

CAPITAL FINANCIAL UPDATE

June 30, 2024

Attachment 2
Significant Capital Project Update
As of June 30, 2024

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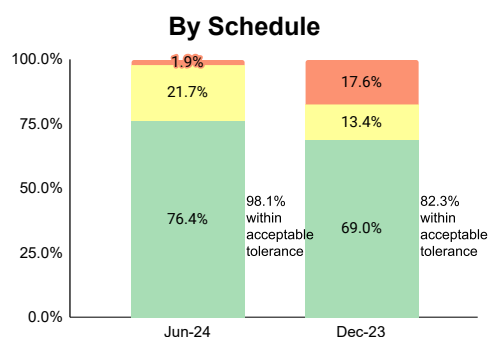
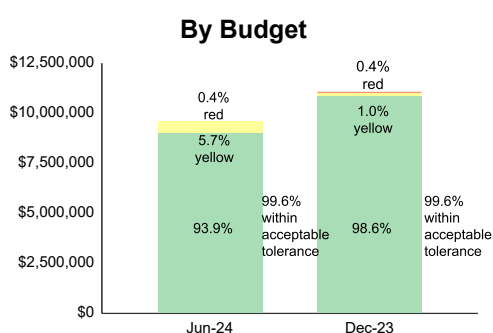
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Summary

Significant Capital Project Update

Budget and Schedule Variance Summary*

	<u>Jun-24</u>	<u>Dec-23</u>
Project Budget Variance		
Within or Under Budget (green)	77	86
Over Budget up to 20% (30% Develop) (yellow)	10	5
Over budget > 20% (30% Develop) (red)	1	2
	<u>88</u>	<u>93</u>
Project Schedule Variance		
On Time or Ahead of Schedule (green)	74	78
Delay up to 20% (30% Develop)(yellow)	8	6
Delay > 20% (30% Develop)(red)	6	9
	<u>88</u>	<u>93</u>



*Project status in the charts above are presented with green status on the bottom, yellow in the middle, and red at the top. The status charts are weighted by the profile's approved budget. Projects within the green or yellow status are considered to be within an acceptable tolerance.

The Budget and Schedule Variance Summary includes the cumulative budget and schedule status of individual projects below the \$20 million significant project threshold that are within composite profiles. Those specific projects are not individually identified in the % Over Budget and % Delay project lists as they are not considered significant capital projects based on the \$20 million threshold.

Budget

<u>Page #</u>	<u>Profile</u>	<u>% Over Budget</u>	
		<u>Jun-24</u>	<u>Dec-23</u>
3	22-40-9029 - Pleasantview Neighbourhood Reconstruction	7%	10%
6	21-11-9600 - EPS-Police Headquarters Rehabilitation	13%	13%
6	21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation	2%	0%
6	21-12-0340 - The Orange Hub Phase II Rehabilitation	15%	15%
7	23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	19%	0%
7	21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	9%	0%
11	21-50-9100 - 103A Avenue Pedway	12%	0%
14	19-16-5055 - Heritage Valley Land Development	59%	59%
14	19-18-1904 - Enterprise Systems Transformation Program	<20%	0%

Schedule

<u>Page #</u>	<u>Profile</u>	<u>% Delay</u>	
		<u>Jun-24</u>	<u>Dec-23</u>
5	15-21-5785 - Lewis Farms Community Recreation Centre and Library	9%	9%
5	21-10-9103 - Iron Works Building Rehabilitation	29%	29%
6	21-12-0340 - The Orange Hub Phase II Rehabilitation	18%	18%
7	21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	18%	0
7	21-20-9302 - Yellowhead Trail - Fort Road Widening	18%	0
11	16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	6%	6%
14	19-16-5055 - Heritage Valley Land Development	14%	14%
14	19-18-1904 - Enterprise Systems Transformation Program	>20%	>20%
15	13-66-1294 - Transit Smart Fare System (Smart Card)	58%	44%
	11-66-1673 - Valley Line LRT	NA	>20%

Integrated Infrastructure Services

For the period ending June 30, 2024

(\$000's)

Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Building Great Neighbourhoods												
22-40-9029 - Pleasantview Neighbourhood Reconstruction	49,603	49,603	53,017	51,220	52,963	Dec-24	Aug-24	Deliver	7%	0%	PY - 95% 2024 - 5%	Local Improvements Property Share - 3,289 Neighborhood Renewal Reserve - 49,729
Comments (including funding implications if any)	The completion of some roadways was deferred to 2024 to coordinate with third party utility work. The project has budget allocated to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping. The projected variance is related to roadway material quantities being greater than anticipated resulting in higher construction expenditures. If additional funding is required, a transfer of funding from the Transportation: Neighbourhoods - Renewal Composite Profile will occur to cover the increase.											
23-30-9321 - Warehouse Park	46,114	46,114	46,114	4,780	46,114	Dec-26	Dec-25	Deliver	0%	0%	PY - 7% 2024 - 31% 2025 - 57% 2026 - 2% 2027 - 3%	Debt CRL Downtown - 45,129 Pay-As-You-Go - 985
Comments (including funding implications if any)	The principal contractor has mobilized to the site and are currently engaged in exposing all utilities on-site and actively coordinating with EPCOR to finalize any necessary utility relocations to support the project's progress. Concurrently, the principal contractor will initiate site removals, shallow utility work, earthworks and the construction of the pavilion. Following these initial phases, landscaping of the park will commence to ensure that the site will tie in to the surrounding roadway work occurring in 2025.											
23-40-9030 - Balwin and Belvedere Revitalization	22,000	22,000	22,000	573	22,000	Dec-26	Dec-26	Deliver	0%	0%	PY - 2% 2024 - 18% 2025 - 58% 2026 - 22%	Tax-Supported Debt - 22,000
Comments (including funding implications if any)	Construction has begun in Robert Brett Park and Belvedere Park. Further details about the design and construction impacts have been shared with residents. Balwin Park and Zoie Gardiner Park are expected to begin construction in spring 2025. Design is underway for the transportation elements of this project.											
23-40-9031 - Baturyn Neighbourhood and Alley Reconstruction	45,381	45,381	45,381	16,030	45,381	Dec-26	Oct-25	Deliver	0%	0%	PY - 33% 2024 - 34% 2025 - 32% 2026 - 1%	Local Improvements Property Share - 4,406 Neighborhood Renewal Reserve - 40,352 Partnership Funding - 348 Pay-As-You-Go - 275
Comments (including funding implications if any)	Work on the 2024 (year 2 of 3) scope of work has begun. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9032 - McCauley Neighbourhood and Alley Reconstruction	62,928	62,928	62,928	15,543	62,928	Dec-26	Dec-25	Deliver	0%	0%	PY - 23% 2024 - 46% 2025 - 30% 2026 - 1%	Local Improvements Property Share - 2,502 Neighborhood Renewal Reserve - 58,595 Partnership Funding - 1,431 Pay-As-You-Go - 400
Comments (including funding implications if any)	Work on the 2024 (year 2 of 3) scope of work has begun. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9033 - Ottewell Neighbourhood Reconstruction	94,118	94,118	94,118	15,075	94,118	Dec-27	Dec-26	Deliver	0%	0%	PY - 15% 2024 - 37% 2025 - 25% 2026 - 23%	Local Improvements Property Share - 6,750 Neighborhood Renewal Reserve - 82,709 Partnership Funding - 4,309 Pay-As-You-Go - 350
Comments (including funding implications if any)	Work on the 2024 (year 2 of 4) scope of work has begun. The overall project is expected to be complete and in-service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9034 - 132 Avenue: 97 to 127 Street Reconstruction	45,932	45,932	45,932	9,595	45,932	Dec-26	Dec-26	Deliver	0%	0%	PY - 20% 2024 - 27% 2025 - 28% 2026 - 25%	Neighborhood Renewal Reserve - 42,032 Partnership Funding - 3,000 Pay-As-You-Go - 900
Comments (including funding implications if any)	Work on the 2024 (year 2 of 4) scope of work has begun. The overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											

Integrated Infrastructure Services

For the period ending June 30, 2024

(\$000's)

Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
23-40-9039 - Boyle Street Neighbourhood Reconstruction	34,997	34,997	34,997	1,567	34,997	Dec-26	Dec-25	Deliver	0%	0%	PY - 4% 2024 - 46% 2025 - 46% 2026 - 4%	Local Improvements Property Share - 2,732 Neighborhood Renewal Reserve - 32,135 Partnership Funding - 130
Comments (including funding implications if any)	Construction began in spring 2024 and the overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9040 - Garipey Neighbourhood and Alley Reconstruction	31,837	31,837	31,837	2,027	31,837	Dec-26	Dec-25	Deliver	0%	0%	PY - 5% 2024 - 34% 2025 - 51% 2026 - 10%	Local Improvements Property Share - 2,088 Neighborhood Renewal Reserve - 28,809 Partnership Funding - 250 Pay-As-You-Go - 691
Comments (including funding implications if any)	Construction began in spring 2024 and the overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9041 - Hairsine Neighbourhood and Alley Reconstruction	25,663	25,663	25,663	1,873	25,663	Dec-26	Dec-25	Deliver	0%	0%	PY - 6% 2024 - 47% 2025 - 43% 2026 - 4%	Local Improvements Property Share - 1,660 Neighborhood Renewal Reserve - 22,787 Partnership Funding - 1,216
Comments (including funding implications if any)	Construction began in spring 2024 and the overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9042 - Meyokumin Neighbourhood and Alley Reconstruction	35,749	35,749	35,749	2,609	35,749	Dec-26	Dec-26	Deliver	0%	0%	PY - 6% 2024 - 23% 2025 - 36% 2026 - 35%	Local Improvements Property Share - 2,297 Neighborhood Renewal Reserve - 32,937 Partnership Funding - 85 Pay-As-You-Go - 430
Comments (including funding implications if any)	Construction began in spring 2024 and the overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
23-40-9043 - 132 Avenue: Fort Road to 97 Street Reconstruction	52,917	52,917	52,917	1,701	52,917	Dec-28	Dec-27	Deliver	0%	0%	PY - 3% 2024 - 21% 2025 - 28% 2026 - 26% 2027 - 22%	Neighborhood Renewal Reserve - 49,558 Partnership Funding - 2,759 Pay-As-You-Go - 600
Comments (including funding implications if any)	Construction began in spring 2024 and the overall project is expected to be complete and in service by the end of 2027. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies including seasonal items such as landscaping.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-25-0000 - Transportation: Neighbourhoods - Renewal	108,225			15,438	108,225	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 95%		29%	PY - 10% 2024 - 31% 2025 - 30% 2026 - 29%	Local Improvements Prop. Share - 17,499 Neighborhood Renewal Reserve - 90,726
Comments (including funding implications if any)	This composite is to support concept planning and preliminary design work through to detailed design and construction work on the Neighbourhood Renewal Program. Budget is in alignment with forecast cash flows. Current work underway includes planning and design work for 2025 and 2026 Neighbourhood Renewal projects including Glenwood, Dunlunce, Overlanders, Homesteader, Hillview, Wíhkwéñtówin ᐃᐱᐱᐱᐱᐱᐱ (Oliver), Rosedale, Meyonohk, La Perle and Belmead. Delivery work includes miscellaneous collector pavement renewal and rehabilitation work.											
CM-27-0000 - Transportation: Neighbourhood Alley Renewal Program	26,672			3,903	26,672	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		12%	PY - 14% 2024 - 26% 2025 - 30% 2026 - 30%	Neighborhood Renewal Reserve - 26,672
Comments (including funding implications if any)	This composite supports concept planning and preliminary design work through to detailed design and construction work on the Alley Renewal Program. 2024 alley renewal projects in the planning & design phase including 124 Street BIA Alley Renewal, Glenwood East Alley Renewal and Lansdowne Alley Renewal.											
CM-32-0000 - Open Space: Parks - Renewal	35,818			8,553	35,818	Budget Status - % within acceptable tolerance: 89%		Schedule Status - % within acceptable tolerance: 67%		28%	PY - 23% 2024 - 25% 2025 - 26% 2026 - 26%	Local Government Fiscal Framework - 25,073 Munc Sustain. Initiative - MSI - 7,894 Pay-As-You-Go - 2,851
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Parks Renewal Program. Work in this program includes The Meadows irrigation and sports fields renewal project, and trail renewal at various locations.											

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Infrastructure Delivery												
15-21-5785 - Lewis Farms Community Recreation Centre and Library	311,397	310,637	310,637	73,267	310,637	Sep-27	Sep-28	Deliver	0%	9%	PY - 19% 2024 - 21% 2025 - 30% 2026 - 21% 2027 - 8% 2028 - 1%	Funds-in-Lieu Reserve - 1,386 Partnership Funding - 1,200 Pay-As-You-Go - 2,740 Tax-Supported Debt - 305,311
Comments (including funding implications if any)	The early works site preparation is complete and construction on the facility began August 31, 2023. The piles are nearly complete and foundation work has begun. The cranes have been erected and environmental monitoring by Enoch Cree Nation continues, ensuring items of cultural significance will be preserved if found. Work continues on validating design in response to City Council's approval to build to budget, which delayed the start date.											
15-21-5801 - Coronation Park Sports and Recreation Centre	112,260	153,095	153,095	112,261	153,095	Jun-26	Jun-26	Deliver	0%	0%	PY - 66% 2024 - 23% 2025 - 7% 2026 - 4%	Partnership Funding - 4,000 Pay-As-You-Go - 685 Tax-Supported Debt - 148,410
Comments (including funding implications if any)	Construction for the Coronation Park Sports and Recreation Centre remains on time, with construction scheduled for completion in Q2 2026. Within the interior, structural concrete work for the social stairs and other areas is advancing. Rooms beneath the infield slab are fully framed and drywalled, with painting and tiling ongoing in the main change rooms and washrooms. Mechanical and electrical installations are progressing, with significant equipment ready for start-up. On the exterior, work on the link to the Peter Hemingway Fitness and Leisure Centre is advancing with handrails, lighting and glazing being installed. Cladding, including liner panels and stainless steel, rose gold-like finishing, is nearing completion. This progress paves the way for civil and landscaping work to begin in the spring/summer. Site work planning for summer 2024 is starting now that the arena demolition is complete. In the 2015-2018 capital budget cycle, Council approved the Coronation Park Sports and Recreation Centre up to Checkpoint 2. In 2020, Administration presented two scenarios and was directed to proceed up to checkpoint 4 of the PDDM under the "Scenario 2 - Build to Program", which includes a cycling track with spectator seats, two gymnasiums, indoor running track, an urban court and fitness center.											
18-66-6503 - 50 Street CPR Grade Separation	86,600	181,279	181,279	99,713	181,279	Dec-27	Dec-26	Deliver	0%	0%	PY - 51% 2024 - 21% 2025 - 18% 2026 - 8% 2027 - 2%	Canada Community-Building Fund - 35,313 Federal Grant - 70,600 Partnership Funding - 2,750 Pay-As-You-Go - 18,159 Provincial Grant - 28,300 Tax-Supported Debt - 26,157
Comments (including funding implications if any)	The construction of mechanically stabilized earth retaining walls for the Northbound overpass structure is completed. Work on the Northbound overpass is 90% completed and the overpass is expected to open in late summer, 2024. The stormwater storage tank is in progress and construction work will continue throughout the summer 2024. All utility relocations have been completed except for a few minor connections to be done in 2024 and 2025. The original budget was approved early in project development to take advantage time-sensitive grant funding. The project was then approved at checkpoint 4 (detailed design), which is the primary reason for the change in the adjusted original budget. This incorporated additional scope and recosting that was identified in the more comprehensive design and understanding of all the elements required for the project.											
19-22-9006 - Terwillegar Drive Expressway Upgrades - Alternate Staging	102,700	286,220	286,220	109,794	286,220	Dec-27	Dec-27	Deliver	0%	0%	PY - 34% 2024 - 27% 2025 - 22% 2026 - 14% 2027 - 3%	Munc Sustain. Initiative - MSI - 1,437 Pay-As-You-Go - 2,262 Provincial Grant - 116,500 Tax-Supported Debt - 166,021
Comments (including funding implications if any)	Construction of Terwillegar Drive continues throughout the corridor in 2024. Pre-grading of the bridge fills for the Anthony Henday Drive interchange will proceed in late summer of 2024, with main construction beginning in 2025. The Whitemud Drive interchange area will be completed in 2026. In July 2020, the Province of Alberta announced additional funding allowing for the completion of additional stages of the project, which is included in the adjusted original budget.											
20-20-2024 - Edmonton-Strathcona County Pedestrian Bridge	38,580	38,580	38,914	23,580	38,580	Dec-25	Nov-24	Deliver	0%	0%	PY - 46% 2024 - 47% 2025 - 7%	Partnership Funding - 28,970 Pay-As-You-Go - 9,944
Comments (including funding implications if any)	The Edmonton-Strathcona Pedestrian Bridge is expected to be in service in the fall of 2024, with full completion of landscaping and deficiencies in 2025. Current year work includes girder erection, bridge deck placement, handrail, lighting, and amenity pads.											
21-10-9103 - Iron Works Building Rehabilitation	21,308	26,388	26,388	10,829	26,388	Apr-24	Dec-24	Deliver	0%	29%	PY - 36% 2024 - 64%	Canada Cultural Spaces Fund Grant - 308 Debt CRL Quarters - 21,000 Tax-Supported Debt - 5,080
Comments (including funding implications if any)	Phase 1 of the Iron Works Building Rehabilitation is 95% complete. Phase 2 construction is 33% complete. Work to date includes completing historical conservation work on the West and South facade (elevation), the North Annex washrooms, the foundry interior space, and the clerestory walls and windows. The project will finish with a historically authentic modernized building envelope. Increased scope, which includes tenant improvements, increased abatement, and remediation work due to unforeseen site conditions, has delayed the completion.											
21-10-9105 - Fire Station #8 Relocation - Blatchford	23,657	28,801	28,801	3,354	28,801	Dec-25	Dec-25	Deliver	0%	0%	PY - 7% 2024 - 46% 2025 - 44% 2026 - 3%	Tax-Supported Debt - 28,801
Comments (including funding implications if any)	Design has been completed and the contracting team has mobilized on site. The project team is working to have construction completed by the end of Q4 2025.											

