



# Annual Report

## 2024

Allan Schmidt – Executive Director

April 2, 2025

## Background

The NorthWest Industrial Business Revitalization Zone Association was incorporated as a BRZ Association in December 2001. We are located in the north-west corner of Edmonton, a 250 square block area west of 170 Street and north of 109 Avenue. Our members are primarily large industrial businesses, the majority of whom are involved in manufacturing, warehousing/distribution, industrial sales and retail automotive. There is a mix of locally owned, national and international business operations. Efficient transportation access and egress is a priority issue for the area.

The Association is managed by a board of directors elected from the membership at the Annual General Meeting held in October each year.

The 2024 Association Board of Directors are:

Chair	Ed Stahl	CEO, Stahl Peterbilt Inc.
Vice Chair	Joe Murphy	President, Fireball Equipment
Director	Merrill Martin	Martin Motorsports
Director	David Wood	Plant Manager, Logoplaste
Director	Mitch Mason	Western Truck & Trailer
Director	Jason Langner	Nortrux
Director	Tereena Morelli	Islay Agencies
Director	Cam Martin	Horizon Ag and Turf
Director	Tom McIntyre	Veteran's Association Food Bank

All Board members are affiliated with businesses operating within the Association area. The Board meets on a bi-monthly schedule and at the call of the chair.

Allan Schmidt, who is contracted as a part-time Executive Director provides the day to day administration and management of the Association. His responsibilities are to provide the Association with a

business office presence and manage the Association's business affairs, to be the initial point of contact for the membership/business community and to represent the Association at community, municipal and provincial levels.

### **2025 Activity**

In **2025** we are seeing some construction and expansion projects in our area which is a positive sign. Communications were made by email and in our newsletters to inform our members about assistance programs and grants made by all levels of government. We advised that the City of Edmonton's One-on-One program ([businessinfo@edmonton.ca](mailto:businessinfo@edmonton.ca)) was probably the most efficient method of getting questions answered and finding the most suitable assistance for a business.

Our focus, as an Association, is to support the continued development and growth of the area through improvements to the physical environment and support initiatives that add value to the community as a whole. We will again be supporting the Veteran's Association Foodbank located in our area by purchasing groceries to maintain their inventory levels as needed.

We have a very small volume of retail shopping traffic, mainly involving the fourteen automotive dealerships, a jewellery store, two coffee soup and sandwich shops, a diner in a hotel and a small lunch restaurant. There is virtually no pedestrian shopping. Parking is not an issue in the area. Large commercial vehicles comprise the majority of our daily road traffic.

The Association's primary issues are efficient access and egress throughout the area, efficient public transportation, safety for our employees and our commercial traffic, and crime deterrence and reduction. Our strategic planning focuses on these issues. The ETS's On Demand program seems to be successful and may be expanded to the rest of our area.

The NorthWest Industrial Business Association 2024 annual general meeting was held on October 17 of 2024. The 2025 draft budget was presented and reviewed by the members present and approved by the Board. The Board elections were held at that time.

### **Current Projects**

#### ◆ Crime Deterrence Patrols:

Property crime in industrial areas is an ongoing problem as these areas have little or no traffic in the dark hours and on weekends. This is when the majority of our property crimes are committed.

The Association has contracted with a private security K-9 patrol service to provide a night hours random mobile security patrol dedicated to our Association area. According to the Edmonton Police Service these patrols seem to be effective and they appreciate the communications updating them on activities in our area.

Our patrol officers visually check our members' business premises doors and accessible gates on every shift to ensure they are secure. Unsecured premises are thoroughly checked and key holders are called. These security lapses are noted in an incident report and are followed up daily by the Association. Crime or property damage is reported directly to the police and the business contact person, if known. These incidents are also followed up by the Association. During times of anticipated increase in criminal activity the patrol was doubled. They continue to monitor the wooded area where there have been homeless camps in the past.

The EPS is updated on incidents occurring in our area and support the patrol as it seems to be effective in deterring criminal activity.

