

CAPITAL FINANCIAL UPDATE

December 31, 2023

Attachment 2
Significant Capital Project Update
As of December 31, 2023

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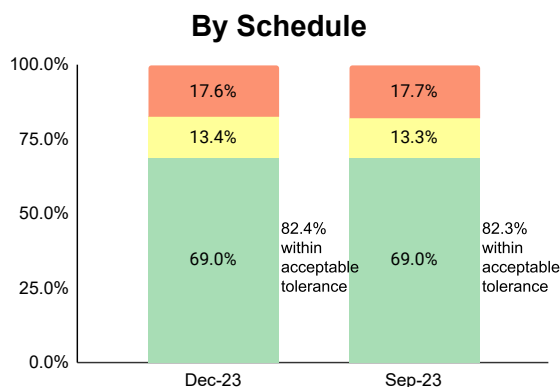
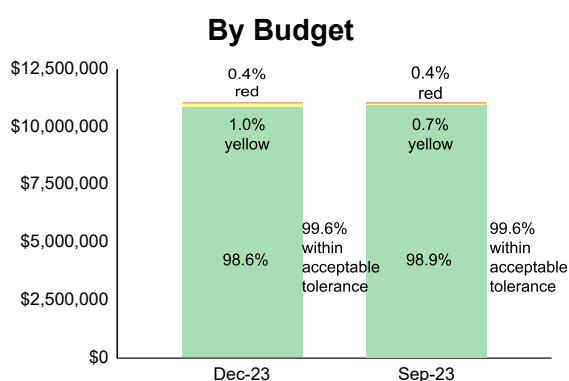
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Summary

Significant Capital Project Update

Budget and Schedule Variance Summary*

	<u>Dec-23</u>	<u>Sep-23</u>
Project Budget Variance		
Within or Under Budget (green)	86	82
Over Budget up to 20% (30% Develop) (yellow)	5	2
Over budget > 20% (30% Develop) (red)	2	1
	93	85
Project Schedule Variance		
On Time or Ahead of Schedule (green)	78	76
Delay up to 20% (30% Develop)(yellow)	6	4
Delay > 20% (30% Develop)(red)	9	5
	93	85



*Project status in the charts above are presented with green status on the bottom, yellow in the middle, and red at the top. The status charts are weighted by the profile's approved budget. Projects within the green or yellow status are considered to be within an acceptable tolerance.

Budget

Page #	Profile	% Over Budget	
		Dec-23	Sep-23
3	22-40-9029 - Pleasantview Neighbourhood Reconstruction	10%	4%
6	21-11-9600 - EPS-Police Headquarters Rehabilitation	13%	0%
7	21-12-0340 - The Orange Hub Phase II Rehabilitation	15%	15%
17	19-16-5055 - Heritage Valley Land Development	59%	59%

Schedule

Page #	Profile	% Delay	
		Dec-23	Sep-23
6	15-21-5785 - Lewis Farms Community Recreation Centre and Library	9%	9%
6	21-10-9103 - Iron Works Building Rehabilitation	29%	29%
7	21-12-0340 - The Orange Hub Phase II Rehabilitation	18%	11%
13	11-66-1673 - Valley Line LRT	>20%	>20%
13	16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	6%	6%
17	19-16-5055 - Heritage Valley Land Development	14%	14%
17	19-18-1904 - Enterprise Systems Transformation Program	>20%	>20%
18	13-66-1294 - Transit Smart Fare System (Smart Card)	44%	44%
	21-50-9100 - 103A Avenue Pedway	0%	29%

Integrated Infrastructure Services

For the period ending December 31, 2023

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Building Great Neighbourhoods												
21-40-9023 - NRP/NARP Recon - Beaumaris Neighbourhood and Alleys	37,600	37,600	35,827	35,222	35,450	Dec-24	Dec-23	Deliver	0%	0%	PY - 66% 2023 - 34%	Local Improvements Prop. Share - 2,478 Munc Sustain. Initiative - MSI - 348 Neighborhood Renewal Reserve - 32,475 Pay-As-You-Go - 527
Comments (including funding implications if any)	Work on the 2023 (year 3 of 3) scope of work is substantially complete and in service. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to address any minor deficiencies including seasonal items such as landscaping.											
21-40-9024 - NRP Recon - Calder	51,900	51,900	51,901	47,466	49,666	Dec-24	Oct-23	Deliver	0%	0%	PY - 48% 2023 - 47% 2024 - 5%	Developer Financing - 1 Local Improvements Prop. Share - 3,420 Neighborhood Renewal Reserve - 47,873 Pay-As-You-Go - 607
Comments (including funding implications if any)	Work on the 2023 (year 3 of 3) scope of work is substantially complete and in service. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to address any minor deficiencies including seasonal items such as landscaping.											
21-40-9025 - NRP Recon - Garneau	36,900	36,900	34,700	31,254	31,254	Dec-24	Dec-23	Deliver	0%	0%	PY - 64% 2023 - 28% 2024 - 8%	Financial Stabilization Reserv. - 270 Local Improvements Prop. Share - 2,346 Neighborhood Renewal Reserve - 29,224 Pay-As-You-Go - 2,860
Comments (including funding implications if any)	Work on the 2023 (year 3 of 3) scope of work is substantially complete and in service. The project is anticipated to be completed under budget. The project has budget allocated after its in-service date to address any minor deficiencies including seasonal items such as landscaping.											
21-40-9026 - NRP Recon - Malmo Plains	25,100	25,333	25,333	20,821	23,721	Dec-23	Oct-23	Deliver	0%	0%	PY - 87% 2023 - 1% 2024 - 12%	Local Improvements Prop. Share - 1,913 Neighborhood Renewal Reserve - 23,100 Pay-As-You-Go - 320
Comments (including funding implications if any)	The alley reconstruction work, which was deferred to 2023 to coordinate with ATCO Gas relocation work, is complete and in service. The project is anticipated to be completed under budget. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
22-22-9700 - 124 Street - 109 Avenue to 118 Avenue	22,346	22,346	22,346	14,927	16,527	Dec-24	Nov-23	Deliver	0%	0%	PY - 52% 2023 - 38% 2024 - 9% 2025 - 1%	Local Government Fiscal Framework - 734 Munc Sustain. Initiative - MSI - 13,879 Partnership Funding - 3,110 Pay-As-You-Go - 4,623
Comments (including funding implications if any)	Work on the 2023 (year 2 of 2) scope of work is substantially complete and in service. The project is anticipated to be completed under budget. The project has budget allocated after its in service date to address any minor deficiencies including seasonal items such as landscaping.											
22-40-9028 - Killarney Neighbourhood Reconstruction	39,943	39,943	39,943	38,594	38,954	Dec-24	Dec-23	Deliver	0%	0%	PY - 49% 2023 - 50% 2024 - 1%	Local Improvements Prop. Share - 6,095 Neighborhood Renewal Reserve - 33,848
Comments (including funding implications if any)	Work on the 2023 (year 2 of 2) scope of work is substantially complete and in service. The project is anticipated to be completed under budget. The project has budget allocated after its in service date to address any minor deficiencies including seasonal items such as landscaping.											
22-40-9029 - Pleasantview Neighbourhood Reconstruction	49,603	49,603	49,603	50,379	54,579	Dec-24	Aug-24	Deliver	10%	0%	PY - 37% 2023 - 55% 2024 - 8%	Local Improvements Prop. Share - 6,591 Neighborhood Renewal Reserve - 40,800 Partnership Funding - 2,212
Comments (including funding implications if any)	Work on the 2023 scope of work is complete and in service. The completion of some roadways has been deferred to 2024 to coordinate with third party utility work. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping. The projected variance is related to roadway material quantities being greater than anticipated resulting in higher construction expenditures. If additional funding is required, a transfer of funding from the Transportation: Neighbourhoods - Renewal Composite Profile will occur to cover the increase.											
23-30-9321 - Warehouse Park	44,844	44,844	44,844	2,097	44,844	Dec-26	Dec-25	Deliver	0%	0%	2023 - 5% 2024 - 34% 2025 - 53% 2026 - 8%	Debt CRL Downtown - 43,859 Pay-As-You-Go - 985
Comments (including funding implications if any)	Preliminary design was completed in the summer of 2023 and the project is now in the detailed design phase. Construction is scheduled to start in spring 2024.											

