

# OPERATING FINANCIAL UPDATE

## June 30, 2024

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## Supplemental Information

- Table: Tax-Supported Operations by Branch - June 30, 2024 Year-to-Date Results and Year-End Projections

## Legend

- Favourable budget variance,  $\geq 0\%$
- Unfavourable budget variance, between  $0\%$  and  $(10)\%$
- Unfavourable budget variance,  $> (10)\%$

**Tax-Supported Operations (excluding Edmonton Police Services)**  
**Summary Year-to-Date Results and Year-End Projections**  
**June 30, 2024**  
(in \$000's)

**Net Position Budget Variance - Summary [Favorable/ (Unfavorable)]**

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	2,727,365	2,732,390	5,025	●	0.2
Expense	1,247,682	1,251,686	(4,004)	●	(0.3)
Net Position	1,479,683	1,480,704	1,021	●	<b>0.1</b> *

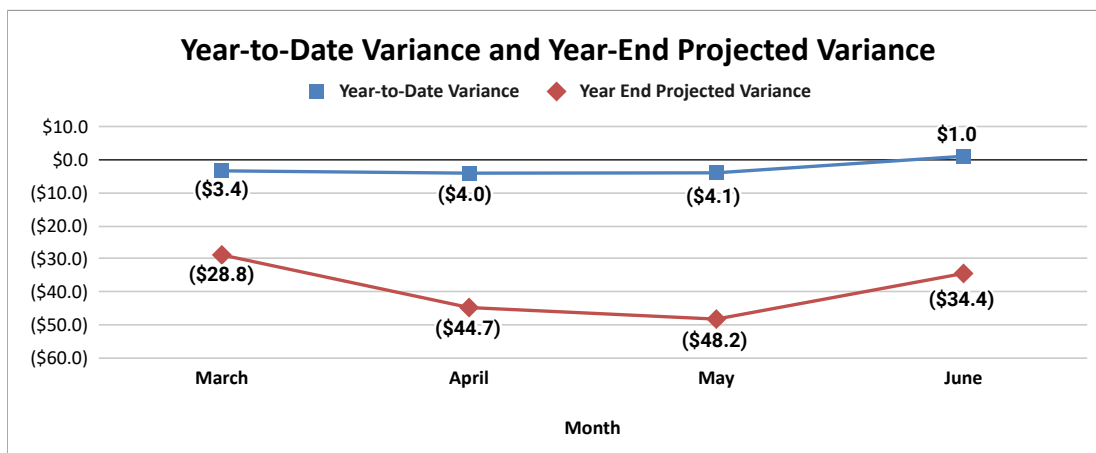
\* Net position percentage based on year-to-date expense budget

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	3,527,835	3,517,831	(10,004)	●	(0.3)
Expense	3,063,260	3,087,670	(24,410)	●	(0.8)
Net Position	464,575	430,161	(34,414)	●	<b>(1.1)</b> *

\* Net position percentage based on year-end expense budget

**Year-to-Date Variance** - Tax-supported operations reflect a year-to-date favourable budget variance of \$1.0 million, or 0.1% of the overall expense budget. This is due to delayed grant payments that are dependent on project completion, a baseline tax adjustment that shifted revenue from the Community Revitalization Levy to general municipal tax, and lower than budgeted costs for Snow and Ice Control due to the timing of purchases and lack of significant snowfall events in the first half of the year. This is offset with higher personnel costs for transit operators due to higher overtime and higher staffing requirements for Community & Recreation Facilities, less than budgeted transit fare revenue, increased material and contractor costs due to inflationary impacts, higher fleet and facility contractor costs due to unplanned callouts and enhanced cleaning requests. There were also higher than budgeted fuel costs and lower permit fee revenues in Parks and Roads.

**Projected Year-End Variance** - A net unfavourable year-end position of \$34.4 million is projected for tax-supported operations, equivalent to a 1.1% variance when compared to the overall expense budget. This is due to higher personnel costs for transit operators and firefighters due to higher overtime, less than budgeted transit fare revenue, increased material and contractor costs due to inflationary impacts, higher fleet and facility contractor cost due to unplanned callouts and enhanced cleaning requests. Additionally, fuel costs are expected to be greater than budget due to fluctuations in price, and Parks and Road Services permit fees are also projected to be lower than budget. This is partially offset with a favorable projected variance for financial strategies related to inflation and fuel, which is used to offset unfavorable inflationary impacts and fuel cost increases across the corporation, timing of grant and subsidy payments that are dependent on project completion, a baseline tax adjustment that shifted revenue from the Community Revitalization Levy to general municipal tax, and higher than budgeted tax penalties.



Following are highlights of Year-to-Date (YTD) variances and/or Year-End Projected variances, greater than \$2,000 that contribute to the net tax-supported variance:

Net Position Budget Variance - Details		
YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
0.0	12.0	<b>Financial Strategies</b> ( <i>Corporate Expenditures, Corporate Programs</i> ) <i>Projected</i> - Financial Strategies includes amounts to manage fluctuations and to provide flexibility for emerging items over the course of the four year operating budget cycle. The projected favorable variance relates to funding set aside to address fluctuations in utilities, fuel and inflation. This amount is offset by unfavorable inflation and fuel price impacts in departments across the City.
0.7	4.7	<b>Grant and Subsidy Payments - Downtown Vibrancy</b> ( <i>Economic &amp; Investment Services, Urban Planning &amp; Economy</i> ) <i>YTD &amp; Projected</i> - Favourable variance is mainly due to timing of grant payments that are dependent on project completion related to Downtown Vibrancy. The application process will remain open until the budget is fully allocated. It is anticipated that the majority of the budget will be committed by year-end, with the committed funds not spent being requested for carry-forward to the next year.
3.6	3.6	<b>Taxation Revenue</b> ( <i>Taxation Revenues, Corporate Programs</i> ) <i>YTD &amp; Projected</i> - Favorable revenue variance related to a baseline adjustment shifting tax revenues from the Community Revitalization Levy to general municipal tax.
1.0	2.4	<b>Tax Penalties</b> ( <i>Corporate Revenues, Corporate Programs</i> ) <i>YTD &amp; Projected</i> - The higher than expected increase in tax penalty revenue of 11% compared to last year at this time, is primarily due to a larger number of accounts with outstanding balances from previous years.
1.3	2.1	<b>Memberships &amp; Admissions Revenue</b> ( <i>Community Recreation And Culture, Community Services</i> ) <i>YTD &amp; Projected</i> - Higher than budgeted revenues due to recreation and attraction facilities achieving higher than expected demand for programs and services, and unbudgeted special events, this is partially offset by related costs.
1.1	2.0	<b>Higher Capital Recoveries</b> ( <i>Edmonton Transit, City Operations</i> ) <i>YTD &amp; Projected</i> - Favourable budget variance due to higher recoveries from capital projects related to Light Rail Vehicle (LRV) repair work.
2.9	1.7	<b>Snow and Ice Control</b> ( <i>Snow and Ice Control, City Operations</i> ) <i>YTD</i> - Favourable budget variance due to the late purchase of materials in 2023 resulting in lower purchases required in 2024 and lack of significant snowfall events in Q1. <i>Projected</i> - Favourable budget variance due to the late purchase of materials in 2023 resulting in lower purchases required in 2024 and lack of significant snowfall events in Q1, partially offset by advanced purchase of snow removal blades due to timing of contract renewal with anticipated price increase, and inflationary cost increases in snow removal contracts..
4.2	0.0	<b>Delayed Grant Funding</b> ( <i>Community Recreation And Culture, Community Services</i> ) <i>YTD</i> - Lower than budgeted grant payments due to project delays.
(0.8)	(2.1)	<b>Asphalt and Concrete Restoration Program</b> ( <i>Parks and Road Services, City Operations</i> ) <i>YTD &amp; Projected</i> - Unfavourable variance resulting from the discontinuation of the asphalt and concrete restoration program in which the variable costs were removed but fixed costs remain and have been allocated to support service levels in sidewalk maintenance and asphalt road maintenance programs.
(0.6)	(3.7)	<b>Computer Software</b> ( <i>Open City and Technology, Financial and Corporate Services</i> ) <i>YTD &amp; Projected</i> - Higher than anticipated computer software costs primarily related to Enterprise Commons project and various other software.
(1.5)	(5.7)	<b>Permit Fee Revenue</b> ( <i>Parks and Road Services, City Operations</i> ) <i>YTD &amp; Projected</i> - Lower permitting demands than budgeted mainly relating to On-Street Construction and Maintenance (OSCAM) and other Traffic Controls fees for detours, developer signs, and moving permits.

(2.3)	(8.3)	<p><b>Fuel Costs</b> (<i>Fleet and Facility Services, City Operations</i>)  YTD - Unfavourable budget variance due to higher than expected net fuel costs across the corporation.</p> <p><i>Projected</i> - Unfavourable budget variance due to higher than expected fuel costs of (\$9.6) million across the corporation, partially offset by fuel hedging contracts resulting in gains of \$0.7 million, and higher fuel sales to EPCOR and Spruce Grove of \$0.6 million. Current projections are based on price fluctuations from forecast.</p>
(5.1)	(9.8)	<p><b>Material Costs</b> (<i>Fleet and Facility Services, City Operations</i>)  YTD &amp; <i>Projected</i> - Higher maintenance, parts and material costs due to inflationary pressures.</p>
(4.5)	(11.9)	<p><b>Contract Costs</b> (<i>Fleet and Facility Services, City Operations</i>)  YTD &amp; <i>Projected</i> - Increased costs for contract work across the corporation due to inflation, specifically on tires and fleet vendor repairs, and unplanned callouts. The unplanned callouts are a result of aging infrastructure, increased vandalism and enhanced cleaning requests.</p>
(6.5)	(13.0)	<p><b>Transit Fare Revenue</b> (<i>Edmonton Transit, City Operations</i>)  YTD &amp; <i>Projected</i> - Unfavourable transit fare revenue due to shifts in fare purchasing behaviour and related changes in travel patterns, including increased demand for discounted / subsidized fare products and hybrid work.</p>
(11.6)	(14.3)	<p><b>Personnel costs, net of discounting and significant recoveries</b> (<i>all departments</i>)  YTD - Unfavourable personnel budget variance mostly due to higher overtime for Transit Operators as a result of higher Workers Compensation Board claims, and higher payroll for Community Recreation &amp; Culture due to higher staffing and security requirements due to stronger than expected demand, and increased security incidents. The overtime is required to maintain existing service levels.</p> <p><i>Projected</i> - Unfavourable personnel budget variance mainly due to higher overtime costs for Fire Rescue Services (\$8.1 million) and Edmonton Transit Services (\$4.5 million). The increased overtime is mainly due to coverage for vacant Fire Rescue positions, higher Workers Compensation Board claims, vacation, and other leaves. There is also expected to be greater than budgeted salary costs for Community Recreation &amp; Culture (\$3.7 million) due to higher staffing and security requirements as a result of stronger than expected demand, and increased security incidents. The overtime is required to maintain existing service levels. Increased overtime has been identified as a structural budget challenge to be remedied as part of the Fall 2025 Supplemental Operating Budget Adjustment.</p>
19.1	5.9	Other net cumulative variances across tax-supported areas.
1.0	(34.4)	<b>Total Net Position Budget Variance</b>
0.1%	(1.1)%	<b>Total Net Position Budget Variance Percentage (based on expense budget)</b>

Edmonton Police Services financial results are reflected in the "Edmonton Police Service - Budget Variance for the Period Ending May 31, 2024" section of this report.

<b>Net Position Budget Variance - by Department</b>		
<b>YTD Variance (in millions \$)</b>	<b>Year-End Projected Variance (in millions \$)</b>	<b>Department</b>
<b>2.9</b>	<b>(1.3)</b>	<i>Community Services</i>
<b>(16.9)</b>	<b>(48.1)</b>	<i>City Operations</i>
<b>2.0</b>	<b>(3.1)</b>	<i>Financial and Corporate Services</i>
<b>(0.6)</b>	<b>(0.1)</b>	<i>Integrated Infrastructure Services</i>
<b>4.5</b>	<b>6.8</b>	<i>Urban Planning and Economy</i>
<b>0.5</b>	<b>(7.8)</b>	<i>Office of the City Manager</i>
<b>0.4</b>	<b>0.0</b>	<i>Mayor and Councillor Offices</i>
<b>0.3</b>	<b>0.4</b>	<i>Office of the City Auditor</i>
<b>(0.2)</b>	<b>0.0</b>	<i>Boards and Authorities</i>
<b>8.1</b>	<b>18.8</b>	<i>Corporate Programs</i>
<b>1.0</b>	<b>(34.4)</b>	<b>Total Net Position Budget Variance</b>

### **Potential Impacts to Year-End Results**

Projected operating year-end results for tax-supported operations reflect the information available to date. Certain items involve a greater degree of uncertainty. Administration continues to monitor the following matters and update projections as necessary:

- Employee contracts for EPA\*, EPA-SOA\*, ATU\* and CUPE\* expired December 2023 and in bargaining. The collective agreement with EFFU\* expired in December 2018 and is currently in arbitration.

The Amalgamated Transit Union (DATS) agreement expired December 2023. On January 1, 2024 Amalgamated Transit Union (DATS) merged into Amalgamated Transit Union (Local 569).

- Snow and ice control expenditures are weather dependent and difficult to predict. Greater snowfall than average may further impact the Snow and Ice Control program projected results.
- Volatility in energy commodity prices may result in utility cost variances. Material and equipment prices may be impacted by delivery timelines, supply-side constraints and/or demand-side fluctuations, resulting in cost variances. Material and equipment cost variances may also be impacted by unexpected exchange rate fluctuations.

