is not able to complete the project as required.</b></p> <p>If unforeseen circumstances prevent homeEd from developing the remaining eight sites, the City will need to intervene to ensure project completion, including the possibility of disposing the sites to a different developer.</p>	1 -Rare	5 – Worst Case	5 - Low	<p>Agreement will clearly indicate the City's expectations and roles of homeEd. homeEd is able to prepare a business case to support the disposition of land to themselves as well as ensure they have the resources to proceed with further planning and development/maintenance of the building sites.</p>	<p>Maintain a positive relationship with homeEd through constant communication and reoccurring joint meetings.</p> <p>Assess possible alternative builder to use if necessary.</p>
Political Influences	<p><b>Council does not approve of the future recommended land use.</b></p> <p>If the recommended land use is not approved, then the project will have to be put on hold while administration works towards the approval of an altered recommended land use. This will result in delays to the project, greater use of resources, and further community consultation.</p>	1 – Rare	5 – Worst Case	5 - Low	<p>Prior to seeking council approval, ensure recommended land use aligns with corporate outcomes, strategic plans, community inputs and achieves desired project outcomes.</p>	<p>Consider the possibility that more resources may be required for a specific site to reach completion. The project manager will take into account contingency time that can accommodate possible delays to the project timeline.</p>

Environmental	<b>Technical assessments uncover unfavorable development conditions.</b> If technical assessments uncover unfavorable environmental or servicing conditions, the City will be responsible for ensuring the land is development-ready prior to disposing of the site to homeEd. This may result in a delay in project timelines and budget required to resolve the issues.	2 – Unlikely	2- Moderate	4 - Low	Soil testing, assessment of infrastructure capacity and environmental conditions will be conducted prior to completing engagement activities and disposing of the land to homeEd. Any issues that may arise will be resolved by the Administration in as timely a manner as possible.	Ensure there are adequate budget, resources, and margin of error in the project timeline for any unanticipated environmental or servicing issues that must be resolved prior to disposing the land to homeEd.
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