Integrated Infrastructure Services

For the period ending June 30, 2024

(\$000's)

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21-11-9600 - EPS-Police Headquarters Rehabilitation	23,550	25,448	28,733	17,327	28,733	Dec-25	Dec-25	Deliver	13%	0%	PY - 51% 2024 - 33% 2025 - 16%	Local Government Fiscal Framework - 4,874 Munc Sustain. Initiative - MSI - 13,203 Pay-As-You-Go - 9,918 PAYG Capital Reserve - Police - 738
Comments (including funding implications if any)	Rehabilitation of the Police Station Downtown Division Facility has been broken into 3 phases and the status of each phase is detailed below: Phase 1 Advanced Work - consisting of replacement of the air handling units and fanwall. Phase 1 is now complete. Phase 2 Facility Rehabilitation - highlights for this month consist of air balancing, finishing and deficiency work in the basement level 1 Locker room. The level 4 locker room is also under construction. Demolition, framing and floor leveling, block wall repair and electrical/mechanical rough-ins are underway. This phase of work is on track to be in-service by Q4 2024 and is currently at 93% completion. Phase 3 Programmable Logic Controller (PLC) - is currently being redesigned and phased. The redesign is 50% complete. This phase of work is on track to be in-service by Q4 2025. Expanded requirements for Phase 3 PLC, the repairs of the basement level 1 slab, and the replacement of the east vehicle ramp into the parkade has increased the costs required to complete this project. The west ramp will be addressed in a future project.											
21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation	42,690	48,334	49,254	17,424	49,254	Jun-26	Jun-26	Deliver	2%	0%	PY - 28% 2024 - 35% 2025 - 34% 2026 - 3%	Canada Community-Building Fund - 6,412 Local Government Fiscal Framework - 18,968 Munc Sustain. Initiative - MSI - 13,744 Pay-As-You-Go - 3,879 Tax-Supported Debt - 6,250
Comments (including funding implications if any)	Construction for Peter Hemingway Rehabilitation Project is split into two phases and will be completed over two budget cycles. Both Phase 1 and Phase 2 are in construction and have reached 88% and 26% completion, respectively. The variance arises from a request for the design and construction of a cold plunge pool, which is an addition to the scope of work. Funding will be transferred from Community Services at a future date. The project continues progressing per the project schedule and is on target for completion by the end of Q2 2026.											
21-12-0320 - Edmonton Convention Centre Rehabilitation	48,515	48,515	48,515	39,098	45,675	Jun-26	Nov-24	Deliver	0%	0%	PY - 77% 2024 - 22% 2025 - 1%	Local Government Fiscal Framework - 11,662 Munc Sustain. Initiative - MSI - 28,463 Pay-As-You-Go - 8,390
Comments (including funding implications if any)	Construction for Phase 1A (critical exterior and civil work) of the Edmonton Convention Centre (ECC) Rehabilitation reached construction completion on September 15, 2023. Construction for Phase 1B has reached 90% completion and is anticipated to be in service in Q4 2024. Phase 1B work includes architectural (canopy, Welcome Centre, glazing, landscaping, ceiling and stair finishes), mechanical (domestic water and area drains) and electrical (hall lighting, stair lighting and additional extension power). Construction for Phase 2 has reached 90% completion and is anticipated to be in service in Q4 2024. Phase 2 includes architectural (soffits, remainder of glazing, partitions, acoustics and doors) and the primary scope for all mechanical, electrical and elevator controls rehabilitation and replacement. The project is currently ahead of schedule, due to effective planning and streamlined coordination. Through value engineering sessions and analysis of project scope, the project is now trending to complete under budget.											
21-12-0340 - The Orange Hub Phase II Rehabilitation	21,152	21,039	24,266	24,063	24,266	Jun-23	Feb-24	Deliver	15%	18%	PY - 90% 2024 - 10%	Munc Sustain. Initiative - MSI - 20,820 Pay-As-You-Go - 3,446
Comments (including funding implications if any)	Construction for The Orange Hub Phase 2 Rehabilitation project is complete. Critical equipment delays caused a delay in obtaining the occupancy permit. Increases in labour and market pricing, compared to costs at the time of tender, have increased the project costs. The increased costs are also related to additional mechanical and electrical systems required to integrate and coordinate with corresponding EPCOR work and infrastructure.											
21-12-0350 - Edmonton EXPO Centre Rehabilitation	98,610	103,610	103,650	78,346	103,650	Dec-25	Jan-25	Deliver	0%	0%	PY - 69% 2024 - 27% 2025 - 4%	Federal Gas Tax Fund - 18,000 Local Government Fiscal Framework - 24,015 Munc Sustain. Initiative - MSI - 44,128 Pay-As-You-Go - 7,477 Tax-Supported Debt - 10,030
Comments (including funding implications if any)	Construction for Phase 1 of the EXPO Centre Rehabilitation, which includes Hall D slab, bleachers, mechanical room, roof; Hall A/B/C abatement, structural reinforcement, mechanical system replacement, boiler plant; electrical distribution, roof solar, continues to progress on time. Work is mostly complete with some lingering supply chain issues. Construction for Phase 2 of the EXPO Centre Rehabilitation, which includes roofing, envelope, Entrance 6 redevelopment, skylight, Sales Ring, is ongoing. The project is on schedule and is anticipated to be in service in Q1 2025.											
21-32-9101 - William Hawrelak Park Rehabilitation	134,591	134,591	134,591	55,502	134,591	Dec-25	Dec-25	Deliver	0%	0%	PY - 36% 2024 - 43% 2025 - 20% 2026 - 1%	Munc Sustain. Initiative - MSI - 6,696 Pay-As-You-Go - 995 Tax-Supported Debt - 126,900
Comments (including funding implications if any)	Construction for the William Hawrelak Park Rehabilitation Project has reached approximately 47% completion. The project is on time and is on target to be complete by Q4 2025. Work completed this quarter includes commencement of the concrete lakefront seating. The shared use path grading and paving are ongoing as well as work on the Main Pavilion, Service Yard, and Amphitheater facilities. Earthworks and road stabilization are in progress. The Main Pavilion Plaza backfill is done, with the slab pour expected by the end of July. Roof cladding for the Service Yard Building is starting. Amphitheater ramp foundation work is complete. Sodding is done in parking lot islands and north of the ring road, and the Boathouse slab has been poured.											
23-10-9317 - Kennedale Snow Storage Site Upgrades	27,074	27,074	27,074	1,760	20,917	Dec-24	Dec-24	Deliver	0%	0%	PY - 4% 2024 - 81% 2025 - 10% 2026 - 5%	Local Government Fiscal Framework - 23,911 Pay-As-You-Go - 3,163
Comments (including funding implications if any)	Project was tendered early in 2024 and construction began in spring 2024. The project involves design improvements to the Kennedale Snow Storage Site. Improvements will expand capacity and add communications infrastructure. Construction tender for this project was lower than initially estimated resulting in a favourable projection.											