Integrated Infrastructure Services

For the period ending December 31, 2023

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
23-30-9322 - Beaver Hills House/Michael Phair Parks Upgrades	9,633	9,633	9,633	197	9,633	Dec-26	Dec-26	Deliver	0%	0%	2023 - 2% 2024 - 52% 2025 - 42% 2026 - 2% 2027 - 2%	Debt CRL Downtown - 7,813 Neighborhood Renewal Reserve - 200 Other Grants - Federal - 200 Partnership Funding - 737 Pay-As-You-Go - 663
Comments (including funding implications if any)	Preliminary design was completed in the summer of 2023 and the project is now in the detailed design phase. Construction is scheduled to start in spring 2024. Construction completion is expected for fall of 2026.											
23-40-9030 - Balwin and Belvedere Revitalization	22,000	22,000	22,000	428	22,000	Dec-26	Dec-26	Deliver	0%	0%	2023 - 2% 2024 - 19% 2025 - 57% 2026 - 22%	Tax-Supported Debt - 22,000
Comments (including funding implications if any)	Construction in Braids Park was completed in October 2023. In spring 2024, construction is anticipated to begin in Robert Brett Park and Belvedere Park. Further details about the design and construction impacts will be shared prior to construction. Balwin Park and Zoie Gardiner Park are expected to begin construction in spring 2025. Design is underway for the transportation elements of this project.											
23-40-9031 - Baturyn Neighbourhood and Alley Reconstruction	43,387	43,387	43,387	12,765	43,387	Dec-26	Oct-25	Deliver	0%	0%	2023 - 29% 2024 - 38% 2025 - 33%	Local Improvements Prop. Share - 4,406 Neighborhood Renewal Reserve - 38,358 Partnership Funding - 348 Pay-As-You-Go - 275
Comments (including funding implications if any)	Work on the 2023 (year 1 of 3) scope of work is complete and the overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9032 - McCauley Neighbourhood and Alley Reconstruction	59,609	59,609	59,609	11,170	59,609	Dec-26	Dec-25	Deliver	0%	0%	2023 - 19% 2024 - 43% 2025 - 38%	Local Improvements Prop. Share - 2,502 Neighborhood Renewal Reserve - 55,277 Partnership Funding - 1,431 Pay-As-You-Go - 400
Comments (including funding implications if any)	Work on the 2023 (year 1 of 3) scope of work is complete and the overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its inservice date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9033 - Ottewell Neighbourhood Reconstruction	92,303	92,303	92,303	12,175	92,303	Dec-27	Dec-26	Deliver	0%	0%	2023 - 13% 2024 - 37% 2025 - 26% 2026 - 24%	Local Improvements Prop. Share - 6,750 Neighborhood Renewal Reserve - 80,894 Partnership Funding - 4,309 Pay-As-You-Go - 350
Comments (including funding implications if any)	Work on the 2023 (year 1 of 4) scope of work is complete and the overall project is expected to be complete and in-service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9034 - 132 Avenue: 97 to 127 Street Reconstruction	42,852	42,852	42,852	6,108	42,852	Dec-26	Dec-26	Deliver	0%	0%	2023 - 14% 2024 - 34% 2025 - 26% 2026 - 26%	Neighborhood Renewal Reserve - 38,952 Partnership Funding - 3,000 Pay-As-You-Go - 900
Comments (including funding implications if any)	Work on the 2023 (year 1 of 4) scope of work is complete and the overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9039 - Boyle Street Neighborhood Reconstruction	34,997	34,997	34,997	1,349	34,997	Dec-26	Dec-26	Deliver	0%	0%	2023 - 4% 2024 - 49% 2025 - 45% 2026 - 2%	Local Improvements Prop. Share - 2,732 Neighborhood Renewal Reserve - 32,135 Partnership Funding - 130
Comments (including funding implications if any)	Construction is anticipated to commence in spring 2024 and the overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											

Integrated Infrastructure Services

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23-40-9040 - Garipey Neighborhood and Alley Reconstruction	30,857	30,857	30,857	765	30,857	Dec-26	Dec-26	Deliver	0%	0%	2023 - 2% 2024 - 49% 2025 - 45% 2026 - 4%	Local Improvements Prop. Share - 2,088 Neighborhood Renewal Reserve - 27,829 Partnership Funding - 250 Pay-As-You-Go - 691
Comments (including funding implications if any)	Construction is anticipated to commence in spring 2024 and the overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9041 - Hairsine Neighborhood and Alley Reconstruction	25,047	25,047	25,047	936	25,047	Dec-26	Dec-26	Deliver	0%	0%	2023 - 4% 2024 - 49% 2025 - 44% 2026 - 3%	Local Improvements Prop. Share - 1,660 Neighborhood Renewal Reserve - 22,170 Partnership Funding - 1,216
Comments (including funding implications if any)	Construction is anticipated to commence in spring 2024 and the overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9042 - Meyokumin Neighborhood and Alley Reconstruction	34,532	34,532	34,532	775	34,532	Dec-26	Dec-26	Deliver	0%	0%	2023 - 2% 2024 - 34% 2025 - 33% 2026 - 31%	Local Improvements Prop. Share - 2,297 Neighborhood Renewal Reserve - 31,719 Partnership Funding - 85 Pay-As-You-Go - 430
Comments (including funding implications if any)	Construction is anticipated to commence in spring 2024 and the overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9043 - 132 Avenue: Fort Road to 97 Street Reconstruction	52,917	52,917	52,917	1,542	52,917	Dec-28	Dec-27	Deliver	0%	0%	2023 - 3% 2024 - 25% 2025 - 24% 2026 - 24% 2027 - 24%	Neighborhood Renewal Reserve - 49,558 Partnership Funding - 2,759 Pay-As-You-Go - 600
Comments (including funding implications if any)	Construction is anticipated to commence in spring 2024 and the overall project is expected to be complete and in service by the end of 2027. The project has budget allocated after its in service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-25-0000 - Transportation: Neighbourhoods - Renewal	101,564			30,784	101,564	Budget Status - % within acceptable tolerance: 95%		Schedule Status - % within acceptable tolerance: 91%		30%	2023 - 30% 2024 - 30% 2025 - 20% 2026 - 20%	Local Improvements Prop. Share - 10,242 Neighborhood Renewal Reserve - 91,322
Comments (including funding implications if any)	This composite supports concept planning and preliminary design work through to detailed design and construction work on the Neighbourhood Renewal Program. Budget is in alignment with forecast cash flows. Current work underway within this profile includes planning and design work for 2025 and 2026 Neighbourhood Renewal projects including Glenwood, Dunlunce, Overlanders, Homesteader, Hillview, Oliver, Rosssdale, Meyonohk, La Perie and Belmead. Delivery work includes miscellaneous collector pavement renewal and rehabilitation work.											
CM-27-0000 - Transportation: Neighbourhood Alley Renewal Program	23,773			724	23,773	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		13%	2023 - 3% 2024 - 10% 2025 - 40% 2026 - 47%	Neighborhood Renewal Reserve - 23,773
Comments (including funding implications if any)	This composite supports concept planning and preliminary design work through to detailed design and construction work on the Alley Renewal Program. The majority of the work in 2023 was attributed to the 124 Street and the Glenwood Neighbourhood alley renewal projects.											
CM-32-0000 - Open Space: Parks - Renewal	42,825			8,437	42,825	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 57%		24%	2023 - 20% 2024 - 20% 2025 - 30% 2026 - 30%	Local Government Fiscal Framework - 29,795 Munc Sustain. Initiative - MSI - 1,600 Pay-As-You-Go - 11,430
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Parks Renewal Program. Work in this program includes the McNally running track, baseball diamonds at various locations, and the completion of the Mill Woods artificial turf renewal project.											

