

CAPITAL FINANCIAL UPDATE

December 31, 2024

Attachment 2
Significant Capital Project Update
As of December 31, 2024

Table of Contents

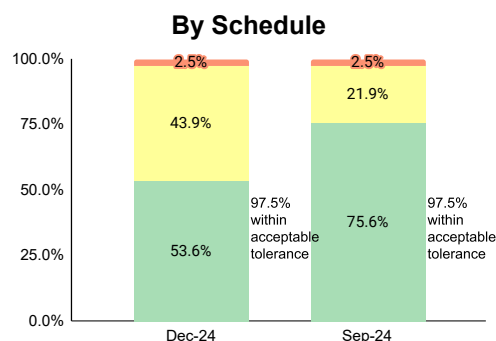
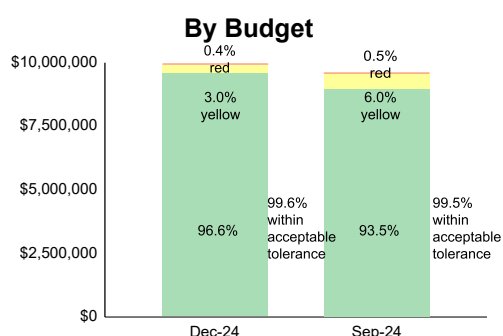
1. Summary	2
2. Preliminary Performance Results	
a. IIS - Great Neighbourhoods and Open Spaces	3
b. IIS - Delivery	5
c. IIS - Planning & Design	8
d. IIS - LRT Expansion & Renewal	11
e. IIS - Blatchford	12
f. Financial & Corporate Services	13
g. City Operations	15
h. Urban Planning and Economy	16
i. Boards & Commissions	17
j. Community Services	18
k. Utilities	19
3. Definitions	20

Summary

Significant Capital Project Update

Budget and Schedule Variance Summary*

	<u>Dec-24</u>	<u>Sep-24</u>
Project Budget Variance		
Within or Under Budget (green)	76	74
Over Budget up to 20% (30% Develop) (yellow)	6	9
Over budget > 20% (30% Develop) (red)	3	3
	<u>85</u>	<u>86</u>
Project Schedule Variance		
On Time or Ahead of Schedule (green)	69	70
Delay up to 20% (30% Develop)(yellow)	7	8
Delay > 20% (30% Develop)(red)	9	8
	<u>85</u>	<u>86</u>



*Project status in the charts above are presented with green status on the bottom, yellow in the middle, and red at the top. The status charts are weighted by the profile's approved budget. Projects within the green or yellow status are considered to be within an acceptable tolerance.

The Budget and Schedule Variance Summary includes the cumulative budget and schedule status of individual projects below the \$20 million significant project threshold that are within composite profiles. Those specific projects are not individually identified in the % Over Budget and % Delay project lists as they are not considered significant capital projects based on the \$20 million threshold.

Budget

Page #	Profile	% Over Budget	
		Dec-24	Sep-24
3	23-30-9321 - Warehouse Park	5%	5%
6	21-11-9600 - EPS-Police Headquarters Rehabilitation	13%	13%
6	21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation	2%	2%
6	23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	19%	19%
11	21-50-9100 - 103A Avenue Pedway	13%	12%
14	19-16-5055 - Heritage Valley Land Development	59%	59%
14	19-18-1904 - Enterprise Systems Transformation Program	<20%	<20%
	21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	NA	9%

Schedule

Page #	Profile	% Delay	
		Dec-24	Sep-24
5	15-21-5785 - Lewis Farms Community Recreation Centre and Library	9%	9%
5	21-10-9103 - Iron Works Building Rehabilitation	52%	39%
6	23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	28%	28%
11	16-66-7017 - Valley Line LRT: Downtown to Lewis Farms	4%	0%
11	16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	6%	6%
14	19-16-5055 - Heritage Valley Land Development	14%	14%
14	19-18-1904 - Enterprise Systems Transformation Program	>20%	>20%
15	13-66-1294 - Transit Smart Fare System (Smart Card)	66%	58%
	21-20-9301 - Yellowhead Trail - 156 Street to St Albert Trail	NA	18%
	21-20-9302 - Yellowhead Trail - Fort Road Widening	NA	18%

Integrated Infrastructure Services
 For the period ending December 31, 2024
 (\$000's)

Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Building Great Neighbourhoods												
23-30-9321 - Warehouse Park	46,114	46,114	48,614	10,662	48,614	Dec-26	Dec-25	Deliver	5%	0%	PY - 7% 2024 - 15% 2025 - 77% 2026 - 1%	Debt CRL Downtown - 47,629 Pay-As-You-Go - 985
Comments (including funding implications if any)	Construction is progressing with the overall project on track to be in service by the end of 2025. Electrical and drainage work is complete, along with the installation of the low impact development infrastructure. Work on the pavilion, park lights, and northern lights feature has begun. The remaining park scope will be completed in the 2025 construction season, with the park anticipated to be open to the public by the end of 2025. Renewal of the adjacent roadways is scheduled to begin in spring 2025. A transfer of funds from the "CM-74-4100 Downtown Community Revitalization Levies Deliver" profile was approved in the Fall 2024 Supplementary Capital Budget Adjustment to cover the projected budget variance related to cost escalation that occurred during the tender process.											
23-40-9030 - Balwin and Belvedere Revitalization	22,969	22,969	22,969	4,775	22,969	Dec-26	Dec-25	Deliver	0%	0%	PY - 6% 2024 - 15% 2025 - 72% 2026 - 7%	Pay-As-You-Go - 969 Tax-Supported Debt - 22,000
Comments (including funding implications if any)	Construction in Robert Brett Park and Belvedere Park was completed in 2024. Balwin Park and Zoie Gardiner Park are expected to begin construction in spring 2025. Design is being finalized for the transportation elements of this project, with construction planned to begin in 2025.											
23-40-9031 - Baturyn Neighbourhood and Alley Reconstruction	45,381	45,381	45,381	33,675	45,381	Dec-26	Dec-25	Deliver	0%	0%	PY - 33% 2024 - 42% 2025 - 25%	Local Improvements Property Share - 4,406 Neighborhood Renewal Reserve - 40,352 Partnership Funding - 348 Pay-As-You-Go - 275
Comments (including funding implications if any)	Work on the 2024 (Year 2 of 3) scope of work is complete. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9032 - McCauley Neighbourhood and Alley Reconstruction	61,693	61,693	61,693	40,423	61,693	Dec-26	Dec-25	Deliver	0%	0%	PY - 23% 2024 - 42% 2025 - 35%	Local Improvements Property Share - 2,502 Neighborhood Renewal Reserve - 57,360 Partnership Funding - 1,431 Pay-As-You-Go - 400
Comments (including funding implications if any)	Work on the 2024 (Year 2 of 3) scope of work is complete. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9033 - Ottewell Neighbourhood Reconstruction	94,118	94,118	94,118	42,165	94,118	Dec-27	Dec-26	Deliver	0%	0%	PY - 15% 2024 - 30% 2025 - 29% 2026 - 26%	Local Improvements Property Share - 6,750 Neighborhood Renewal Reserve - 82,709 Partnership Funding - 4,309 Pay-As-You-Go - 350
Comments (including funding implications if any)	Work on the 2024 (Year 2 of 4) scope of work is complete. The overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9034 - 132 Avenue: 97 to 127 Street Reconstruction	44,392	44,392	44,392	18,931	44,392	Dec-26	Dec-26	Deliver	0%	0%	PY - 21% 2024 - 22% 2025 - 31% 2026 - 26%	Neighborhood Renewal Reserve - 40,492 Partnership Funding - 3,000 Pay-As-You-Go - 900
Comments (including funding implications if any)	Work on the 2024 (Year 2 of 4) scope of work is complete. The overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											