Integrated Infrastructure Services

For the period ending June 30, 2024

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
23-10-9318 - Holyrood Supportive Housing	28,464	28,464	28,464	11,078	28,464	Dec-24	Dec-24	Deliver	0%	0%	PY - 22% 2024 - 74% 2025 - 4%	Financial Stabilization Reserv. - 9,360 Other Grants - Provincial - 3,994 Pay-As-You-Go - 2,577 Rapid Housing Initiative (Federal) - 12,533
Comments (including funding implications if any)	Construction of the Holyrood Supportive Housing facility has reached 44% completion. Construction highlights include completion of the building structure, window installation, roofing system, and steel studs (interior and exterior). The mechanical and electrical rough-ins are ongoing. The project is on time and is anticipated to be complete in Q4 2024.											
23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	36,000	43,000	51,000	939	51,000	Dec-26	Dec-26	Deliver	19%	0%	PY - 1% 2024 - 2% 2025 - 43% 2026 - 49% 2027 - 5%	Federal - Active Transportation Fund - 8,700 Local Government Fiscal Framework - 20,959 Partnership Funding - 7,000 Pay-As-You-Go - 14,341
Comments (including funding implications if any)	The project should commence construction in the spring of 2025 for a fall 2026 completion. Utility relocations may begin in late 2024. Completion of the preliminary design validation has shown higher construction cost estimates due to an increase in construction unit rates.											
24-10-9412 - Canora Supportive Housing	27,700	27,700	27,700	1	27,700	Apr-26	Apr-26	Develop	0%	0%	2024 - 49% 2025 - 49% 2026 - 2%	Affordable Housing Partnership Program-Prov - 4,249 Financial Stabilization Reserv. - 12,573 Pay-As-You-Go - 10,878
Comments (including funding implications if any)	Design is currently underway, with construction anticipated to begin in fall 2024.											
24-24-9422 - Dawson Bridge Rehabilitation	21,260	21,260	21,260	1,401	21,260	Dec-25	Dec-25	Deliver	0%	0%	PY - 6% 2024 - 4% 2025 - 89% 2026 - 1%	Local Government Fiscal Framework - 18,636 Munc Sustain. Initiative - MSI - 1,258 Pay-As-You-Go - 1,366
Comments (including funding implications if any)	The construction contract is expected to be tendered in late summer 2024, with construction beginning in spring 2025 for a fall 2025 completion.											
Infrastructure Delivery: Yellowhead Trail												
21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	177,634	200,234	218,234	184,906	218,234	Dec-23	Oct-24	Deliver	9%	18%	PY - 79% 2024 - 21%	Federal Bldg Canada Fund - 50,900 Provincial BCF - matching - 36,815 Tax-Supported Debt - 130,519
Comments (including funding implications if any)	Construction of the 156 Street to St. Albert Trail project continues with the installation of roadside barrier, overhead signs, street lighting, landscaping and final paving. The majority of construction activities on the main corridor and the supporting road network at 149 Street and 142 Street is completed. The remaining work, which includes construction of the westbound service road between St Albert Trail and 149 Street is expected to be completed by fall of 2024. Project information will continue to be shared primarily through bulletins and the project website. Higher than estimated costs are related to land acquisitions, increased efforts in recovery from a major sub-contractor's insolvency, and unforeseen sub surface conditions requiring remediation of hazardous material, redesign of underground infrastructure, and change in construction methodology. This has also contributed to the delay in construction completion.											
21-20-9302 - Yellowhead Trail - Fort Road Widening	117,398	141,126	141,126	121,093	141,126	Dec-23	Oct-24	Deliver	0%	18%	PY - 84% 2024 - 16%	Federal Bldg Canada Fund - 42,077 Provincial BCF - matching - 29,693 Tax-Supported Debt - 69,357
Comments (including funding implications if any)	Construction of the Fort Road Widening project is anticipated to be completed by fall of 2024. Work completed to date includes underground utility work, construction of the new 125 Avenue industrial collector from Fort Road to Yellowhead Trail at 61 Street, intersection improvements at Fort Road and Yellowhead Trail, and the lengthening of the CN rail bridge over Fort Road. The lengthened CN Rail bridge was put into service in July 2023 and Fort Road reopened at a reduced capacity in late October 2023. Construction continues on mechanically stabilized earth retaining wall around the CN Rail bridge, shared use paths, landscaping and completion of road construction at Yellowhead Trail. Project information will continue to be shared primarily through newsletters, bulletins and the project website. An increase in project scope of work, including but not limited to the new EPCOR Water utility and roadway improvements, required an increase in the original budget. This increase in scope also contributed to the delay in construction completion.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-99-0060 - Yellowhead Trail Freeway Conversion: Project Development	188,813			109,330	188,813	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		20%	PY - 56% 2024 - 9% 2025 - 20% 2026 - 13% 2027 - 2%	Developer Financing - 558 Federal Bldg Canada Fund - 13,807 Pay-As-You-Go - 7,026 Provincial BCF - matching - 15,550 Tax-Supported Debt - 151,872
CM-99-9600 - Yellowhead Trail Freeway Conversion: Project Delivery	377,666			44,842	377,666	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	PY - 9% 2024 - 16% 2025 - 27% 2026 - 27% 2027 - 21%	Federal Bldg Canada Fund - 122,386 Provincial BCF - matching - 149,158 Tax-Supported Debt - 106,122
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Yellowhead Trail Freeway Conversion Program. Budget is in alignment with forecast cash flows.											

Integrated Infrastructure Services

For the period ending June 30, 2024

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Infrastructure Planning & Design												
19-10-1013 - Ambleside Integrated Site - Phase 1	81,785	81,785	81,785	2,484	81,785	Sep-26	Sep-26	Develop	0%	0%	PY - 1% 2024 - 18% 2025 - 46% 2026 - 31% 2027 - 4%	Pay-As-You-Go - 1,500 Tax-Supported Debt - 80,285
Comments (including funding implications if any)	Design development is complete with the project advancing into detailed design. Construction is estimated to start in Q3 2024 and anticipated to be complete in Q3 2026.											
20-20-2022 - New Transit Bus Garage	367,000	367,000	367,000	36,861	367,000	Dec-28	Dec-28	Develop	0%	0%	PY - 1% 2024 - 11% 2025 - 12% 2026 - 23% 2027 - 26% 2028 - 27%	Tax-Supported Debt - 367,000
Comments (including funding implications if any)	Consultant procurement and program validation has been completed. The project has advanced into schematic design, which is intended to be completed in early Q3 2024. The procurement of the construction manager will also be completed in Q3 2024. Indigenous consultation is ongoing and administration is currently working with other levels of government to finalize grant funding for this project.											
23-24-0300 - High Level Bridge Rehabilitation	200,000	200,000	200,000	3,559	200,000	Dec-28	Dec-28	Develop	0%	0%	PY - 1% 2024 - 3% 2025 - 10% 2026 - 35% 2027 - 51%	Tax-Supported Debt - 200,000
Comments (including funding implications if any)	The rehabilitation concept design of the bridge superstructure and substructure is completed. Preliminary design is ongoing.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding	
CM-10-0001 - Climate Resilient City Facility Upgrades	43,830			0	43,830	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%	0%	2024 - 5% 2025 - 49% 2026 - 46%	Tax-Supported Debt - 43,830	
Comments (including funding implications if any)	This profile provides funding to complete deep energy retrofits in order to enable emissions neutrality in City-owned buildings. Funding may also be used to support specific adaptation renewal work. Planning and project setup is progressing for the program of work contained in the profile.											
CM-10-1010 - Facility: Planning and Design - Growth	23,680			3,339	23,680	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 70%	38%	PY - 12% 2024 - 67% 2025 - 19% 2026 - 2%	Federal Bldg Canada Fund - 500 Munc Sustain. Initiative - MSI - 3,036 Pay-As-You-Go - 20,144	
Comments (including funding implications if any)	This profile supports the planning and design of various facility growth projects that advance through the Project Development and Delivery Model process. Planning and project setup is progressing for the program of work contained in the profile. The bulk of the projects within this profile will be transferred into standalone profiles as projects progress. For example, Kennedale Snow Storage Site has passed Checkpoint 3 and has been converted to a standalone profile.											
CM-12-0000 - Facility: Service Delivery - Renewal	39,182			9,069	39,182	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 83%	30%	PY - 19% 2024 - 30% 2025 - 40% 2026 - 11%	Heritage Resources Reserve - 200 Local Government Fiscal Framework - 30,003 Munc Sustain. Initiative - MSI - 6,882 Pay-As-You-Go - 1,997 Other Grants - Federal - 100	
Comments (including funding implications if any)	Planning and design is progressing for the program of work contained in the profile. It is anticipated that funding will be transferred into standalone projects in 2024 for the Fort Edmonton Park Renewal and Commonwealth Stadium Renewal.											
CM-12-0300 - Valley Zoo Animal Enclosure Renewal and Enhancement	35,917			489	35,917	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%	0%	PY - 1% 2024 - 8% 2025 - 32% 2026 - 56% 2027 - 3%	Pay-As-You-Go - 10,917 Tax-Supported Debt - 25,000	
Comments (including funding implications if any)	The consultant team has completed an audit of the existing enclosure and exhibit infrastructure at the Edmonton Valley Zoo. The team has worked with the zoo team to identify improvement strategies and costing is underway. Prioritization of scope to budget is the next step. Fast-tracked scopes are underway and construction is expected in 2024.											