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Infrastructure Delivery												
15-21-5785 - Lewis Farms Community Recreation Centre and Library	311,397	310,637	310,637	59,451	310,637	Sep-27	Sep-28	Deliver	0%	9%	PY - 10% 2023 - 10% 2024 - 21% 2025 - 31% 2026 - 21% 2027 - 7%	Funds-in-Lieu Reserve - 1,386 Partnership Funding - 1,200 Pay-As-You-Go - 2,740 Tax-Supported Debt - 305,311
Comments (including funding implications if any)	The early works site preparation is complete and construction on the facility began August 31, 2023. Work continues on validating design in response to City Council's approval to build to budget which delayed the start date.											
15-21-5801 - Coronation Park Sports and Recreation Centre	112,260	153,095	153,095	100,293	153,095	Jun-26	Jun-26	Deliver	0%	0%	PY - 32% 2023 - 33% 2024 - 21% 2025 - 7% 2026 - 6%	Partnership Funding - 4,000 Pay-As-You-Go - 685 Tax-Supported Debt - 148,410
Comments (including funding implications if any)	Construction for the Coronation Park Sports and Recreation Centre has reached 70% completion. The project continues to progress per the baseline plan with construction scheduled for completion in Q2 2026. Activity highlights for this quarter consist of roofing and mechanical/electrical rough-ins for the main distribution loop. The vapour barrier, cladding and curtain wall assemblies are proceeding. Interior steel framing and the mechanical/electrical rough-ins, as well as drywall for all room spaces, are moving forward. Ongoing work for the structural slab on grade is progressing, as is work on the social stairs slab. The mechanical and electrical room is moving forward with all mechanical units in place. The exterior chiller pad has been placed and units are getting roughed in. All underground utilities are 90% complete for the site work and will continue in 2024. The structural slab for the link to the Peter Hemingway Fitness and Leisure Centre is complete and cast-in-place walls are ongoing. Painting of the steel structure is progressing, as is the mechanical/electrical work in the upper structural steel ceiling space level two.											
18-66-6503 - 50 Street CPR Grade Separation	86,600	181,279	181,279	92,883	181,279	Dec-27	Dec-26	Deliver	0%	0%	PY - 29% 2023 - 22% 2024 - 19% 2025 - 19% 2026 - 9% 2027 - 2%	Canada Community-Building Fund - 35,313 Federal Grant - 70,600 Partnership Funding - 2,750 Pay-As-You-Go - 18,159 Provincial Grant - 28,300 Tax-Supported Debt - 26,157
Comments (including funding implications if any)	The permanent Morris Road and the entrance to Plaza 50 ramp has been completed and reopened to the public. The construction of mechanically stabilized earth retaining walls and the stormwater storage tank is in progress and construction work will continue throughout the winter. Work on the overpass will continue through the winter as the northbound bridge substructure, girders, and concrete bridge deck have been completed. Construction on the retaining walls, which elevate the roadway approach ramps to the bridge, is in progress. All utility relocations have been completed except for a few minor connections to be done in 2024 and 2025. For detailed information and updates visit edmonton.ca/50StreetWidening . The original budget was approved early in project development to take advantage time-sensitive grant funding. The project was then approved at checkpoint 4 (detailed design), which is the primary reason for the change in the adjusted original budget. This incorporated additional scope and re-costing that was identified in the more comprehensive design and understanding of all the elements required for the project.											
20-20-2024 - Edmonton-Strathcona County Pedestrian Bridge	38,580	38,580	38,617	17,610	38,617	Dec-25	Dec-25	Deliver	0%	0%	PY - 9% 2023 - 37% 2024 - 40% 2025 - 12% 2026 - 2%	Partnership Funding - 28,820 Pay-As-You-Go - 9,797
Comments (including funding implications if any)	Construction on the Edmonton-Strathcona Pedestrian Bridge began in summer 2023. Construction of the footbridge is on schedule and will continue throughout 2024. Work on the river has started with pier piling completed and cofferdams excavations underway.											
21-10-9103 - Iron Works Building Rehabilitation	21,308	26,388	26,388	9,416	26,388	Apr-24	Dec-24	Deliver	0%	29%	PY - 17% 2023 - 19% 2024 - 64%	Canada Cultural Spaces Fund Grant - 308 Debt CRL Quarters - 21,000 Tax-Supported Debt - 5,080
Comments (including funding implications if any)	Phase 1 of the Iron Works Building Rehabilitation is at 85% completion. Phase 2 construction has commenced. Increased scope, which includes tenant improvements, increased abatement, and remediation work due to unforeseen site conditions, has delayed the completion.											
21-11-9600 - EPS-Police Headquarters Rehabilitation	23,550	25,448	24,233	14,549	28,649	Dec-25	Dec-25	Deliver	13%	0%	PY - 19% 2023 - 32% 2024 - 31% 2025 - 18%	Local Government Fiscal Framework - 4,874 Munc Sustain. Initiative - MSI - 15,684 Pay-As-You-Go - 2,937 PAYG Capital Reserve - Police - 738
Comments (including funding implications if any)	Detailed design of the Power Logic Controller/Switchgear scope has reached 97% completion. Construction of the 2A scope has reached ~99% and the 2B scope has reached ~74% completion. The project is proceeding in line with the approved baseline. The project is currently forecasted to be complete by Q4 2025. Construction activity highlights for this quarter include completed crack injections and patching of the basement locker room slab, completed bathroom tile on levels three and four, completed bathroom fixtures and accessories installation for level four and completed installation of the variable air volume boxes on levels two and three. Costs related to the power logic controller work are higher than originally anticipate. Additionally, structural issues that came to light during construction has created the need to replace the east parkade ramp. Funding for this will come from the Safety and Security Program.											

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21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation	42,690	48,334	48,334	14,030	48,334	Jun-26	Jun-26	Deliver	0%	0%	PY - 10% 2023 - 19% 2024 - 36% 2025 - 34%	Canada Community-Building Fund - 5,866 Local Government Fiscal Framework - 13,515 Munc Sustain. Initiative - MSI - 19,197 Pay-As-You-Go - 3,506 Tax-Supported Debt - 6,250
Comments (including funding implications if any)	Phase 1 is in construction and has reached 80% completion. The phase 1 scope includes but is not limited to demolition, abatement and replacement of the pool basin tiles, anti-entrapment, bonding and pool mechanical systems. The design of phase 2 is complete and is in the pre-construction activities stage. The phase 2 scope includes but is not limited to the structural building envelope, replacement of the curtain wall system, roof assembly, windows and doors, elevator for public accessibility, building electrical system and lighting, civil site and drainage improvements. The project continues to progress per the project schedule and is on target for completion by the end of Q2 2026.											
21-12-0320 - Edmonton Convention Centre Rehabilitation	48,515	48,053	48,515	35,353	44,913	Jun-26	Nov-24	Deliver	0%	0%	PY - 21% 2023 - 58% 2024 - 20% 2025 - 1%	Local Government Fiscal Framework - 19,731 Munc Sustain. Initiative - MSI - 24,863 Pay-As-You-Go - 3,921
Comments (including funding implications if any)	Construction for phase 1A (critical exterior and civil work) of the Edmonton Convention Centre (ECC) Rehabilitation was completed and in service in the Fall of 2023. Construction for phase 1B has reached 75% and is anticipated to be in service in Q4 2024. Phase 1B work includes architectural (canopy, Welcome Centre, glazing, landscaping, ceiling and stair finishes), mechanical (domestic water and area drains) and electrical components (hall lighting, stair lighting and additional extension power). Construction for phase 2 has reached 75% and is anticipated to be in service in Q4 2024. Phase 2 work includes architectural components (soffits, remainder of glazing, partitions, acoustics and doors) and the primary scope for all mechanical, electrical and elevator controls rehabilitation and replacement. The project is currently ahead of schedule, due to effective planning and streamlined coordination. Through value engineering sessions and analysis of project scope, the project is now trending to complete under budget.											
21-12-0340 - The Orange Hub Phase II Rehabilitation	21,152	21,039	24,266	21,944	24,266	Jun-23	Feb-24	Deliver	15%	18%	PY - 40% 2023 - 51% 2024 - 10%	Munc Sustain. Initiative - MSI - 20,820 Pay-As-You-Go - 3,446
Comments (including funding implications if any)	Construction for The Orange Hub Phase II Rehabilitation project has reached 99% completion. Delays in receipt of some critical equipment have caused a delay in obtaining the occupancy permit. Increases in labour and market pricing, compared to costs at the time of tender, have increased the project costs. The increase is also related to additional mechanical and electrical systems required to integrate and coordinate with corresponding EPCOR work and infrastructure.											
21-12-0350 - Edmonton EXPO Centre Rehabilitation	98,610	103,610	103,650	71,124	103,650	Dec-25	Jan-25	Deliver	0%	0%	PY - 32% 2023 - 37% 2024 - 25% 2025 - 6%	Federal Gas Tax Fund - 18,000 Local Government Fiscal Framework - 28,934 Munc Sustain. Initiative - MSI - 39,209 Pay-As-You-Go - 7,477 Tax-Supported Debt - 10,030
Comments (including funding implications if any)	Construction for phase 1 of the EXPO Centre Rehabilitation project continues to progress per the baseline schedule. Phase 1 work includes upgrades to the Hall D slab, bleachers, mechanical room, roof, Hall A/B/C abatement, structural reinforcement, mechanical system replacement, boiler plant, electrical distribution and roof solar. Work is mostly complete with some ongoing supply chain issues. Construction for phase 2 of the EXPO Centre Rehabilitation is ongoing. Phase 2 work includes upgrades to the roofing, envelope, Entrance 6 redevelopment, skylight and Sales Ring. The project is 69% complete and continues to progress per the baseline schedule. It is expected to be in-service in Q1 2025.											
21-32-9101 - William Hawrelak Park Rehabilitation	134,591	134,591	134,591	47,839	134,592	Dec-25	Dec-25	Deliver	0%	0%	PY - 4% 2023 - 32% 2024 - 44% 2025 - 20%	Munc Sustain. Initiative - MSI - 6,696 Pay-As-You-Go - 995 Tax-Supported Debt - 126,900
Comments (including funding implications if any)	Construction for the William Hawrelak Park Rehabilitation project has reached approximately 35% completion. The project continues to progress per the baseline plan and is on target to be complete by Q4 2025. Detour access at the Groat Road stairs is temporarily closed while the new stairs are being installed. These stairs are anticipated to reopen in February 2024.											
23-10-9317 - Kennedale Snow Storage Site Upgrades	27,074	27,074	27,074	917	26,917	Dec-24	Dec-24	Deliver	0%	0%	2023 - 3% 2024 - 82% 2025 - 11% 2026 - 1% 2027 - 2%	Local Government Fiscal Framework - 23,911 Pay-As-You-Go - 3,163
Comments (including funding implications if any)	The planning and design for the Kennedale Snow Storage Site Upgrades Project is nearing completion and will be tendered for construction in Q1 2024. Construction is anticipated to start in Q2 2024.											