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23-40-9039 - Boyle Street Neighborhood Reconstruction	36,232	36,232	36,232	10,577	36,232	Dec-26	Dec-25	Deliver	0%	0%	PY - 4% 2024 - 25% 2025 - 71%	Local Improvements Property Share - 2,732 Neighborhood Renewal Reserve - 33,370 Partnership Funding - 130
Comments (including funding implications if any)	Work on the 2024 (Year 1 of 2) scope of work is complete. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9040 - Garipey Neighborhood and Alley Reconstruction	31,837	31,837	31,837	13,193	31,837	Dec-26	Dec-25	Deliver	0%	0%	PY - 5% 2024 - 36% 2025 - 59%	Local Improvements Property Share - 2,088 Neighborhood Renewal Reserve - 28,809 Partnership Funding - 250 Pay-As-You-Go - 691
Comments (including funding implications if any)	Work on the 2024 (Year 1 of 2) scope of work is complete. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9041 - Hairsine Neighborhood and Alley Reconstruction	25,663	25,663	25,663	11,080	25,663	Dec-26	Dec-25	Deliver	0%	0%	PY - 6% 2024 - 37% 2025 - 57%	Local Improvements Property Share - 1,660 Neighborhood Renewal Reserve - 22,787 Partnership Funding - 1,216
Comments (including funding implications if any)	Work on the 2024 (Year 1 of 2) scope of work is complete. The overall project is expected to be complete and in service by the end of 2025. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9042 - Meyokumin Neighborhood and Alley Reconstruction	35,749	35,749	35,749	6,577	35,749	Dec-26	Dec-26	Deliver	0%	0%	PY - 6% 2024 - 13% 2025 - 43% 2026 - 38%	Local Improvements Property Share - 2,297 Neighborhood Renewal Reserve - 32,937 Partnership Funding - 85 Pay-As-You-Go - 430
Comments (including funding implications if any)	Work on the 2024 (Year 1 of 3) scope of work is complete. The overall project is expected to be complete and in service by the end of 2026. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
23-40-9043 - 132 Avenue: Fort Road to 97 Street Reconstruction	54,457	54,457	54,457	9,534	54,457	Dec-28	Dec-27	Deliver	0%	0%	PY - 3% 2024 - 15% 2025 - 29% 2026 - 27% 2027 - 26%	Neighborhood Renewal Reserve - 51,098 Partnership Funding - 2,759 Pay-As-You-Go - 600
Comments (including funding implications if any)	Work on the 2024 (Year 1 of 4) scope of work is complete. The overall project is expected to be complete and in service by the end of 2027. The project has budget allocated after its in-service date to ensure full completion and to address any minor deficiencies, including seasonal items such as landscaping.											
24-40-9047 - Hillview Neighbourhood and Alley Reconstruction	39,274	39,274	39,274	2,099	39,274	Dec-28	Dec-28	Deliver	0%	0%	PY - 3% 2024 - 2% 2025 - 7% 2026 - 22% 2027 - 32% 2028 - 32% 2029+ - 2%	Local Improvements Property Share - 1,800 Neighborhood Renewal Reserve - 37,174 Pay-As-You-Go - 300
Comments (including funding implications if any)	Construction is anticipated to begin in spring 2025 and the overall project is expected to be complete and in service by the end of 2028.											
24-40-9048 - Glenwood (163 Street West) Neighbourhood and Alley Reconstruction	29,051	29,051	29,051	2,405	29,051	Dec-27	Dec-27	Deliver	0%	0%	PY - 5% 2024 - 3% 2025 - 14% 2026 - 30% 2027 - 48%	Local Improvements Property Share - 1,800 Neighborhood Renewal Reserve - 27,251
Comments (including funding implications if any)	Construction is anticipated to begin in spring 2025 and the overall project is expected to be complete and in service by the end of 2027.											
24-40-9049 - Overlanders and Homesteader Neighbourhoods Reconstruction	68,342	68,342	68,342	2,887	68,342	Dec-29	Dec-29	Deliver	0%	0%	PY - 2% 2024 - 2% 2025 - 13% 2026 - 14% 2027 - 26% 2028 - 26% 2029+ - 17%	Local Improvements Property Share - 4,055 Neighborhood Renewal Reserve - 63,976 Pay-As-You-Go - 310
Comments (including funding implications if any)	Construction is anticipated to begin in spring 2025 and the overall project is expected to be complete and in service by the end of 2029.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-25-0000 - Transportation: Neighbourhoods - Renewal	71,866			25,566	71,866	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 92%		30%	PY - 9% 2024 - 20% 2025 - 32% 2026 - 33%	Local Improvements Prop. Share - 8,810 Neighborhood Renewal Reserve - 63,056
Comments (including funding implications if any)	This funding supports concept planning and preliminary design work through to detailed design and construction work on the Neighbourhood Renewal Program. Budget is in alignment with forecast cash flows. Current work underway includes planning and design work for 2025 and 2026 Neighbourhood Renewal projects including Dunluce, Witkwéitwin ᐃᓐᓂᓐᓂᓐ (Oliver), Rosedale, Meyonok, La Perle and Belmead. Delivery work includes miscellaneous collector pavement renewal and rehabilitation work.											
CM-32-0000 - Open Space: Parks - Renewal	35,818			11,953	35,818	Budget Status - % within acceptable tolerance: 71%		Schedule Status - % within acceptable tolerance: 43%		12%	PY - 23% 2024 - 10% 2025 - 34% 2026 - 33%	Local Government Fiscal Framework - 25,073 Munc Sustain. Initiative - MSI - 7,894 Pay-As-You-Go - 2,851
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Parks Renewal Program. Work in this program includes: The Meadows irrigation and sports fields renewal project, trail and playground renewal at various locations.											

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Infrastructure Delivery												
15-21-5785 - Lewis Farms Community Recreation Centre and Library	311,397	310,637	310,637	110,252	310,637	Sep-27	Sep-28	Deliver	0%	9%	PY - 19% 2024 - 16% 2025 - 25% 2026 - 25% 2027 - 15%	Funds-in-Lieu Reserve - 1,386 Partnership Funding - 1,200 Pay-As-You-Go - 2,740 Tax-Supported Debt - 305,311
Comments (including funding implications if any)	Construction for the Lewis Farms Facility and Park Project is approximately 22% complete. Construction of the main facility continues. Work has begun on the concrete columns and slabs. Work continues on value engineering in response to City Council's approval to build to budget, which delayed the start date. The project is anticipated to be complete and in-service in Q3 2028.											
15-21-5801 - Coronation Park Sports and Recreation Centre	112,260	153,095	153,095	137,541	153,095	Jun-26	Jun-26	Deliver	0%	0%	PY - 66% 2024 - 24% 2025 - 6% 2026 - 4%	Partnership Funding - 4,000 Pay-As-You-Go - 685 Tax-Supported Debt - 148,410
Comments (including funding implications if any)	Construction for the Coronation Park Sports and Recreation Centre is scheduled for completion in Q2 2026. Construction is progressing on schedule both internally and externally. Interior finishes, including tile, paint and ceilings, are underway. Flooring will begin soon with mechanical and electrical work following closely behind. The exterior link, which will connect the facility to Peter Hemingway Aquatic Centre, is nearing completion with roofing, handrails, lighting and glazing finished. Exterior work remains on track, allowing for landscaping to progress throughout the spring and summer.											
18-66-6503 - 50 Street CPR Grade Separation	86,600	181,279	181,279	118,464	181,279	Dec-27	Dec-26	Deliver	0%	0%	PY - 51% 2024 - 14% 2025 - 24% 2026 - 9% 2027 - 2%	Canada Community-Building Fund (CCBF) - 35,313 Federal Grant - 70,600 Partnership Funding - 2,750 Pay-As-You-Go - 18,159 Provincial Grant - 28,300 Tax-Supported Debt - 26,157
Comments (including funding implications if any)	All north and southbound traffic has been detoured onto the new northbound bridge while the southbound bridge is under construction. The drainage work along the west edge of 50 Street is completed. All utility relocations have been completed except for a few minor connections. The original budget was approved early in project development to take advantage time-sensitive grant funding. The project was then approved at checkpoint 4 (detailed design). This is the primary reason for the change in the adjusted original budget as it incorporated the additional scope and costing that was identified in the more comprehensive design and informed by a better understanding of all the elements required for the project.											
19-22-9006 - Terwilligar Drive Expressway Upgrades - Alternate Staging	102,700	327,220	327,220	155,109	327,220	Dec-27	Dec-27	Deliver	0%	0%	PY - 29% 2024 - 18% 2025 - 23% 2026 - 12% 2027 - 15% 2028 - 3%	Munc Sustain. Initiative - MSI - 1,437 Pay-As-You-Go - 2,262 Provincial Grant - 157,500 Tax-Supported Debt - 166,021
Comments (including funding implications if any)	Construction of Terwilligar Drive continued throughout the corridor in 2024. The pre-grading contract has been awarded, and work will begin in spring 2025. Land acquisition continues for the shared use path construction, but is not expected to delay any significant aspects of the project. The Anthony Henday Drive interchange main construction will begin Q4 2025. The Whitemud Drive interchange area will be completed in 2026. In July 2020 and again in June 2024, the Province of Alberta announced additional funding allowing for the completion of additional stages of the project, which is included in the adjusted original budget.											
20-20-2024 - Edmonton-Strathcona County Pedestrian Bridge	38,580	38,580	38,914	32,648	38,580	Dec-25	Aug-25	Deliver	0%	0%	PY - 46% 2024 - 39% 2025 - 13% 2026 - 2%	Partnership Funding - 28,970 Pay-As-You-Go - 9,944
Comments (including funding implications if any)	The Edmonton-Strathcona Pedestrian Bridge is expected to be in service in spring of 2025, with full completion of landscaping and deficiencies in summer 2025. The finishing of the bridge deck as well as shared use path construction, will commence in spring 2025.											
21-10-9103 - Iron Works Building Rehabilitation	21,308	26,388	26,388	18,328	26,388	Apr-24	Jul-25	Deliver	0%	52%	PY - 36% 2024 - 34% 2025 - 29% 2026 - 1%	Canada Cultural Spaces Fund Grant - 308 Debt CRL Quarters - 21,000 Tax-Supported Debt - 5,080
Comments (including funding implications if any)	Phase 1 of the Iron Works Building Rehabilitation is substantially complete. Phase 2 construction is 82% complete. Work to date includes completing historical conservation work on the west and south facade (elevation), the foundry interior space and the clerestory walls and windows. The project will finish with a historically authentic modernized building envelope. Increased scope, which includes exterior lot improvements and increased abatement and remediation work due to unforeseen site conditions, especially with regards to the structural foundations at the column and wall locations, has delayed the completion. A Phase 3, which addressed tenant fit-up, was originally planned for but has been removed from the project scope. This approach aligns with the project's objectives of rehabilitating historical assets and activating the building within the community.											
21-10-9105 - Fire Station #8 Relocation - Blatchford	23,657	28,801	28,801	8,354	28,801	Dec-25	Dec-25	Deliver	0%	0%	PY - 7% 2024 - 22% 2025 - 68% 2026 - 3%	Tax-Supported Debt - 28,801
Comments (including funding implications if any)	This project, delivered through an Integrated Project Delivery (IPD) model, is constructing the new Blatchford Fire Station #8. The original budget, based on 2018 costs, has been updated to reflect current (2024) material and labor expenses. Construction is progressing according to the baseline plan and is currently 36% complete and on track for construction completion in Q3 2025 and in service in Q4 2025. Construction Highlights: Concrete slabs now complete and work is progressing on slab grinding. Floor protection will be finalized before interior wall framing begins. Overhead mechanical and electrical rough-ins will continue over the next few months, along with exterior insulation and cladding. The south elevation is the current priority for cladding, while the east elevation is nearing completion. Remaining interior masonry work will be completed this month, and the generator pad is scheduled for preparation and concrete pouring.											

