

Strategic Planning Framework

Strategic Planning Framework connect strategies, priorities and processes that guide how the City works to enable a better life for all Edmontonians.



Our Direction



Our Choices



Our Actions



Our Resources



Our Performance

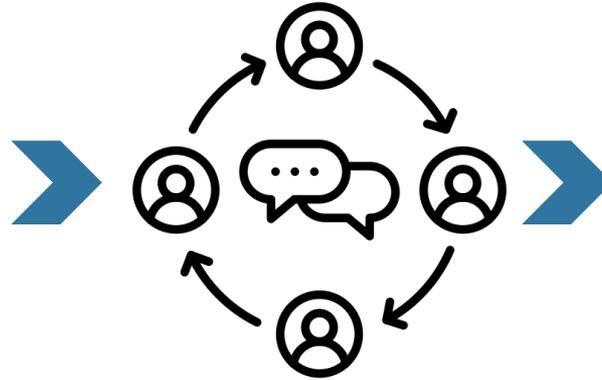
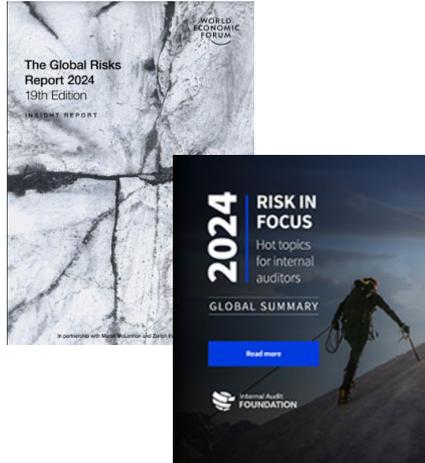


Our Assurance



Enterprise Risk Management reflects the City's ability to respond and mitigate identified risks and opportunities for continuous improvement and innovation.

Strategic Risk Profile - Approach



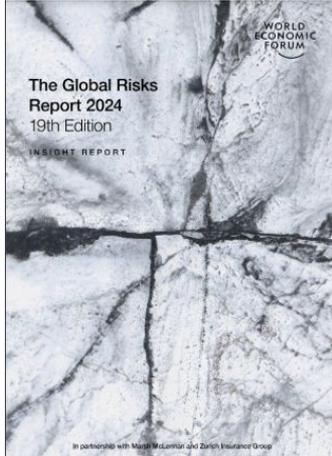
1. Research, environmental scan on global risk trends

2. Consultation with internal leaders, subject matter experts and the Risk Committee

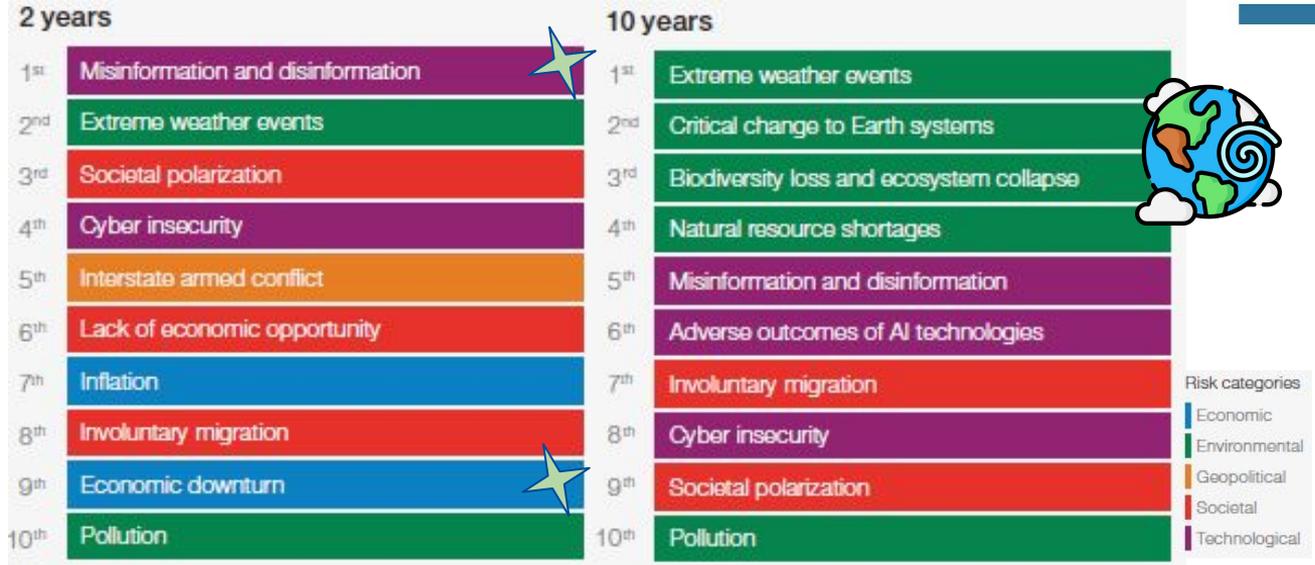
3. Updates to strategic profile with analytics to support integrated planning