Integrated Infrastructure Services

For the period ending December 31, 2023

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
23-10-9318 - Holyrood Supportive Housing	28,464	28,464	28,464	6,225	28,464	Dec-24	Dec-24	Deliver	0%	0%	2023 - 22% 2024 - 70% 2025 - 8%	Financial Stabilization Resrv. - 9,360 Other Grants - Provincial - 3,994 Pay-As-You-Go - 2,577 Rapid Housing Initiative (Federal) - 12,533
Comments (including funding implications if any)	Construction of the Holyrood Supportive Housing facility has reached 10% completion. The project continues to progress as per the baseline schedule and is on target completed by Q4 2024.											
23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	36,000	36,000	36,000	596	36,000	Dec-26	Dec-26	Deliver	0%	0%	2023 - 2% 2024 - 6% 2025 - 46% 2026 - 45% 2027 - 1%	Federal - Active Transportation Fund - 8,700 Local Government Fiscal Framework - 20,959 Pay-As-You-Go - 6,341
Comments (including funding implications if any)	Planning and design is underway for upgrades to Jasper Avenue from 114 Street to 124 Street. Construction is anticipated to begin in late 2024 or early 2025.											
Infrastructure Delivery: Yellowhead Trail												
21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	177,634	200,234	200,234	172,354	200,234	Dec-23	Dec-23	Deliver	0%	0%	PY - 56% 2023 - 30% 2024 - 14%	Federal Bldg Canada Fund - 46,567 Provincial BCF - matching - 19,784 Tax-Supported Debt - 133,884
Comments (including funding implications if any)	Construction of the 156 Street to St. Albert Trail project continues into the winter season with the installation of streetlights and overhead signs. The majority of construction activities on the main corridor and the supporting road network at 149 Street and 142 Street is completed. The remaining work, which includes construction of the westbound service road between St Albert Trail and 149 Street and landscaping, will be completed in 2024. Project information will continue to be shared primarily through bulletins and the project website.											
21-20-9302 - Yellowhead Trail - Fort Road Widening	117,398	141,126	141,126	118,319	141,127	Dec-23	Nov-23	Deliver	0%	0%	PY - 59% 2023 - 25% 2024 - 16%	Federal Bldg Canada Fund - 42,077 Provincial BCF - matching - 16,855 Tax-Supported Debt - 82,194
Comments (including funding implications if any)	Construction of the Fort Road Widening project is anticipated to be completed summer 2024. Work completed to date includes underground utility work, construction of the new 125 Avenue industrial collector from Fort Road to Yellowhead Trail at 61 Street, intersection improvements at Fort Road and Yellowhead Trail, and the lengthening of the CN rail bridge over Fort Road. The lengthened CN Rail bridge was put into service in July 2023 and Fort Road reopened at a reduced capacity in late October 2023. Construction continues through the winter 2023, with the remaining weather dependent landscaping and paving work to be completed in spring 2024. Project information will continue to be shared primarily through newsletters, bulletins and the project website.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding		
CM-99-0060 - Yellowhead Trail Freeway Conversion: Project Development	193,254			106,518	193,254	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	19%	PY - 46% 2023 - 9% 2024 - 13% 2025 - 17% 2026 - 15%	Federal Bldg Canada Fund - 8,550 Pay-As-You-Go - 7,026 Tax-Supported Debt - 177,679		
CM-99-9600 - Yellowhead Trail Freeway Conversion: Project Delivery	390,666			32,767	390,666	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	PY - 5% 2023 - 4% 2024 - 19% 2025 - 27% 2026 - 27% 2027 - 18%	Federal Bldg Canada Fund - 130,027 Provincial BCF - matching - 204,945 Tax-Supported Debt - 55,694		
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Yellowhead Trail Freeway Conversion Program. Budget is in alignment with forecast cash flows.											

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Infrastructure Planning & Design												
19-10-1013 - Ambleside Integrated Site - Phase 1	81,785	81,785	81,785	1,161	81,785	Sep-26	Sep-26	Develop	0%	0%	PY - 1% 2023 - 1% 2024 - 19% 2025 - 45% 2026 - 31% 2027 - 3%	Pay-As-You-Go - 1,500 Tax-Supported Debt - 80,285
Comments (including funding implications if any)	The project is currently advancing through design development which is anticipated to be complete at the end of Q1 2024, with construction activities beginning in Q2 2024. The targeted completion date of Q4 2026 remains.											
19-22-9006 - Terwillegar Drive Expressway Upgrades - Alternate Staging	102,700	283,426	284,726	94,906	284,726	Dec-27	Dec-27	Deliver	0%	0%	PY - 16% 2023 - 18% 2024 - 27% 2025 - 22% 2026 - 15% 2027 - 2%	Pay-As-You-Go - 2,205 Provincial Grant - 116,500 Tax-Supported Debt - 166,021
Comments (including funding implications if any)	Stage 1A Rabbit Hill Road to Whitemud Drive: road work complete, Stage 1B Rabbit Hill Road to Anthony Henday Drive: under construction, to be completed in Q2 2024, with landscaping in 2024. Stage 2: Widening of Whitemud Drive and Rainbow Valley bridges is under construction until the end of 2026. Stage 3: Still in design. In July 2020, the Province of Alberta announced additional funding allowing for the completion of additional stages of the project, which is included in the adjusted original budget.											
20-20-2022 - New Transit Bus Garage	367,000	367,000	367,000	2,564	367,000	Dec-28	Dec-28	Develop	0%	0%	PY - 1% 2024 - 15% 2025 - 19% 2026 - 28% 2027 - 30% 2028+ - 7%	Tax-Supported Debt - 367,000
Comments (including funding implications if any)	Consultant procurement will be complete in Q1 2024 and the project design will kick off with program validation prior to progressing into schematic design. Procurement of a construction manager has begun and it is anticipated that the tender will be released at the end of Q1 2024. Administration is currently working with other levels of government to finalize grant funding for this project.											
21-10-9105 - Fire Station #8 Relocation - Blatchford	23,657	28,801	28,801	2,099	28,801	Dec-25	Dec-25	Develop	0%	0%	PY - 1% 2023 - 6% 2024 - 46% 2025 - 44% 2026 - 3%	Tax-Supported Debt - 28,801
Comments (including funding implications if any)	Detailed design is near completion, with anticipation that construction will start in spring 2024. The project team is working to have construction complete for the end of Q4 2025.											
23-24-0300 - High Level Bridge Rehabilitation	200,000	200,000	200,000	2,254	200,000	Dec-28	Dec-28	Develop	0%	0%	2023 - 1% 2024 - 3% 2025 - 10% 2026 - 34% 2027 - 35% 2028+ - 17%	Tax-Supported Debt - 200,000
Comments (including funding implications if any)	The review of background information is completed, field investigations are substantially completed and planning for the rehabilitation has begun.											

Integrated Infrastructure Services

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Capital Profile - Composite		Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-10-0001 - Climate Resilient City Facility Upgrades		48,000	0	48,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2024 - 5% 2025 - 40% 2026 - 55%	Tax-Supported Debt - 48,000
Comments (including funding implications if any)		This profile provides funding to complete deep energy retrofits in order to enable emissions neutrality in City-owned buildings. Funding may also be used to support specific adaptation renewal work. Planning and project setup is progressing for the program of work contained in the profile.							
CM-10-1010 - Facility: Planning and Design - Growth		24,306	3,449	24,306	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 80%	37%	2023 - 14% 2024 - 56% 2025 - 19% 2026 - 11%	Federal Bldg Canada Fund - 500 Munc Sustain. Initiative - MSI - 4,733 Pay-As-You-Go - 19,073
Comments (including funding implications if any)		This profile supports the planning and design of various facility growth projects that advance through the Project Development and Delivery Model process. Planning and project setup is progressing for the program of work contained in the profile. The bulk of the projects within this profile will be transferred into standalone profiles as projects progress.							
CM-11-0000 - Facility: Safety and Security - Renewal		21,461	1,034	21,461	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 67%	10%	2023 - 6% 2024 - 25% 2025 - 54% 2026 - 15%	Local Government Fiscal Framework - 13,978 Munc Sustain. Initiative - MSI - 1,266 Pay-As-You-Go - 5,818 PAYG Capital Reserve - Police - 400
Comments (including funding implications if any)		Planning and project setup is progressing for the program of work contained in the profile. It is anticipated that funding will be transferred into standalone projects in 2024 for two of the projects in this profile: Fire Station 7 Rehabilitation and the Edmonton Police Seized Vehicle Lot.							
CM-12-0000 - Facility: Service Delivery - Renewal		39,646	7,731	39,646	Budget Status - % within acceptable tolerance: 88%	Schedule Status - % within acceptable tolerance: 63%	29%	2023 - 20% 2024 - 32% 2025 - 38% 2026 - 10%	Heritage Resources Reserve - 200 Local Government Fiscal Framework - 30,537 Munc Sustain. Initiative - MSI - 1,621 Pay-As-You-Go - 7,188 Other Grants - Federal - 100
Comments (including funding implications if any)		Planning and project setup is progressing for the program of work contained in the profile. It is anticipated that funding will be transferred into standalone projects in 2024 for Fort Edmonton Park Renewal and Commonwealth Stadium Renewal.							
CM-12-0300 - Valley Zoo Animal Enclosure Renewal and Enhancement		35,917	200	35,917	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2023 - 1% 2024 - 9% 2025 - 46% 2026 - 41% 2027 - 3%	Pay-As-You-Go - 10,917 Tax-Supported Debt - 25,000
Comments (including funding implications if any)		The consultant team has been hired and has completed an audit of the existing enclosure and exhibit infrastructure at the Edmonton Valley Zoo. They have worked with the zoo team to identify improvement strategies and costing is underway. Prioritization principles are being discussed and refined. The next step is to review costing and apply prioritization principles to determine the scope that can be completed through this project with the budget available.							
CM-13-0000 - Facility: Service Support - Renewal		40,510	1,129	40,510	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	2023 - 3% 2024 - 25% 2025 - 44% 2026 - 28%	Local Government Fiscal Framework - 30,914 Partnership Funding - 991 Pay-As-You-Go - 8,605
Comments (including funding implications if any)		This profile provides funding for the rehabilitation work associated with service support facilities within the city, which may include, but are not limited to, fleet garages, armouries, office buildings and other support administrative and park facilities. The scope of work will include replacement of major components within the mechanical, electrical, architectural and structural systems, and address structural deficiencies and roofing systems. The renewals of Westwood Central Services, Prince of Whales Armory and the North East Traffic Field Operations building have planning underway and will transition to stand alone profiles by Q4 2024							

