

PUBLIC - Review of low priority analysis options

Service/ Sub-Service	Components
Primarily led by the Community Services department	
Community Granting	<ul style="list-style-type: none"> ● Reducing social support and community development grants and subsidies broadly ● Reducing specific grants such as the Community Facility Partner Capital Grant or the Community Investment Operating Grant
Recreational and Sport Facility Access	<ul style="list-style-type: none"> ● Increasing broad user fees ● Making targeted adjustments to subsidy programs ● Eliminating civic event support for festivals and events ● Introducing new fees for non-core programs like sports field line marking ● Eliminating the Recreation Partnership and Facility Investment program
Primarily led by the City Operations department	
Fleet and Facility Management and Maintenance	<ul style="list-style-type: none"> ● On buses and LRT, stopping the use and annual maintenance of the Active Air Technology (ultraviolet) that promotes airborne safety ● Reducing the graffiti removal response on City infrastructure
Parks and Open Spaces	<ul style="list-style-type: none"> ● Increasing vending permit fees for vending programs in parks and open spaces ● Increasing or adding parkland management permits, licenses or agreements ● Reducing select core-service levels such as turf and bed maintenance ● Charging tree protection permit fee ● Reducing non-core parks and open space animation programs (Front Yard in Bloom, Invasive Plant Outreach, Communities in Bloom, Winterscape, Partners in Parks, Bloomin Boulevards, Benchmark / Commemorative Bench and Tree program, Pop-up Gardens, Temporary Off Leash Dog Parks (rinks), Pop-up Dog Parks, Sports Field Line Marking Program)
Parking	<ul style="list-style-type: none"> ● Increasing fees by 2.5%, 5.0% or 7.5% ● Selling off-street parking lots (eg. Stanley A. Milner Library Parkade) ● Implement public parking fees in some zones and parks
Roads and Active Pathways	<ul style="list-style-type: none"> ● Eliminating snow removal services in the river valley including stairs
Transit	<ul style="list-style-type: none"> ● Increasing broader user fees
Primarily led by the Financial and Corporate Services department	
Assessment and Taxation	<ul style="list-style-type: none"> ● Taxing machinery and equipment
Corporate Property Management and Leasing	<ul style="list-style-type: none"> ● Raising non-profit lease rates to closer to market rates

Attachment 1

Purchasing	<ul style="list-style-type: none"> Eliminating the requirement for contractors to comply with the Living Wage Policy
Primarily led by the Integrated Infrastructure Services department	
Infrastructure Delivery	<ul style="list-style-type: none"> Increasing local improvement levies collected in neighbourhood and alley renewal projects (ie. from 50/50 model to a new split)
Infrastructure Planning and Design	<ul style="list-style-type: none"> Deferring neighbourhood renewal program for the remainder of 2025 and reallocate funding
Primarily led by the Urban Planning and Economy department	
Business Retention and Investment	<ul style="list-style-type: none"> Eliminating the Window Repair Program for Business Improvement Areas Stopping Child Friendly program
Land Use Planning	<ul style="list-style-type: none"> Stopping heritage program grants
Residential, Commercial and Industrial Land Development	<ul style="list-style-type: none"> Disposing of park space as allowed within policy and The City Plan
Primarily led by the Office of the City Manager	
Fire Rescue Services	<ul style="list-style-type: none"> Not seeking ongoing fire rescue accreditation certification