Integrated Infrastructure Services

For the period ending June 30, 2024

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Capital Profile - Composite	Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-13-0000 - Facility: Service Support - Renewal	39,897	1,647	39,897	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	PY - 3% 2024 - 6% 2025 - 22% 2026 - 59% 2027 - 10%	Local Government Fiscal Framework - 30,913 Pay-As-You-Go - 8,984
Comments (including funding implications if any)	This profile provides funding for the rehabilitation work associated with service support facilities within the city, such as fleet garages, armouries, office buildings and other support administrative and park facilities. The scope of work will include replacement of major components within the mechanical, electrical, architectural and structural systems, and will address structural deficiencies and roofing systems. The renewals of Westwood Central Services, Prince of Wales Armory and the Northeast Traffic Field Operations Building have planning underway and will transition to standalone profiles by Q4 2024.							
CM-19-0000 - Facilities - Minor Renewal Program	35,338	903	35,338	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	PY - 1% 2024 - 13% 2025 - 42% 2026 - 44%	Local Government Fiscal Framework - 20,475 Pay-As-You-Go - 14,863
Comments (including funding implications if any)	This profile is supplemental to all other facility renewal profiles and supports addressing emergent issues to ensure assets are operational through the current budget cycle until more significant planned activities, such as rehabilitation or replacement, can be planned for in the next budget cycle. Various projects have been initiated with most in the concept phase. Current significant projects include addressing emergent issues at the Southeast Police Station, Animal Care and Control Centre, and the Aviation Museum.							
CM-20-0330 - Active Transportation Implementation Acceleration - Approach 3	100,000	1,601	100,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	PY - 1% 2024 - 23% 2025 - 40% 2026 - 26% 2027 - 10%	Tax-Supported Debt - 100,000
Comments (including funding implications if any)	This profile enables planning, design, and construction of active transportation infrastructure, supporting the outcomes of the Bike Plan and Bike Plan implementation. In 2024, approximately 17 kilometres of the network is anticipated to be completed. Planning and design are underway for future years. Project information, including routes planned for 2024, 2025 and 2026, will continue to be shared primarily through newsletters, bulletins and the project website.							
CM-22-0000 - Transportation: Goods Movement - Arterial Renewal	25,745	5,888	25,745	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	PY - 22% 2024 - 12% 2025 - 32% 2026 - 34%	Local Government Fiscal Framework - 19,460 Munc Sustain. Initiative - MSI - 5,304 Pay-As-You-Go - 981
Comments (including funding implications if any)	This profile supports the planning, design and delivery of arterial renewal projects. The projects are in various stages of progress. Major 2024 work includes downtown paving, completion of rehabilitations started in 2023, and design for 170 Street and 41 Avenue reconstruction.							
CM-24-0000 - Transportation: Bridges & Auxiliary Structures - Renewal	168,867	9,289	168,867	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 83%	17%	PY - 3% 2024 - 6% 2025 - 41% 2026 - 50%	Canada Community-Building Fund - 41,604 Local Government Fiscal Framework - 82,524 Munc Sustain. Initiative - MSI - 5,625 Pay-As-You-Go - 39,114
Comments (including funding implications if any)	This profile supports the planning, design and delivery of bridge renewal projects such as 98 Avenue over Scona Road Bridge Rehabilitation, Scona Road Bridge over Connors Road Bridge Rehabilitation, MacKinnon Ravine Pedestrian Bridge, Millcreek Ravine Pedestrian Bridge, and many others. The projects are in various stages of progress.							
CM-29-0000 - Transportation - Minor Renewal Program	20,993	4,414	20,993	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	PY - 20% 2024 - 37% 2025 - 27% 2026 - 16%	Neighborhood Renewal Reserve - 18,000 Pay-As-You-Go - 2,993
Comments (including funding implications if any)	This profile is supplemental to all other transportation renewal profiles and supports incidental occurrences to ensure the asset is operational through the current budget cycle until more significant planned activities, such as rehabilitation or replacement, can be planned for in the next budget cycle.							
CM-34-0000 - Open Space: Landslide and Erosion Management Program	27,361	7,784	27,361	Budget Status - % within acceptable tolerance: 80%	Schedule Status - % within acceptable tolerance: 80%	34%	PY - 19% 2024 - 24% 2025 - 35% 2026 - 15% 2027 - 7%	Developer Financing - 6,053 Local Government Fiscal Framework - 14,528 Pay-As-You-Go - 6,780
Comments (including funding implications if any)	Repair projects are prioritized to manage geotechnical risks to City lands and infrastructure. In 2024, repairs were completed to stabilize shallow landslides along Whitemud Drive near 86 St and below Grierson Hill Rd near 95A Street in Louise McKinney Park. Erosion repairs were also completed for Mill Creek Bridges B274, B276, and B208. Varied engineering assessments are underway for new project sites. Detailed design was carried out for the Snow Valley Ski Hill Instability Repair and the Mill Creek Thorogood Area erosion protection measures, to be constructed in 2024. In addition, work was completed on the Whitemud and Blackmud Creek Erosion Assessment Update as well as the Mill Creek Erosion and Debris Management Studies.							

Integrated Infrastructure Services

For the period ending June 30, 2024

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Capital Profile - Composite	Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-35-0000 - Open Space: Soft Landscaping: Renewal	25,330	5,534	25,330	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	PY - 18% 2024 - 27% 2025 - 27% 2026 - 27% 2027 - 1%	Local Government Fiscal Framework - 17,156 Pay-As-You-Go - 7,974 Other Grants - Provincial - 200
Comments (including funding implications if any)	This profile continues to fund the renewal of the urban and neighbourhood forest canopy and tree grates within the city. The work will be spread evenly across the City and through the capital budget cycle.							
CM-81-2045 - Waste Services IIS Infrastructure Delivery	25,664	5,475	25,664	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 0%	7%	PY - 19% 2024 - 16% 2025 - 24% 2026 - 41%	Self-Liquidating Debentures - 27,034 Waste Mgt Retained Earnings - (1,370)
Comments (including funding implications if any)	This profile provides a level of funding for Waste Services capital projects that are intended to be delivered by Integrated Infrastructure Services. It includes a placeholder budget for the Wastewater Discharge Expansion Project, which will become a standalone profile at Checkpoint 3. Due to extended lead time in delivery of major equipment there has been schedule delays in the heat exchanger installation at the High Solids Anaerobis Digestion Facility.							
CM-99-9000 - Infrastructure Delivery - Growth	146,376	3,957	146,376	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 67%	0%	PY - 2% 2024 - 18% 2025 - 39% 2026 - 36% 2027 - 4% 2028 - 1%	Federal - Active Transportation Fund - 50 Federal Bldg Canada Fund - 500 Land Fund Retained Earnings - 19,250 Local Government Fiscal Framework - 38,914 Munc Sustain. Initiative - MSI - 607 Partnership Funding - 2,000 Pay-As-You-Go - 78,505 Tax-Supported Debt - 6,550
Comments (including funding implications if any)	This profile supports the delivery of a variety of growth projects, enabling delivery to advance once PDDM Checkpoint 3 has been reached. Two of the most notable projects under this profile in 2024 include Missing Sidewalks and Permanent Public Washrooms.							