\* Edmonton Police Association (EPA), Edmonton Police Service Senior Officers' Association (EPA-SOA), Amalgamated Transit Union Local 569 (ATU), Canadian Union of Public Employees Local 30 (CUPE), Edmonton Fire Fighters' Union (EFFU)

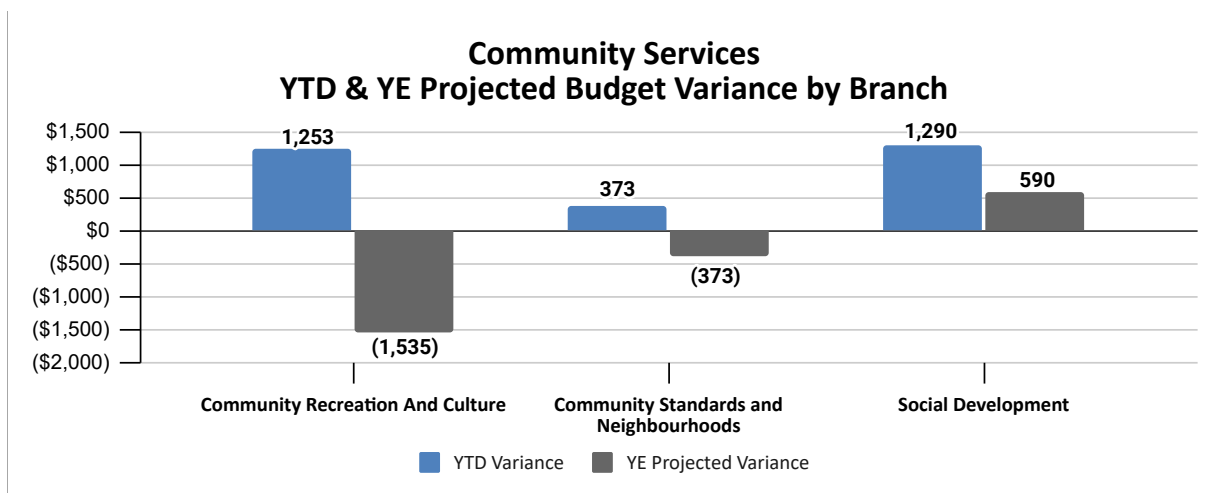
Tax-Supported Operations - By Department  
**Year-to-Date Results and Year-End Projections**  
**June 30, 2024**  
 (in \$000's)

**Community Services**

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	56,833	58,506	1,673	●	2.9
Expense	156,453	155,210	1,243	●	0.8
<b>Net Position</b>	<b>(99,620)</b>	<b>(96,704)</b>	<b>2,916</b>	●	<b>2.9</b>

<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	148,291	160,702	12,411	●	8.4
Expense	350,421	364,150	(13,729)	●	(3.9)
<b>Net Position</b>	<b>(202,130)</b>	<b>(203,448)</b>	<b>(1,318)</b>	●	<b>(0.7)</b>



*Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):*

<b>Community Services - Community Recreation and Culture</b>
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<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	31,707	33,580	1,873	● 5.9
Expense	74,726	75,346	(620)	● (0.8)
Net Position	(43,019)	(41,766)	1,253	● 2.9

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	68,953	73,583	4,630	● 6.7
Expense	157,712	163,877	(6,165)	● (3.9)
Net Position	(88,759)	(90,294)	(1,535)	● (1.7)

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
1.9	3.8	<b>Memberships &amp; Admissions Revenue</b> <i>YTD &amp; Projected</i> - Higher than budgeted revenues due to recreation and attraction facilities achieving higher than expected demand for programs and services, and unbudgeted special events, this is partially offset by related costs (see below).
0.0	0.8	Other net cumulative variances
<b>1.9</b>	<b>4.6</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
4.2	0.0	<b>Grant Funding</b> <i>YTD</i> - Lower than budgeted grant payments due to project delays that are expected to be paid out by the end of the year.
(0.5)	(1.6)	<b>Recreation and Attraction Facilities Costs</b> <i>YTD &amp; Projected</i> - Higher Recreation and Attraction Facilities costs associated with higher demand for programs and services.
(2.7)	(3.7)	<b>Personnel Costs</b> <i>YTD &amp; Projected</i> - Higher than expected personnel costs due to increased staffing and security requirements to meet higher than expected attendance and demand for programs and services and increased incidents at facilities.
(1.6)	(0.8)	Other net cumulative variances
<b>(0.6)</b>	<b>(6.1)</b>	<b>Expense Budget Variance</b>
<b>1.3</b>	<b>(1.5)</b>	<b>Total Net Position Budget Variance - Community Recreation and Culture</b>
2.9%	(1.7)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>



<b>Community Services - Community Standards and Neighbourhoods</b>
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<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	3,384	2,823	(561) <span style="color: red;">●</span>	(16.6)
Expense	30,157	29,223	934 <span style="color: green;">●</span>	3.1
Net Position	(26,773)	(26,400)	373 <span style="color: green;">●</span>	<b>1.4</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	6,877	6,054	(823) <span style="color: red;">●</span>	(12.0)
Expense	60,319	59,869	450 <span style="color: green;">●</span>	0.7
Net Position	(53,442)	(53,815)	(373) <span style="color: yellow;">●</span>	<b>(0.7)</b>

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
(0.6)	(0.8)	Other net cumulative variances
<b>(0.6)</b>	<b>(0.8)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
1.0	0.4	Other net cumulative variances
<b>1.0</b>	<b>0.4</b>	<b>Expense Budget Variance</b>
<b>0.4</b>	<b>(0.4)</b>	<b>Total Net Position Budget Variance - Community Standards and Neighbourhoods</b>
1.4%	(0.7)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

<b>Community Services - Social Development</b>
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<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	21,742	22,103	361	● 1.7
Expense	51,570	50,641	929	● 1.8
Net Position	(29,828)	(28,538)	1,290	● <b>4.3</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	72,461	81,065	8,604	● 11.9
Expense	132,390	140,404	(8,014)	● (6.1)
Net Position	(59,929)	(59,339)	590	● <b>1.0</b>

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
(0.1)	19.0	<b>Affordable Housing Subsidies</b> <i>YTD &amp; Projected</i> - Higher than expected transfer from the Affordable Housing Reserve to fund affordable housing subsidies related to the Affordable Housing Investment Program. The funding for this program is released from the Affordable Housing Reserve as construction milestones are met, in the past few years many projects faced delays due to material scarcity and rising costs forcing some groups to find additional funding, this is resulting in a higher amount of projects reaching construction milestones in 2024. The higher than budgeted transfer from the Affordable Housing Reserve is offset with higher than budgeted subsidy expenses below.
0.0	(10.1)	<b>CMHC Renewal Funding</b> <i>Projected</i> - Lower than budgeted funding recognized from Canada Mortgage and Housing Corporation (CMHC) for renewal projects with subsidies to be distributed between 2024 and 2026. This variance is fully offset by corresponding subsidy expense variance below.
0.5	(0.3)	Other net cumulative variances
<b>0.4</b>	<b>8.6</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
0.0	10.1	<b>CMHC Renewal Subsidies</b> <i>Projected</i> - CMHC Renewal subsidies to be distributed between 2024 and 2026. This variance is fully offset by corresponding CMHC Renewal funding revenue variance above.
0.1	(19.0)	<b>Affordable Housing Subsidies</b> <i>YTD &amp; Projected</i> - Subsidies for the Affordable Housing Investment Program are higher than budgeted due to quicker than anticipated progression of construction projects by funding partners.
0.8	0.9	Other net cumulative variances
<b>0.9</b>	<b>(8.0)</b>	<b>Expense Budget Variance</b>
<b>1.3</b>	<b>0.6</b>	<b>Total Net Position Budget Variance - Social Development</b>
4.3%	1.0%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

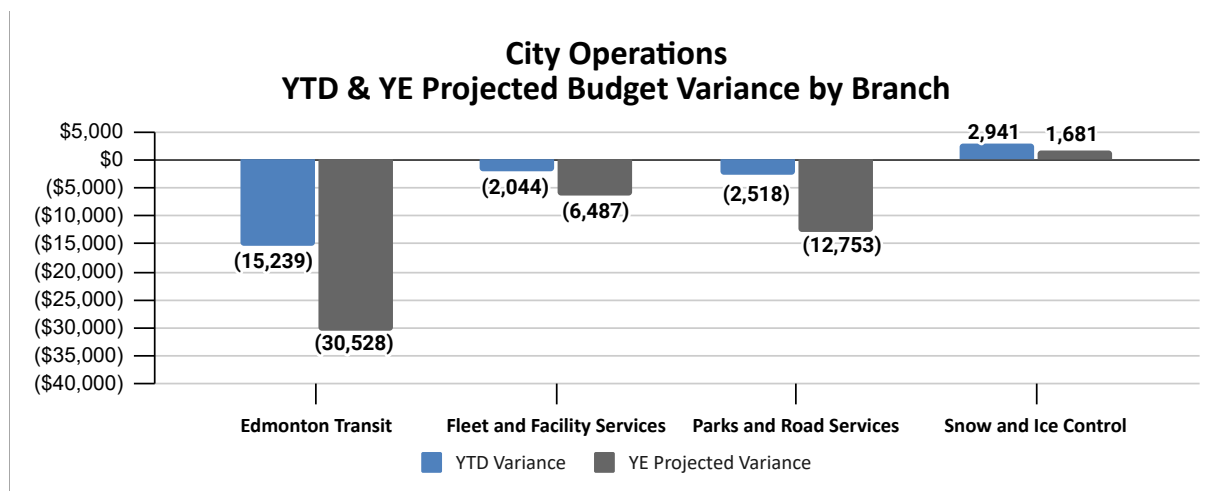
Tax-Supported Operations - By Department  
**Year-to-Date Results and Year-End Projections**  
**June 30, 2024**  
(in \$000's)

**City Operations**

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	103,352	95,838	(7,514)	●	(7.3)
Expense	401,177	410,523	(9,346)	●	(2.3)
<b>Net Position</b>	<b>(297,825)</b>	<b>(314,685)</b>	<b>(16,860)</b>	●	<b>(5.7)</b>

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	218,534	200,402	(18,132)	●	(8.3)
Expense	793,261	823,216	(29,955)	●	(3.8)
<b>Net Position</b>	<b>(574,727)</b>	<b>(622,814)</b>	<b>(48,087)</b>	●	<b>(8.4)</b>



*Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):*

<b>City Operations - Edmonton Transit</b>
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<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	73,237	70,274	(2,963)	● (4.0)
Expense	221,040	233,316	(12,276)	● (5.6)
<b>Net Position</b>	<b>(147,803)</b>	<b>(163,042)</b>	<b>(15,239)</b>	<b>● (10.3)</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	151,734	142,766	(8,968)	● (5.9)
Expense	444,889	466,449	(21,560)	● (4.8)
<b>Net Position</b>	<b>(293,155)</b>	<b>(323,683)</b>	<b>(30,528)</b>	<b>● (10.4)</b>

<b>Net Position Budget Variance - Details</b>		
YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
(6.5)	(13.0)	<b>Transit Fare Revenue</b> <i>YTD &amp; Projected</i> - Unfavourable transit fare revenue due to shifts in fare purchasing behaviour and related changes in travel patterns, including increased demand for discounted / subsidized fare products and hybrid work.
4.0	4.0	<b>Alberta Transit System Cleanup Grant</b> <i>YTD &amp; Projected</i> - One-time provincial grant funding to support the cleanup of the city's light rail transit platforms, trains, pedway system and transit corridor; fully offset by related expenses below.
(0.5)	0.0	Other net cumulative variances
<b>(3.0)</b>	<b>(9.0)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
1.1	2.0	<b>Higher Capital Recoveries</b> <i>YTD &amp; Projected</i> - Favourable budget variance due to higher recoveries from capital projects related to Light Rail Vehicle (LRV) repair work.
(0.7)	(1.9)	<b>Facility Maintenance costs</b> <i>YTD</i> - Higher facility maintenance costs due to increased service calls for vandalism and graffiti (\$0.5 million) and increased cost of maintenance due to inflation (\$0.2 million).  <i>Projected</i> - Higher facility maintenance costs due to increased service calls for vandalism and graffiti (\$1.2 million), additional unplanned work requests (\$0.3 million) and increased cost of maintenance due to inflation (\$0.4 million).
(1.2)	(4.0)	<b>Fleet Maintenance Costs</b> <i>YTD &amp; Projected</i> - Higher fleet maintenance costs due to price inflation on transit fleet maintenance parts, partly offset by lower fleet replacement costs due to supply chain issues and product allocations.
(4.0)	(4.0)	<b>Alberta Transit System Cleanup Costs</b> <i>YTD &amp; Projected</i> - Costs to support the cleanup of the city's light rail transit platforms, trains, pedway system and transit corridor; fully offset by one time provincial grant revenue.
(1.8)	(5.5)	<b>Fleet Fuel Costs</b> <i>YTD &amp; Projected</i> - Higher than budgeted fuel costs due to higher fuel prices.
(4.5)	(5.5)	<b>Personnel Costs</b> <i>YTD &amp; Projected</i> - Unfavourable personnel budget variance mostly due to greater than budgeted overtime for Transit Operators as a result of higher sick time and Workers Compensation Board claims
(1.1)	(2.6)	Other net cumulative variances
<b>(12.2)</b>	<b>(21.5)</b>	<b>Expense Budget Variance</b>
<b>(15.2)</b>	<b>(30.5)</b>	<b>Total Net Position Budget Variance - Edmonton Transit</b>
<b>(10.3)%</b>	<b>(10.4)%</b>	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

## City Operations - Fleet and Facility Services

<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	3,923	4,895	972	24.8
Expense	35,318	38,334	(3,016)	(8.5)
Net Position	(31,395)	(33,439)	(2,044)	(6.5)

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	7,845	8,892	1,047	13.3
Expense	72,155	79,689	(7,534)	(10.4)
Net Position	(64,310)	(70,797)	(6,487)	(10.1)

### Net Position Budget Variance - Details

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
1.0	1.0	Other net cumulative variances
<b>1.0</b>	<b>1.0</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
3.8	8.4	<b>Municipal Fleet and Transit Maintenance Recoveries</b> <i>YTD &amp; Projected</i> - Higher Municipal Fleet and Transit Fleet maintenance recoveries due to higher prices for parts and materials from increased inflation. Partially offsets increased materials costs as outlined below.
2.7	8.3	<b>Fuel Costs Recoveries</b> <i>YTD &amp; Projected</i> - Higher fuel recoveries due to higher fuel prices. Offsets higher fuel costs as listed below.
2.7	6.7	<b>Facility Maintenance Services Recoveries</b> <i>YTD &amp; Projected</i> - Higher Facility Maintenance Services recoveries from various areas due to increased client requests, including unplanned repairs for aging infrastructure, significant incidences of vandalism, and for additional cleaning service requests.
(2.3)	(8.3)	<b>Fuel Costs</b> <i>YTD</i> - Unfavourable budget variance due to higher than expected net fuel costs across the corporation.  <i>Projected</i> - Unfavourable budget variance due to higher than expected fuel costs of (\$9.6) million across the corporation, partially offset by fuel hedging contracts resulting in gains of \$0.7 million, and higher fuel sales to EPCOR and Spruce Grove of \$0.6 million. Current projections are based on price fluctuations from forecast.
(5.1)	(9.8)	<b>Material Costs</b> <i>YTD &amp; Projected</i> - Higher maintenance, parts and material costs due to inflationary pressures. Offset by increased recoveries as noted above.
(4.5)	(11.9)	<b>Contract Costs</b> <i>YTD &amp; Projected</i> - Increased costs for contract work across the corporation due to inflation, specifically on tires and fleet vendor repairs, and unplanned callouts. The unplanned callouts are a result of aging infrastructure, increased vandalism and enhanced cleaning requests. Increased costs are offset by increased recoveries outlined above.
(0.3)	(0.9)	Other net cumulative variances
<b>(3.0)</b>	<b>(7.5)</b>	<b>Expense Budget Variance</b>
<b>(2.0)</b>	<b>(6.5)</b>	<b>Total Net Position Budget Variance - Fleet and Facility Services</b>
(6.5)%	(10.1)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

<b>City Operations - Parks and Road Services</b>
--

<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	26,148	20,664	(5,484) ●	(21.0)
Expense	105,171	102,205	2,966 ●	2.8
Net Position	(79,023)	(81,541)	(2,518) ●	<b>(3.2)</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	56,812	46,601	(10,211) ●	(18.0)
Expense	209,097	211,639	(2,542) ●	(1.2)
Net Position	(152,285)	(165,038)	(12,753) ●	<b>(8.4)</b>

<b>Net Position Budget Variance - Details</b>		
YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
(0.8)	(2.1)	<b>Asphalt and Concrete Restoration Program</b> <i>YTD &amp; Projected</i> - Unfavourable variance resulting from the discontinuation of the asphalt and concrete restoration program in which the variable costs were removed but fixed costs remain and have been allocated to support service levels in sidewalk maintenance and asphalt road maintenance programs.
(1.6)	(2.1)	<b>Safe Mobility Program Funding - Transfer from TSAER</b> <i>YTD &amp; Projected</i> - Lower than budgeted transfer from the Traffic Safety and Automated Enforcement Reserve (TSAER) as result of lower Safe Mobility program expenses noted below.
(1.5)	(5.7)	<b>Permit Fee Revenue</b> <i>YTD &amp; Projected</i> - Lower permitting demands than budgeted mainly relating to On-Street Construction and Maintenance (OSCAM) and other Traffic Controls fees for detours, developer signs, and moving permits.
(1.6)	(0.3)	Other net cumulative variances
<b>(5.5)</b>	<b>(10.2)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
1.6	2.1	<b>Safe Mobility Program Expenses</b> <i>YTD &amp; Projected</i> - Lower Safe Mobility program expenses due to lower contracted maintenance on photo enforcement equipment; and timing of program implementation, resulting in lower than expected costs for staffing and procurement of materials.
(1.5)	(1.5)	<b>Spring Sweep Program</b> <i>YTD &amp; Projected</i> - Spring Sweep has less than required budget for leased and owned sweepers in order to meet service levels.
0.6	(2.2)	<b>Fuel and Material Costs</b> <i>YTD &amp; Projected</i> - Unfavourable budget variance due to higher than expected fuel costs, and higher material & parts costs due to inflation.
2.3	(1.0)	Other net cumulative variances
<b>3.0</b>	<b>(2.6)</b>	<b>Expense Budget Variance</b>
<b>(2.5)</b>	<b>(12.8)</b>	<b>Total Net Position Budget Variance - Parks and Road Services</b>
(3.2)%	(8.4)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