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Capital Profile - Composite	Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-19-0000 - Facilities - Minor Renewal Program	30,000	369	30,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2023 - 1% 2024 - 33% 2025 - 33% 2026 - 33%	Local Government Fiscal Framework - 20,475 Pay-As-You-Go - 9,525
Comments (including funding implications if any)	This profile is supplemental to all other facility renewal profiles and supports incidental occurrences to ensure the asset is operational through the current budget cycle until more significant planned activities, such as rehabilitation or replacement, can be planned for in the next budget cycle. Various projects have been initiated during 2023, with most in the concept phase. Current significant projects include addressing emergent issues at the South East Police Station, Animal Care and Control Centre, and the Aviation Museum.							
CM-20-0330 - Active Transportation Implementation Acceleration - Approach 3	100,000	807	100,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	2023 - 1% 2024 - 29% 2025 - 28% 2026 - 27% 2027 - 15%	Tax-Supported Debt - 100,000
Comments (including funding implications if any)	This profile is intended to advance planning, design, and construction of active transportation infrastructure, supporting the outcomes of the Bike Plan and Bike Plan implementation. Planning is underway with construction anticipated to begin in 2024. All individual projects are to be delivered within this composite profile with enhanced project reporting during performance reporting.							
CM-22-0000 - Transportation: Goods Movement - Arterial Renewal	35,271	7,430	35,271	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 0%	5%	2023 - 21% 2024 - 34% 2025 - 21% 2026 - 24%	Local Government Fiscal Framework - 17,652 Munc Sustain. Initiative - MSI - 11,274 Pay-As-You-Go - 6,345
Comments (including funding implications if any)	This profile supports the planning, design and delivery of arterial renewal projects. The projects are in various stages of progress. Major 2023 work includes Whitemud Drive near Anthony Henday Drive, Rosedale Road: 103 Street - Low Level Bridge, 112 Street: Castle Downs Road. - 171 Avenue, and various paving locations downtown.							
CM-24-0000 - Transportation: Bridges & Auxiliary Structures - Renewal	205,445	9,706	205,445	Budget Status - % within acceptable tolerance: 90%	Schedule Status - % within acceptable tolerance: 70%	14%	2023 - 5% 2024 - 34% 2025 - 33% 2026 - 28%	Canada Community-Building Fund - 41,604 Local Government Fiscal Framework - 115,204 Munc Sustain. Initiative - MSI - 2,403 Pay-As-You-Go - 46,234
Comments (including funding implications if any)	This profile supports the planning, design and delivery of bridge renewal projects such as Kinnaird Bridge, MacKinnon Ravine Pedestrian Bridge, Millcreek Ravine Pedestrian Bridge, and many others. The projects are in various stages of progress.							
CM-34-0000 - Open Space: Landslide and Erosion Management Program	27,361	5,231	27,361	Budget Status - % within acceptable tolerance: 90%	Schedule Status - % within acceptable tolerance: 80%	34%	2023 - 19% 2024 - 27% 2025 - 27% 2026 - 27%	Developer Financing - 6,053 Local Government Fiscal Framework - 14,528 Pay-As-You-Go - 6,779
Comments (including funding implications if any)	Profile to proactively manage geotechnical hazards and risks through engineering assessment and remedial action. Major work in 2023 included the completion of the Whitemud Creek erosion and landslide repair at 54 Avenue NW to restore a major access to the valley from the west side in the Brookside Neighbourhood. Repairs were also undertaken to stabilize shallow landslides along Whitemud Drive near 86 Street and below Grierson Hill Road near 95A Street in Louise McKinney Park. In addition, Mill Creek Bridge was reconstructed and erosion repairs were initiated for a series of other pedestrian bridges within the Mill Creek ravine.							
CM-35-0000 - Open Space: Soft Landscaping: Renewal	20,668	0	20,668	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	2024 - 33% 2025 - 33% 2026 - 34%	Local Government Fiscal Framework - 17,156 Pay-As-You-Go - 3,423 Other Grants - Provincial - 89
Comments (including funding implications if any)	This profile continues to fund the renewal of the urban and neighbourhood forest canopy and tree grates within the city. The work will be spread evenly across the City and through the capital budget cycle. The 2023 neighbourhood tree renewal work is considered operating in nature therefore the 2023 budget and actuals have been recorded in the operating financial update.							

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Capital Profile - Composite		Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-81-2045 - Waste Services IIS Infrastructure Delivery		25,664	4,893	25,664	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 0%	7%	2023 - 19% 2024 - 36% 2025 - 25% 2026 - 20%	Self-Liquidating Debentures - 27,034 Waste Mgt Retained Earnings - (1,371)
Comments (including funding implications if any)		This profile provides a level of funding for Waste Services capital projects that are intended to be delivered by Integrated Infrastructure Services, including placeholder budget for the Waste Water Discharge Expansion Project, which will become a standalone profile at Checkpoint 3.							
CM-99-9000 - Infrastructure Delivery - Growth		146,646	3,478	146,646	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 67%	0%	2023 - 3% 2024 - 9% 2025 - 44% 2026 - 44%	Federal - Active Transportation Fund - 50 Federal Bldg Canada Fund - 500 Land Fund Retained Earnings - 19,250 Local Government Fiscal Framework - 44,825 Munc Sustain. Initiative - MSI - 1,300 Partnership Funding - 2,000 Pay-As-You-Go - 72,171 Tax-Supported Debt - 6,550
Comments (including funding implications if any)		This profile supports the delivery of a variety of growth projects, enabling delivery to advance once PDDM Checkpoint 3 has been reached. Two of the most notable projects under this profile in 2023 included the permanent public washrooms and Missing Sidewalk Links projects .							