Integrated Infrastructure Services
For the period ending June 30, 2024
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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
LRT Expansion & Renewal												
16-66-7013 - Metro Line LRT (NAIT - Blatchford) Extension	350,500	290,270	291,116	213,741	291,116	Dec-25	Jan-24	Deliver	0%	0%	PY - 72% 2024 - 5% 2025 - 4% 2026 - 5% 2027 - 3% 2028 - 11%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 103,200 Federal - Public Transit Infrastructure Fund - 10,868 Munc Sustain. Initiative - MSI - 5,619 Other Grants - Provincial - 5,743 Pay-As-You-Go - 1,651 Provincial ICIP - matching - 103,200 Tax-Supported Debt - 60,835
Comments (including funding implications if any)	The new NAIT/Blatchford Market station opened for passenger service on January 20, 2024. Demolition of the former NAIT LRT station was completed in June 2024. Throughout 2024 crews will be adding landscaping and architectural elements to the area of the former station. Public art will be added in 2025. Coordination with Blatchford projects and adjacent stakeholders is ongoing. The Metro project will be procuring 6 light-rail vehicles (LRVs) through the Capital Line South LRT LRV procurement. The LRVs are anticipated to be received in Q4 2028.											
16-66-7017 - Valley Line LRT: Downtown to Lewis Farms	2,610,082	2,607,658	2,607,658	624,023	2,607,658	Dec-27	Dec-27	Deliver	0%	0%	PY - 21% 2024 - 17% 2025 - 22% 2026 - 21% 2027 - 17% 2028 - 2%	Developer Financing - 159 Federal - Investing in Canada Infrastructure Prgm (ICIP) - 948,560 Federal - Public Transit Infrastructure Fund - 13,801 Munc Sustain. Initiative - MSI - 7,012 Other Grants - Provincial - 6,901 Pay-As-You-Go - 2,186 Provincial ICIP - matching - 1,007,760 Tax-Supported Debt - 621,280
Comments (including funding implications if any)	Marigold Infrastructure Partners (MIP) continues construction along the alignment. Work is well underway at Lewis Farms (with storage building construction), Gerry Wright Operations and Maintenance Facility (with building expansion), 87 Avenue elevated guideway girder installation, and various roadway and drainage work fronts along the majority of the alignment. MIP has achieved 20.8% progress to the end of June 2024 as measured by the Independent Certifier. Hyundai Rotem Company (HRC) is supplying 46 low-floor light-rail vehicles (LRVs). HRC reached the first final design payment milestone by completing the majority of final design of the LRVs in May 2024 and is currently completing the remainder of the final design and starting the manufacturing phase.											
16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	1,040,040	1,342,016	1,342,016	85,967	1,342,016	Dec-27	Sep-28	Deliver	0%	6%	PY - 6% 2024 - 11% 2025 - 15% 2026 - 30% 2027 - 27% 2028 - 8% 2029+ - 3%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 415,967 Federal - Public Transit Infrastructure Fund - 6,656 Land Fund Retained Earnings - 653 Munc Sustain. Initiative - MSI - 3,700 Other Grants - Provincial - 3,328 Pay-As-You-Go - 3,019 Provincial ICIP - matching - 324,040 Tax-Supported Debt - 584,653
Comments (including funding implications if any)	The City of Edmonton and "Capital Line Design-Builder Ltd." formally entered into an agreement in May 2024. Bids received exceeded the City of Edmonton's affordability target. Detailed design and construction preparation work is underway. Early works construction, including utility relocations, continues along 111 Street and will be completed in 2024. Installation of visual screen fence along segments of 111 Street has begun for eligible property owners. The project team is preparing to release a RFQ (Request For Qualifications) for the procurement of light-rail vehicles (LRVs) in Fall 2024. Procurement of light-rail vehicles (LRVs) is anticipated to occur between Q3 2024-Q3 2025, with anticipated delivery of LRVs starting in 2028. The City will work with the Design-Build contractor to communicate the timing, duration and impact of construction to affected businesses and neighborhoods. This project was initially approved with early concept design and will be brought forward for schedule adjustments when design reaches checkpoint 3 in accordance with the Project Development and Delivery Model (PDDM).											
16-66-7020 - LRT Prelim Design: Metro Line: Blatchford to Campbell Rd	44,318	44,318	44,318	25,533	44,318	Dec-26	Dec-26	Develop	0%	0%	PY - 56% 2024 - 8% 2025 - 19% 2026 - 14% 2027 - 3%	Federal - Public Transit Infrastructure Fund - 12,075 Munc Sustain. Initiative - MSI - 5,833 Other Grants - Provincial - 5,562 Pay-As-You-Go - 848 Tax-Supported Debt - 20,000
Comments (including funding implications if any)	Opportunity land acquisitions are underway. Outreach to impacted property owners will continue the remainder of 2024. Three properties have been acquired to date.											
21-50-9100 - 103A Avenue Pedway	26,500	32,500	36,515	4,407	36,515	Dec-26	Dec-25	Deliver	12%	0%	PY - 5% 2024 - 36% 2025 - 57% 2026 - 2%	Debt CRL Downtown - 26,315 Local Improvements Property Share - 10,100 Pay-As-You-Go - 100
Comments (including funding implications if any)	In March, construction began on the 103A Avenue and 99 Street pedway crossing, adding further connections to the downtown pedway system. During construction, sections of 99 Street (north of 102A Avenue) and 103A Avenue (between 99 Street and 100 Street) will be closed to vehicle traffic. Construction of the pedway is anticipated to continue until the end of 2025. The budget variance is due to refinements to project details as the design was finalized and higher than anticipated local sub-trade costs during the tender process.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-21-0000 - Transportation: Public Transit - Renewal	31,584			4,884	31,584	Budget Status - % within acceptable tolerance: 88%		Schedule Status - % within acceptable tolerance: 50%		18%	PY - 14% 2024 - 14% 2025 - 43% 2026 - 24% 2027 - 5%	Canada's Rail Safety Improvement Program (RSIP) - 165 Local Government Fiscal Framework - 18,837 Munc Sustain. Initiative - MSI - 1,889 Pay-As-You-Go - 10,697 Other Grants - Federal - (4)
Comments (including funding implications if any)	Transit Renewal projects are ongoing for both the design and construction phase. The profile is looking to move into the detailed design and deliver phase for a significant scope project to replace the switchgear at Corona Station. Some projects in design phase will be reevaluated at design completion to confirm budget and prioritization for the next construction phase. Reevaluation of the switchgear renewal options for the Corona and Bay Stations as well as issues with the passing of the electrical inspection for the mechanical systems life cycle replacement at the Belvedere, Coliseum, Corona and Stadium Stations has resulted in a schedule delay within this composite.											

Integrated Infrastructure Services

For the period ending June 30, 2024

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Blatchford Redevelopment Project												
14-02-2106 - Blatchford Redevelopment Implementation	631,925	631,925	631,925	214,537	631,925	Dec-40	Dec-40	Legacy	0%	0%	PY - 33% 2024 - 5% 2025 - 5% 2026 - 5% 2027 - 4% 2028 - 5% 2029+ - 43%	Blatchford Lands Retained Earnings - 551,383 Tax-Supported Debt - 80,542
Comments (including funding implications if any)	Blatchford East Stage 5 (NAIT lands) underground servicing is complete and surface is currently underway. Stage 6 construction has begun with removal of runways and grading. The servicing of the parcel for Fire Station 8 has also commenced. Builder construction of the townhomes, both fee simple and multi-family parcels, continues to progress.											
Downtown District Energy Service												
20-83-9001 - Downtown District Energy Initiative	27,900	35,896	35,896	7,366	35,896	Jun-25	Jun-25	Develop	0%	0%	PY - 20% 2024 - 28% 2025 - 52%	Financial Stabilization Reserv. - 329 Pay-As-You-Go - 14,129 Tax-Supported Debt - 21,438
Comments (including funding implications if any)	Downtown District Energy is an initiative involving the Winspear Centre and EPCOR. Design and construction are underway and completion and commissioning are expected to be on schedule. Since the project commenced the scope changed to heat only infrastructure, updated electrical design, design advancements, and structural changes to the building.											
Capital Profile - Composite												
CM-83-0001 - District Energy Network Strategy and District Energy Nodes	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
	26,833			306	26,833	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	PY - 1% 2024 - 6% 2025 - 24% 2026 - 69%	Tax-Supported Debt - 26,833
Comments (including funding implications if any)	This profile enables the planning, design and initial delivery for the District Energy Network Strategy and District Energy Nodes. Work includes feasibility and techno-economical studies, as well as regulatory review and development of a private public partnership model. At the end of 2023 Administration has advanced preliminary private partnership research and other District Energy work.											
Blatchford Renewable Energy												
CM-83-9000 - Blatchford Renewable Energy Utility Delivery - Growth	55,185			0	55,185	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	2027 - 4% 2028 - 46% 2029+ - 50%	NRCan SREPs Grant - Fed - 16,555 Self Supporting-Tax Guaranteed - 38,630
Comments (including funding implications if any)	This composite program supports the development and delivery of the Blatchford District Energy Sharing System Infrastructure capital growth projects. The next development phase is the development of the Sewer Heat Exchange Energy Centre in the Blatchford Market Area. The related planning, design and construction activities for these initiatives are integrated in the upcoming four-year budget cycle in 2027-2030.											

Financial & Corporate Services

For the period ending June 30, 2024

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Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Open City & Techonology											
19-18-1901 - Information Security and Disaster Recovery Enhancements	2,865	2,865	2,865	795	2,865	Dec-26	Dec-26	0%	0%	PY - 2% 2024 - 44% 2025 - 44% 2026 - 10%	Pay-As-You-Go - 2,865
Comments (including funding implications if any)	Google Data Loss Prevention (DLP) and Active Directory Manager Plus have completed as planned at the end of Q1, 2024. The Cyber Security Awareness project has launched and is progressing as planned through 2025. The Information Technology Resilience Enhancement project is progressing as planned and improvements have been made. Enterprise Identity Access Management continues to progress and is realigned with Enterprise Commons and Success Factors with a target successful completion in 2025. Other Information Security projects are continuing as planned through 2024, 2025, and 2026.										
19-51-1904 - Next Generation 9-1-1 (NG911) IP Call Handling	4,293	5,662	5,662	3,511	5,662	Dec-26	Dec-26	0%	0%	PY - 49% 2024 - 34% 2025 - 18% 2026 - -1%	Pay-As-You-Go - 5,662
Comments (including funding implications if any)	The project is currently in the execution phase. Some vendor contracts are approved, while negotiations with other vendors are ongoing. The project is progressing as planned and is forecasted to be on budget.										
23-51-1905 - Taxation Assessment Collections System (TACS) Transformation	3,816	3,816	3,816	248	3,816	Dec-26	Dec-26	0%	0%	PY - 1% 2024 - 33% 2025 - 35% 2026 - 31%	Pay-As-You-Go - 3,816
Comments (including funding implications if any)	Taxation and Assessment Collections Systems Transformation projects are progressing as planned and the profile is forecasted to be on schedule and budget. Several projects have been initiated and are proceeding through delivery including the Non-Residential Portal, Sales Data Automation, and Web Design and Prototype.										
CM-18-1510 - Technology Applications - Renewal	11,225	11,225	11,225	2,605	11,225	Dec-26	Dec-26	0%	0%	PY - 14% 2024 - 29% 2025 - 29% 2026 - 29% 2027 - -1%	Pay-As-You-Go - 11,150 Financial Stabilization Resrv. - 75
Comments (including funding implications if any)	Projects in this composite profile are progressing as planned and are forecasted to be on schedule and budget within the 4-year capital cycle. Project highlights in Q2 include: The Computer Aided Dispatch (CAD) implementation for Edmonton Transit Service (ETS) and Fire Rescue Services (FRS) has been initiated. This is a large project which will extend to the end of this capital cycle. CAD for Community Standards and Neighbourhoods was expanded to accommodate the instantiation of both a development and test environment. Going forward, the availability of these environments will significantly decrease the time and expense required to implement changes and upgrades. The Clean Energy Improvement Program project, which directly linked the new Clean Energy Improvement Program business processes to the Taxation Assessment Collections System application was completed in May of 2024. Multiple upgrades to corporate and enterprise applications such as iVOS, M5, and Exaquisition have started this year and are expected to be complete in Q4 2024.										
CM-18-1514 - Technology Implementation - Growth	2,475	2,475	2,475	985	2,475	Dec-26	Dec-26	0%	0%	PY - 4% 2024 - 72% 2025 - 20% 2026 - 4%	Pay-As-You-Go - 2,475
Comments (including funding implications if any)	The Community Standards and Neighbourhoods (CSN) OnCall Dispatch Project is progressing as planned and the Project Management Plan has been approved. The Legal Practice and File Management System project is progressing as planned throughout the delivery stage.										
CM-18-1515 - Technology Infrastructure - Renewal	22,949	22,949	22,949	5,836	22,949	Dec-26	Dec-26	0%	0%	PY - 18% 2024 - 22% 2025 - 30% 2026 - 30%	Pay-As-You-Go - 18,249 LRT Reserve - 4,700
Comments (including funding implications if any)	Planning and scoping work for the Distributed Antenna System (DAS) is complete. Additionally, switch replacement, wifi evergreening, and other network infrastructure renewal projects are progressing as planned. Planning work has begun for Software Defined Wide Area Network (SD-WAN) and Network Fibre Expansion projects, which have a risk score of seven.										