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21-11-9600 - EPS-Police Headquarters Rehabilitation	23,550	25,448	28,733	21,097	28,733	Dec-25	Dec-25	Deliver	13%	0%	PY - 51% 2024 - 23% 2025 - 26%	Local Government Fiscal Framework - 4,874 Munc Sustain. Initiative - MSI - 13,203 Pay-As-You-Go - 9,918 PAYG Capital Reserve - Police - 738
Comments (including funding implications if any)	Rehabilitation of the Police Station Downtown Division Facility has been broken into three phases: Phase 1 is complete and in service: Advanced and emergent work: This consisted of the replacement of major mechanical at the end of their life cycle. Phase 2 is complete and in service: Facility rehabilitation: This consisted of repairs and replacements of architectural, electrical, structural, and roofing systems that are at the end of their life cycle. Phase 3: Consists of the replacement of the Programmable Logic Controller (PLC) that is at the end of its life cycle. The scope of work for the PLC evolved significantly from a simple retrofit to an extensive all digital system. Design for this phase of work is complete and construction will commence in early 2025 with the forecast to be complete by Q4 2025. Expanded requirements for Phase 3, the repairs of the basement level 1 slab and the replacement of the east vehicle ramp into the parkade have increased the costs required to complete this project. The west ramp will be addressed in a future project.											
21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation	42,690	48,334	49,254	39,051	49,254	Jun-26	Jun-26	Deliver	2%	0%	PY - 28% 2024 - 51% 2025 - 19% 2026 - 2%	Canada Community-Building Fund (CCBF) - 6,412 Local Government Fiscal Framework - 18,968 Munc Sustain. Initiative - MSI - 13,744 Pay-As-You-Go - 3,879 Tax-Supported Debt - 6,250
Comments (including funding implications if any)	Construction for the Peter Hemingway Rehabilitation Project has been divided into two phases and will be completed over two budget cycles. Both Phase 1 and Phase 2 are in construction and have reached 97% and 70% completion, respectively. The budget variance arises from a request for the design and construction of a cold plunge pool, which is an addition to the original scope of work. The project continues progressing per the project schedule and is on target for in-service by the end of Q2 2026.											
21-12-0350 - Edmonton EXPO Centre Rehabilitation	98,610	103,610	103,650	97,178	103,650	Dec-25	Mar-25	Deliver	0%	0%	PY - 69% 2024 - 25% 2025 - 6%	Federal Gas Tax Fund - 18,000 Local Government Fiscal Framework - 24,015 Munc Sustain. Initiative - MSI - 44,128 Pay-As-You-Go - 7,477 Tax-Supported Debt - 10,030
Comments (including funding implications if any)	Phase 1 is complete and in service: This phase included Hall D slab, bleachers, mechanical room, and roof; Hall A/B/C abatement, structural reinforcement, and mechanical system replacement; boiler plant; electrical distribution; and roof solar. Phase 2 is complete and in service: This phase included roofing, envelope, Entrance 6 redevelopment, skylights, Sales Ring, and the recently added scope of Hall D Washrooms. A few minor deficiencies are being addressed. Phase 2 Solar: This scope of work, the addition of solar panels above Halls A through C, was added to the project due to project savings and the opportunity to include it. This additional scope is 88% complete and continues to progress per the baseline schedule. It is expected to be in service in Q1 2025.											
21-32-9101 - William Hawrelak Park Rehabilitation	134,591	134,591	134,591	88,229	134,591	Dec-25	Dec-25	Deliver	0%	0%	PY - 36% 2024 - 30% 2025 - 31% 2026 - 3%	Munc Sustain. Initiative - MSI - 6,696 Pay-As-You-Go - 995 Tax-Supported Debt - 126,900
Comments (including funding implications if any)	Construction for the William Hawrelak Park Rehabilitation Project has reached approximately 72% completion. The project continues to progress per the baseline plan, where construction is on target to be complete by Q4 2025. 2024 Construction activities focused on site preparation and building progress. Crews completed water line installation, continued grading and paving pathways and roads and poured concrete for various seating areas. Roofing, drywall and insulation progressed on the main service yard buildings. Landscaping efforts included topsoil installation and lake preparation. Interior framing continued in park buildings, while irrigation neared completion.											
23-10-9318 - Holyrood Supportive Housing	28,464	28,464	28,464	24,058	26,558	Dec-24	Dec-24	Deliver	0%	0%	PY - 23% 2024 - 67% 2025 - 10%	Financial Stabilization Resrv. - 9,360 Other Grants - Provincial - 3,994 Pay-As-You-Go - 2,577 Rapid Housing Initiative (Federal) - 12,533
Comments (including funding implications if any)	Construction of the Holyrood Supportive Housing Project is complete. Q4 construction activities include flooring installation, device/fixture installation and asphalt paving and site concrete. Remaining 2025 projection is for seasonal work, deficiency cleanup and warranty.											
23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street)	36,000	43,000	51,000	1,725	51,000	Dec-26	Dec-27	Deliver	19%	28%	PY - 1% 2024 - 2% 2025 - 27% 2026 - 34% 2027 - 32% 2028 - 4%	Federal - Active Transportation Fund - 8,700 Local Government Fiscal Framework - 20,959 Munc Sustain. Initiative - MSI - 0 Partnership Funding - 7,000 Pay-As-You-Go - 14,341
Comments (including funding implications if any)	This profile represents the design and delivery for Imagine Jasper Avenue improvements from 114 Street to 124 Street. Tender document preparation is underway to secure a contractor. Construction is planned to start in spring 2025 with completion anticipated in fall 2027. Utility relocations are ongoing. Pre-qualification to procure a contractor is ongoing and it's anticipated to have a contractor onboard by mid February 2025. Revalidation of the design resulted in the higher cost due to cost escalation which needed Council approval to amend the existing standalone profile. The increase in design required additional funding to be added to the project which delayed project scheduling.											

Integrated Infrastructure Services

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24-10-9412 - Canora Supportive Housing	27,700	27,700	27,700	4,957	27,700	Apr-26	Apr-26	Deliver	0%	0%	2024 - 18% 2025 - 66% 2026 - 16%	Stable Housing Partnership Program - Provincial - 4,249 Financial Stabilization Resrv. - 12,573 Pay-As-You-Go - 10,878
Comments (including funding implications if any)	Construction at the Canora Supportive Housing is progressing and is currently 3% complete. The project is progressing in accordance with the approved schedule and is scheduled to be in service by Q2 2026. The project involves the design and construction of up to 63 units of supportive housing development at 154 Street between 102 Avenue and Stony Plain Road in the Canora neighbourhood											
24-10-9430 - Poundmaker Snow Storage Site Upgrades	28,793	28,793	28,793	401	28,793	Dec-26	Dec-26	Deliver	0%	0%	2024 - 1% 2025 - 10% 2026 - 87%	Local Government Fiscal Framework - 25,831 Pay-As-You-Go - 2,963
Comments (including funding implications if any)	The objectives of this project will help achieve improved drainage, environmental protection, reduce future maintenance costs, and build climate change resiliency. Preliminary design was reviewed and signed in January 2025. Early works are planned to clean contaminated soils in 2025 to prepare the site for construction in 2026. Detailed design is underway.											
24-24-9422 - Dawson Bridge Rehabilitation	21,260	21,260	21,260	1,982	21,260	Dec-25	Dec-25	Deliver	0%	0%	PY - 6% 2024 - 3% 2025 - 35% 2026 - 56%	Local Government Fiscal Framework - 18,636 Munc Sustain. Initiative - MSI - 1,258 Pay-As-You-Go - 1,366
Comments (including funding implications if any)	Design for the Dawson Bridge Rehabilitation is being finalized. Construction is anticipated to begin in 2025.											
24-24-9423 - Wellington Bridge Replacement	30,093	30,093	30,093	2,114	30,093	Dec-26	Dec-26	Deliver	0%	0%	PY - 4% 2024 - 3% 2025 - 27% 2026 - 61% 2027 - 5%	Canada Community-Building Fund (CCBF) - 12,878 Local Government Fiscal Framework - 12,599 Munc Sustain. Initiative - MSI - 1,027 Pay-As-You-Go - 3,589
Comments (including funding implications if any)	The Wellington Bridge Replacement (B03) project will begin construction in September 2025, and will be completed in Q4 2026. The bridge will be completely closed to traffic for the duration of construction.											
Infrastructure Delivery: Yellowhead Trail												
24-20-9350 - Yellowhead Trail - St Albert Trail to 97 Street	636,725	636,725	636,725	170,011	636,725	Dec-27	Dec-27	Deliver	0%	0%	PY - 17% 2024 - 10% 2025 - 20% 2026 - 20% 2027 - 21% 2028 - 12%	Developer Financing - 558 Federal Bldg Canada Fund - 133,455 Local Government Fiscal Framework - 12,200 Pay-As-You-Go - 1,688 Provincial BCF - matching - 153,718 Tax-Supported Debt - 335,105
Comments (including funding implications if any)	The Yellowhead Trail: St Albert Trail to 97 Street project includes the removal of the at-grade signalized intersections at 127 Street, 124 Street, 121 Street, and 107 Street as well as construction of two new interchanges at 127 Street and 118 Street. Additionally, the scope of the project includes significant upgrades to above and below ground drainage infrastructure and construction of a new shared use pathway in conjunction with the replacement of the noise wall on the south side of Yellowhead Trail. In 2025, construction activities will include installation of underground drainage infrastructure west of 127 Street and within the Blatchford area, installation of the tunneling shafts at 124 Avenue and 124 Street. Retaining wall pile foundation installations along the north side of Yellowhead Trail will begin early in 2025. Removal and crushing of concrete runways and pond excavation within Blatchford will continue in 2025.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-99-0060 - Yellowhead Trail Freeway Conversion: Project Development	40,063			14,021	40,062	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		83%	PY - 35% 2025 - 23% 2026 - 22% 2027 - 18% 2028 - 2%	Federal Bldg Canada Fund - 6,363 Pay-As-You-Go - 5,338 Provincial BCF - matching - 6,514 Tax-Supported Debt - 21,849
Comments (including funding implications if any)	This program supports concept planning and preliminary design work through to detailed design and construction work on the Yellowhead Trail Freeway Conversion Program. Budget is in alignment with forecast cash flows.											