<b>City Operations - Snow and Ice Control</b>
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<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	44	5	(39) ●	(88.6)
Expense	39,648	36,668	2,980 ●	7.5
Net Position	(39,604)	(36,663)	2,941 ●	<b>7.4</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	2,143	2,143	- ●	-
Expense	67,120	65,439	1,681 ●	2.5
Net Position	(64,977)	(63,296)	1,681 ●	<b>2.6</b>

<b>Net Position Budget Variance - Details</b>
---

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Expense</b>		
3.0	1.7	<p><b>Snow and Ice Control</b></p> <p><i>YTD</i> - Favourable budget variance due to the late purchase of materials in 2023 resulting in lower purchases required in 2024 and lack of significant snowfall events in Q1.</p> <p><i>Projected</i> - Favourable budget variance due to the late purchase of materials in 2023 resulting in lower purchases required in 2024 and lack of significant snowfall events in Q1, partially offset by advanced purchase of snow removal blades due to timing of contract renewal with anticipated price increase, and inflationary cost increases in snow removal contracts.</p>
<b>3.0</b>	<b>1.7</b>	<b>Total Net Position Budget Variance - Snow and Ice Control</b>
7.5%	2.5%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

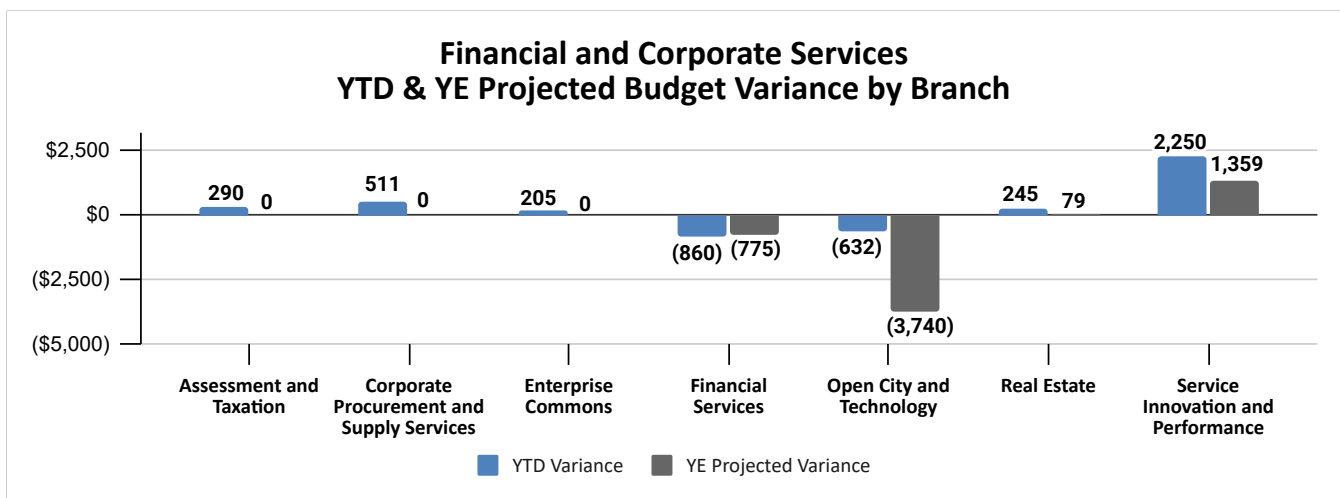
Tax-Supported Operations - By Department  
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**Financial and Corporate Services**

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	4,246	4,840	594	●	14.0
Expense	93,159	91,744	1,415	●	1.5
<b>Net Position</b>	<b>(88,913)</b>	<b>(86,904)</b>	<b>2,009</b>	●	<b>2.3</b>

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	7,849	7,978	129	●	1.6
Expense	179,496	182,702	(3,206)	●	(1.8)
<b>Net Position</b>	<b>(171,647)</b>	<b>(174,724)</b>	<b>(3,077)</b>	●	<b>(1.8)</b>



Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):



<b>Financial and Corporate Services - Open City and Technology</b>
--

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	276	231	(45) ●		(16.3)
Expense	26,712	27,299	(587) ●		(2.2)
Net Position	(26,436)	(27,068)	(632) ●		<b>(2.4)</b>

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	553	553	- ●		-
Expense	49,916	53,656	(3,740) ●		(7.5)
Net Position	(49,363)	(53,103)	(3,740) ●		<b>(7.6)</b>

Net Position Budget Variance - Details		
YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Expense</b>		
(0.6)	(3.7)	<b>Computer Software</b> <i>YTD &amp; Projected</i> - Higher than anticipated computer software costs primarily related to Enterprise Commons project and various other software.
<b>(0.6)</b>	<b>(3.7)</b>	<b>Expense Budget Variance</b>
<b>(0.6)</b>	<b>(3.7)</b>	<b>Total Net Position Budget Variance - Open City and Technology</b>
(2.4)%	(7.6)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

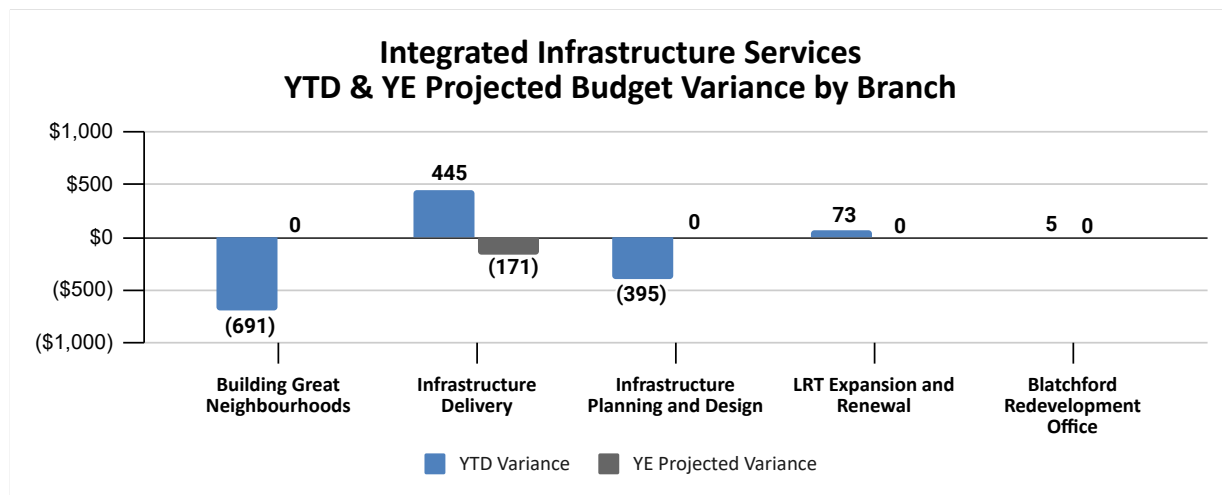
Tax-Supported Operations - By Department  
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**Integrated Infrastructure Services**

<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	939	755	(184) ●	(19.6)
Expense	18,547	18,926	(379) ●	(2.0)
<b>Net Position</b>	<b>(17,608)</b>	<b>(18,171)</b>	<b>(563) ●</b>	<b>(3.2)</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	4,244	4,244	- ●	-
Expense	25,811	25,982	(171) ●	(0.7)
<b>Net Position</b>	<b>(21,567)</b>	<b>(21,738)</b>	<b>(171) ●</b>	<b>(0.8)</b>



*Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):*

*No individually significant Year-to-Date and Projected variances to report.*

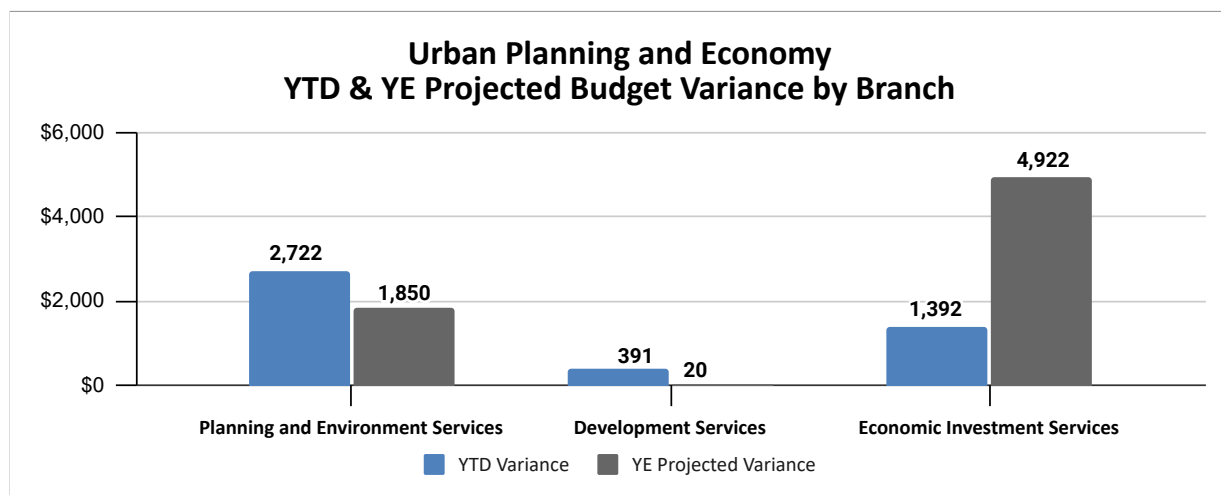
Tax-Supported Operations - By Department  
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**Urban Planning and Economy**

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	57,786	66,875	9,089	●	15.7
Expense	88,577	93,161	(4,584)	●	(5.2)
<b>Net Position</b>	<b>(30,791)</b>	<b>(26,286)</b>	<b>4,505</b>	●	<b>14.6</b>

<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	134,136	119,841	(14,295)	●	(10.7)
Expense	203,047	181,960	21,087	●	10.4
<b>Net Position</b>	<b>(68,911)</b>	<b>(62,119)</b>	<b>6,792</b>	●	<b>9.9</b>



*Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):*

**Urban Planning and Economy - Planning and Environment Services**

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	19,608	19,987	379	●	1.9
Expense	38,955	36,612	2,343	●	6.0
Net Position	(19,347)	(16,625)	2,722	●	<b>14.1</b>

<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	37,543	24,823	(12,720)	●	(33.9)
Expense	79,947	65,377	14,570	●	18.2
Net Position	(42,404)	(40,554)	1,850	●	<b>4.4</b>

**Net Position Budget Variance - Details**

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
0.0	(13.0)	<b>Sanitary Servicing Strategy Fund (SSSF)</b> <i>Projected</i> - Lower than budgeted SSSF permit revenue due to temporary pause on fee collection during the SSSF review project, fully offset by a lower transfer to the SSSF Reserve (see below).
0.4	0.3	Unbudgeted National Urban Park grant from Parks Canada.
<b>0.4</b>	<b>(12.7)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
1.7	1.5	<b>Environment and Climate Resilience group</b> <i>YTD &amp; Projected</i> - Favourable budget variance due Environment and Climate Resilience group delays in Energy Intake Initiative and Energy Rebate programs.
0.0	13.0	<b>Transfer to Sanitary Servicing Strategy Fund (SSSF)</b> <i>Projected</i> - Lower payment to EPCOR resulting from delays on major drainage projects partially offset by higher than budgeted transfer to reserve.
0.6	0.0	Other net cumulative variances
<b>2.3</b>	<b>14.5</b>	<b>Expense Budget Variance</b>
<b>2.7</b>	<b>1.8</b>	<b>Total Net Position Budget Variance - Planning &amp; Environment Services</b>
14.1%	4.4%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

**Urban Planning and Economy - Economic Investment Services**

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	4,747	4,468	(279)	●	(5.9)
Expense	11,326	9,655	1,671	●	14.8
Net Position	(6,579)	(5,187)	1,392	●	<b>21.2</b>

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	16,443	13,868	(2,575)	●	(15.7)
Expense	33,506	26,009	7,497	●	22.4
Net Position	(17,063)	(12,141)	4,922	●	<b>28.8</b>

**Net Position Budget Variance - Details**

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
(0.4)	(2.0)	<b>Transfer from Financial Stabilization Reserve - EAPG and Edmonton Edge Fund YTD &amp; Projected</b> - Lower than budgeted transfer from Financial Stabilization Reserve (FSR) is mainly due to timing of grant payments that are dependent on project completion related to the Economic Action Plan Grant (EAPG) and the Edmonton Edge Fund.
0.1	(0.6)	Other net cumulative variances
<b>(0.3)</b>	<b>(2.6)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
0.7	4.7	<b>Grant and Subsidy Payments - Downtown Vibrancy YTD &amp; Projected</b> - Favourable variance is mainly due to timing of grant payments that are dependent on project completion related to Downtown Vibrancy. The application process will remain open until the budget is fully allocated. It is anticipated that the majority of the budget will be committed by year-end, with the committed funds not spent being requested for carry-forward to the next year.
0.4	2.0	<b>Grant and Subsidy Payments - EAPG and Edmonton Edge Fund YTD &amp; Projected</b> - Favourable variance is mainly due to timing of grant payments that are dependent on project completion related to the EAPG and the Edmonton Edge Fund. As the majority of the EAPG and Edmonton Edge Fund budget is committed via funding agreements, a carry-forward of the unpaid funds will be requested. This is fully offset by a transfer from the FSR as noted above.
0.6	0.8	Other net cumulative variances
<b>1.7</b>	<b>7.5</b>	<b>Expense Budget Variance</b>
<b>1.4</b>	<b>4.9</b>	<b>Total Net Position Budget Variance - Economic Investment Services</b>
<b>21.2%</b>	<b>28.8%</b>	<b>Total Net Position Budget Variance Percentage (based on annual expense budget)</b>