#### ◆ Community Clean-up Project

We were again able to partner with the Edmonton Institution For Women for our clean-up in 2024 and collected 111 bags of litter in total.

### ◆ Area Canvas Project

We are planning to canvas our area to promote awareness of our association and our activities and to determine what improvements our businesses would like to see.

### ◆ Safety

The Association maintains a close watch on traffic and pedestrian patterns in the area as the safety of our pedestrians and vehicles on our busy roads is a concern. Identified issues are reported to the city for their review and action.

### ◆ Public Transportation

We did not see an increase in employment this year but still have approximately 8000 employees. The Association is in continual discussion with Edmonton Transit regarding services to our area. The On Demand system is still in its' early stages and we hope it meets the needs of employees in our area. We will be looking at installing bus shelters at some of the bus stops on the new ETS routes with shelters that were removed from the old routes. Two concrete pads have been poured and we are awaiting the installation of the shelters.

## **Summary**

Our members have indicated that crime deterrence, transportation access and egress and public transportation concerns are a priority for our area and the Association is working diligently to continually address these issues.

The Association will continue to advocate on behalf of our members with our various stakeholders. We will also continue to develop and support new projects that contribute to the growth of the area and support initiatives that add value to the community as a whole.

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**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2024  
AND  
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS



## INDEPENDENT AUDITOR'S REPORT

To the Members of **Northwest Industrial Business Association**:

### *Opinion*

We have audited the financial statements of **Northwest Industrial Business Association** (the Entity), which consist of the statement of financial position at December 31, 2024, and statements of operations and changes in net assets and of cash flows for the year then ended, and notes to the financial statements including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

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*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

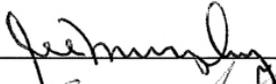
Edmonton, Alberta  
March 25, 2025

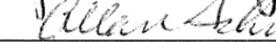
*Yaremchuk & Annicchiarico* LLP  
Chartered Professional Accountants

**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT DECEMBER 31, 2024**

	<u>2024</u>	<u>2023</u>
<u>ASSETS</u>		
CURRENT ASSETS:		
Cash .....	\$117,829	\$187,366
Guaranteed investment certificates .....	119,879	19,879
Goods and services tax recoverable .....	<u>8,917</u>	<u>8,312</u>
TOTAL .....	<u>\$246,625</u>	<u>\$215,557</u>
 <u>LIABILITIES AND NET ASSETS</u>		
CURRENT LIABILITIES:		
Accounts payable and accrued liabilities .....	\$ 19,510	\$ 13,712
Deferred revenue - City of Edmonton .....	<u>53,097</u>	<u>53,097</u>
Total current liabilities .....	<u>72,607</u>	66,809
NET ASSETS - unrestricted .....	<u>174,018</u>	<u>148,748</u>
TOTAL .....	<u>\$246,625</u>	<u>\$215,557</u>

Approved by the Board:

 Director

 Director

**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
**STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

	<u>2024</u>	<u>2023</u>
<b>REVENUE:</b>		
Business revitalization zone levy .....	<b>\$212,386</b>	\$212,386
Interest .....	<u>3,102</u>	<u>867</u>
Total revenue .....	<u><b>215,488</b></u>	<u>213,253</u>
<b>EXPENSES:</b>		
Bank charges.....	<b>105</b>	105
Insurance.....	<b>1,558</b>	1,355
Management services .....	<b>30,680</b>	29,697
Newsletter.....	<b>2,479</b>	2,162
Office .....	<b>381</b>	1,132
Professional fees .....	<b>3,300</b>	3,201
Project support .....	<b>2,304</b>	6,216
Promotion .....	<b>9,233</b>	10,721
Security .....	<b>139,959</b>	129,321
Telephone.....	<u>219</u>	<u>201</u>
Total expenses .....	<u><b>190,218</b></u>	<u>184,111</u>
EXCESS OF REVENUE FOR THE YEAR .....	<b>25,270</b>	29,142
NET ASSETS AT BEGINNING OF THE YEAR.....	<u><b>148,748</b></u>	<u>119,606</u>
NET ASSETS AT END OF THE YEAR .....	<u><b>\$174,018</b></u>	<u>\$148,748</u>