Integrated Infrastructure Services

For the period ending December 31, 2024

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Infrastructure Planning & Design												
19-10-1013 - Ambleside Integrated Site - Phase 1	81,785	81,785	81,785	15,159	81,785	Apr-27	Apr-27	Deliver	0%	0%	PY - 1% 2024 - 17% 2025 - 53% 2026 - 27% 2027 - 2%	Pay-As-You-Go - 1,500 Tax-Supported Debt - 80,285
Comments (including funding implications if any)	This project is developing the Ambleside Integrated Site facility and service yard for Parks and Roads Services and remains on schedule for a Q2 2027 completion. 2024 construction included site earthworks, building excavation, deep underground utilities installation, and footings and foundation work. Currently, steel erection is 70% complete, and footing and foundation formwork is finished. Upcoming work includes issuing "Issued for Construction" drawings for the remaining scopes, completing foundation work for grade beams and transfer beams (expected in February), beginning north end curb work, and continuing elevated steel construction.											
20-20-2022 - New Transit Bus Garage	367,000	367,000	367,000	39,793	367,000	Dec-28	Dec-28	Develop	0%	0%	PY - 1% 2024 - 10% 2025 - 3% 2026 - 9% 2027 - 31% 2028 - 46%	Tax-Supported Debt - 367,000
Comments (including funding implications if any)	This project is nearing the completion of the schematic design phase. The schematic design report was submitted in December and the schematic design cost reconciliation exercise is outstanding and expected to be completed in Q1 2025. The construction manager procurement was completed in Q4 2024. Indigenous consultation is ongoing and administration is currently working with other levels of government to finalize grant funding for this project.											
23-24-0300 - High Level Bridge Rehabilitation	200,000	200,000	200,000	4,635	200,000	Dec-28	Dec-28	Develop	0%	0%	PY - 1% 2024 - 1% 2025 - 11% 2026 - 35% 2027 - 46% 2028 - 6%	Tax-Supported Debt - 200,000
Comments (including funding implications if any)	This project includes the planning, design, and delivery of the rehabilitation and sidewalk enhancements for the High Level Bridge. The rehabilitation preliminary design is ongoing.											
Capital Profile - Composite				Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-10-0001 - Climate Resilient City Facility Upgrades	42,230			29	42,230	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		4%	2025 - 46% 2026 - 54%	Tax-Supported Debt - 42,230
Comments (including funding implications if any)	This profile provides funding to complete deep energy retrofits in order to enable emissions neutrality in City-owned buildings. Funding may also be used to support specific adaptation renewal work. Planning and project setup is progressing for the program of work contained in the profile.											
CM-10-1010 - Facility: Planning and Design - Growth	21,877			4,142	21,877	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 50%		29%	PY - 13% 2024 - 6% 2025 - 53% 2026 - 23% 2027 - 5%	Federal Bldg Canada Fund - 500 Munc Sustain. Initiative - MSI - 3,036 Pay-As-You-Go - 18,341
Comments (including funding implications if any)	This profile supports the planning and design of various facility growth projects that advance through the Project Development and Delivery Model (PDDM) process. Planning and project setup are progressing for the program of work contained in the profile. The bulk of the projects within this profile will be transferred into standalone profiles as they progress. Snow storage site upgrades, sand & salt facility improvements and new fire stations are examples of projects funded under this profile.											
CM-12-0000 - Facility: Service Delivery - Renewal	39,237			14,750	39,237	Budget Status - % within acceptable tolerance: 75%		Schedule Status - % within acceptable tolerance: 50%		28%	PY - 19% 2024 - 19% 2025 - 46% 2026 - 15%	Heritage Resources Reserve - 200 Local Government Fiscal Framework - 30,003 Munc Sustain. Initiative - MSI - 6,882 Pay-As-You-Go - 2,052 Other Grants - Federal - 100
Comments (including funding implications if any)	Planning and design is progressing for the program of work contained in the profile, which is mainly related to community and recreation facilities. Renewals of Fort Edmonton Park, Commonwealth Stadium and City Arts Centre are underway.											
CM-12-0300 - Valley Zoo Animal Enclosure Renewal and Enhancement	35,917			1,668	35,917	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 50%		12%	PY - 1% 2024 - 4% 2025 - 11% 2026 - 52% 2027 - 27% 2028 - 5%	Pay-As-You-Go - 10,917 Tax-Supported Debt - 25,000
Comments (including funding implications if any)	Enclosure and exhibit scopes of work have been finalized in coordination with the direction set in the updated master plan, which is also being worked on. Design of prioritized scope will commence in 2025. Heating and ventilation system replacements for the elephant building and sprung structure (exercise facility) have been approved to move forward ahead of other work and are currently underway.											

Integrated Infrastructure Services

For the period ending December 31, 2024

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Capital Profile - Composite		Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-13-0000 - Facility: Service Support - Renewal		39,897	2,746	39,897	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 75%	5%	PY - 3% 2024 - 4% 2025 - 24% 2026 - 69%	Local Government Fiscal Framework - 30,913 Pay-As-You-Go - 8,984
Comments (including funding implications if any)		This profile provides funding for the rehabilitation work associated with service support facilities within the city, which include fleet garages, armouries, office buildings and other support administrative and park facilities. The scope of work will include replacement of major components within the mechanical, electrical, architectural and structural systems, and will address structural deficiencies and roofing systems. The renewals of Westwood Central Services, Borden Service Yard and the Northeast Traffic Field Operations Building have planning underway and will transition to delivery in 2025.							
CM-19-0000 - Facilities - Minor Renewal Program		40,719	4,370	40,719	Budget Status - % within acceptable tolerance: 85%	Schedule Status - % within acceptable tolerance: 62%	16%	PY - 1% 2024 - 10% 2025 - 45% 2026 - 44%	City's St. Francis Xavier Reserve - 658 Local Government Fiscal Framework - 20,475 Partnership Funding - 186 Pay-As-You-Go - 19,400
Comments (including funding implications if any)		This profile is supplemental to all other facility renewal profiles and supports addressing emergent issues to ensure assets are operational through the current budget cycle until more significant planned activities, such as rehabilitation or replacement, can be planned for in the next budget cycle. Current significant projects include addressing emergent issues at the Southeast Police Station, the Animal Care and Control Centre, arena ice plant replacements and the Aviation Museum.							
CM-20-0330 - Active Transportation Implementation Acceleration - Approach 3		100,000	10,496	100,000	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	7%	PY - 1% 2024 - 10% 2025 - 54% 2026 - 26% 2027 - 10%	Tax-Supported Debt - 100,000
Comments (including funding implications if any)		This profile enables planning, design, and construction of active transportation infrastructure, supporting the outcomes of the Bike Plan and Bike Plan implementation. In 2024, approximately 17 kilometres of the network began construction; 9 km were completed and the remaining will be completed in 2025. Planning and design are underway for future years, with an additional 23 kilometers of routes scheduled to begin construction in 2025. Project information, including routes planned will continue to be shared primarily through newsletters, bulletins and the project website.							
CM-22-0000 - Transportation: Goods Movement - Arterial Renewal		25,745	7,258	25,745	Budget Status - % within acceptable tolerance: 67%	Schedule Status - % within acceptable tolerance: 67%	17%	PY - 22% 2024 - 6% 2025 - 18% 2026 - 54%	Local Government Fiscal Framework - 19,460 Munc Sustain. Initiative - MSI - 5,304 Pay-As-You-Go - 981
Comments (including funding implications if any)		This profile supports the planning, design and delivery of arterial renewal projects. The projects are in various stages of progress. Major 2025 work includes design for various paving projects such as 50 Street, 91 Street, and Victoria Trail and preparations for rehabilitation of 41 Avenue near 170 Street.							
CM-24-0000 - Transportation: Bridges & Auxiliary Structures - Renewal		93,703	14,520	93,703	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 60%	14%	PY - 3% 2024 - 12% 2025 - 37% 2026 - 48%	Local Government Fiscal Framework - 57,725 Munc Sustain. Initiative - MSI - 3,541 Pay-As-You-Go - 32,437
Comments (including funding implications if any)		This profile supports the planning, design and delivery of bridge renewal projects such as 98 Avenue over Scona Road Bridge Rehabilitation, Scona Road Bridge over Connors Road Bridge Rehabilitation, MacKinnon Ravine Pedestrian Bridge, Mill Creek Ravine Pedestrian Bridge, and many others. The projects are in various stages of progress.							
CM-34-0000 - Open Space: Landslide and Erosion Management Program		27,361	10,212	27,361	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	19%	PY - 19% 2024 - 18% 2025 - 31% 2026 - 32%	Developer Financing - 6,053 Local Government Fiscal Framework - 14,528 Pay-As-You-Go - 6,780
Comments (including funding implications if any)		This profile responds to ongoing slope instability and erosion impacts to City lands and infrastructure. In 2024, stabilization repairs were completed along Whitemud Drive near 86 St, at the Snow Valley Ski Hill and in Louise McKinney Park. Erosion repairs were also constructed at the Mill Creek Bridges B274, 276, and 208. In addition, studies were conducted of the Whitemud and Blackmud Creek Basin and to address Mill Creek Erosion and Debris Management issues. Construction of the Mill Creek Thorogood erosion protection measures remains underway in 2025 and engineering investigations and assessments are ongoing for several new repair sites including the Whitemud Road Landslide Site, Mill Creek Pedestrian Bridge 275 and 082 Erosion Repairs, High Level Bridge South Abutment Instability, Culvert B176 at 119 Avenue NE, Ada Boulevard at 104 Avenue NW, Wolf Willow Bridge 022, Goldbar Creek Structure B220, and Ainsworth Dyer Memorial Bridge Abutment Instability.							