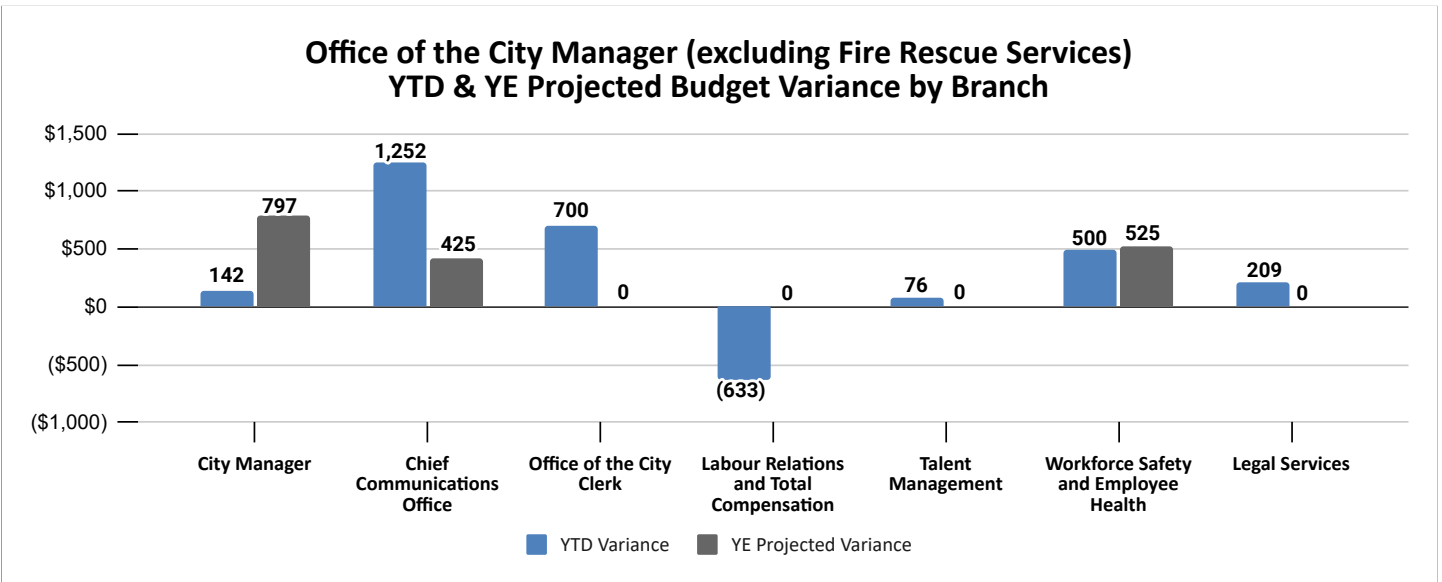
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**Office of the City Manager (excluding Fire Rescue Services)**

<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	859	546	(313) ●	(36.4)
Expense	43,444	40,885	2,559 ●	5.9
<b>Net Position</b>	<b>(42,585)</b>	<b>(40,339)</b>	<b>2,246 ●</b>	<b>5.3</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	6,419	6,419	- ●	-
Expense	91,389	89,642	1,747 ●	1.9
<b>Net Position</b>	<b>(84,970)</b>	<b>(83,223)</b>	<b>1,747 ●</b>	<b>2.1</b>



*Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):*

## Office of the City Manager - Fire Rescue Services

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	759	2,782	2,023	●	266.5
Expense	112,068	115,819	(3,751)	●	(3.3)
Net Position	(111,309)	(113,037)	(1,728)	●	(1.6)

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	1,517	4,516	2,999	●	197.7
Expense	224,203	236,727	(12,524)	●	(5.6)
Net Position	(222,686)	(232,211)	(9,525)	●	(4.3)

## Net Position Budget Variance - Details

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
1.2	1.2	<b>Wildfire Response Reimbursement</b> <i>YTD &amp; Projected</i> - Expected cost recovery from the Regional Municipality of Wood Buffalo for wildfire assistance provided by the City of Edmonton. The year-to-date and year-end projected results do not include financial impacts of the City support provided for the Jasper wildfire. The City is still assessing the cost of providing those support services and will update wildfire support costs in future reporting.
0.8	1.8	Other net cumulative variances
<b>2.0</b>	<b>3.0</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
(1.2)	(1.2)	<b>Wildfire Response Costs</b> <i>YTD &amp; Projected</i> - Additional costs incurred by the City for wildfire support to the Regional Municipality of Wood Buffalo.
(1.4)	(1.9)	<b>Maintenance Costs</b> <i>YTD &amp; Projected</i> - Higher maintenance and repairs costs due to aging fleet, price inflation and supply chain issues.
(1.1)	(8.1)	<b>Personnel Costs</b> <i>YTD &amp; Projected</i> - Unfavourable personnel budget variance due to higher overtime costs as a result of coverage for vacant positions, higher Workers Compensation Board claims, vacation, sick and other leaves, and unbudgeted statutory pay for the National Day of Truth and Reconciliation (civic holiday).
0.0	(1.3)	Other net cumulative variances
<b>(3.7)</b>	<b>(12.5)</b>	<b>Expense Budget Variance</b>
<b>(1.7)</b>	<b>(9.5)</b>	<b>Total Net Position Budget Variance - Fire Rescue Services</b>
<b>(1.6)%</b>	<b>(4.3)%</b>	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

Tax-Supported Operations - By Department  
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**Mayor and Councillor Offices**

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	-	-	-	●	-
Expense	3,704	3,343	361	●	9.7
<b>Net Position</b>	<b>(3,704)</b>	<b>(3,343)</b>	<b>361</b>	●	<b>9.7</b>
<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	-	-	-	●	-
Expense	7,276	7,276	-	●	-
<b>Net Position</b>	<b>(7,276)</b>	<b>(7,276)</b>	<b>-</b>	●	<b>-</b>

No individually significant Year-to-Date and Projected variances to report.

**Office of the City Auditor**

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	-	-	-	●	-
Expense	1,573	1,304	269	●	17.1
<b>Net Position</b>	<b>(1,573)</b>	<b>(1,304)</b>	<b>269</b>	●	<b>17.1</b>
<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	-	-	-	●	-
Expense	3,070	2,642	428	●	13.9
<b>Net Position</b>	<b>(3,070)</b>	<b>(2,642)</b>	<b>428</b>	●	<b>13.9</b>

No individually significant Year-to-Date and Projected variances to report.

**Boards and Authorities\***

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	4,330	3,920	(410)	●	(9.5)
Expense	98,897	98,690	207	●	0.2
<b>Net Position</b>	<b>(94,567)</b>	<b>(94,770)</b>	<b>(203)</b>	●	<b>(0.2)</b>
<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	88,877	88,427	(450)	●	(0.5)
Expense	215,293	214,843	450	●	0.2
<b>Net Position</b>	<b>(126,416)</b>	<b>(126,416)</b>	<b>-</b>	●	<b>-</b>

No individually significant Year-to-Date and Projected variances to report.

\* Boards and Authorities include: Edmonton Arts Council, Edmonton Combative Sports Commission, Explore Edmonton Corporation (previously Edmonton Economic Development Corporation), Edmonton Unlimited, Edmonton Federation of Community Leagues, Fort Edmonton Management Company, Greater Edmonton Foundation Seniors Housing, Edmonton Heritage Council, REACH Edmonton Council for Safe Communities, Edmonton Space & Science Centre Foundation, Edmonton Public Library



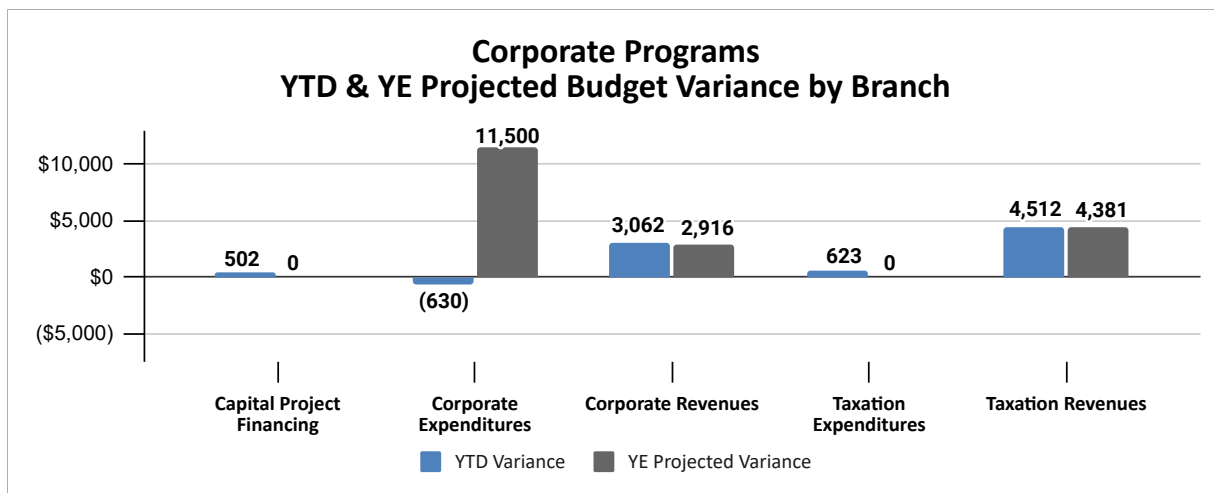
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**Corporate Programs**

Year-to-Date					
	Budget	Actual	Variance \$		%
Revenue	2,498,261	2,498,328	67	●	0.0
Expense	230,083	222,081	8,002	●	3.5
Net Position	2,268,178	2,276,247	8,069	●	<b>0.4</b>

Projected Year-End					
	Budget	Projected	Variance \$		%
Revenue	2,917,968	2,925,302	7,334	●	0.3
Expense	969,993	958,530	11,463	●	1.2
Net Position	1,947,975	1,966,772	18,797	●	<b>1.0</b>



Explanations are provided for Year-to-Date (YTD) and/or Year-End Projected variances greater than \$1,500 by branch, that contribute to the net tax-supported variance (amounts below \$1,500 are not specifically addressed):

<b>Corporate Programs - Corporate Expenditures</b>
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<b>Year-to-Date</b>				
	Budget	Actual	Variance \$	%
Revenue	-	-	-	-
Expense	21,536	22,166	(630)	(2.9)
Net Position	(21,536)	(22,166)	(630)	<b>(2.9)</b>

<b>Projected Year-End</b>				
	Budget	Projected	Variance \$	%
Revenue	6,103	4,140	(1,963)	(32.2)
Expense	154,902	141,439	13,463	8.7
Net Position	(148,799)	(137,299)	11,500	<b>7.7</b>

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
0.0	(2.2)	<b>Transfer from Financial Stabilization Reserve - Edmonton Economic Recovery Construction Grant</b> <i>Projected</i> - Lower transfer from Financial Stabilization Reserve (FSR) to pay for the Edmonton Economic Recovery Construction Grant due to slower construction progress than originally projected by program participants.
0.0	0.2	Other net cumulative variances
<b>0.0</b>	<b>(2.0)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
0.0	12.0	<b>Financial Strategies</b> <i>Projected</i> - Financial Strategies includes amounts to manage fluctuations and to provide flexibility for emerging items over the course of the four year operating budget cycle. The projected favorable variance relates to funding set aside to address fluctuations in utilities, fuel and inflation. This amount is offset by unfavorable inflation and fuel price impacts in departments across the City.
0.0	2.2	<b>Edmonton Economic Recovery Construction Grant</b> <i>Projected</i> - Lower than expected grant payments related to the Edmonton Economic Recovery Construction Grant due to slower construction progress than originally projected by program participants. This is fully offset by a transfer from the FSR as noted above.
(0.6)	(0.7)	Other net cumulative variances
<b>(0.6)</b>	<b>13.5</b>	<b>Expense Budget Variance</b>
<b>(0.6)</b>	<b>11.5</b>	<b>Total Net Position Budget Variance - Corporate Expenditures</b>
(2.9)%	7.7%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

<b>Corporate Programs - Corporate Revenues</b>
--

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	234,731	237,793	3,062	●	1.3
Expense	48	48	-	●	-
<b>Net Position</b>	<b>234,683</b>	<b>237,745</b>	<b>3,062</b>	●	<b>(1.3)</b>

<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	499,463	502,379	2,916	●	0.6
Expense	95	95	-	●	-
<b>Net Position</b>	<b>499,368</b>	<b>502,284</b>	<b>2,916</b>	●	<b>(0.6)</b>

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
1.0	2.4	<b>Tax Penalties</b> <i>YTD &amp; Projected</i> - The higher than expected increase in tax penalty revenue of 11% compared to last year at this time, is primarily due to a larger number of accounts with outstanding balances from previous years.
2.1	0.5	Other net cumulative variances
<b>3.1</b>	<b>2.9</b>	<b>Revenue Budget Variance</b>
<b>3.1</b>	<b>2.9</b>	<b>Total Net Position Budget Variance - Corporate Revenues</b>
(1.3)%	(0.6)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

<b>Corporate Programs - Taxation Revenues</b>
---

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	2,130,004	2,134,516	4,512	●	0.2
Expense	-	-	-	●	-
<b>Net Position</b>	<b>2,130,004</b>	<b>2,134,516</b>	<b>4,512</b>	<b>●</b>	<b>(0.2)</b>

<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	2,107,295	2,111,676	4,381	●	0.2
Expense	-	-	-	●	-
<b>Net Position</b>	<b>2,107,295</b>	<b>2,111,676</b>	<b>4,381</b>	<b>●</b>	<b>(0.2)</b>

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
3.6	3.6	<b>Taxation Revenue</b> <i>YTD &amp; Projected</i> - Favorable revenue variance related to a baseline adjustment shifting tax revenues from the Community Revitalization Levy to general municipal tax.
0.9	0.8	Other net cumulative variances
<b>4.5</b>	<b>4.4</b>	<b>Revenue Budget Variance</b>
<b>4.5</b>	<b>4.4</b>	<b>Total Net Position Budget Variance - Taxation Revenues</b>
(0.2)%	(0.2)%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

<b>Corporate Programs - Traffic Safety and Automated Enforcement (TSAE)</b>
---

<b>Year-to-Date</b>					
	Budget	Actual	Variance \$		%
Revenue	10,058	12,056	1,998	●	19.9
Net transfer to/(from) TSAE Reserve	10,058	12,056	(1,998)	●	(19.9)
<b>Net Position</b>	-	-	-	●	-

<b>Projected Year-End</b>					
	Budget	Projected	Variance \$		%
Revenue	20,838	22,838	2,000	●	9.6
Net transfer to/(from) TSAE Reserve	20,838	22,838	(2,000)	●	(9.6)
<b>Net Position</b>	-	-	-	●	-

<b>Net Position Budget Variance - Details</b>		
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YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
2.0	2.0	<b>Traffic Safety and Automated Enforcement Fines</b> <i>YTD &amp; Projected</i> - Higher than budgeted traffic safety and automated enforcement revenues due to higher incidents of red light and speed violations. The increase in red light violations was observed through January to April, and increase in speed violations was mostly from arterial and collector road sites due to overall better road conditions.
<b>2.0</b>	<b>2.0</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
(2.0)	(2.0)	<b>Traffic Safety and Automated Enforcement Reserve (TSAER) Transfer</b> <i>YTD &amp; Projected</i> - Higher than budgeted transfer to the TSAER as a result of increased Traffic Safety and Automated Enforcement fines.
<b>(2.0)</b>	<b>(2.0)</b>	<b>Expense Budget Variance</b>
<b>0.0</b>	<b>0.0</b>	<b>Total Net Position Budget Variance - Traffic Safety and Automated Enforcement</b>
0.0%	0.0%	<i>Total Net Position Budget Variance Percentage (based on annual expense budget)</i>

**Enterprise and Utility Operations**  
**Year-to-Date Results and Year-End Projections**  
**June 30, 2024**

(in \$000's)

Utility and Enterprise revenue and expense variances are explained where individual variances for revenues, expenses, recoveries and transfers to/from reserves exceed \$1,000. Variances below this amount are not specifically addressed.