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
LRT Expansion & Renewal												
11-66-1673 - Valley Line LRT	1,776,302	1,757,719	1,757,845	1,642,096	1,757,845	Dec-21	Nov-23	Legacy	0%	>20%	PY - 93% 2023 - 1% 2024 - 2% 2026 - 4%	Climate Leadership Plan - Prov - 177,888 Developer Financing - 3,935 Federal Bldg Canada Fund - 150,000 Federal P3 Canada Grant - 250,000 Green-trip - 424,984 LRT Reserve - 6,912 Munc Sustain. Initiative - MSI - 20,915 Pay-As-You-Go - 195 Tax-Supported Debt - 723,015
Comments (including funding implications if any)	Construction activities are completed with deficiency correction and final completion activities occurring along the corridor; this work does not affect the safe operation of the system. TransEd publicly announced the completion of train demonstration testing on Oct 10, 2023. TransEd has achieved 100% progress as measured by the Independent Certifier with deficiency correction activities remaining. The line commenced operation on November 4, 2023.											
16-66-7013 - Metro Line LRT (NAIT - Blatchford) Extension	350,500	290,270	291,116	209,347	291,116	Dec-25	Dec-23	Deliver	0%	0%	PY - 57% 2023 - 15% 2024 - 6% 2025 - 4% 2026 - 4% 2027 - 3% 2028+ - 11%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 103,200 Federal - Public Transit Infrastructure Fund - 10,868 Munc Sustain. Initiative - MSI - 5,619 Other Grants - Provincial - 5,743 Pay-As-You-Go - 1,651 Provincial ICIP - matching - 103,200 Tax-Supported Debt - 60,835
Comments (including funding implications if any)	Phase 1 of the Metro Line Northwest extension to Blatchford was completed on budget in December 2023, almost a year ahead of schedule. The new NAIT/Blatchford Market station opened for passenger service on January 20, and the temporary NAIT station closed. Some clean-up work will continue in 2024. The decommissioning and removal of the temporary NAIT station platform is anticipated to begin in late February. Coordination with Blatchford projects and adjacent stakeholders is ongoing. Procurement of light rail vehicles (LRVs) is anticipated to occur between Q2 2024-Q2 2025, with anticipated delivery of LRVs in 2028.											
16-66-7017 - Valley Line LRT: Downtown to Lewis Farms	2,610,082	2,607,678	2,607,658	559,415	2,607,658	Dec-27	Dec-27	Deliver	0%	0%	PY - 13% 2023 - 8% 2024 - 22% 2025 - 22% 2026 - 18% 2027 - 17%	Developer Financing - 159 Federal - Investing in Canada Infrastructure Prgm (ICIP) - 948,560 Federal - Public Transit Infrastructure Fund - 13,801 Munc Sustain. Initiative - MSI - 7,012 Other Grants - Provincial - 6,901 Pay-As-You-Go - 2,186 Provincial ICIP - matching - 1,007,760 Tax-Supported Debt - 621,280
Comments (including funding implications if any)	Marigold Infrastructure Partners (MIP) continues construction along the alignment. Work is well underway at Lewis Farms (with storage building construction), Gerry Wright Operations and Maintenance Facility (with building expansion), 87 Avenue elevated guideway installation, and various roadway and drainage work along the majority of the alignment. MIP has achieved 14.7% progress to the end of December 2023 as measured by the Independent Certifier. Hyundai Rotem Company (HRC) is supplying 46 low-floor light-rail vehicles (LRVs). Final design of the LRVs is in progress.											
16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	1,040,040	1,100,040	1,100,016	79,386	1,100,016	Dec-27	Sep-28	Deliver	0%	6%	PY - 4% 2023 - 4% 2024 - 7% 2025 - 17% 2026 - 29% 2027 - 26% 2028+ - 13%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 415,967 Federal - Public Transit Infrastructure Fund - 6,656 Land Fund Retained Earnings - 653 Munc Sustain. Initiative - MSI - 3,700 Other Grants - Provincial - 3,328 Pay-As-You-Go - 3,019 Provincial ICIP - matching - 324,040 Tax-Supported Debt - 342,653
Comments (including funding implications if any)	Early works construction is well underway along 111 Street to prepare the corridor. Significant work continues at the 23 Avenue and 111 Street intersection. The City anticipates selecting the Design-Build contractor for the project in April 2024. Major construction along the 4.5 kilometre alignment is anticipated to start in mid-2024. Tree removals have been completed in Blackmud Creek, to accommodate utility relocations & LRT bridge construction, and at the site of the Operations & Maintenance Facility. Additional tree removals will be needed to make room for the trackway. The City will work with the Design-Build contractor to communicate the timing, duration and impact of construction to affected businesses and neighborhoods. Procurement of light rail vehicles (LRVs) is anticipated to occur between Q2 2024-Q2 2025, with anticipated delivery of LRVs starting in 2028. This project was initially approved with early concept design and will be brought forward for budget and schedule adjustments when design reaches checkpoint 3 in accordance with PDDM.											

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
16-66-7020 - LRT Prelim Design: Metro Line: Blatchford to Campbell Rd	44,318	44,318	44,318	25,026	44,318	Dec-26	Dec-26	Develop	0%	0%	PY - 55% 2023 - 2% 2024 - 11% 2025 - 17% 2026 - 13% 2027 - 2%	Federal - Public Transit Infrastructure Fund - 12,075 Munc Sustain. Initiative - MSI - 5,833 Other Grants - Provincial - 5,562 Pay-As-You-Go - 848 Tax-Supported Debt - 20,000
Comments (including funding implications if any)	Land requirements and access management reviews are underway in addition to ongoing coordination with interface projects.											
21-50-9100 - 103A Avenue Pedway	26,500	31,000	30,815	1,957	30,815	Dec-26	Dec-26	Deliver	0%	0%	PY - 2% 2023 - 4% 2024 - 42% 2025 - 52%	Debt CRL Downtown - 26,315 Local Improvements Prop. Share - 4,500
Comments (including funding implications if any)	Detailed design is ongoing. Early works construction is anticipated to begin in Q1 2024. Stakeholder and public engagement is also ongoing. The estimated budget of the project are based on concept level estimates. At PDDM Checkpoint 3, the project returned to Council for budget adjustment approval utilizing Local Improvement funding.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-21-0000 - Transportation: Public Transit - Renewal	35,320			4,422	35,320	Budget Status - % within acceptable tolerance: 60%		Schedule Status - % within acceptable tolerance: 20%		16%	2023 - 13% 2024 - 37% 2025 - 34% 2026 - 16%	Canada's Rail Safety Improvement Program (RSIP) - 165 Local Government Fiscal Framework - 18,837 Munc Sustain. Initiative - MSI - 1,889 Pay-As-You-Go - 14,433
Comments (including funding implications if any)	Transit Renewal projects are ongoing in both the design and construction phase. This profile provides funding for the rehabilitation work with existing ETS LRT facilities including track, electrical and systems components. Some projects in design phase will be reevaluated at design completion to confirm budget and prioritization for the next construction phase.											

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Blatchford Redevelopment Project												
14-02-2106 - Blatchford Redevelopment Implementation	631,925	631,925	631,925	209,369	631,925	Dec-40	Dec-40	Legacy	0%	0%	PY - 29% 2023 - 4% 2024 - 5% 2025 - 5% 2026 - 5% 2027 - 4% 2028+ - 48%	Blatchford Lands Retained Earnings - 551,383 Tax-Supported Debt - 80,542
Comments (including funding implications if any)	Blatchford West Stage 5 underground servicing and roads are substantially complete. Blatchford East Stage 5 (NAIT lands) underground servicing is complete and surface is currently underway. Stage 6 planning is ongoing. Builder construction of the townhomes, both fee simple and multi-family parcels, continues to progress.											
Downtown District Energy Service												
20-83-9001 - Downtown District Energy Initiative	27,900	35,896	35,896	7,354	35,896	Jun-25	Jun-25	Develop	0%	0%	PY - 16% 2023 - 5% 2024 - 54% 2025 - 25%	Financial Stabilization Resrv. - 329 Pay-As-You-Go - 14,129 Tax-Supported Debt - 21,438
Comments (including funding implications if any)	Downtown District Energy is an initiative involving the Winspear Centre and EPCOR. Design and construction are on their way and completion and commissioning are expected to be on schedule. Since the project commenced the scope changed to heat only infrastructure, updated electrical design, design advancements, and structural changes to the building.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-83-0001 - District Energy Network Strategy and District Energy Nodes	26,833			171	26,833	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	2023 - 1% 2024 - 6% 2025 - 24% 2026 - 69%	Tax-Supported Debt - 26,833
Comments (including funding implications if any)	This profile enables the planning, design and initial delivery for the District Energy Network Strategy and District Energy Nodes. Work includes feasibility and techno-economical studies, as well as regulatory review and development of a private public partnership model. At the end of 2023 Administration has advanced preliminary private partnership research and other District Energy work.											
Blatchford Renewable Energy												
CM-83-9000 - Blatchford Renewable Energy Utility Delivery - Growth	55,185			0	55,185	Budget Status - % within acceptable tolerance: 0%		Schedule Status - % within acceptable tolerance: 0%		0%	2027 - 4% 2028+ - 96%	NRCan SREPs Grant - Fed - 16,555 Self Supporting-Tax Guaranteed - 38,630
Comments (including funding implications if any)	This composite program supports the development and delivery of the Blatchford District Energy Sharing System Infrastructure capital growth projects. The next development phase is the development of the Sewer Heat Exchange Energy Centre in the Blatchford Market Area. The related planning, design and construction activities for these initiatives are integrated in the upcoming four-year budget cycle in 2027-2030.											