Integrated Infrastructure Services

For the period ending December 31, 2024

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Capital Profile - Composite	Current Approved Budget	Profile To-Date Actuals	Total Projection	Budget Status	Schedule Status	% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-35-0000 - Open Space: Soft Landscaping: Renewal	25,330	11,597	25,330	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 100%	0%	PY - 18% 2024 - 27% 2025 - 27% 2026 - 27% 2027 - 1%	Local Government Fiscal Framework - 17,156 Pay-As-You-Go - 7,974 Other Grants - Provincial - 200
Comments (including funding implications if any)	This profile continues to fund the renewal of the urban and neighbourhood forest canopy and tree grates within the city. The work will be spread evenly across the City and through the capital budget cycle.							
CM-81-2045 - Waste Services IIS Infrastructure Delivery	25,664	7,468	25,664	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 50%	22%	PY - 19% 2024 - 10% 2025 - 34% 2026 - 37%	Self-Liquidating Debentures - 27,034 Waste Mgt Retained Earnings - (1,370)
Comments (including funding implications if any)	This profile provides a level of funding for Waste Services capital projects that are intended to be delivered by Integrated Infrastructure Services. Planned cashflow on the profile has been slower than forecast due to regulatory changes and shifting priorities. The plan is to fully expand the profile by the end of 2026.							
CM-99-9000 - Infrastructure Delivery - Growth	123,065	4,455	123,062	Budget Status - % within acceptable tolerance: 100%	Schedule Status - % within acceptable tolerance: 0%	5%	PY - 3% 2024 - 2% 2025 - 43% 2026 - 37% 2027 - 15%	Federal - Active Transportation Fund - 50 Federal Bldg Canada Fund - 500 Land Fund Retained Earnings - 19,250 Local Government Fiscal Framework - 19,057 Munc Sustain. Initiative - MSI - 607 Partnership Funding - 2,000 Pay-As-You-Go - 74,542 Tax-Supported Debt - 6,550 Other Grants - Provincial - 509
Comments (including funding implications if any)	This profile supports the delivery of a variety of growth projects, enabling delivery to advance once PDDM Checkpoint 3 has been reached. Two of the most notable projects under this profile in 2024 include Missing Sidewalks and Permanent Public Washrooms. 2024 projects include Petrolia Housing Complex Demolition, which is delayed as the Epcor agreement to demolish over their main sewer line has taken longer than anticipated. The final grading and drainage will be completed in Q3 of 2025. Additionally, University Avenue 114 Street pedestrian crossing - Project design was delayed and construction will take place in 2025. Notable projects anticipated to begin construction in 2025 include 137 Avenue/Anthony Henday Drive ramps and Snow and Ice Control Sand/Salt Pile Storage.							

Integrated Infrastructure Services
 For the period ending December 31, 2024
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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
LRT Expansion & Renewal												
16-66-7013 - Metro Line LRT (NAIT - Blatchford) Extension	350,500	290,270	291,116	222,730	291,116	Dec-25	Jan-24	Deliver	0%	0%	PY - 72% 2024 - 5% 2025 - 2% 2026 - 7% 2027 - 4% 2028 - 2% 2029+ - 8%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 103,200 Federal - Public Transit Infrastructure Fund - 10,868 Munc Sustain. Initiative - MSI - 5,619 Other Grants - Provincial - 5,743 Pay-As-You-Go - 1,651 Provincial ICIP - matching - 103,200 Tax-Supported Debt - 60,835
Comments (including funding implications if any)	The new NAIT/Blatchford Market station opened for passenger service on January 20, 2024. Post-construction is underway. The Metro Line project will be procuring 6 light-rail vehicles (LRVs) through the Capital Line South LRV procurement. LRV procurement is underway.											
16-66-7017 - Valley Line LRT: Downtown to Lewis Farms	2,610,082	2,607,658	2,607,658	961,787	2,607,658	Dec-27	Jun-28	Deliver	0%	4%	PY - 21% 2024 - 15% 2025 - 20% 2026 - 20% 2027 - 14% 2028 - 10%	Developer Financing - 159 Federal - Investing in Canada Infrastructure Prgm (ICIP) - 948,560 Federal - Public Transit Infrastructure Fund - 13,801 Munc Sustain. Initiative - MSI - 7,012 Other Grants - Provincial - 6,901 Pay-As-You-Go - 2,186 Provincial ICIP - matching - 1,007,760 Tax-Supported Debt - 621,280
Comments (including funding implications if any)	Marigold Infrastructure Partners (MIP) continues with line-wide construction at Lewis Farms site, Gerry Wright Operations and Maintenance Facility, 87th Avenue elevated guideway, trackway, roadway, stops, utility complex, and track works at most locations along the alignment. 87 Ave over Anthony Henday Drive and station construction outside of Misericordia Hospital and West Edmonton Mall continues. Majority of the bridge construction on Stony Plain Road over Groat Road is completed and opened for traffic with minor works still ongoing. MIP has achieved 34.5% progress as of the end of December 2024 as measured by the Independent Certifier. Hyundai Rotem Company (HRC) is supplying 46 low-floor LRVs. HRC is currently in manufacturing phase. Marigold has adjusted their completion date based on progress achieved to the end of December 2024, which has resulted in the projected schedule variance.											
16-66-7018 - Capital Line South LRT: Century Park to Ellersie Road	1,040,040	1,377,016	1,377,016	202,515	1,377,016	Dec-27	Sep-28	Deliver	0%	6%	PY - 6% 2024 - 9% 2025 - 16% 2026 - 38% 2027 - 23% 2028 - 5% 2029+ - 3%	Federal - Investing in Canada Infrastructure Prgm (ICIP) - 415,967 Federal - Public Transit Infrastructure Fund - 6,656 Land Fund Retained Earnings - 653 Munc Sustain. Initiative - MSI - 3,700 Other Grants - Provincial - 3,328 Pay-As-You-Go - 3,019 Provincial ICIP - matching - 359,040 Tax-Supported Debt - 584,653
Comments (including funding implications if any)	The City and Capital Line Design-Build Ltd. formally entered into agreement in May 2024. Detailed design and construction preparation work is underway. Major lane shift at 23 Avenue and 111 Street intersection occurred in November 2024 in order to accommodate LRT underpass construction. Design Build contractor will begin concrete piling work in the area in Q1 2025. The procurement of LRV's (Light Rail Vehicles) is now underway and is expected to conclude in Q4 2025. Early works construction is wrapping up. Installation of visual screen fence along segments of 111 Street is near completion. The City will work with the contractor(s) to communicate the timing, duration and impact of construction to affected businesses and neighbourhoods, and mitigate impacts as much as possible. The schedule variance is due to a budgeted end date based on early preliminary design as a result of funding approval timelines rather than at checkpoint 3 in accordance with the Project Development and Delivery Model (PDDM).											
16-66-7020 - LRT Prelim Design: Metro Line: Blatchford to Campbell Rd	44,318	44,318	44,318	26,510	44,318	Dec-26	Dec-26	Develop	0%	0%	PY - 56% 2024 - 3% 2025 - 3% 2026 - 13% 2027 - 25%	Federal - Public Transit Infrastructure Fund - 12,075 Munc Sustain. Initiative - MSI - 5,833 Other Grants - Provincial - 5,562 Pay-As-You-Go - 848 Tax-Supported Debt - 20,000
Comments (including funding implications if any)	Land requirements and access management reviews are ongoing. Outreach to impacted property owners is underway and will continue through 2025. Ongoing coordination with interface projects.											
21-50-9100 - 103A Avenue Pedway	26,500	32,500	36,515	13,301	36,824	Dec-26	Dec-26	Deliver	13%	0%	PY - 5% 2024 - 31% 2025 - 53% 2026 - 11%	Debt CRL Downtown - 26,315 Local Improvements Property Share - 10,100 Pay-As-You-Go - 100
Comments (including funding implications if any)	Underground pedway construction is in progress with the area north of 103A Avenue continuing structural works within the existing excavation shell, as well as 99 Street. Refinements to project details as the design was finalized resulted in higher than anticipated local sub-trade costs during the tender process. If additional funding is required, this will be covered through the Local Improvement process.											
Capital Profile - Composite	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
CM-21-0000 - Transportation: Public Transit - Renewal	25,661			8,369	25,661	Budget Status - % within acceptable tolerance: 86%		Schedule Status - % within acceptable tolerance: 57%		34%	PY - 17% 2024 - 15% 2025 - 45% 2026 - 23%	Canada's Rail Safety Improvement Program (RSIP) - 165 Local Government Fiscal Framework - 13,168 Munc Sustain. Initiative - MSI - 1,889 Pay-As-You-Go - 10,443 Other Grants - Federal - (4)
Comments (including funding implications if any)	LRT Renewal Projects are ongoing for both the design and construction phases. Some originally planned projects in the renewal profile are being removed to account for higher anticipated costs of higher priority projects. Additional investigation was undertaken for the Corona Switchgear Replacement project to obtain further detail to move the project into the detailed design stage. Scope of work for the Uninterrupted Power Supply (UPS) Replacement at University Station is actively being coordinated with Edmonton Transit Services to allow for the planned procurement of a consultant for detailed design services.											