Strategic Risk Profile - Escan of Global Risk Trends



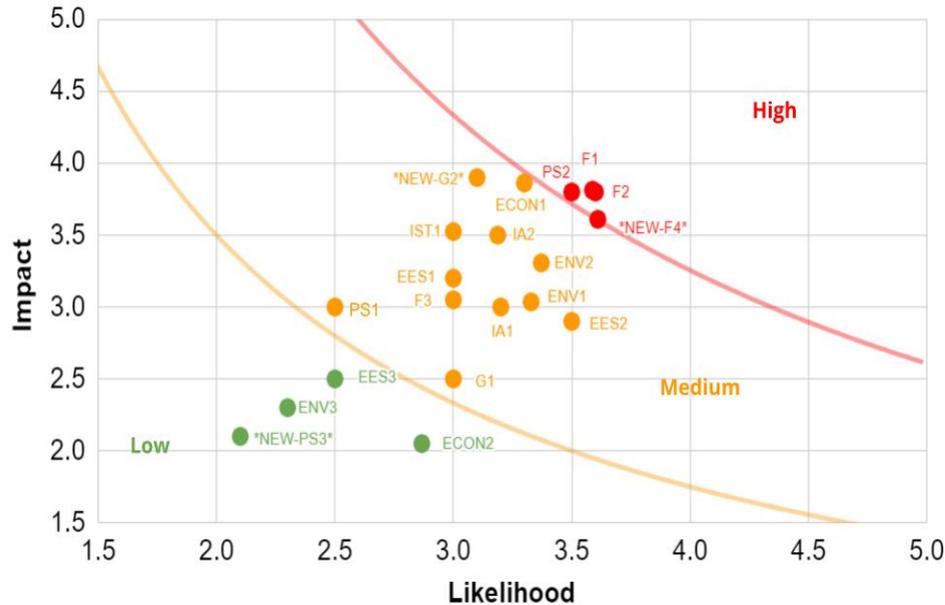
- [World Economic Forum Report 2024 released January 2024](#)
- [Institute of Internal Auditors On Risk Report 2024](#)