**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED DECEMBER 31, 2024**

	<u>2024</u>	<u>2023</u>
OPERATING ACTIVITIES:		
Cash from operations:		
Excess of revenue for the year .....	\$ 25,270	\$ 29,142
Increase (decrease) in non-cash working capital balances related to operations:		
Goods and services tax recoverable .....	(605)	607
Accounts payable and accrued liabilities .....	<u>5,798</u>	<u>(4,195)</u>
Net cash from operating activities .....	<u>30,463</u>	<u>25,554</u>
INVESTING ACTIVITIES:		
Purchase of guaranteed investment certificates .....	(219,879)	(15,879)
Redemption of guaranteed investment certificates .....	<u>119,879</u>	<u>15,879</u>
Net cash used in investing activities .....	<u>(100,000)</u>	<u>-</u>
INCREASE (DECREASE) IN CASH DURING THE YEAR.....	(69,537)	25,554
CASH AT BEGINNING OF THE YEAR .....	<u>187,366</u>	<u>161,812</u>
CASH AT END OF THE YEAR.....	<u>\$ 117,829</u>	<u>\$ 187,366</u>

**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2024

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1. PURPOSE OF THE ASSOCIATION:

The Association is established under Section 50 of the Municipal Government Act and the Business Revitalization Zone Regulation, as a not-for-profit organization without share capital. The Association's primary purpose is to:

- a) improve, beautify and maintain property in the Zone
- b) develop, improve and maintain public parking in the Zone
- c) promote the Zone as a business or shopping district.

2. ACCOUNTING POLICIES:

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Significant accounting policies are as follows:

*Revenue:*

Business revitalization zone levy is recognized as revenue in the period to which it relates.

*Donation of services:*

The work of the Association is dependent on the voluntary service of many individuals. Since these services are not normally purchased by the Association and because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

*Guaranteed investment certificates:*

Guaranteed investment certificates are stated at cost.

*Equipment:*

The Association expenses equipment in the year of acquisition. Equipment purchases totaling \$3,657 have been expensed since the Association was established.

*Financial instruments:*

The Association initially measures its financial assets and liabilities at fair value.

The Association subsequently measures all its financial assets and financial liabilities at amortized cost.

The Association's financial instruments measured at amortized cost consists of cash, guaranteed investment certificates and accounts payable and accrued liabilities.

**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2024

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2. ACCOUNTING POLICIES (continued):

*Financial instruments (continued):*

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. Any previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount of impairment recognized previously. The amount of the reversal is recognized in net income.

*Cash and cash equivalents:*

Cash and cash equivalents consist of balances with banks and short-term investments that can be converted readily to cash.

*Use of estimates:*

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. These estimates are reviewed annually and adjustments are made to income as appropriate in the year they become known.

3. ECONOMIC DEPENDENCE:

The Association receives funding from a business revitalization zone levy that is part of taxes assessed by the City of Edmonton for all businesses in the zone. The Association's ability to continue operations in a manner similar to present operations is dependant on continuing to receive this revenue.

4. INCOME TAX STATUS:

The Association is an exempt organization within the meaning of the Income Tax Act (Canada) and is exempt from income taxes.

**NORTHWEST INDUSTRIAL BUSINESS ASSOCIATION**  
NOTES TO THE FINANCIAL STATEMENTS  
DECEMBER 31, 2024

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5. FINANCIAL INSTRUMENTS:

The Association is exposed to risk on certain financial instruments as follows:

*Market risk:*

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Association is mainly exposed to interest rate risk.

*Interest rate risk:*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk on guaranteed investment certificates. The fixed-rate instruments subject the Association to a fair value risk.

*Liquidity risk:*

Liquidity risk is the risk that an entity will encounter difficulty meeting obligations associated with financial liabilities. The company is exposed to this risk mainly in respect of its accounts payable and accrued liabilities.