Integrated Infrastructure Services

For the period ending December 31, 2024

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Capital Profile - Standalone	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	Project Phase	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Blatchford Redevelopment Project												
14-02-2106 - Blatchford Redevelopment Implementation	631,925	631,925	631,925	237,019	631,925	Dec-40	Dec-40	Legacy	0%	0%	PY - 33% 2024 - 4% 2025 - 5% 2026 - 5% 2027 - 4% 2028 - 5% 2029+ - 44%	Blatchford Lands Retained Earnings - 551,383 Self-Liquidating Debentures - 80,542
Comments (including funding implications if any)	Blatchford East Stage 6 construction has begun with removal of runways and grading and installation of underground servicing. The servicing of the parcel for Fire Station 8 has also commenced. Builder construction of the townhomes, both fee simple and multi-family parcels, continues to progress.											
Downtown District Energy Service												
20-83-9001 - Downtown District Energy Initiative	27,900	35,896	35,896	25,555	35,896	Jun-25	Jun-25	Deliver	0%	0%	PY - 20% 2024 - 51% 2025 - 29%	Financial Stabilization Reserv. - 329 Pay-As-You-Go - 14,129 Tax-Supported Debt - 21,438
Comments (including funding implications if any)	Downtown District Energy is an initiative involving the Winspear Centre and EPCOR. Design and construction are underway and completion and commissioning are expected to be on schedule. Since the project commenced the scope changed to heat only infrastructure, updated electrical design, design advancements, and structural changes to the building.											
Capital Profile - Composite												
CM-83-0001 - District Energy Network Strategy and District Energy Nodes	Current Approved Budget			Profile To-Date Actuals	Total Projection	Budget Status		Schedule Status		% of active budget	Expected Completion (PY - Prior Year)	Approved Funding
	26,833			991	26,833	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	PY - 1% 2024 - 3% 2025 - 9% 2026 - 87%	Tax-Supported Debt - 26,833
Comments (including funding implications if any)	This profile enables the planning, design and initial delivery for the District Energy Network Strategy and District Energy Nodes. Work includes feasibility and techno-economical studies, as well as regulatory review and development of a private public partnership model. At the end of 2024 Administration has completed and advanced feasibility and financial work and has embarked on a secondary screening exercise for the private partnership evolution.											
Blatchford Renewable Energy												
CM-83-9000 - Blatchford Renewable Energy Utility Delivery - Growth	55,185			0	55,185	Budget Status - % within acceptable tolerance: 100%		Schedule Status - % within acceptable tolerance: 100%		0%	2027 - 4% 2028 - 46% 2029+ - 50%	NRCan SREPs Grant - Fed - 16,555 Self Supporting-Tax Guaranteed - 38,630
Comments (including funding implications if any)	This composite program supports the development and delivery of the Blatchford District Energy Sharing System Infrastructure capital growth projects. The next development phase is the development of the Sewer Heat Exchange Energy Centre in the Blatchford Market Area. The related planning, design and construction activities for these initiatives are integrated in the upcoming four-year budget cycle in 2027-2030.											

Financial & Corporate Services

For the period ending December 31, 2024

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Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Open City & Technology											
19-18-1901 - Information Security and Disaster Recovery Enhancements	2,222	2,222	2,222	669	2,222	Dec-26	Dec-26	0%	0%	PY - 3% 2024 - 27% 2025 - 49% 2026 - 21%	Pay-As-You-Go - 2,865
Comments (including funding implications if any)	The Cyber Security Awareness and Training project is progressing as planned through 2025. The Information Technology Resilience Enhancement project is nearing completion, with an estimated completion by the end of Q1 2025. Additional projects to improve security are planned for implementation throughout 2025 and 2026. Due to changes in the Enterprise Commons (EC) project, efforts are underway to confirm the impact to scope, cost, and schedule for integrating EC and Success Factors with Enterprise Identity Access Management (EIAM).										
19-51-1904 - Next Generation 9-1-1 (NG911) IP Call Handling	4,293	5,431	5,431	3,651	5,431	Dec-26	Dec-26	0%	0%	PY - 51% 2024 - 16% 2025 - 18% 2026 - 15%	Pay-As-You-Go - 5,431
Comments (including funding implications if any)	Canadian Radio-television and Telecommunications Commission (CRTC) has informed stakeholders that a nationwide extension will be announced by the end of February 2025. The City is well-prepared, and efforts remain on schedule and within budget. However, onboarding to the emergency services IP network (ESinet) by Telus may extend beyond the original forecast, with project activities and spending continuing into 2026 and beyond. Edmonton Police Services (EPS), the primary public-safety answering point (PSAP), is leading the onboarding process.										
23-51-1905 - Taxation Assessment Collections System (TACS) Transformation	3,816	3,816	3,816	514	3,816	Dec-26	Dec-26	0%	0%	PY - 1% 2024 - 13% 2025 - 41% 2026 - 45%	Pay-As-You-Go - 3,816
Comments (including funding implications if any)	The overall Taxation and Assessment Collections Systems (TACS) Transformation program is progressing as planned. Recruitment for 2 full-time employees began, but was not completed by year-end. These resources are anticipated to be secured in 2025. The Sales Data Automation project was completed in December 2024, ahead of schedule, due to the efficient work of both the development and business teams. The Non-Res Portal project's second iteration, Request For Information (RFI) Assessment, initiated in August and will present its recommendations to the TACS Steering Committee in January 2025. The future of this project relies on the committee's decision regarding these recommendations. The Monthly Payment Plan (MPP) Customer Self Service project has been initiated and is currently in the planning phase. The Web Design & Prototype project is progressing on schedule. A final demo is scheduled for January 2025, with the project closing in March 2025. Feedback from this demo will inform other projects related to the TACS front-end refresh.										
CM-18-1510 - Technology Applications - Renewal	11,003	11,003	11,003	2,980	11,003	Dec-26	Dec-26	0%	0%	PY - 14% 2024 - 13% 2025 - 30% 2026 - 43%	Pay-As-You-Go - 11,150 Financial Stabilization Resrv. - 75
Comments (including funding implications if any)	The Edmonton Fire Rescue Services (EFRS) and Edmonton Transit Services (ETS) Computer Aided Dispatch (CAD) OnCall project is progressing as planned and within budget. Significant advancements are anticipated in 2025 and 2026, building upon the knowledge and progress achieved through the Community Standards and Neighbourhoods (CSN) CAD project. The Rapid Development Service (RDS) has completed work on Peace officer concerns, while Freedom of Information and Protection of Privacy Edmonton (FOIPEd) and Uniform catalogue for Peace officers are currently in testing. The latest CCURE version upgrade has modernized the interface and enhanced functionality, and a couple of upgrades have improved the reliability and security of The Dedicated Accessible Transit Services (DATS). Other application upgrades are on schedule.										
CM-18-1514 - Technology Implementation - Growth	2,276	2,276	2,276	1,352	2,276	Dec-26	Dec-26	0%	0%	PY - 5% 2024 - 55% 2025 - 36% 2026 - 4%	Pay-As-You-Go - 2,475
Comments (including funding implications if any)	The Community Standards and Neighbourhoods (CSN) OnCall Dispatch project and the Legal Practice and File Management System (PFMS) project remain on schedule to meet their planned objectives and deadlines. The CSN OnCall Dispatch project is focused on improving the efficiency and effectiveness of the City's OnCall Dispatch system for the CSN branch. The Legal PFMS project is focused on modernizing the City's Legal Practice and File Management System.										
CM-18-1515 - Technology Infrastructure - Renewal	22,949	22,949	22,949	9,887	22,949	Dec-26	Dec-26	0%	0%	PY - 18% 2024 - 25% 2025 - 29% 2026 - 28%	Pay-As-You-Go - 18,249 LRT Reserve - 4,700
Comments (including funding implications if any)	The Distributed Antenna System (DAS) project, which will extend wireless network and communication services to Light-Rail Transit (LRT) tunnels, is progressing as planned and is forecasted for completion in 2026. Cisco Reseller Request for Proposal (RFP) has closed; procurement of networking equipment will occur through 2025 and 2026. Cisco Webex Calling cloud platform is in progress with a revised target completion in 2026. TELUS is upgrading Asymmetric Digital Subscriber Line (ADSL) at various facilities, including arenas and pools, with a revised completion expected by end of 2025. New fibre builds for 2025 at fire stations and leisure centres are progressing as planned.										