Financial & Corporate Services

For the period ending June 30, 2024

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Real Estate											
19-16-5055 - Heritage Valley Land Development	8,800	22,300	35,470	22,687	35,470	Dec-25	Dec-26	59%	14%	PY - 62% 2024 - 32% 2025 - 6%	Land Fund Retained Earnings - 35,470
Comments (including funding implications if any)	Due to the complexity of getting services and access to the Heritage Valley school, construction costs were much higher than expected. There has been unexpected cost and schedule impacts due to a non participating land owner and obtaining agreements for crossing the pipeline right of way. The profile was originally approved to design public roadways and servicing infrastructure required to support future municipal developments and development of remnant surplus city lands consistent with the approved statutory plan direction. The scope was subsequently increased to fund the construction of servicing infrastructure for the Heritage Valley Town Centre.										
CM-16-2010 - Industrial-Commercial-Investment Land Development	41,164	41,164	41,164	3,433	41,164	Dec-26	Dec-26	0%	0%	PY - 8% 2024 - 9% 2025 - 34% 2026 - 49%	Land Fund Retained Earnings - 41,164
Comments (including funding implications if any)	This profile is intended for Industrial Commercial Investment lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The industrial commercial neighbourhoods planned for this budget cycle are Ellerslie and Rampart, which will begin in 2024 and 2025 respectively.										
CM-16-2020 - Residential/Mixed-Use Land Development	35,239	35,239	35,239	2,824	35,239	Dec-26	Dec-26	0%	0%	PY - 8% 2024 - 28% 2025 - 34% 2026 - 30%	Land Fund Retained Earnings - 35,239
Comments (including funding implications if any)	This profile is intended for Residential lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The development construction at Goodridge Corners commenced in early 2024.										
CM-17-5046 - Edmonton Exhibition Lands	53,119	53,119	53,119	1,448	53,119	Dec-26	Dec-26	0%	0%	PY - 2% 2024 - 4% 2025 - 32% 2026 - 63% 2027 - -1%	Land Fund Retained Earnings - 53,119
Comments (including funding implications if any)	Development related construction is slated to commence in 2024 and carry into 2025 to facilitate development of Phase One. Urban farm relocation and potential Phase Two servicing and roadway work may commence later in this capital budget cycle.										
Financial Services											
19-18-1904 - Enterprise Systems Transformation Program	78,300	78,300	78,300	65,758	TBD	Dec-22	TBD	<20%	>20%		Pay-As-You-Go - 78,300
Comments (including funding implications if any)	The project has completed the 2nd system integration testing phase and is preparing to enter the 3rd phase of integration testing which is critical to ensuring the system works as designed and will meet the City's needs. Due to the complex nature of the implementation and number of systems involved, the project timeline has been extended. Administration is still assessing the overall project costs.										

City Operations

For the period ending June 30, 2024

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Parks & Roads Services											
CM-35-1000 - Greener As We Grow Tree Planting Program	114,574	114,574	114,574	11,489	114,574	Dec-30	Dec-30	0%	0%	PY - 8% 2024 - 14% 2025 - 13% 2026 - 13% 2027 - 13% 2028 - 13% 2029+ - 26%	Corporate Tree Reserve - 9,860 Pay-As-You-Go - 56,177 Trees for Life Grant - 750 Two Billion Trees Grant - 47,787
Comments (including funding implications if any)	This profile includes funding to continue existing tree planting service levels (base programs) and provide enhanced tree planting levels required in order to meet the City Plan 2 million tree planting goal by 2050, as well as work towards the larger goal of growing Edmonton's urban forest canopy to 20% canopy coverage by 2071 city-wide. Administration is on target for planting net new and replacements trees as part of this project, and is actively planning tree planting areas multiple years into the future.										
CM-66-2585 - Safe Crossings	26,569	26,569	26,569	7,747	26,569	Dec-26	Dec-26	0%	0%	PY - 20% 2024 - 32% 2025 - 24% 2026 - 24%	Traffic Safety Automated Enfrmt Resrv - 26,569
Comments (including funding implications if any)	This profile funds implementing safety upgrades at approximately 400 locations over 2023-2026. Locations have already been identified for the entire 4 years with over 120 locations upgraded since 2023. 30 locations are currently under-construction and another 50 locations are at various stages of the planning and design processes.										
Edmonton Transit											
13-66-1294 - Transit Smart Fare System (Smart Card)	53,536	53,536	53,536	47,421	53,536	Dec-20	Feb-25	0%	58%	PY - 85% 2024 - 5% 2025 - 10%	Alberta Community Partnership - ACP - 5,519 Green-trip - 28,030 Munc Sustain. Initiative - MSI - 11,212 Partnership Funding - 5,991 Pay-As-You-Go - 2,784
Comments (including funding implications if any)	By the end of 2024, the Regional Smart Fare System will have been fully implemented and all rider groups integrated. The final phase of the project is now underway with Open Payment, which allows users to tap their debit and credit cards directly onto fare validators. Scheduled launch for open payment is 2025. The delay from the original budgeted end date is due to a change in the implementation to do a phased approach for transit rider groups.										
25-21-1000 - LRV Replacements	240,500	240,500	240,500	0	240,500	Dec-29	Dec-29	0%	0%	2026 - 15% 2027 - 8% 2028 - 24% 2029+ - 53%	Tax-Supported Debt - 240,500
Comments (including funding implications if any)	Request for Qualification (RFQ) documents for the competitive procurement process are being finalized and should be released to the market in September 2024. Once the RFQ closes, Request for Proposal (RFP) will be released. Lead time to receive the first LRV is estimated at 36 to 48 months from when the purchase order is received, with first issuance at approximately Q1 2025.										
CM-66-3600 - Bus Fleet & Equipment Rehab & Replacement	96,158	96,158	96,158	25,255	96,158	Dec-26	Dec-26	0%	0%	PY - 23% 2024 - 15% 2025 - 31% 2026 - 31%	Canada Community-Building Fund - 24,473 Munc Sustain. Initiative - MSI - 5,350 Partnership Funding - 343 Pay-As-You-Go - 28,528
Comments (including funding implications if any)	Midlife refurbishment will continue throughout the budget cycle. 2023/2024 bus orders were placed in Q4 2023 and are expected to arrive in Q4 2024.										
Fleet & Facility Services											
CM-25-1001 - Vehicle and Equipment Replacement	119,518	119,518	119,518	41,369	119,518	Dec-26	Dec-26	0%	0%	PY - 25% 2024 - 24% 2025 - 20% 2026 - 31%	Fleet Services Replacement Rsv - 117,970 Vehicle for Hire - 425 Pay-As-You-Go - 1,048 Financial Stabilization Resrv. - 75
Comments (including funding implications if any)	This utilizes the Fleet Replacement Reserve (Policy C617) for the sustainable replacement of fleet assets and equipment.										