**Waste Services**

	Year-to-Date				Projected Year-End			
	Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%
Revenue	114,698	120,996	6,298	● 5.5	Revenue	235,524	242,223	6,699 ● 2.8
Expense	109,759	104,457	5,302	● 4.8	Expense	226,971	222,013	4,958 ● 2.2
Net Position	4,939	16,539	11,600	● 10.6	Net Position	8,553	20,210	11,657 ● 5.1

**Net Position Budget Variance - Details**

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
5.6	5.8	<b>Carbon Offset Credits</b> YTD & Projected - Clover Bar Landfill Greenhouse gas revenue for offset credits from 2018 - 2023.
1.1	1.5	<b>Investment Earnings</b> YTD & Projected - Increased investment earnings due to higher interest rates and cash balances than planned.
(0.4)	(0.6)	Other net cumulative variances
<b>6.3</b>	<b>6.7</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
1.5	2.9	<b>Personnel Costs</b> YTD & Projected - Lower personnel costs due to project timing, hiring restraint and position reduction.
0.9	1.7	<b>Borrowing Costs</b> YTD & Projected - Lower debt servicing costs due to minimal borrowing in 2022 and 2023, as excess cash was used instead of issuing debt.
1.8	1.4	<b>Amortization Costs</b> YTD & Projected - Lower amortization due to significant write-offs completed in 2022 for Sustainable Waste Processing assets. Also, lower amortization due to underspending on capital profiles for three stream communal collections, waste containers, vehicles, and delays in the Landfill gas to Renewable Natural Gas (RNG) project.
0.0	1.2	<b>Service Agreement</b> Projected - Savings in service agreement costs as Enerkem has ceased operations.
1.0	0.0	<b>Contracts Costs</b> YTD & Projected - Favourable contract costs due to savings from delays in the 3 stream Multi Unit rollout and lower Environmental compliance consultant costs. These are offset by higher Waste processing costs due to the Enerkem shutdown. This increases processing costs for tonnages they would be otherwise processing to make refuse derived fuel. This trend will continue until year-end.
(0.6)	(1.9)	<b>Fleet Costs</b> YTD & Projected - Higher than budgeted fleet costs, including increase fuel costs, and price inflation for parts and tires.
0.7	(0.3)	Other net cumulative variances
<b>5.3</b>	<b>5.0</b>	<b>Expense Budget Variance</b>
<b>11.6</b>	<b>11.7</b>	<b>Total Net Position Budget Variance - Waste Services</b>
10.6%	5.1%	Total Net Position Budget Variance Percentage (based on expense budget)

## Land Enterprise

	Year-to-Date				Projected Year-End						
	Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%			
Revenue	11,555	11,611	56	●	0.5	Revenue	37,949	24,145	(13,804)	●	(36.4)
Expense	5,749	7,476	(1,727)	●	(30.0)	Expense	32,032	17,377	14,655	●	45.8
Net Position	5,806	4,135	(1,671)	●	(29.1)	Net Position	5,917	6,768	851	●	2.7

### Net Position Budget Variance - Details

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
0.0	(13.8)	<b>Land Sales</b> <i>Projected</i> - Lower than budgeted land sales due to shifts in project timing and lot absorption.
<b>0.0</b>	<b>(13.8)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
0.0	16.1	<b>Cost of Land for Land Sales</b> <i>Projected</i> - Shifts in project timing result in larger portions of the costs being incurred in 2025 rather than 2024.
(1.7)	(1.7)	<b>Deposit Receivable</b> <i>YTD &amp; Projected</i> - Developer recoveries related to Bell Rive Stage 19 & 20 were lower than expected.
0.0	0.3	Other net cumulative variances
<b>(1.7)</b>	<b>14.7</b>	<b>Expense Budget Variance</b>
<b>(1.7)</b>	<b>0.9</b>	<b>Total Net Position Budget Variance - Land Enterprise</b>
(29.1)%	2.7%	<i>Total Net Position Budget Variance Percentage (based on expense budget)</i>

## Blatchford Redevelopment

	Year-to-Date				Projected Year-End				
	Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%	
Revenue	7,791	4,057	(3,734)	● (47.9)	Revenue	25,289	12,772	(12,517)	● (49.5)
Expense	6,159	6,623	(464)	● (7.5)	Expense	20,002	13,462	6,540	● 32.7
Net Position	1,632	(2,566)	(4,198)	● (68.2)	Net Position	5,287	(690)	(5,977)	● (29.9)

### Net Position Budget Variance - Details

YTD Variance (in millions \$)	Year-End Projected Variance (in millions \$)	Variance Explanations
<b>Revenue</b>		
(3.8)	(3.8)	<b>Hangar 11</b> <i>YTD &amp; Projected</i> - Lower than expected sales due to below market sale of Hangar 11, approved by Council on May 24, 2022 as part of Bylaw 20084.
0.0	(8.6)	<b>Land Sales</b> <i>Projected</i> - Unfavourable variance due to timing of land sales within the budget cycle.
0.1	(0.1)	Other net cumulative variances
<b>(3.7)</b>	<b>(12.5)</b>	<b>Revenue Budget Variance</b>
<b>Expense</b>		
0.0	6.5	<b>Cost of land for land sales</b> <i>Projected</i> - Favourable budgeted for cost of land sales due to timing of land sales within the budget cycle.
(0.5)	0.0	Other net cumulative variances
<b>(0.5)</b>	<b>6.5</b>	<b>Expense Budget Variance</b>
<b>(4.2)</b>	<b>(6.0)</b>	<b>Total Net Position Budget Variance - Blatchford Redevelopment</b>
(68.2)%	(29.9)%	<i>Total Net Position Budget Variance Percentage (based on expense budget)</i>

## Blatchford Renewable Energy Utility

	Year-to-Date				Projected Year-End				
	Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%	
Revenue	135	44	(91)	● (67.4)	Revenue	289	289	-	● -
Expense	1,760	1,208	552	● 31.4	Expense	3,520	3,520	-	● -
Net Position	(1,625)	(1,164)	461	● 26.2	Net Position	(3,231)	(3,231)	-	● -

**Year-to-Date** - No significant variances to report.

**Projected** - No significant variances to report.



**Community Revitalization Levy Operations**  
**Year-to-Date Results and Year-End Projections**  
**June 30, 2024**  
(in \$000's)

Community Revitalization revenue and expense variances are explained where individual variances for revenues, expenses, recoveries and transfers to/from reserves exceed \$750. Variances below this amount are not specifically addressed.

**Belvedere Community Revitalization Levy**

Year-To-Date					Projected Year-End				
	Budget	Actual	Variance \$	%		Budget	Projected	Variance \$	%
Revenue	1,750	1,690	(60)	● (3.4)	Revenue	5,850	5,850	-	● -
Expense	1,115	1,095	20	● 1.8	Expense	7,283	7,283	-	● -
Net Income /(Deficit)	635	595	(40)	● (6.3)	Net Income /(Deficit)	(1,433)	(1,433)	-	● -
Transfer (to) /from Reserve	(635)	(595)	40	● (6.3)	Transfer (to) /from Reserve	1,433	1,433	-	● -
Net Position	-	-	-	● -	Net Position	-	-	-	● -

**Year-to-Date** - No significant variances to report.

**Projected** - No significant variances to report.

**Capital City Downtown Community Revitalization Levy**

Year-To-Date					Projected Year-End				
	Budget	Actual	Variance \$	%		Budget	Projected	Variance \$	%
Revenue	37,301	33,430	(3,871)	● (10.4)	Revenue	37,301	33,690	(3,611)	● (9.7)
Expense	15,963	15,576	387	● 2.4	Expense	46,709	46,709	-	● -
Net Income /(Deficit)	21,338	17,854	(3,484)	● (16.3)	Net Income /(Deficit)	(9,408)	(13,019)	(3,611)	● (38.4)
Transfer (to) /from Reserve	(21,338)	(17,854)	3,484	● (16.3)	Transfer (to) /from Reserve	9,408	13,019	3,611	● (38.4)
Net Position	-	-	-	● -	Net Position	-	-	-	● -

**Year-to-Date**

Revenue - Unfavorable variance due to CRL revenue adjustment.

**Projected**

Revenue - Unfavorable variance due to CRL revenue adjustment.

**Quarters Community Revitalization Levy**

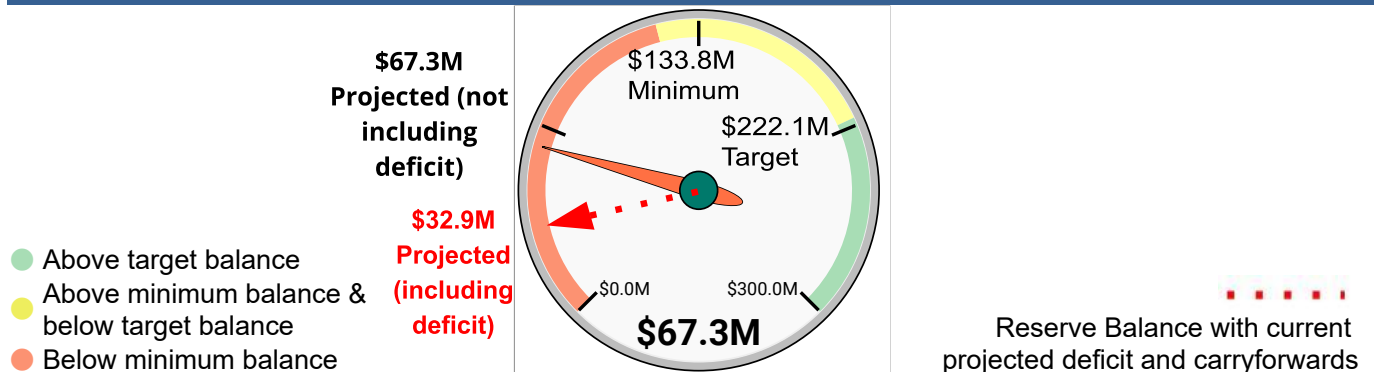
Year-To-Date					Projected Year-End				
	Budget	Actual	Variance \$	%		Budget	Projected	Variance \$	%
Revenue	5,754	5,976	222	● 3.9	Revenue	5,754	5,754	-	● -
Expense	4,255	4,307	(52)	● (1.2)	Expense	9,513	9,175	338	● 3.6
Net Income /(Deficit)	1,499	1,669	170	● 11.3	Net Income /(Deficit)	(3,759)	(3,421)	338	● (9.0)
Transfer (to) /from Reserve	(1,499)	(1,669)	(170)	● 11.3	Transfer (to) /from Reserve	3,759	3,421	(338)	● (9.0)
Net Position	-	-	-	● -	Net Position	-	-	-	● -

**Year-to-Date** - No significant variances to report.

**Projected** - No significant variances to report.

**Reserves Update**  
**June 30, 2024**  
(\$ millions)

**Financial Stabilization Reserve**



As outlined in City Policy C629, the *Financial Stabilization Reserve (FSR)* is an uncommitted reserve account established for the purpose of providing funding to address significant emergent financial issues.

A risk based analysis of the Financial Stabilization Reserve, including an assessment on the appropriateness of the balance and minimum and target balances is underway in conjunction with the reserves review. The results of this risk-based review will be reported to City Council in December 2024.

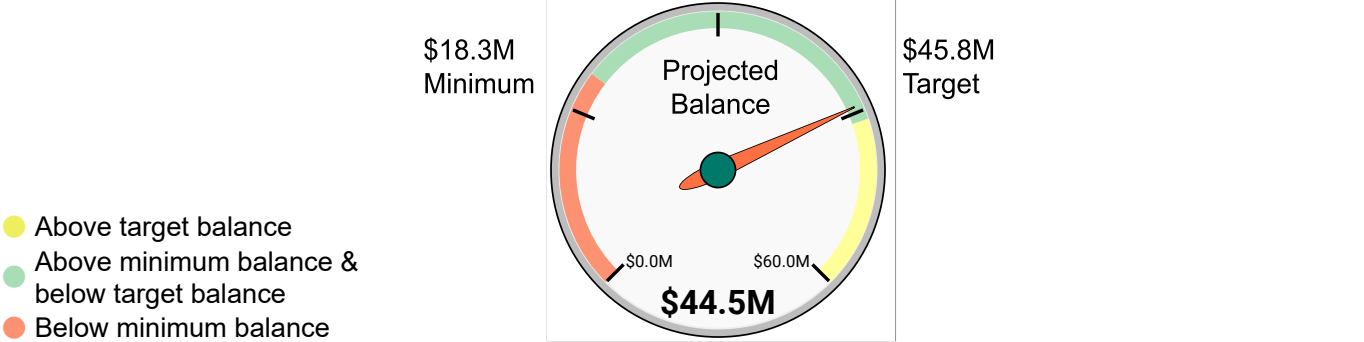
The projected December 31, 2024 year-end balance of the reserve before considering the projected year-end tax-supported deficit is \$67.3 million as reflected by the solid red line, which is below its minimum required balance of \$133.8 million for 2024. After considering the projected tax-supported deficit of \$34.4 million, the projected balance of the reserve is \$32.9 million as reflected by the red dotted arrow, which is below the minimum balance by \$100.9 million.

In accordance with the policy, in the event the unappropriated FSR balance falls below the minimum, a strategy will be adopted to achieve the minimum balance over a period not to exceed three years, starting with the subsequent year's operating budget. The strategy may include replenishing the FSR with any unplanned one-time revenues, savings through one-time cost reduction strategies, previously committed one-time appropriated items within the FSR that are no longer required for their original purpose, and transfer of funds from other reserves where the amounts are no longer required for their original purposes. A multi-year tax-levy increase could also be considered.

Based on the preliminary year-end tax-supported position in this report, the FSR in 2024 would fall \$100.9 million below the required minimum balance. Council will need to approve a strategy in 2024 in order to restore the FSR back to the minimum balance over a period not exceeding three years, starting in 2025 (the subsequent year's operating budget). This strategy would be approved through the Fall 2024 Supplemental Operating Budget adjustment in November/December 2024. The tax increase required to replenish the FSR would be 1.6% starting in 2025.

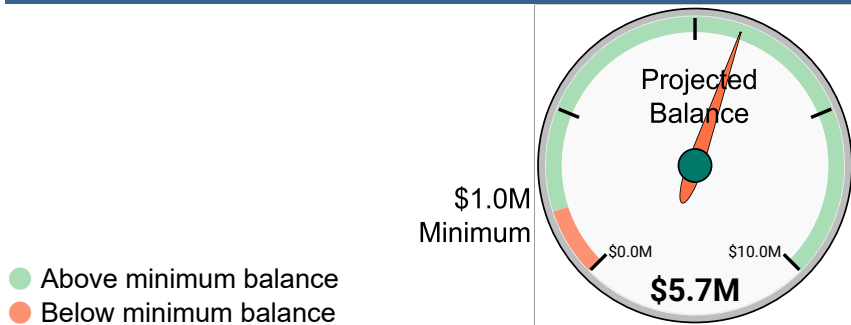
The minimum and target balances, calculated as 5% and 8.3% of general government expenses, excluding non-cash amortization (as reflected in the most recent audited City financial statements), respectively are reviewed every three years using a risk based methodology.

**Planning and Development Reserve**



In accordance with City Policy C610 Fiscal Policy for the Planning and Development Business, the minimum reserve balance is calculated as 30% of budgeted expenditures and the target balance is calculated as 75% of budgeted expenditures. The projected December 31, 2024 year-end reserve balance of \$44.5 million (73.0% of budgeted expenditures) is above its minimum required balance of \$18.3 million for 2024, and slightly below the target balance of \$45.8 million. The projected reserve balance reflects higher construction activity to date than expected.

## Traffic Safety and Automated Enforcement Reserve (TSAER)



The purpose of the reserve is to address the revenue variability unique to automated traffic enforcement. Automated photo enforcement revenues are transferred to the reserve and used to fund the operating budget for the Safe Mobility section, traffic safety initiatives and other programs approved by City Council through the budget process. This revenue is shared with Parks and Roads Services to fund traffic safety measures including technology, engineering measures, signage and signaling.

The projected December 31, 2024 year-end balance of the reserve is \$5.7 million. The minimum balance of \$1.0 million is calculated as 5% of budgeted annual revenue in accordance with City Policy C579B *Traffic Safety and Automated Enforcement Reserve*.

Through the 2023-2026 budget and Fall 2023 Supplementary Operating Budget Adjustment process Council approved increased tax-levy funding of \$27 million in 2025 and \$8 million in 2026 to the reserve to fund traffic safety initiatives as well as maintaining a balance in the reserve above the minimum required by policy. This was required due to increased revenue being retained by the Government of Alberta, declining revenue trends as a result of COVID-19 and a greater emphasis on education and awareness. The 2019 provincial budget included a reduction in the City's share of automated enforcement revenues from 73.3% to 60% starting in April 2020 and continuing on an on-going basis. The reserve is forecasted to be above the minimum balance in 2025 with the additional tax-levy funding added to the reserve.