Financial & Corporate Services

For the period ending December 31, 2024
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Real Estate											
19-16-5055 - Heritage Valley Land Development	8,800	22,300	35,470	29,595	35,470	Dec-25	Dec-26	59%	14%	PY - 62% 2024 - 21% 2025 - 11% 2026 - 6%	Land Fund Retained Earnings - 35,470
Comments (including funding implications if any)	Due to the complexity of getting services and access to the Heritage Valley school, construction costs were much higher than expected. There has been unexpected cost and schedule impacts due to a non participating land owner and obtaining agreements for crossing the pipeline right of way. The profile was originally approved to design public roadways and servicing infrastructure required to support future municipal developments and development of remnant surplus city lands consistent with the approved statutory plan direction. The scope was subsequently increased to fund the construction of servicing infrastructure for the Heritage Valley Town Centre. Construction is largely complete with boulevard landscaping to occur and maintenance.										
CM-16-2010 - Industrial-Commercial-Investment Land Development	40,915	40,915	40,915	2,898	40,915	Dec-26	Dec-26	0%	0%	PY - 8% 2025 - 24% 2026 - 68%	Land Fund Retained Earnings - 41,164
Comments (including funding implications if any)	This profile is intended for Industrial Commercial Investment lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. Due to increased industrial and commercial investment more recoveries are coming in than anticipated. The industrial commercial neighbourhoods planned for construction this budget cycle are Ellerslie and Rampart, which will begin in 2025 and extended into 2026.										
CM-16-2020 - Residential/Mixed-Use Land Development	35,488	35,488	35,488	12,473	35,488	Dec-26	Dec-26	0%	0%	PY - 8% 2024 - 27% 2025 - 34% 2026 - 31%	Land Fund Retained Earnings - 35,239
Comments (including funding implications if any)	This profile is intended for Residential lot development. Development timing and staging of lot development is influenced by market conditions and absorption of existing inventory. The development construction at Goodridge Corners commenced in early 2024 and stages will be brought on each year.										
CM-17-5046 - Edmonton Exhibition Lands	53,119	53,119	53,119	1,830	53,119	Dec-26	Dec-26	0%	0%	PY - 2% 2024 - 2% 2025 - 34% 2026 - 63% 2027 - -1%	Land Fund Retained Earnings - 53,119
Comments (including funding implications if any)	Development related construction is slated to commence in 2025 to facilitate development of Phase One. Urban farm relocation also to begin in 2025. Spectrum demolition was expected to begin in 2024 but was pushed into 2025 due to IIS taking over management of the progress in Q4 2024.										
Financial Services											
19-18-1904 - Enterprise Systems Transformation Program	78,300	78,300	78,300	78,300	TBD	Dec-22	TBD	<20%	>20%		Pay-As-You-Go - 78,300
Comments (including funding implications if any)	The project has completed the second system integration testing phase and is preparing to enter the third phase of integration testing which is critical to ensuring the system works as designed and will meet the City's needs. Due to the very complex nature of the implementation and number of systems involved, the project timeline has been extended.										

City Operations

For the period ending December 31, 2024
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Parks & Roads Services											
CM-35-1000 - Greener As We Grow Tree Planting Program	114,574	114,574	114,574	21,597	114,574	Dec-30	Dec-30	0%	0%	PY - 8% 2024 - 11% 2025 - 13% 2026 - 14% 2027 - 14% 2028 - 14% 2029+ - 26%	Corporate Tree Reserve - 9,860 Pay-As-You-Go - 56,177 Trees for Life Grant - 750 Two Billion Trees Grant - 47,787
Comments (including funding implications if any)	This profile includes funding to continue existing tree planting service levels and provide enhanced tree planting levels required in order to meet the City Plan Greener as We Grow 2 million tree planting goal by 2050, as well as work towards the larger goal of growing Edmonton's urban forest canopy to 20% canopy coverage by 2071 city-wide. Annual tree planting targets were met for 2023 and 2024 and it is forecasted that the annual goals from 2025 to 2030 can be met.										
CM-66-2585 - Safe Crossings	26,569	26,569	26,569	12,016	26,569	Dec-26	Dec-26	0%	0%	PY - 20% 2024 - 25% 2025 - 31% 2026 - 24%	Traffic Safety Automated Enfrmt Rsvr - 26,569
Comments (including funding implications if any)	This profile funds implementing safety upgrades at approximately 400 locations over 2023-2026. Locations have already been identified for the entire 4 years with 189 locations upgraded since 2023. 100 locations have been selected for 2025 upgrades and design work is currently in progress.										
Edmonton Transit Service											
13-66-1294 - Transit Smart Fare System (Smart Card)	53,536	53,536	53,536	47,500	52,827	Dec-20	Sep-25	0%	66%	PY - 86% 2024 - 3% 2025 - 11%	Alberta Community Partnership - ACP - 5,519 Green-trip - 28,030 Munc Sustain. Initiative - MSI - 11,212 Partnership Funding - 5,991 Pay-As-You-Go - 2,784
Comments (including funding implications if any)	The Regional Smart Fare System now has been fully implemented and all rider groups integrated. Planning for the final phase of the project is now underway for the Open Payment phase, which allows users to tap their debit and credit cards directly onto fare validators. Open payment will be implemented with riders in 2025. The delay from the original budgeted end date is due to a change in the implementation to do a phased approach for transit rider groups to better support change management and the transition to Arc.										
25-21-1000 - LRV Replacements	240,500	240,500	240,500	0	240,500	Dec-29	Dec-29	0%	0%	2026 - 15% 2027 - 8% 2028 - 24% 2029+ - 53%	Tax-Supported Debt - 240,500
Comments (including funding implications if any)	Request for Qualification (RFQ) documents for the competitive procurement were released to the market in September 2024. Once the RFQ closes, Request for Proposal (RFP) will be released in early 2025. Lead time to receive the first LRV is estimated at 36 to 48 months from when the purchase order is received, with first issuance at approximately Q1 2026.										
CM-66-3600 - Bus Fleet & Equipment Rehab & Replacement	96,158	96,158	96,158	37,620	96,158	Dec-26	Dec-26	0%	0%	PY - 23% 2024 - 16% 2025 - 45% 2026 - 16%	Canada Community-Building Fund - 24,473 Munc Sustain. Initiative - MSI - 5,350 Partnership Funding - 343 Pay-As-You-Go - 28,528
Comments (including funding implications if any)	Midlife refurbishment will continue throughout the budget cycle. 2023/2024 bus orders were placed in Q4 2023 and 13 or the 20 buses order have been received with the remaining expected in Q1 or Q2 2025. 2025/2026 bus orders will be placed in Q1 2025. DATS bus order will be placed in Q1 2025.										
Fleet & Facility Services											
CM-25-1001 - Vehicle and Equipment Replacement	119,973	119,973	119,973	51,185	119,973	Dec-26	Dec-26	0%	0%	PY - 25% 2024 - 18% 2025 - 26% 2026 - 31%	Fleet Services Replacement Rsv - 117,970 Vehicle for Hire - 425 Pay-As-You-Go - 1,048 Financial Stabilization Rsvr. - 75
Comments (including funding implications if any)	This profile utilizes the Fleet Replacement Reserve (Policy C617) for the sustainable replacement of fleet assets and equipment. The profile is expected to be fully committed by the end of the budget cycle with timing of deliveries having dependence on supplier production/allocations and delivery schedules.										

Urban Planning and Economy

For the period ending December 31, 2024

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Urban Planning and Economy											
CM-17-1001 - River Valley Land Acquisition	33,918	33,918	33,918	24,136	33,918	Dec-26	Dec-26	0%	0%	PY - 39% 2024 - 33% 2025 - 15% 2026 - 13%	Parkland Purchase Reserve - 22,945 Pay-As-You-Go - 10,973
Comments (including funding implications if any)	Administration relies on this profile to support ongoing acquisition efforts of identified river valley and ravine properties. Acquisition is both strategic and opportunity driven to support broader objectives in alignment with the Ribbon of Green and the City Plan. Administration closed on the Kanata Lands in late 2024. Administration is exploring potential acquisition elsewhere in the river valley including Shalom Park (part of the Rabbit Hill Amenity node) and opportunities within the southwest in support of identified long term capital projects, including trail extension from Anthony Henday south to Ellerslie. Additionally, there are several demolition projects that will continue to advance in 2025.										
CM-74-4100 - Downtown Community Revitalization Levies Delivery	29,024	29,024	29,024	1,191	28,819	Dec-26	Dec-26	0%	0%	PY - 2% 2024 - 2% 2025 - 3% 2026 - 45% 2027 - 48%	Debt CRL Downtown - 36,824
Comments (including funding implications if any)	This composite profile holds the funding for delivery of Downtown CRL projects. Project design is currently underway and funded within the CM-50-5050 CRL Projects - Planning and Design composite and will be brought forward in standalones at Checkpoint 3 utilizing funding from this composite for construction.										