Source: World Economic Forum Global Risks Perception Survey 2023-2024

Strategic Risk Profile - Heat Map

Attachment 1 - Strategic Risks and Heat Map



High Rating Risks

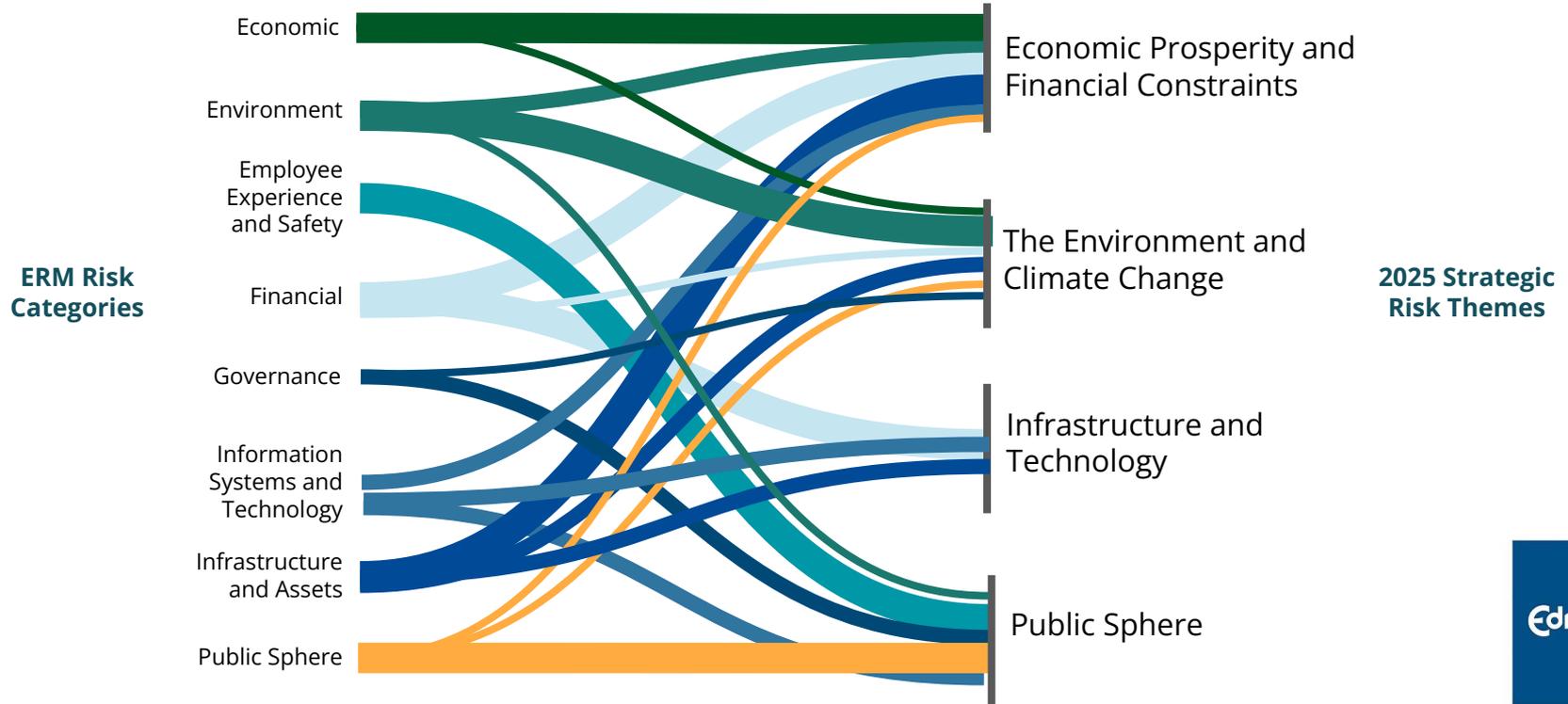
Financial - Continued uncertainty and less flexibility in provincial grants and tax transfers reduces stability and predictability in revenues.