However, additional automated traffic enforcement policy changes directed by the Government of Alberta would further impact revenues. The revenue impact of the provincial policy to ban all photo radar sites from ring roads in both Calgary and Edmonton effective December 1, 2023 is being monitored. Additionally, on June 11, 2024 Alberta Transportation and Economic Corridors Minister shared that Cabinet approved three policy changes to Alberta's Automated Traffic Enforcement program, which is anticipated to come into effect on December 1, 2024 if implemented. The policy changes include: prohibiting automated traffic enforcement on provincial highways or numbered highways, including roads that connect with provincial highways; restricting automated traffic enforcement only to playground, school or construction zones; and limiting Intersection Safety Devices enforcement only to red light running, not speeding. The Safe Mobility Section is working on analyzing the impacts of these changes and exploring options to address the policy changes. If the policy changes are implemented by the Government of Alberta in December 2024, the impacts will be significant to both safety and revenue. Remaining automated enforcement revenue will be largely eliminated, and the reserve will fall into a deficit position by the end of 2026.

A schedule of the reserve balance including the projected balance for 2024 is included in the "Traffic Safety and Automated Enforcement Reserve Schedule".

**Traffic Safety and Automated Enforcement Reserve Schedule**  
**June 30, 2024**  
(\$ millions)

	2024			2025	2026	2025	2026
	Actual (June 30)	Annual Projection	Annual Approved Budget <sup>1</sup>	Annual Projection		Annual Approved Budget <sup>1</sup>	
<b>Transfers to the Reserve</b>							
Automated Enforcement Revenues	12.4	22.8	20.8	18.7	16.8	18.7	16.8
Tax Levy <sup>2</sup>	-	-	-	27.0	8.0	27.0	8.0
	12.4	22.8	20.8	45.7	24.8	45.7	24.8
<b>Funding from the Reserve</b>							
<i>Operating:</i>							
Safe Mobility Section	(6.8)	(14.5)	(16.8)	(17.1)	(17.0)	(17.1)	(17.0)
	(6.8)	(14.5)	(16.8)	(17.1)	(17.0)	(17.1)	(17.0)
<i>Capital:</i>							
Automated Enforcement Asset Renewal (CM-66-2597)	-	-	(2.1)	(0.8)	(0.8)	(0.8)	(0.8)
Regulated Safety Upgrades at Railway Crossings (CM-66-2194)	(0.1)	(0.2)	(0.8)	-	-	-	-
Safe Crossings (previously Crosswalk Safety) (CM-66-2585)	(2.4)	(8.6)	(8.6)	(6.4)	(6.4)	(6.4)	(6.4)
School Safety (CM-66-2590)	-	-	-	-	-	-	-
Speed Limit Reduction (CM-66-2580)	-	(0.1)	(0.2)	-	-	-	-
Safe and Livable Community Streets (CM-66-2596)	(0.9)	(4.2)	(6.4)	(5.0)	(4.2)	(5.0)	(4.2)
	(3.4)	(13.1)	(18.1)	(12.2)	(11.4)	(12.2)	(11.4)
Total funding from the reserve	(10.2)	(27.6)	(34.9)	(29.3)	(28.4)	(29.3)	(28.4)
<b>Annual Surplus/(Deficit)</b>	<b>2.2</b>	<b>(4.8)</b>	<b>(14.1)</b>	<b>16.4</b>	<b>(3.6)</b>	<b>16.4</b>	<b>(3.6)</b>
Opening Reserve Balance	10.5	10.5	10.5	5.7	22.1	(3.6)	12.8
<b>Closing Reserve balance (Cumulative) <sup>2</sup></b>	<b>12.7</b>	<b>5.7</b>	<b>(3.6)</b>	<b>22.1</b>	<b>18.5</b>	<b>12.8</b>	<b>9.2</b>
Minimum reserve balance - 5% of budgeted revenues		1.0	1.0	0.9	0.8	0.9	0.8
Available funds (closing reserve balance less minimum reserve balance)		4.7	-	21.2	17.7	11.9	8.4

**Notes:**

- Funding from the reserve for 2024 is based on the approved 2023-2026 operating and capital budgets, and approved carryforward of unspent 2023 budgets.
- Through the 2023-2026 budget and Fall 2023 Supplementary Operating Budget Adjustment process Council approved increased tax-levy funding of \$27 million in 2025 and \$8 million in 2026 to the reserve to fund traffic safety initiatives as well as maintaining a balance in the reserve above the minimum required by policy. This was required due to increased revenue being retained by the Government of Alberta, declining revenue trends as a result of COVID-19 and a greater emphasis on education and awareness. The 2019 provincial budget included a reduction in the City's share of automated enforcement revenues from 73.3% to 60% starting in April 2020 and continuing on an on-going basis.

However, additional automated traffic enforcement policy changes directed by the Government of Alberta would further impact revenues. The revenue impact of the provincial policy to ban all photo radar sites from ring roads in both Calgary and Edmonton effective December 1, 2023 is being monitored. Additionally, on June 11, 2024 Alberta Transportation and Economic Corridors Minister shared that Cabinet approved three policy changes to Alberta's Automated Traffic Enforcement program, which is anticipated to come into effect on December 1, 2024 if implemented. The policy changes include: prohibiting automated traffic enforcement on provincial highways or numbered highways, including roads that connect with provincial highways; restricting automated traffic enforcement only to playground, school or construction zones; and limiting Intersection Safety Devices enforcement only to red light running, not speeding. The Safe Mobility Section is working on analyzing the impacts of these changes and exploring options to address the policy changes. If the policy changes are implemented by the Government of Alberta in December 2024, the impacts will be significant to both safety and revenue. Remaining automated enforcement revenue will be largely eliminated, and the reserve will fall into a deficit position by the end of 2026.



## EDMONTON POLICE SERVICE

### REPORT TO THE EDMONTON POLICE COMMISSION

**DATE:** June 28, 2024

**SUBJECT:** Budget Variance for the Period Ending May 31, 2024

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#### RECOMMENDATION(S):

That this report be received for information.

#### INTRODUCTION:

This report provides information and updates to the Edmonton Police Commission (EPC) on the Edmonton Police Service (EPS) current financial position for the period ending May 31, 2024. The year-end forecast reflects organizational decisions and plans known to date and will be updated as additional information becomes available.

#### COMMENTS / DISCUSSION:

##### Operating

The operating results for the period ending May 31, 2024 indicate a net deficit position of \$9.955 million or 5% (revenue shortfall of \$2.299 million, and expense overspend of \$7.656 million).

The revenue shortfall is primarily due to the timing of grant revenue recognition for associated expenses, and lower than budgeted Traffic Safety Act (TSA) revenue.

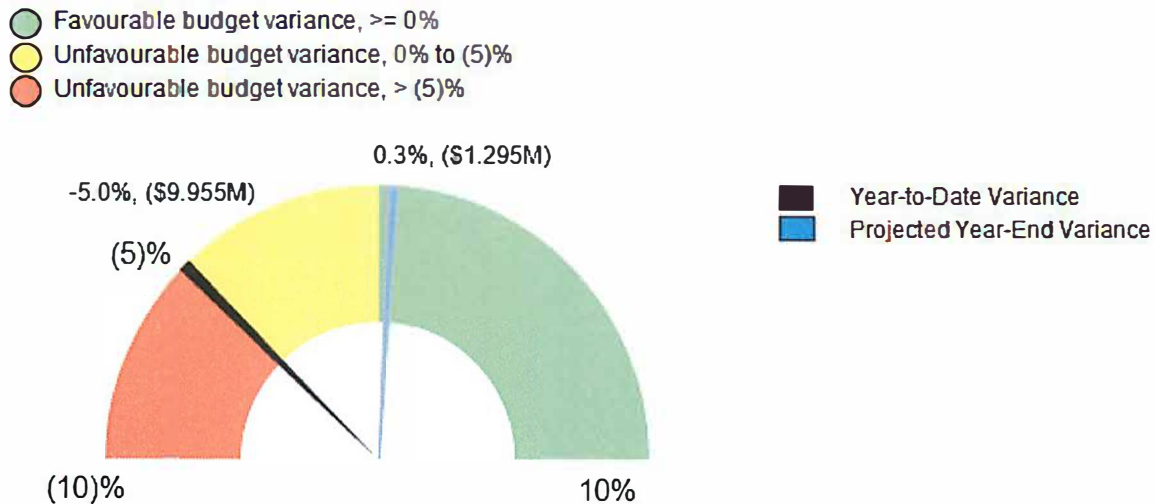
The overspend in personnel expense is due to CSU 52 settlements, which will be recovered through a transfer from the City of Edmonton, and increased overtime as a result of maintaining minimum staffing levels and policing required for NHL playoffs.

The main causes of the underspend in non-personnel costs are detailed in Attachment II.

**CONCLUSION:**

The year-end forecast projects an operating surplus of \$1.295 million (\$2.397 million underspend from current year operations, offset by the deficit of \$1.102 million in the operating reserve).

Current projections exclude the impact of collective bargaining settlements. EPS is currently working with the City of Edmonton to determine the total recovery to be received, and no variance is anticipated.

**ADDITIONAL INFORMATION ATTACHED:**

Attachments:

- I. Operating Budget Variance by Major Category of Revenues and Expenditures
- II. Explanation of Variances by Major Category of Revenues and Expenditures

Written By: Iryna PYASTA, Director, Financial Management Branch *ip*

Reviewed By: Robert DAVIDSON, Executive Director, Business Development Division *RD*

Approved By: Justin KRIKLER, Chief Administrative Officer, Corporate Services Bureau *JK*

Chief of Police: *Alchief DERRO*

Date: July 2/24

Edmonton Police Service																
Budget Variance by Major Category of Revenues & Expenditures																
For the Period Ending May 31, 2024																
(\$000's)																
	Current Period				2023 Year to Date				2024 Year to Date				Year End Forecast			
	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Projected	Variance	%
<b>Revenue</b>																
Traffic Safety Act Fines (Note 1)	\$ 854	\$ 836	\$ (18)	-2.1%	\$ 5,118	\$ 3,431	\$ (1,687)	-33.0%	\$ 4,270	\$ 3,044	\$ (1,226)	-28.7%	\$ 10,262	\$ 7,299	\$ (2,963)	-28.9%
Transfer from Reserve (OTS / FSR) (Note 2)	\$ -	\$ -	\$ -		801	\$ (801)	\$ (801)	-100.0%	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Provincial Grants (Note 3)	1,790	2,078	288	16.1%	2,299	5,816	3,517	153.0%	8,952	6,955	(1,997)	-22.3%	47,727	48,862	1,135	2.4%
Other Revenue (Note 4)	2,939	3,963	1,024	34.8%	15,047	14,132	(915)	-6.1%	15,584	16,508	924	5.9%	37,041	38,352	1,311	3.5%
Secondments	1,391	1,586	195	14.0%	5,772	5,551	(221)	-3.8%	6,651	6,941	290	4.4%	15,532	16,133	601	3.9%
Tow Lot	632	465	(168)	-26.5%	2,979	2,281	(698)	-23.4%	3,162	2,920	(242)	-7.6%	7,588	6,513	(1,075)	-14.2%
PICS and Alarm Control	592	700	107	18.1%	2,640	3,067	428	16.2%	2,798	3,047	249	8.9%	6,756	7,556	800	11.8%
Extra Duty <sup>1</sup>	153	816	663	434.6%	1,199	889	(310)	-25.9%	1,141	1,543	402	35.3%	3,217	3,617	400	12.4%
E911 Fees	112	167	55	49.3%	558	558	-	0.0%	558	629	71	12.7%	1,340	1,515	175	13.1%
School Resource Officer (SRO)	-	(6)	(6)		588	597	9	1.5%	588	549	(38)	-6.5%	1,020	1,020	-	0.0%
Other <sup>2</sup>	59	236	177	298.3%	1,310	1,188	(122)	-9.3%	687	879	192	27.9%	1,587	1,998	410	25.8%
<b>Total Revenue</b>	<b>5,583</b>	<b>6,877</b>	<b>1,294</b>	<b>23.2%</b>	<b>23,265</b>	<b>23,379</b>	<b>114</b>	<b>0.5%</b>	<b>28,806</b>	<b>26,507</b>	<b>(2,299)</b>	<b>-8.0%</b>	<b>95,030</b>	<b>94,513</b>	<b>(517)</b>	<b>-0.5%</b>
<b>Expense</b>																
<b>Personnel</b>																
Salary and benefits (Note 5)	36,755	41,311	(4,556)	-12.4%	168,056	169,321	(1,265)	-0.8%	184,513	190,065	(5,552)	-3.0%	434,098	430,867	3,231	0.7%
EPS Overtime (Note 6a)	895	2,044	(1,149)	-128.4%	3,948	7,316	(3,368)	-85.3%	4,326	7,624	(3,298)	-76.2%	11,593	17,195	(5,602)	-48.3%
External Overtime (Note 6b)	40	82	(42)	-105.5%	170	189	(19)	-11.2%	197	309	(112)	-56.9%	472	558	(86)	-18.2%
	<b>37,690</b>	<b>43,437</b>	<b>(5,747)</b>	<b>-15.2%</b>	<b>172,174</b>	<b>176,826</b>	<b>(4,652)</b>	<b>-2.7%</b>	<b>189,036</b>	<b>197,998</b>	<b>(8,962)</b>	<b>-4.7%</b>	<b>446,163</b>	<b>448,620</b>	<b>(2,457)</b>	<b>-0.6%</b>
<b>Non-Personnel</b>																
Furniture, equipment, IT, materials and supplies (Note 7)	1,397	1,670	(273)	-19.5%	8,519	9,457	(938)	-11.0%	8,214	9,747	(1,533)	-18.7%	19,549	19,682	(133)	-0.7%
Contracts and services (Note 8)	2,635	3,091	(456)	-17.3%	10,672	10,943	(271)	-2.5%	14,091	12,681	1,410	10.0%	36,713	34,744	1,969	5.4%
Vehicles (Note 9)	862	892	(30)	-3.5%	4,058	3,790	268	6.6%	4,180	4,177	3	0.1%	10,155	10,609	(454)	-4.5%
Facilities (Note 10)	2,042	1,973	69	3.4%	8,770	8,235	535	6.1%	9,001	8,883	118	1.3%	25,751	22,959	2,792	10.8%
Other Expenditures <sup>1</sup> (Note 11)	214	358	(144)	-67.4%	1,662	918	744	44.8%	1,775	467	1,308	73.7%	5,054	3,857	1,197	23.7%
	<b>7,150</b>	<b>7,984</b>	<b>(834)</b>	<b>-11.7%</b>	<b>33,681</b>	<b>33,343</b>	<b>338</b>	<b>1.0%</b>	<b>37,261</b>	<b>35,955</b>	<b>1,306</b>	<b>3.5%</b>	<b>97,222</b>	<b>91,851</b>	<b>5,371</b>	<b>5.5%</b>
<b>Total Expense</b>	<b>44,840</b>	<b>51,421</b>	<b>(6,581)</b>	<b>-14.7%</b>	<b>205,855</b>	<b>210,169</b>	<b>(4,314)</b>	<b>-2.1%</b>	<b>226,297</b>	<b>233,953</b>	<b>(7,656)</b>	<b>-3.4%</b>	<b>543,385</b>	<b>540,471</b>	<b>2,914</b>	<b>0.5%</b>
<b>Position before Adjustments</b>	<b>39,257</b>	<b>44,544</b>	<b>(5,287)</b>	<b>-13.5%</b>	<b>182,590</b>	<b>186,790</b>	<b>(4,200)</b>	<b>-2.3%</b>	<b>197,491</b>	<b>207,446</b>	<b>(9,955)</b>	<b>-5.0%</b>	<b>448,355</b>	<b>445,958</b>	<b>2,397</b>	<b>0.5%</b>
<b>Tangible Capital Assets Budget adjustment (Note 12)</b>													<b>9,880</b>	<b>9,880</b>	<b>-</b>	<b>0.0%</b>
<b>Transfer to/(from) EPS Reserve (Note 13)</b>														<b>1,102</b>	<b>(1,102)</b>	<b>-0.2%</b>
<b>Net Position</b>	<b>\$ 39,257</b>	<b>\$ 44,544</b>	<b>\$ (5,287)</b>	<b>-13.5%</b>	<b>\$ 182,590</b>	<b>\$ 186,790</b>	<b>\$ (4,200)</b>	<b>-2.3%</b>	<b>\$ 197,491</b>	<b>\$ 207,446</b>	<b>\$ (9,955)</b>	<b>-5.0%</b>	<b>\$ 458,235</b>	<b>\$ 456,940</b>	<b>\$ 1,295</b>	<b>0.3%</b>

1 Extra Duty Revenue received from other City Departments is reclassified from expense recovery to revenue.  
2 Other Revenue includes E911 landline fees, fines (Gaming and Liquor, Other Bylaw Violations), and sales of unclaimed goods.