Boards & Commissions

For the period ending December 31, 2024
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Police Services											
CM-60-1765 - Vehicle Replacements	39,955	39,955	39,955	18,362	39,955	Dec-26	Dec-26	0%	0%	PY - 24% 2024 - 22% 2025 - 33% 2026 - 21%	Financial Stabilization Reserv. - 1,223 PAYG Capital Reserve - Police - 36,436 Other Grants - Provincial - 600 Police Recruitment Support Grant - 1,633
Comments (including funding implications if any)	This profile is for the planned replacement of the police fleet of marked, unmarked and specialty vehicles including the costs related to outfitting the vehicles with police specific equipment such as mobile data workstations, radios and light bars. Supply chain issues have minimally improved with projection that the profile will be on budget at the end of the 4 year budget cycle.										

Community Services

For the period ending December 31, 2024

(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Social Development											
19-90-4100 - Affordable Housing Land Acquisition & Site Development	20,583	20,583	20,583	1,303	20,583	Dec-26	Dec-26	0%	0%	PY - 5% 2024 - 1% 2025 - 48% 2026 - 46%	Financial Stabilization Resrv. - 751 Pay-As-You-Go - 27,631
Comments (including funding implications if any)	Affordable Housing and Homelessness is continuing Permanent Supportive Housing (PSH) site acquisition and development work of City-owned land, private market opportunities, or LRT expropriated land. Planning work is advancing on several sites in collaboration with Real Estate in preparation of below-market sale disposition or city-led development opportunities. The City is currently working with Red Road Healing Society on a partnership to develop PSH sites that will be specific towards indigenous-led organization similar to the previous Rapid Housing Initiative (RHI) projects with Homeward Trust.										
23-90-4101 - Social Housing Capital Renewal Project (City-Owned Sites)	20,300	23,300	23,300	8,120	23,300	Dec-26	Feb-26	0%	0%	PY - 35% 2025 - 55% 2026 - 10%	Local Government Fiscal Framework - 5,500 National Housing Co-Investment Fund Contribution - 12,800 Pay-As-You-Go - 5,000
Comments (including funding implications if any)	This profile is for the renewal of 882 Social Housing Units owned by the City of Edmonton and operated by Cvida. The renewal will improve tenant experience through new accessibility features, updated suites (new carpets, countertops, better lighting etc.), building life-cycle performance, sustainability and energy efficiency. In addition, it will extend the lifespan and mitigate the significant risk to the supply and sustainability of Edmonton's social housing inventory. The agreement between the City of Edmonton and Cvida includes 3 installment payments over 4 years with the last payment expected in February 2026. Council approved a scope increase which includes accessibility improvements and building envelope renewal and site improvements on nearly 400 of the 882 City of Edmonton-owned affordable housing units on July 3rd, 2024.										
CM-90-1000 - Housing Accelerator Fund Initiatives and Related Projects	170,672	170,672	170,672	254	170,672	Nov-27	Nov-27	0%	0%	2025 - 43% 2026 - 42% 2027 - 15%	Housing Accelerator Fund - 170,672
Comments (including funding implications if any)	The Housing Action Team (HAT) continues to implement the Housing Accelerator Fund initiatives outlined in the City's agreement with the Canada Mortgage and Housing Corporation (CMHC). Several initiatives continue to be rolled out over multiple years. Several funding agreements are expected to be finalized in Q1 and Q2 of 2025 which will release significant funds to projects by reallocating resources between Capital and Operating budgets. The Affordable Housing Handbook has been completed, and supporting documents on accessibility and environmental efficiency are nearing finalization. Internal development of the available fire flow tool remains on track for completion by the end of Q1 2025. Additionally, work on the pre-approved missing middle housing and fast-track approval process is progressing, with completion anticipated by Q2 2025. Efforts are also ongoing to prepare the City's 12 surplus school sites for development. This includes ongoing rezoning applications, studies, and creating a disposition strategy for land development. At this time there are no additional project or initiatives underway in this profile. Report - FCS02729 - Surplus School Sites - Sale or Lease of Land Below Market Value and Grant Funding Program was presented to Council in January 2025, seeking pre-approval for land sales below market value and grants. Council approved the recommendations in the report which means funding agreements are expected to be signed in Q1 and Q2 of 2025, which will see significant funds released to projects that may start in Q4 2025, if not sooner.										

Utilities

For the period ending December 31, 2024
(\$000's)

Capital Profile	Original Approved Budget	Adjusted Original Budget (incl. scope change)	Current Approved Budget (incl. scope and cost change)	Profile To-Date Actuals	Total Projection	Budgeted End Date	Est/Act Completion Date	% Over Adjusted Original Budget	% Delay	Expected Completion (PY - Prior Year)	Approved Funding
Waste Services											
CM-81-2048 - Waste Services Fleet Assets	48,383	48,383	48,383	23,445	48,383	Dec-26	Dec-26	0%	0%	PY - 27% 2024 - 21% 2025 - 26% 2026 - 26%	Waste Mgt Retained Earnings - 48,383
Comments (including funding implications if any)	This profile supports the replacement of Waste Services vehicles and equipment. Procurements for 2024 are on target, while 10 units were shifted to 2025 due to timing of delivery, which is subject to supplier production and schedules. Waste and Fleet have conducted a thorough review of required purchases and are initiating procurement of equipment years in advance to ensure timely deliveries of growth and replacement units that can meet operational requirements and emission and fuel efficiency standards.										

Definitions

Significant Capital Project - Project that has an approved budget greater than or equal to \$20 million over the 2023-2026 time period. Projects may also include those that are highly strategic, complex, have many stakeholders, have major constraints and/or include a high level of risk.

Red Project Status - Develop stage projects with a greater than 30% variance from adjusted original budget or schedule. Deliver stage projects with greater than 20% variance from adjusted original budget or schedule. Profiles/projects not being delivered under the Project Design and Deliver Model with greater than 20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Yellow Project Status - Yellow status is meant to flag profiles that are projecting over the approved budget or schedule, but still within an acceptable tolerance. Develop stage projects report yellow status when between 0%-30% variance from adjusted original budget or schedule. Deliver stage projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Legacy projects report yellow status when between 0%-20% variance from adjusted original budget or schedule. Project status to be assessed qualitatively when budget or schedule assessments are not available.

Green Project Status - Project is on/under cost and on/ahead of schedule.

Original Budget - A significant capital project's budget when initially approved for the scope outlined in the profile. This field is not applicable for composite profiles.

Adjusted Original Budget - Significant capital projects will report against the profiles adjusted original budget, which will equal the original approved budget (at checkpoint 3/4 when applicable) adjusted for partner or City Council directed scope changes.

Current Approved Budget - The most recent budget as approved by City Council including all scope and cost adjustments.

% Delay (Project Schedule Variance %) - Calculated as the difference between the Estimated or Actual In Service Date and Budgeted End Date in comparison to the estimated project duration. $(\text{Estimated or Actual In Service Date} - \text{Budgeted End Date}) / (\text{Budgeted End Date} - \text{Estimated or Actual Start Date})$.

% Over Budget (Project Cost Variance %) - Calculated as the difference between the Total Projection and the Adjusted Original Budget. $(\text{Total Projection} - \text{Adjusted Original Budget}) / (\text{Adjusted Original Budget})$

Profile-to-Date Actuals - Total project cost from inception of the project to the reporting date.

Total Projection - Estimated costs over the life of the project/profile.

Estimated or Actual Start Date - Month and year the project commenced based on the date cumulative project costs are expected to be or are greater than \$10,000.

Budget End Date - Month and year the project is expected to be completed based on the Current Approved Budget. This may differ from the completion date based on the Original Budget if subsequent budget adjustments have changed project timelines.

Actual or Estimated In Service Date - Month and year the asset is expected to be available for use. Total project costs may not be incurred by this date, however the asset is available or is expected to be available for use.

Project Phase - Identifies whether a project is reporting in the develop, deliver, or is being considered a legacy project for the purposes of calculating the status of the project. Departments outside of Integrated Infrastructure Services (IIS) will continue to report as legacy until adopting a similar project deliver model to IIS.

Funding Implications - Funding implications identifies any impacts to external funding sources, such as federal/provincial grants or partnership funding, due to delays to the project.

% of Active Budget - This percentage represents the sum of budgets for active projects within a composite profile as a proportion of the composite profiles total budget. This field is only included for composite reporting in IIS.

Budget and Schedule Status - % within acceptable tolerance - This percentage represents the sum of active projects within a composite profile reporting within an acceptable tolerance as a proportion of the number of active projects within the composite. This field is only included for composite reporting in IIS.