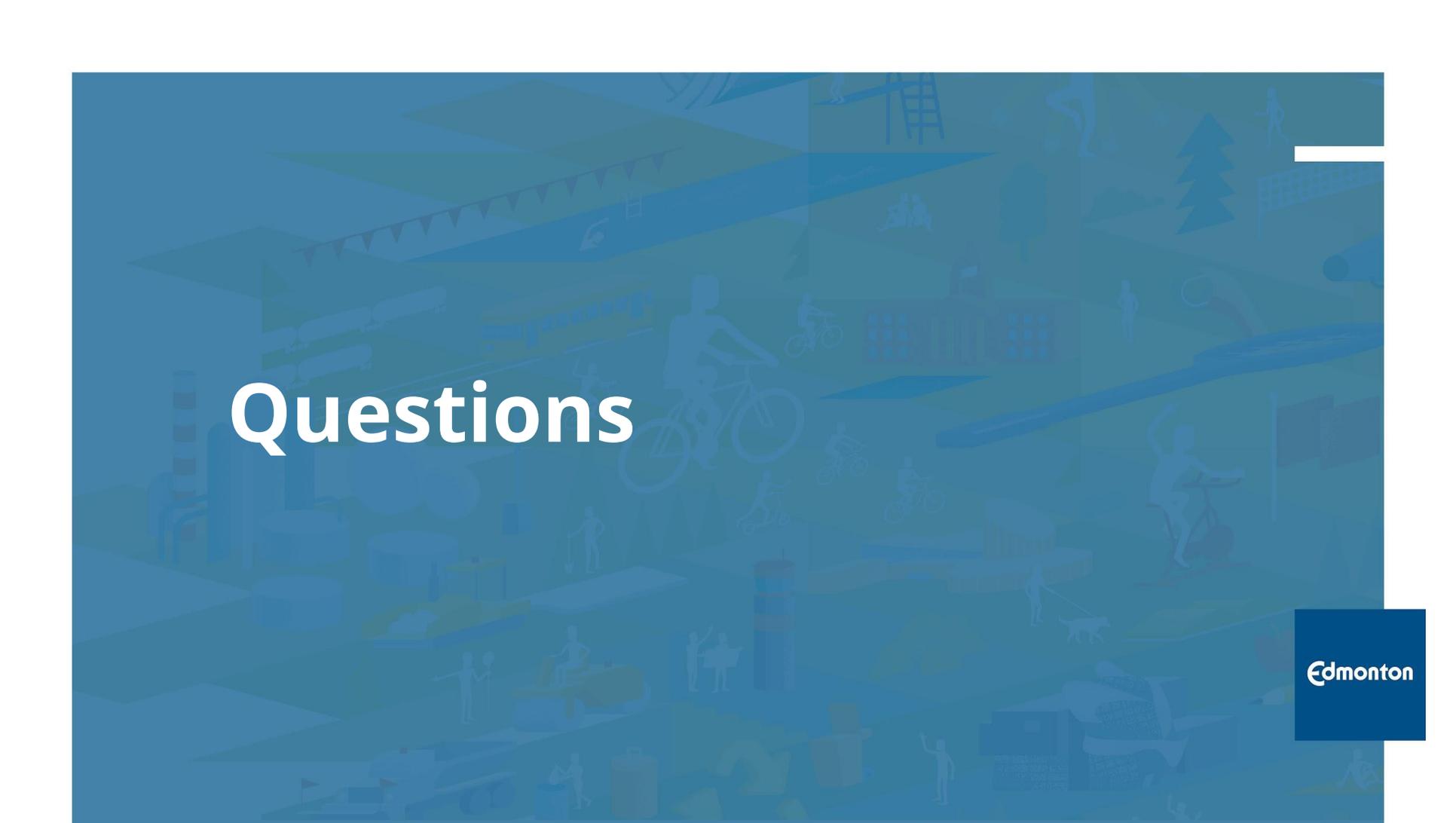
Financial - Increasing financial strain due to ongoing budget reductions impacts the ability to meet the public's service level expectations.

Financial - *New* Insufficient growth in the non-residential tax base drives up the tax rate differential between Edmonton and the region, putting pressure on existing taxpayers.

Public Sphere - Social support and public safety services do not meet increasing and changing demands, negatively impacting livability, vibrancy and growth.

Strategic Risk Profile - Interconnected Landscape





Questions