**Edmonton Police Service**

**Explanation of Variances by Major Category of Revenues and Expenditures – Notes**

**For the Period Ended May 31, 2024**

**1. Traffic Safety Act (TSA) Fines Revenue**

Revenue generated by officer issued tickets under the Traffic Safety Act.

**Year to Date** – Under budget because of lower-than-expected number of tickets issued. Traffic members are spending increased time in court to address previous years incidents, which has resulted in a decline of issued tickets. In addition, members are diverted to other operational pressures which further decreases tickets issued.

**Forecast** – Same as year to date.

**2. Transfer from Reserve - Financial Stability Reserve (FSR)**

On August 15, 2022, City Council approved multi-year one time funding for Healthy Streets Operation Centre (HSOC). Subsequently, the FSR was identified as a funding source for 2023 (Budget Deliberations, December 2022).

In 2024, funding for HSOC is through tax levy funding, and no additional transfers from the reserve are anticipated.

**3. Provincial Grants**

Provincial Grants include the Policing Support Grant, the 50 New Police Officers Grant, the E911 Grant, Victim Services Grant, and Drug Impairment Grant.

**Year to Date** – Under budget due to timing of grant revenue recognition for associated expenses.

**Forecast** – Projecting to be over budget due to increased E911 revenue to partially offset increased overtime in the Emergency Communications Operation Management Branch (ECOMB).

## ATTACHMENT II – EPS

**4. Other Revenue**

Other revenue includes Secondments revenue, and revenues associated with user fees for services provided.

Secondments revenue is primarily generated from Alberta Law Enforcement Response Team (ALERT) and Alberta Serious Incident Response Team (ASIRT) for EPS members seconded to these organizations. User fees revenue include Tow Lot revenue, Police Information Check Section (PICS), Alarm Control, Extra Duty, E911 landline fees, School Resource Officers, gaming and liquor fines, other Bylaw violations, and sales of unclaimed goods.

**Year to Date** – Over budget due to increased Extra Duty for NHL playoffs and events, secondment revenue, and increased PICS revenue as a result of increased service levels.

**Forecast** – The same as year to date, offset by decreased Tow Lot Revenue.

**5. Salary and Benefits**

Salary and benefits are for all EPS employees based on collective bargaining agreements with the Edmonton Police Association (EPA), the Senior Officers Association (SOA), and Civic Service Union 52 (CSU 52).

Includes base salary, acting pay, shift differential, court time, standby pay, pension, medical, dental, group life insurance, allowances (boot, health care spending), and statutory holiday pay per collective agreements. The salaries and benefits of employees seconded to external organizations are incurred as an expense and recovered through Secondments revenue.

**Year to date** – Over budget due to CSU52 retro payments, increased sick time, and higher WCB payments.

**Forecast** – Projecting to be under budget due to vacant positions and delays in hiring for new initiatives (such as Tiered Policing). Salary projections exclude the impact of settlements due to the anticipated recovery from the COE.

The sworn member attrition position for the first five months of the year is:

Attrition	May	May YTD	Full Year
Original Projection	5	23	54
Actual & Updated Projection	10	32	96

As of June 11, 2024 twenty-five sworn members have announced retirement, fourteen tendered their resignation, and one was released for an attrition total of forty. Of these, thirty-two were no longer on the payroll as of May 31, 2024.

## ATTACHMENT II – EPS

### 6a. EPS Overtime

EPS overtime costs are paid in accordance with collective bargaining agreements and primarily related to maintaining minimum staffing or operational requirements.

**Year to date** – Over budget due to maintaining minimum staffing levels in Community Policing Bureau, and in ECOMB which is partially offset by increased Grant revenue, and increased investigations and policing required for the NHL playoffs.

**Forecast** – The same as year to date.

### 6b. External Overtime

External overtime costs are incurred by employees seconded to external organizations (ALERT, ASIRT, etc.). These costs are recovered through Secondments revenue.

**Year to date** – Slightly over budget.

**Forecast** – Minimal variance to budget is projected.

### 7. Furniture, Equipment, IT, Materials and Supplies

This category includes the purchases of uniforms and clothing, ammunition, stationery, medical supplies, computer software and hardware purchases and maintenance, and furniture and equipment.

**Year to date** – Over budget due to the timing of expenses for the purchases of IT equipment.

**Forecast** – Projecting to be slightly over budget.

## ATTACHMENT II – EPS

**8. Contracts & Services**

This category includes various contracted resources. Examples include Security Commissionaires, Extra Duty, Police Seized Vehicles towing fees, DNA analysis, Human-Centered Engagement Liaison Program (HELP) navigators, Legal Services, and Psychological Counseling.

**Year to date** – Under budget due to lower program costs for the AMH initiative, which is offset by increased snow removal costs for the first quarter of the year.

**Forecast** – The same as year to date.

**9. Vehicle Costs**

This category includes the expenses for vehicle repairs, maintenance, and fuel.

**Year to date** – Slightly under budget.

**Forecast** – Projecting to be over budget due to increased fuel prices.

**10. Facilities**

This category includes facility maintenance and custodial expenses for services provided by the City of Edmonton (COE) staff, external space rent, power, natural gas, and telephone charges.

**Year to Date** – Under budget primarily due to lower custodial and maintenance charges from the COE.

**Forecast** – Under budget due to funds held for the Public Private Partnership (P3) initiative to operate a future Training Facility.

**11. Other Expenditures**

This category includes travel and training expenditures, insurance premiums, debt servicing costs, and memberships. Extra Duty Revenue received from other City Departments are reclassified from expense to revenue.

**Year to Date** – Under budget due to the recovery from the City of Edmonton related to legal settlement for the Northwest Campus roof leak replacement.

**Forecast** – The same as year to date.

## ATTACHMENT II – EPS

**12. Tangible Capital Assets**

Budget held to cover capital qualifying expenses for projects such as vehicles.

**13. Transfer to/from EPS Reserve**

On June 26, 2018 City Council approved Policy C605 Edmonton Police Reserve. In accordance with the policy and in the event the reserve falls into a deficit position, a strategy will be developed by the EPS, to be approved by City Council, to achieve a balanced position over a period not to exceed three years, starting with the subsequent year operating budget. The strategy may include replenishing the reserve with any unplanned one-time revenues, adjustments to capital priorities and managing operating expenditures.

Over the 2019-2022 budget cycle Edmonton Police Service managed significant costs related to the COVID-19 global pandemic and the City of Edmonton Enterprise Commons project with no additional funding. After addressing these unplanned expenditures, the balance in the EPS Operating Reserve as of December 31, 2023, is a deficit of \$1.102 million, which is comprised of the following annual results:

- 2018 \$1.162 million
- 2019 \$1.083 million
- 2020 \$2.249 million
- 2021 (\$7.389) million
- 2022 \$3.207 million
- 2023 (\$1.414) million

## Tax-Supported Operations - June 30, 2024 Financial Results and Projections

- Favourable budget variance, >= 0%  
● Unfavourable budget variance, between 0% and (10)%  
● Unfavourable budget variance, > (10)%

		(in \$000's)				Year-to-Date (YTD)				Projected Year-End			
		Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%	Budget	Projected	Variance \$	%
<b>Community Services</b>													
Community Recreation And Culture	Revenue	31,707	33,580	1,873	●	5.9	68,953	73,583	4,630	●	6.7		
	Expense	74,726	75,346	(620)	●	(0.8)	157,712	163,877	(6,165)	●	(3.9)		
	Net Position	(43,019)	(41,766)	1,253	●	2.9	(88,759)	(90,294)	(1,535)	●	(1.7)		
Community Standards and Neighbourhoods	Revenue	3,384	2,823	(561)	●	(16.6)	6,877	6,054	(823)	●	(12.0)		
	Expense	30,157	29,223	934	●	3.1	60,319	59,869	450	●	0.7		
	Net Position	(26,773)	(26,400)	373	●	1.4	(53,442)	(53,815)	(373)	●	(0.7)		
Social Development	Revenue	21,742	22,103	361	●	1.7	72,461	81,065	8,604	●	11.9		
	Expense	51,570	50,641	929	●	1.8	132,390	140,404	(8,014)	●	(6.1)		
	Net Position	(29,828)	(28,538)	1,290	●	4.3	(59,929)	(59,339)	590	●	1.0		
<b>Community Services</b>													
	Revenue	56,833	58,506	1,673	●	2.9	148,291	160,702	12,411	●	8.4		
	Expense	156,453	155,210	1,243	●	0.8	350,421	364,150	(13,729)	●	(3.9)		
	Net Position	(99,620)	(96,704)	2,916	●	2.9	(202,130)	(203,448)	(1,318)	●	(0.7)		
<b>City Operations</b>													
Edmonton Transit	Revenue	73,237	70,274	(2,963)	●	(4.0)	151,734	142,766	(8,968)	●	(5.9)		
	Expense	221,040	233,316	(12,276)	●	(5.6)	444,889	466,449	(21,560)	●	(4.8)		
	Net Position	(147,803)	(163,042)	(15,239)	●	(10.3)	(293,155)	(323,683)	(30,528)	●	(10.4)		
Fleet and Facility Services	Revenue	3,923	4,895	972	●	24.8	7,845	8,892	1,047	●	13.3		
	Expense	35,318	38,334	(3,016)	●	(8.5)	72,155	79,689	(7,534)	●	(10.4)		
	Net Position	(31,395)	(33,439)	(2,044)	●	(6.5)	(64,310)	(70,797)	(6,487)	●	(10.1)		
Parks and Road Services	Revenue	26,148	20,664	(5,484)	●	(21.0)	56,812	46,601	(10,211)	●	(18.0)		
	Expense	105,171	102,205	2,966	●	2.8	209,097	211,639	(2,542)	●	(1.2)		
	Net Position	(79,023)	(81,541)	(2,518)	●	(3.2)	(152,285)	(165,038)	(12,753)	●	(8.4)		
Snow and Ice Control	Revenue	44	5	(39)	●	(88.6)	2,143	2,143	-	●	-		
	Expense	39,648	36,668	2,980	●	7.5	67,120	65,439	1,681	●	2.5		
	Net Position	(39,604)	(36,663)	2,941	●	7.4	(64,977)	(63,296)	1,681	●	2.6		
<b>City Operations</b>													
	Revenue	103,352	95,838	(7,514)	●	(7.3)	218,534	200,402	(18,132)	●	(8.3)		
	Expense	401,177	410,523	(9,346)	●	(2.3)	793,261	823,216	(29,955)	●	(3.8)		
	Net Position	(297,825)	(314,685)	(16,860)	●	(5.7)	(574,727)	(622,814)	(48,087)	●	(8.4)		

**Tax-Supported Operations - June 30, 2024 Financial Results and Projections**

- Favourable budget variance, >= 0%
- Unfavourable budget variance, between 0% and (10)%
- Unfavourable budget variance, > (10)%

(in \$000's)		Year-to-Date (YTD)				Projected Year-End			
		Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%
<b>Financial and Corporate Services</b>									
Assessment and Taxation	Revenue	-	-	-	●	-	-	-	●
	Expense	10,722	10,432	290	●	21,007	21,007	-	●
	Net Position	(10,722)	(10,432)	290	●	(21,007)	(21,007)	-	●
Corporate Procurement and Supply Services	Revenue	200	456	256	●	400	750	350	●
	Expense	7,040	6,785	255	●	13,751	14,101	(350)	●
	Net Position	(6,840)	(6,329)	511	●	(13,351)	(13,351)	-	●
Enterprise Commons	Revenue	-	-	-	●	-	-	-	●
	Expense	1,564	1,359	205	●	3,001	3,001	-	●
	Net Position	(1,564)	(1,359)	205	●	(3,001)	(3,001)	-	●
Financial Services	Revenue	411	500	89	●	722	722	-	●
	Expense	11,950	12,899	(949)	●	23,059	23,834	(775)	●
	Net Position	(11,539)	(12,399)	(860)	●	(22,337)	(23,112)	(775)	●
Open City and Technology	Revenue	276	231	(45)	●	553	553	-	●
	Expense	26,712	27,299	(587)	●	49,916	53,656	(3,740)	●
	Net Position	(26,436)	(27,068)	(632)	●	(49,363)	(53,103)	(3,740)	●
Real Estate	Revenue	3,175	2,789	(386)	●	5,907	4,999	(908)	●
	Expense	19,148	18,517	631	●	38,264	37,277	987	●
	Net Position	(15,973)	(15,728)	245	●	(32,357)	(32,278)	79	●
Service Innovation and Performance	Revenue	184	864	680	●	267	954	687	●
	Expense	16,023	14,453	1,570	●	30,498	29,826	672	●
	Net Position	(15,839)	(13,589)	2,250	●	(30,231)	(28,872)	1,359	●
<b>Financial and Corporate Services</b>	Revenue	4,246	4,840	594	●	7,849	7,978	129	●
	Expense	93,159	91,744	1,415	●	179,496	182,702	(3,206)	●
	Net Position	(88,913)	(86,904)	2,009	●	(171,647)	(174,724)	(3,077)	●

## Tax-Supported Operations - June 30, 2024 Financial Results and Projections

- Favourable budget variance, >= 0%  
● Unfavourable budget variance, between 0% and (10)%  
● Unfavourable budget variance, > (10)%