Financial & Corporate Services

For the period ending December 31, 2023

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Open City & Techonology											
19-18-1901 - Information Security and Disaster Recovery Enhancements	3,211	2,865	2,865	68	2,865	Dec-26	Dec-26	0%	0%	2023 - 2% 2024 - 52% 2025 - 35% 2026 - 11%	Pay-As-You-Go - 3,211
Comments (including funding implications if any)	Google Data Loss Prevention (DLP) and Active Directory Manager Plus are progressing as planned and expected to be completed by end of Q1, 2024. Enterprise Identity Access Management continues to progress in alignment with Enterprise Commons and Success Factors and is targeting a successful completion at end of 2024. The Information Technology Resilience Enhancement project is progressing as planned and improvements have been made. Other projects are continuing as planned through 2024, 2025, and 2026.										
19-51-1904 - Next Generation 9-1-1 (NG911) IP Call Handling	4,293	5,662	5,662	2,762	5,662	Dec-26	Dec-26	0%	0%	PY - 47% 2023 - 2% 2024 - 34% 2025 - 17%	Pay-As-You-Go - 5,662
Comments (including funding implications if any)	Project management plan is in progress with ongoing discussions with vendors and internal stakeholders, including Edmonton Police Service (EPS), to validate scope and costs.										
23-51-1905 - Taxation Assessment Collections System (TACS) Transformation	3,816	3,816	3,816	22	3,816	Dec-26	Dec-26	0%	0%	2023 - 1% 2024 - 39% 2025 - 35% 2026 - 25%	Pay-As-You-Go - 3,816
Comments (including funding implications if any)	Progress on TACS Transformation projects was slower than expected due to resource constraints. Key resources in both the business area and project team were allocated to other priority projects (e.g. CEIP, the Clean Energy Improvement Project). Progress will increase in 2024 once recruitment for the final vacancies occur, ensuring that the project will be complete within the budgeted schedule.										
CM-18-1510 - Technology Applications - Renewal	10,888	10,888	10,888	1,533	10,888	Dec-26	Dec-26	0%	0%	2023 - 14% 2024 - 29% 2025 - 29% 2026 - 28%	Pay-As-You-Go - 10,813 Financial Stabilization Resrv. - 75
Comments (including funding implications if any)	Microstation to AutoCAD project was completed, capitalized, and put into production, improving the City's Computer Aided-Design (CAD) capabilities, efficiency, and ability to work with industry partners.										
CM-18-1514 - Technology Implementation - Growth	2,475	2,475	2,475	103	2,475	Dec-26	Dec-26	0%	0%	2023 - 4% 2024 - 78% 2025 - 18%	Pay-As-You-Go - 2,475
Comments (including funding implications if any)	The Community Standards and Neighbourhoods (CSN) OnCall Dispatch project is in the planning stage and costs are being determined. The project management plan approval is targeted for mid-February 2024.										
CM-18-1515 - Technology Infrastructure - Renewal	17,361	17,361	17,361	4,074	17,360	Dec-26	Dec-26	0%	0%	2023 - 23% 2024 - 29% 2025 - 29% 2026 - 19%	Pay-As-You-Go - 12,661 LRT Reserve - 4,700
Comments (including funding implications if any)	Distributed Antenna System (DAS) work is currently being planned for implementation through 2024 to 2026 with a reduced scope, which allows for the inclusion of the Cellular Service LRT Tunnels renewal project as it was identified to have a risk score of nine. Network hardware for the refresh of edge switches and wireless access points was received at the end of 2023 and was approximately 5% completed, and is expected to be 50% implemented in 2024, 30% in 2025, and 15% in 2026.										

Financial & Corporate Services

For the period ending December 31, 2023

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Real Estate											
19-16-5055 - Heritage Valley Land Development	8,800	22,300	35,470	21,975	35,470	Dec-25	Dec-26	59%	14%	PY - 7% 2023 - 55% 2024 - 24% 2025 - 11% 2026 - 3%	Land Fund Retained Earnings - 35,470
Comments (including funding implications if any)	Due to the complexity of getting services and access to the Heritage Valley school, construction costs were much higher than expected. There has been unexpected cost and schedule impacts due to a non participating land owner and obtaining agreements for crossing the pipeline right of way. The profile was originally approved to design public roadways and servicing infrastructure required to support future municipal developments and development of remnant surplus city lands consistent with the approved statutory plan direction. The scope was subsequently increased to fund the construction of servicing infrastructure for the Heritage Valley Town Centre.										
CM-16-2010 - Industrial-Commercial-Investment Land Development	41,164	41,164	41,164	3,098	41,164	Dec-26	Dec-26	0%	0%	2023 - 8% 2024 - 30% 2025 - 29% 2026 - 33%	Land Fund Retained Earnings - 41,164
Comments (including funding implications if any)	This profile is intended for Industrial Commercial Investment lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The industrial commercial neighbourhoods planned for this budget cycle are Rampart and Ellerslie.										
CM-16-2020 - Residential/Mixed-Use Land Development	35,239	35,239	35,239	2,807	35,239	Dec-26	Dec-26	0%	0%	2023 - 8% 2024 - 35% 2025 - 35% 2026 - 22%	Land Fund Retained Earnings - 35,239
Comments (including funding implications if any)	This profile is intended for Residential lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The construction expected for Goodridge Corners has been delayed due to plan amendment and environmental assessments.										
CM-17-5046 - Edmonton Exhibition Lands	53,119	53,119	53,119	1,004	53,119	Dec-26	Dec-26	0%	0%	2023 - 2% 2024 - 24% 2025 - 35% 2026 - 39%	Land Fund Retained Earnings - 53,119
Comments (including funding implications if any)	Demolition work was completed in 2023. Development related construction is slated to commence in 2024 and carry into 2025 to facilitate development of Phase One. Urban farm relocation and potential Phase two servicing and roadway work may commence later in this capital budget cycle.										
Financial Services											
19-18-1904 - Enterprise Systems Transformation Program	78,300	78,300	78,300	62,190	78,300	Dec-22	TBD	0%	>20%	PY - 62% 2023 - 17% 2024 - 21%	Pay-As-You-Go - 78,300
Comments (including funding implications if any)	Schedule and budget are currently under review as part of the replan effort underway. The expenditures are connected to milestone payments, which will be resolved as the new plan is implemented and executed.										

City Operations

For the period ending December 31, 2023
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Parks & Roads Services											
CM-35-1000 - Greener As We Grow Tree Planting Program	114,574	114,574	114,574	9,258	114,574	Dec-30	Dec-30	0%	0%	2023 - 8% 2024 - 14% 2025 - 13% 2026 - 13% 2027 - 13% 2028+ - 39%	Corporate Tree Reserve - 9,860 Pay-As-You-Go - 56,177 Trees for Life Grant - 750 Two Billion Trees Grant - 47,787
Comments (including funding implications if any)	This profile includes funding to continue existing tree planting service levels (base programs) and provide enhanced tree planting levels required in order to meet the City Plan 2 million tree planting goal by 2050, as well as work towards the larger goal of growing Edmonton's urban forest canopy to 20% canopy coverage by 2071 city-wide. The 2023 season went well however Edmonton experienced an abnormally dry and warm fall and December with little to no snow fall. The City of Edmonton is keeping a close eye on tree health of planted trees and will work on a watering mitigation strategy in the spring if the dry conditions persist.										
CM-66-2585 - Safe Crossings	26,569	26,569	26,569	5,304	26,569	Dec-26	Dec-26	0%	0%	2023 - 20% 2024 - 32% 2025 - 24% 2026 - 24%	Traffic Safety Automated Enfrmt Resrv - 26,569
Comments (including funding implications if any)	This profile funds implementing safety upgrades at approximately 400 locations over 2023-2026. Locations have already been identified for the entire 4 years with about 100 locations for 2023. For 2023 locations, 70% have been completed and currently in operation. The remaining 30% are at various stages of implementation, including some that are substantially completed. A supply chain issue together with the design and delivery constraint from a partner has contributed to the delay of the implementation.										
Edmonton Transit											
13-66-1294 - Transit Smart Fare System (Smart Card)	53,536	53,536	53,536	45,688	53,536	Dec-20	Feb-24	0%	44%	PY - 72% 2023 - 13% 2024 - 15%	Alberta Community Partnership - ACP - 5,519 Green-trip - 28,030 Munc Sustain. Initiative - MSI - 11,453 Partnership Funding - 5,991 Pay-As-You-Go - 2,544
Comments (including funding implications if any)	Youth and Senior rider groups launched in Q4 2023. Testing between the Inovah system at the customer service counter and the Vix Point of Sale system continues as new transaction types are designed and deployed, which include the ability to exchange old fare product for new. The delay from the original budgeted end date is due to a change in the implementation to do a phased approach for transit rider groups.										
25-21-1000 - LRV Replacements	240,500	240,500	240,500	0	240,500	Dec-29	Dec-29	0%	0%	2025 - 5% 2026 - 18% 2027 - 10% 2028+ - 67%	Tax-Supported Debt - 240,500
Comments (including funding implications if any)	Request for Qualification (RFQ) documents for the competitive procurement process are being finalized and should be released to the market in late March. This will coincide with the Capital South Extension tender closing. Once the RFQ closes, Request for Proposal (RFP) will be released. Lead time to receive the first LRV is estimated at 36 to 48 months from when the purchase order is received, with first issuance at approximately Q4 2024.										
CM-66-3600 - Bus Fleet & Equipment Rehab & Replacement	58,694	58,694	58,694	21,979	58,694	Dec-26	Dec-26	0%	0%	2023 - 37% 2024 - 21% 2025 - 21% 2026 - 21%	Canada Community-Building Fund - 24,473 Munc Sustain. Initiative - MSI - 5,350 Partnership Funding - 343 Pay-As-You-Go - 28,528
Comments (including funding implications if any)	Midlife refurbishment will continue throughout the budget cycle. 2023/2024 bus orders were placed in Q4, 2023 and are expected to arrive in approximately 14 months. The 2022 order of 18 40' buses arrived as scheduled in Q4, 2023.										
Fleet & Facility Services											
CM-25-1001 - Vehicle and Equipment Replacement	119,394	119,394	119,394	29,617	119,394	Dec-26	Dec-26	0%	0%	2023 - 25% 2024 - 24% 2025 - 20% 2026 - 31%	Fleet Services Replacement Rsv - 117,970 Vehicle for Hire - 425 Pay-As-You-Go - 924 Financial Stabilization Resrv. - 75
Comments (including funding implications if any)	This utilizes the Fleet Replacement Reserve (Policy C617) for the sustainable replacement of fleet assets and equipment.										