Urban Planning and Economy

For the period ending June 30, 2024

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Urban Planning and Economy											
CM-17-1001 - River Valley Land Acquisition	33,918	33,918	33,918	19,189	33,918	Dec-26	Dec-26	0%	0%	PY - 39% 2024 - 22% 2025 - 19% 2026 - 20%	Parkland Purchase Reserve - 22,945 Pay-As-You-Go - 10,973
Comments (including funding implications if any)	Administration relies on this profile to support ongoing acquisition efforts of identified river valley and ravine properties. Acquisition is both strategic and opportunity driven to support broader objectives in alignment with the Ribbon of Green and the City Plan. Administration continues to negotiate on two properties in the Riverview Area. Administration is starting to negotiate for the acquisition of Shalom Park (part of the Rabbit Hill Amenity node) in the southwest. Additionally, there are several demolition projects advancing in 2024.										
CM-74-4100 - Downtown Community Revitalization Levies Delivery	36,824	36,824	36,824	1,023	36,824	Dec-26	Dec-26	0%	0%	PY - 2% 2024 - 2% 2025 - 50% 2026 - 46%	Debt CRL Downtown - 36,824
Comments (including funding implications if any)	This composite profile holds the funding for delivery of Downtown CRL projects. Project design is currently underway and funded within the CM-50-5050 CRL Projects - Planning and Design composite and will be brought forward in standalones at Checkpoint 3 utilizing funding from this composite for construction.										

Boards & Commissions

For the period ending June 30, 2024
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Police Services											
CM-60-1765 - Vehicle Replacements	39,892	39,892	39,892	13,281	39,892	Dec-26	Dec-26	0%	0%	PY - 24% 2024 - 31% 2025 - 26% 2026 - 19%	Financial Stabilization Reserv. - 1,223 PAYG Capital Reserve - Police - 36,436 Other Grants - Provincial - 600 Police Recruitment Support Grant - 1,633
Comments (including funding implications if any)	This profile is for the planned replacement of the police fleet of marked, unmarked and specialty vehicles including the costs related to outfitting the vehicles with police specific equipment such as mobile data workstations, radios and light bars. Delivery of vehicles is delayed due to supply chain issues however it is expected the profile will be on budget at the end of the 4 year budget cycle.										

Community Services

For the period ending June 30, 2024

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Social Development											
19-90-4100 - Affordable Housing Land Acquisition & Site Development	28,382	28,382	28,382	1,216	28,382	Dec-26	Dec-26	0%	0%	PY - 4% 2024 - 37% 2025 - 32% 2026 - 27%	Financial Stabilization Resrv. - 751 Pay-As-You-Go - 27,631
Comments (including funding implications if any)	Affordable Housing and Homelessness is continuing Permanent Supportive Housing (PSH) site acquisition and development work of City-owned land, private market opportunities, or LRT expropriated land. The Queen Alexandra affordable housing site is part of a land offering process with grant funding allocations to cover servicing costs. Administration has chosen to move forward on Queen Alexandra but the non-profit requires additional time to refine their models, funding and financing. Garneau PSH and Canora PSH projects were approved by Council on April 23, 2024 and construction is anticipated to commence in Q3 2024 within two stand-alone profiles. Planning work is advancing on several sites in collaboration with Real Estate in preparation of below-market sale disposition or city-led development opportunities. The City is awaiting news of additional funding opportunities from the Canada Mortgage and Housing Corporation and specifically the announcement of the 4th round of the Rapid Housing Initiative Program which is anticipated in the fall of 2024. A refreshed investment plan will be developed later this year, following the approval of the new Affordable Housing Strategy.										
23-90-4101 - Social Housing Capital Renewal Project (City-Owned Sites)	20,300	23,300	23,300	8,120	23,300	Dec-26	Feb-26	0%	0%	PY - 35% 2024 - 55% 2026 - 10%	Local Government Fiscal Framework - 5,500 National Housing Co-Investment Fund Contribution - 9,800 Pay-As-You-Go - 5,000
Comments (including funding implications if any)	This profile is for the renewal of 882 Social Housing Units owned by the City of Edmonton and operated by Cvida. The renewal will improve tenant experience through new accessibility features, updated suites (new carpets, countertops, better lighting etc.), building life-cycle performance, sustainability and energy efficiency. In addition, it will extend the lifespan and mitigate the significant risk to the supply and sustainability of Edmonton's social housing inventory. The agreement between the City of Edmonton and Cvida includes 3 installment payments over 4 years with the last payment expected in February 2026. Council approved a scope increase which includes accessibility improvements and building envelope renewal and site improvements on nearly 400 of the 882 City of Edmonton-owned affordable housing units on July 3rd, 2024.										
CM-90-1000 - Housing Accelerator Fund Initiatives and Related Projects	170,672	170,672	170,672	0	170,672	Nov-27	Nov-27	0%	0%	2024 - 6% 2025 - 37% 2026 - 42% 2027 - 15%	Housing Accelerator Fund - 170,672
Comments (including funding implications if any)	The Housing Action Team (HAT) is continuing work on implementing the Housing Accelerator Fund initiatives as outlined in the City's agreement with Canada Mortgage and Housing Corporation (CMHC). Administration is finalizing the details of several programs that will be launched in Q3/Q4 as part of these initiatives, including opportunities to support off-site infrastructure barriers to development around priority growth areas and Transit hubs for mass transit. Procurement is currently undergoing or being finalized for contracted work on initiatives to support Affordable Housing Capacity Building (including supporting documents on accessibility and energy efficiency), missing middle design, and an online tool for users to calculate available fire flow for development. Work is also ongoing to prepare the City's 12 surplus school sites for development, including ongoing rezoning applications, studies, and preparing a disposition strategy to develop these parcels of land for housing.										

Utilities

For the period ending June 30, 2024
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Waste Services											
CM-81-2048 - Waste Services Fleet Assets	48,383	48,383	48,383	15,362	48,383	Dec-26	Dec-26	0%	0%	PY - 27% 2024 - 22% 2025 - 25% 2026 - 26%	Waste Mgt Retained Earnings - 48,383
Comments (including funding implications if any)	Procurements are expected to be on target, however delivery of units is subject to supplier production and delivery schedules. Waste and Fleet have conducted a thorough review of required purchases and are actively procuring equipment a year in advance to ensure timely deliveries of growth and replacement units can meet operational requirements.										

Definitions

Significant Capital Project - Project that has an approved budget greater than or equal to \$20 million over the 2023-2026 time period. Projects may also include those that are highly strategic, complex, have many stakeholders, have major constraints and/or include a high level of risk.

Red Project Status - Develop stage projects with a greater than 30% variance from adjusted original budget or schedule. Deliver stage projects with greater than 20% variance from adjusted original budget or schedule. Profiles/projects not being delivered under the Project Design and Deliver Model with greater than 20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Yellow Project Status - Yellow status is meant to flag profiles that are projecting over the approved budget or schedule, but still within an acceptable tolerance. Develop stage projects report yellow status when between 0%-30% variance from adjusted original budget or schedule. Deliver stage projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Legacy projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Green Project Status - Project is on/under cost and on/ahead of schedule.

Original Budget - A significant capital project's budget when initially approved for the scope outlined in the profile. This field is not applicable for composite profiles.

Adjusted Original Budget - Significant capital projects will report against the profiles adjusted original budget, which will equal the original approved budget (at checkpoint 3/4 when applicable) adjusted for partner or City Council directed scope changes.

Current Approved Budget - The most recent budget as approved by City Council including all scope and cost adjustments.

% Delay (Project Schedule Variance %) - Calculated as the difference between the Estimated or Actual In Service Date and Budgeted End Date in comparison to the estimated project duration. $(\text{Estimated or Actual In Service Date} - \text{Budgeted End Date}) / (\text{Budgeted End Date} - \text{Estimated or Actual Start Date})$.

% Over Budget (Project Cost Variance %) - Calculated as the difference between the Total Projection and the Adjusted Original Budget. $(\text{Total Projection} - \text{Adjusted Original Budget}) / (\text{Adjusted Original Budget})$

Profile-to-Date Actuals - Total project cost from inception of the project to the reporting date.

Total Projection - Estimated costs over the life of the project/profile.

Estimated or Actual Start Date - Month and year the project commenced based on the date cumulative project costs are expected to be or are greater than \$10,000.

Budget End Date - Month and year the project is expected to be completed based on the Current Approved Budget. This may differ from the completion date based on the Original Budget if subsequent budget adjustments have changed project timelines.

Actual or Estimated In Service Date - Month and year the asset is expected to be available for use. Total project costs may not be incurred by this date, however the asset is available or is expected to be available for use.

Project Phase - Identifies whether a project is reporting in the develop, deliver, or is being considered a legacy project for the purposes of calculating the status of the project. Departments outside of Integrated Infrastructure Services (IIS) will continue to report as legacy until adopting a similar project deliver model to IIS.

Funding Implications - Funding implications identifies any impacts to external funding sources, such as federal/provincial grants or partnership funding, due to delays to the project.

% of Active Budget - This percentage represents the sum of budgets for active projects within a composite profile as a proportion of the composite profiles total budget. This field is only included for composite reporting in IIS.

Budget and Schedule Status - % within acceptable tolerance - This percentage represents the sum of active projects within a composite profile reporting within an acceptable tolerance as a proportion of the number of active projects within the composite. This field is only included for composite reporting in IIS.