	(in \$000's)				Year-to-Date (YTD)				Projected Year-End			
	Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%	Budget	Projected	Variance \$	%
<b>Integrated Infrastructure Services</b>												
Building Great Neighbourhoods	-	-	-	●	-	-	-	●	-	-	-	●
Expense	1,367	2,058	(691)	●	(50.5)	2,918	2,918	-	●	-	-	●
Net Position	(1,367)	(2,058)	(691)	●	(50.5)	(2,918)	(2,918)	-	●	-	-	●
Infrastructure Delivery	218	110	(108)	●	(49.5)	387	387	-	●	-	-	●
Expense	7,153	6,600	553	●	7.7	5,510	5,681	(171)	●	(3.1)	(3.1)	●
Net Position	(6,935)	(6,490)	445	●	6.4	(5,123)	(5,294)	(171)	●	(3.3)	(3.3)	●
Infrastructure Planning and Design	493	466	(27)	●	(5.5)	3,402	3,402	-	●	-	-	●
Expense	9,027	9,395	(368)	●	(4.1)	15,761	15,761	-	●	-	-	●
Net Position	(8,534)	(8,929)	(395)	●	(4.6)	(12,359)	(12,359)	-	●	-	-	●
LRT Expansion and Renewal	228	179	(49)	●	(21.5)	455	455	-	●	-	-	●
Expense	860	738	122	●	14.2	1,365	1,365	-	●	-	-	●
Net Position	(632)	(559)	73	●	11.6	(910)	(910)	-	●	-	-	●
Blatchford Redevelopment Office	-	-	-	●	-	-	-	-	●	-	-	●
Expense	140	135	5	●	3.6	257	257	-	●	-	-	●
Net Position	(140)	(135)	5	●	3.6	(257)	(257)	-	●	-	-	●
<b>Integrated Infrastructure Services</b>	939	755	(184)	●	(19.6)	4,244	4,244	-	●	-	-	●
Expense	18,547	18,926	(379)	●	(2.0)	25,811	25,982	(171)	●	(0.7)	(0.7)	●
Net Position	(17,608)	(18,171)	(563)	●	(3.2)	(21,567)	(21,738)	(171)	●	(0.8)	(0.8)	●
<b>Urban Planning and Economy</b>												
Planning and Environment Services	19,608	19,987	379	●	1.9	37,543	24,823	(12,720)	●	(33.9)	(33.9)	●
Expense	38,955	36,612	2,343	●	6.0	79,947	65,377	14,570	●	18.2	18.2	●
Net Position	(19,347)	(16,625)	2,722	●	14.1	(42,404)	(40,554)	1,850	●	4.4	4.4	●
Development Services	33,431	42,420	8,989	●	26.9	80,150	81,150	1,000	●	1.2	1.2	●
Net transfer to/(from) P&D Reserve	(793)	8,001	(8,794)	●	1,109.0	370	760	(390)	●	105.4	105.4	●
Expense	39,089	38,893	196	●	0.5	89,224	89,814	(590)	●	(0.7)	(0.7)	●
Net Position	(4,865)	(4,474)	391	●	8.0	(9,444)	(9,424)	20	●	0.2	0.2	●
Economic Investment Services	4,747	4,468	(279)	●	(5.9)	16,443	13,868	(2,575)	●	(15.7)	(15.7)	●
Expense	11,326	9,655	1,671	●	14.8	33,506	26,009	7,497	●	22.4	22.4	●
Net Position	(6,579)	(5,187)	1,392	●	21.2	(17,063)	(12,141)	4,922	●	28.8	28.8	●
<b>Urban Planning and Economy</b>	57,786	66,875	9,089	●	15.7	134,136	119,841	(14,295)	●	(10.7)	(10.7)	●
Expense	88,577	93,161	(4,584)	●	(5.2)	203,047	181,960	21,087	●	10.4	10.4	●
Net Position	(30,791)	(26,286)	4,505	●	14.6	(68,911)	(62,119)	6,792	●	9.9	9.9	●



**Tax-Supported Operations - June 30, 2024 Financial Results and Projections**

- Favourable budget variance, >= 0%
- Unfavourable budget variance, between 0% and (10)%
- Unfavourable budget variance, > (10)%

	<b>(in \$000's)</b>				<b>Year-to-Date (YTD)</b>				<b>Projected Year-End</b>			
		<b>Budget</b>	<b>Actual</b>	<b>Variance \$</b>	<b>%</b>	<b>Budget</b>	<b>Projected</b>	<b>Variance \$</b>	<b>%</b>	<b>Budget</b>	<b>Projected</b>	<b>Variance \$</b>
<b>Office of the City Manager</b>												
City Manager	Revenue	-	-	-	●	-	3,998	3,998	-	●	-	-
	Expense	5,344	5,202	142	●	2.7	15,487	14,690	797	●	5.1	5.1
	Net Position	(5,344)	(5,202)	142	●	2.7	(11,489)	(10,692)	797	●	6.9	6.9
Chief Communications Office	Revenue	278	113	(165)	●	(59.4)	447	447	-	●	-	-
	Expense	5,378	3,961	1,417	●	26.3	10,543	10,118	425	●	4.0	4.0
	Net Position	(5,100)	(3,848)	1,252	●	24.5	(10,096)	(9,671)	425	●	4.2	4.2
Office of the City Clerk	Revenue	581	433	(148)	●	(25.5)	1,974	1,974	-	●	-	-
	Expense	9,067	8,219	848	●	9.4	19,302	19,302	-	●	-	-
	Net Position	(8,486)	(7,786)	700	●	8.2	(17,328)	(17,328)	-	●	-	-
Labour Relations and Total Compensation	Revenue	-	-	-	●	-	-	-	-	●	-	-
	Expense	4,495	5,128	(633)	●	(14.1)	8,808	8,808	-	●	-	-
	Net Position	(4,495)	(5,128)	(633)	●	(14.1)	(8,808)	(8,808)	-	●	-	-
Talent Management	Revenue	-	-	-	●	-	-	-	-	●	-	-
	Expense	6,584	6,508	76	●	1.2	12,882	12,882	-	●	-	-
	Net Position	(6,584)	(6,508)	76	●	1.2	(12,882)	(12,882)	-	●	-	-
Workforce Safety and Employee Health	Revenue	-	-	-	●	-	-	-	-	●	-	-
	Expense	4,962	4,462	500	●	10.1	9,680	9,155	525	●	5.4	5.4
	Net Position	(4,962)	(4,462)	500	●	10.1	(9,680)	(9,155)	525	●	5.4	5.4
Legal Services	Revenue	-	-	-	●	-	-	-	-	●	-	-
	Expense	7,614	7,405	209	●	2.7	14,687	14,687	-	●	-	-
	Net Position	(7,614)	(7,405)	209	●	2.7	(14,687)	(14,687)	-	●	-	-
<b>Office of the City Manager (excluding Fire Rescue Services)</b>	Revenue	859	546	(313)	●	(36.4)	6,419	6,419	-	●	-	-
	Expense	43,444	40,885	2,559	●	5.9	91,389	89,642	1,747	●	1.9	1.9
	Net Position	(42,585)	(40,339)	2,246	●	5.3	(84,970)	(83,223)	1,747	●	2.1	2.1
Fire Rescue Services	Revenue	759	2,782	2,023	●	266.5	1,517	4,516	2,999	●	197.7	197.7
	Expense	112,068	115,819	(3,751)	●	(3.3)	224,203	236,727	(12,524)	●	(5.6)	(5.6)
	Net Position	(111,309)	(113,037)	(1,728)	●	(1.6)	(222,686)	(232,211)	(9,525)	●	(4.3)	(4.3)
<b>Office of the City Manager</b>	Revenue	1,618	3,328	1,710	●	105.7	7,936	10,935	2,999	●	37.8	37.8
	Expense	155,512	156,704	(1,192)	●	(0.8)	315,592	326,369	(10,777)	●	(3.4)	(3.4)
	Net Position	(153,894)	(153,376)	518	●	0.3	(307,656)	(315,434)	(7,778)	●	(2.5)	(2.5)

**Tax-Supported Operations - June 30, 2024 Financial Results and Projections**

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	(in \$000's)	Year-to-Date (YTD)				Projected Year-End				
		Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%	
<b>Mayor and Councillor Offices</b>	Revenue	-	-	-	●	-	-	-	●	-
	Expense	3,704	3,343	361	●	7,276	7,276	-	●	-
	<b>Net Position</b>	<b>(3,704)</b>	<b>(3,343)</b>	<b>361</b>	●	<b>(7,276)</b>	<b>(7,276)</b>	<b>-</b>	●	<b>-</b>
<b>Office of the City Auditor</b>	Revenue	-	-	-	●	-	-	-	●	-
	Expense	1,573	1,304	269	●	3,070	2,642	428	●	13.9
	<b>Net Position</b>	<b>(1,573)</b>	<b>(1,304)</b>	<b>269</b>	●	<b>(3,070)</b>	<b>(2,642)</b>	<b>428</b>	●	<b>13.9</b>
<b>Boards and Authorities</b>	Revenue	4,330	3,920	(410)	●	88,877	88,427	(450)	●	(0.5)
	Expense	98,897	98,690	207	●	215,293	214,843	450	●	0.2
	<b>Net Position</b>	<b>(94,567)</b>	<b>(94,770)</b>	<b>(203)</b>	●	<b>(126,416)</b>	<b>(126,416)</b>	<b>-</b>	●	<b>-</b>
<b>Sub-Total</b>	Revenue	229,104	234,062	4,958	●	609,867	592,529	(17,338)	●	(2.8)
<b>Department Programs</b>	Expense	1,017,599	1,029,605	(12,006)	●	2,093,267	2,129,140	(35,873)	●	(1.7)
	<b>Net Position</b>	<b>(788,495)</b>	<b>(795,543)</b>	<b>(7,048)</b>	●	<b>(1,483,400)</b>	<b>(1,536,611)</b>	<b>(53,211)</b>	●	<b>(3.6)</b>

## Tax-Supported Operations - June 30, 2024 Financial Results and Projections

- Favourable budget variance, >= 0%  
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● Unfavourable budget variance, > (10)%

	(in \$000's)	Year-to-Date (YTD)				Projected Year-End					
		Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%		
<b>Corporate Programs</b>											
Capital Project Financing	Revenue	123,468	113,963	(9,505)	<span style="color: yellow;">●</span>	(7.7)	278,759	278,759	-	<span style="color: green;">●</span>	-
	Expense	195,083	185,076	10,007	<span style="color: green;">●</span>	5.1	546,633	546,633	-	<span style="color: green;">●</span>	-
	<b>Net Position</b>	<b>(71,615)</b>	<b>(71,113)</b>	<b>502</b>	<span style="color: green;">●</span>	<b>0.7</b>	<b>(267,874)</b>	<b>(267,874)</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>
Corporate Expenditures	Revenue	-	-	-	<span style="color: green;">●</span>	-	6,103	4,140	(1,963)	<span style="color: red;">●</span>	(32.2)
	Expense	21,536	22,166	(630)	<span style="color: yellow;">●</span>	(2.9)	154,902	141,439	13,463	<span style="color: green;">●</span>	8.7
	<b>Net Position</b>	<b>(21,536)</b>	<b>(22,166)</b>	<b>(630)</b>	<span style="color: yellow;">●</span>	<b>(2.9)</b>	<b>(148,799)</b>	<b>(137,299)</b>	<b>11,500</b>	<span style="color: green;">●</span>	<b>7.7</b>
Corporate Revenues	Revenue	234,731	237,793	3,062	<span style="color: green;">●</span>	1.3	499,463	502,379	2,916	<span style="color: green;">●</span>	0.6
	Expense	48	48	-	<span style="color: green;">●</span>	-	95	95	-	<span style="color: green;">●</span>	-
	<b>Net Position</b>	<b>234,683</b>	<b>237,745</b>	<b>3,062</b>	<span style="color: green;">●</span>	<b>1.3</b>	<b>499,368</b>	<b>502,284</b>	<b>2,916</b>	<span style="color: green;">●</span>	<b>0.6</b>
Taxation Expenditures	Revenue	-	-	-	<span style="color: green;">●</span>	-	5,510	5,510	-	<span style="color: green;">●</span>	-
	Expense	3,358	2,735	623	<span style="color: green;">●</span>	18.6	16,039	16,039	-	<span style="color: green;">●</span>	-
	<b>Net Position</b>	<b>(3,358)</b>	<b>(2,735)</b>	<b>623</b>	<span style="color: green;">●</span>	<b>18.6</b>	<b>(10,529)</b>	<b>(10,529)</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>
Taxation Revenues	Revenue	2,130,004	2,134,516	4,512	<span style="color: green;">●</span>	0.2	2,107,295	2,111,676	4,381	<span style="color: green;">●</span>	0.2
	Expense	-	-	-	<span style="color: green;">●</span>	-	-	-	-	<span style="color: green;">●</span>	-
	<b>Net Position</b>	<b>2,130,004</b>	<b>2,134,516</b>	<b>4,512</b>	<span style="color: green;">●</span>	<b>0.2</b>	<b>2,107,295</b>	<b>2,111,676</b>	<b>4,381</b>	<span style="color: green;">●</span>	<b>0.2</b>
Traffic Safety and Automated Enforcement	Revenue	10,058	12,056	1,998	<span style="color: green;">●</span>	19.9	20,838	22,838	2,000	<span style="color: green;">●</span>	9.6
	Net transfer to/(from) TSAE Reserve	10,058	12,056	(1,998)	<span style="color: green;">●</span>	19.9	20,838	22,838	(2,000)	<span style="color: green;">●</span>	9.6
	<b>Net Position</b>	<b>-</b>	<b>-</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>
Neighbourhood Renewal Program - Dedicated Tax-Levy Contribution	Revenue	-	-	-	<span style="color: green;">●</span>	-	-	-	-	<span style="color: green;">●</span>	-
	Expense	-	-	-	<span style="color: green;">●</span>	-	174,386	174,386	-	<span style="color: green;">●</span>	-
	<b>Net Position</b>	<b>-</b>	<b>-</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>	<b>(174,386)</b>	<b>(174,386)</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>
Valley Line LRT - Dedicated Tax-Levy Contribution	Revenue	-	-	-	<span style="color: green;">●</span>	-	-	-	-	<span style="color: green;">●</span>	-
	Expense	-	-	-	<span style="color: green;">●</span>	-	57,100	57,100	-	<span style="color: green;">●</span>	-
	<b>Net Position</b>	<b>-</b>	<b>-</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>	<b>(57,100)</b>	<b>(57,100)</b>	<b>-</b>	<span style="color: green;">●</span>	<b>-</b>
<b>Corporate Programs</b>											
Revenue	2,498,261	2,498,328	67	<span style="color: green;">●</span>	0.0	2,917,968	2,925,302	7,334	<span style="color: green;">●</span>	0.3	
Expense	230,083	222,081	8,002	<span style="color: green;">●</span>	3.5	969,993	958,530	11,463	<span style="color: green;">●</span>	1.2	
<b>Net Position</b>	<b>2,268,178</b>	<b>2,276,247</b>	<b>8,069</b>	<span style="color: green;">●</span>	<b>0.4</b>	<b>1,947,975</b>	<b>1,966,772</b>	<b>18,797</b>	<span style="color: green;">●</span>	<b>1.0</b>	

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(in \$000's)		Year-to-Date (YTD)				Projected Year-End					
		Budget	Actual	Variance \$	%	Budget	Projected	Variance \$	%		
<b>Total</b>	<b>Revenue</b>	2,727,365	2,732,390	5,025	●	0.2	3,527,835	3,517,831	(10,004)	●	(0.3)
<b>Tax-Supported Operations (excluding Police Services)</b>	<b>Expense</b>	1,247,682	1,251,686	(4,004)	●	(0.3)	3,063,260	3,087,670	(24,410)	●	(0.8)
	<b>Net Position</b>	1,479,683	1,480,704	1,021	●	0.1	464,575	430,161	(34,414)	●	(1.1)
<b>Police Services</b>	Revenue	28,806	26,507	(2,299)	●	(8.0)	95,030	94,513	(517)	●	(0.5)
	Expense	226,297	233,953	(7,656)	●	(3.4)	553,265	550,351	2,914	●	0.5
	Net Position	(197,491)	(207,446)	(9,955)	●	(5.0)	(458,235)	(455,838)	2,397	●	0.5
	Net transfer to/(from) EPS Reserve	-	-	-	●	-	-	1,102	(1,102)	●	-
	Net Position	(197,491)	(207,446)	(9,955)	●	(5.0)	(458,235)	(456,940)	1,295	●	0.3
<b>Total Tax-Supported Operations</b>	<b>Revenue</b>	2,756,171	2,758,897	2,726	●	0.1	3,622,865	3,612,344	(10,521)	●	(0.3)
	<b>Expense</b>	1,473,979	1,485,639	(11,660)	●	(0.8)	3,616,525	3,639,123	(22,598)	●	(0.6)
	<b>Net Position</b>	1,282,192	1,273,258	(8,934)	●		6,340	(26,779)	(33,119)	●	