Urban Planning and Economy

For the period ending December 31, 2023
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Urban Planning and Economy											
CM-17-1001 - River Valley Land Acquisition	33,918	33,918	33,918	13,094	33,918	Dec-26	Dec-26	0%	0%	2023 - 39% 2024 - 24% 2025 - 21% 2026 - 16%	Parkland Purchase Reserve - 22,945 Pay-As-You-Go - 10,973
Comments (including funding implications if any)	Administration relies on this profile to support ongoing acquisition efforts of identified river valley and ravine properties. Acquisition is both strategic and opportunity driven to support broader objectives in alignment with the Ribbon of Green and the City Plan. The acquisition of Our Lady Queen of Peace Ranch (now NE River Valley Park) has been approved and executed. Administration has recently acquired a property in the Riverview area and continue to negotiate on an adjacent property. Additionally, there are several demolition projects advancing in 2024 that are funded through this profile.										
CM-74-4100 - Downtown Community Revitalization Levies Delivery	36,574	36,574	36,574	649	36,574	Dec-26	Dec-26	0%	0%	2023 - 2% 2024 - 1% 2025 - 50% 2026 - 47%	Debt CRL Downtown - 36,574
Comments (including funding implications if any)	This composite profile holds the funding for delivery of Downtown CRL projects. Project design is currently underway and funded within the CM-50-5050 CRL Projects - Planning and Design composite and will be brought forward in standalones at Checkpoint 3 utilizing funding from this composite for construction.										

Boards & Commissions

For the period ending December 31, 2023
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Police Services											
CM-60-1765 - Vehicle Replacements	37,148	37,148	37,148	9,531	37,148	Dec-26	Dec-26	0%	0%	2023 - 26% 2024 - 33% 2025 - 21% 2026 - 20%	Financial Stabilization Resrv. - 1,223 PAYG Capital Reserve - Police - 35,325 Other Grants - Provincial - 600
Comments (including funding implications if any)	This profile is for the planned replacement of the police fleet of marked, unmarked and specialty vehicles including the costs related to outfitting the vehicles with police specific equipment such as mobile data workstations, radios and light bars. Delivery of vehicles is delayed due to supply chain issues however it is expected the profile will be on budget at the end of the 4 year budget cycle.										

Community Services

For the period ending December 31, 2023

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Social Development											
19-90-4100 - Affordable Housing Land Acquisition & Site Development	64,283	64,283	64,283	1,002	64,283	Dec-26	Dec-26	0%	0%	2023 - 2% 2024 - 23% 2025 - 52% 2026 - 23%	Financial Stabilization Resrv. - 13,565 Pay-As-You-Go - 50,718
Comments (including funding implications if any)	Affordable Housing and Homelessness is continuing Permanent Supportive Housing (PSH) site acquisition and development work of City-owned land, private market opportunities, or LRT expropriated land. The Queen Alexandra and Garneau PSH sites were part of a land offering process with grant funding allocations to cover servicing costs. Administration has chosen to move forward on Queen Alexandra but the non profit requires additional time to refine their models, funding and financing. Garneau PSH and Canora PSH sites were considered for development through Rapid Housing Initiative (RHI) 3.0. Although currently unsuccessful, they are being explored for other avenues of funding to continue. There is also continued work to prepare development of surplus school sites with the successful policy update in December 2023. Planning work is advancing on several sites in collaboration with Real Estate in preparation of below-market sale disposition or city-led development opportunities. Canada Mortgage and Housing Corporation (CMHC) has confirmed funding for the Holyrood PSH site and is working with Integrated Infrastructure Services to complete this project by the end of 2024, with investments from the City and the Province. This project has now become a standalone capital profile 23-10-9318. The City is awaiting news of updated funding opportunities that is expected to come out as part of 2024 Federal and Provincial Budgets and the Housing Accelerator Fund. A refreshed investment plan will be developed later this year, following the approval of the new Affordable Housing Strategy.										
23-90-4101 - Social Housing Capital Renewal Project (City-Owned Sites)	20,300	20,300	20,300	8,120	20,300	Dec-26	Feb-26	0%	0%	2023 - 40% 2024 - 50% 2026 - 10%	Local Government Fiscal Framework - 5,500 National Housing Co-Investment Fund Contribution - 9,800 Pay-As-You-Go - 5,000
Comments (including funding implications if any)	This profile is for the renewal of 882 Social Housing Units owned by the City of Edmonton and operated by Cvida. The renewal will improve tenant experience through new accessibility features, updated suites (new carpets, countertops, better lighting etc.), building life-cycle performance, sustainability and energy efficiency. In addition, it will extend their lifespan and mitigate the significant risk to the supply and sustainability of Edmonton's social housing inventory. The agreement between the City of Edmonton and Cvida includes 3 installment payments over 4 years with the last payment expected in February 2026.										

Utilities

For the period ending December 31, 2023
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Waste Services											
CM-81-2048 - Waste Services Fleet Assets	48,383	48,383	48,383	13,097	48,383	Dec-26	Dec-26	0%	0%	2023 - 27% 2024 - 33% 2025 - 20% 2026 - 20%	Waste Mgt Retained Earnings - 48,383
Comments (including funding implications if any)	Procurements are expected to be on target, however delivery of units is subject to supplier schedule. Waste and Fleet have conducted a thorough review of required purchases and are actively procuring equipment a year in advance to ensure timely deliveries of growth and replacement units can meet operational requirements.										

Definitions

Significant Capital Project - Project that has an approved budget greater than or equal to \$20 million over the 2023-2026 time period. Projects may also include those that are highly strategic, complex, have many stakeholders, have major constraints and/or include a high level of risk.

Red Project Status - Develop stage projects with a greater than 30% variance from adjusted original budget or schedule. Deliver stage projects with greater than 20% variance from adjusted original budget or schedule. Profiles/projects not being delivered under the Project Design and Deliver Model with greater than 20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Yellow Project Status - Yellow status is meant to flag profiles that are projecting over the approved budget or schedule, but still within an acceptable tolerance. Develop stage projects report yellow status when between 0%-30% variance from adjusted original budget or schedule. Deliver stage projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Legacy projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Green Project Status - Project is on/under cost and on/ahead of schedule.

Original Budget - A significant capital project's budget when initially approved for the scope outlined in the profile. This field is not applicable for composite profiles.

Adjusted Original Budget - Significant capital projects will report against the profiles adjusted original budget, which will equal the original approved budget (at checkpoint 3/4 when applicable) adjusted for partner or City Council directed scope changes.

Current Approved Budget - The most recent budget as approved by City Council including all scope and cost adjustments.

% Delay (Project Schedule Variance %) - Calculated as the difference between the Estimated or Actual In Service Date and Budgeted End Date in comparison to the estimated project duration. $(\text{Estimated or Actual In Service Date} - \text{Budgeted End Date}) / (\text{Budgeted End Date} - \text{Estimated or Actual Start Date})$.

% Over Budget (Project Cost Variance %) - Calculated as the difference between the Total Projection and the Adjusted Original Budget. $(\text{Total Projection} - \text{Adjusted Original Budget}) / (\text{Adjusted Original Budget})$

Profile-to-Date Actuals - Total project cost from inception of the project to the reporting date.

Total Projection - Estimated costs over the life of the project/profile.

Estimated or Actual Start Date - Month and year the project commenced based on the date cumulative project costs are expected to be or are greater than \$10,000.

Budget End Date - Month and year the project is expected to be completed based on the Current Approved Budget. This may differ from the completion date based on the Original Budget if subsequent budget adjustments have changed project timelines.

Actual or Estimated In Service Date - Month and year the asset is expected to be available for use. Total project costs may not be incurred by this date, however the asset is available or is expected to be available for use.

Project Phase - Identifies whether a project is reporting in the develop, deliver, or is being considered a legacy project for the purposes of calculating the status of the project. Departments outside of Integrated Infrastructure Services (IIS) will continue to report as legacy until adopting a similar project deliver model to IIS.

Funding Implications - Funding implications identifies any impacts to external funding sources, such as federal/provincial grants or partnership funding, due to delays to the project.

% of Active Budget - This percentage represents the sum of budgets for active projects within a composite profile as a proportion of the composite profiles total budget. This field is only included for composite reporting in IIS.

Budget and Schedule Status - % within acceptable tolerance - This percentage represents the sum of active projects within a composite profile reporting within an acceptable tolerance as a proportion of the number of active projects within the composite. This field is only included for composite reporting in IIS.