

Summary of Spring 2025 SCBA Recommendations

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Summary of Recommended Spring 2025 SCBA Adjustments

The following is a high-level summary of the total impact to the approved capital budget.

Budget Adjustment Type	Impact to Capital Budget (\$ millions)
New Profiles Recommended for Funding	\$76.2
Scope Change Adjustments - Increases	\$10.8
Recosting Adjustments - Increases: \$35.6 - Decreases: (\$36.0)	(\$0.4)
Funding Source Adjustments (Council)	\$ -
Transfers in Excess of \$5 Million Between Profiles	\$ -
Transfers from Capital to Operating	(\$11.6)
Project Development and Delivery Model Adjustments	\$ -
Total	\$75.0

Breakdown of Spring 2025 SCBA Adjustments

The following sections provide an overview of the adjustments within each of the categories of the Spring 2025 SCBA. Full details for each adjustment are in Attachment 4. New profiles for capital projects being recommended for funding are included in Attachment 5.

New Profiles Recommended for Funding

Administration is recommending Council approve six new capital profiles that are primarily funded with Neighbourhood Renewal Reserve, Local Improvement Property Share, and transfers from existing approved profiles. These capital profiles contain projects originally within the scope of the approved composite profiles that have completed a sufficient level of planning and design (reached Checkpoint 3) and are being created as a standalone profile in compliance with capital budget practices (growth and renewal projects greater than \$10 million).

Attachment 3

The total value of all six capital profiles is \$166.9 million, funded with \$90.7 million from existing approved capital profiles, \$9.6 million of Local Improvements Property Share, and \$66.6 million of 2027 and beyond Neighbourhood Renewal Reserve. These profiles are summarized in Table 1.

Table 1

Reference (Attachment 4)	Profile Number	Profile Name	Amount (\$ millions)
4.1-1	25-25-9506	Dunluce Neighbourhood and Alley Renewal	\$86.5
4.1-2	25-24-9435	17 Street Bridges Over Yellowhead Trail (B142/B133) Replacement	\$33.5
4.1.3	25-24-9436	Mill Creek Trestle Bridge (B034) and 76 Avenue Culvert (B038)	\$21.3
4.1-4	25-12-9501	Fort Edmonton Park Renewal	\$11.2
4.1-5	25-17-2501	Maple Ridge Industrial Local Improvement	\$9.6
4.1-6	CM-70-0002	Fire Apparatus For New Station Growth Projects	\$4.8
Total			\$166.9
Less: New Standalone Profiles funded with transfers from existing approved budgets.			(\$90.7)
Net Impact to Approved Capital Budget			\$76.2

Further details of these projects are included within the New Standalone Profiles in Attachment 5.

Scope Changes

Scope change adjustments are required when projected costs for capital profiles have increased or decreased to accommodate changes in the scope of work originally planned. The recommended scope changes are categorized as follows:

- Scope change increases requesting new funding

Attachment 3

- Scope change increases requesting funding be transferred from an existing approved budget
- Scope change decreases releasing existing approved funding back to a composite profile budget

Scope changes recommended in the Spring 2025 SCBA will result in an increase of \$10.8 million to the approved capital budget.

Table 2

	Impact to Capital Budget (\$ millions)
Total Value of Scope Change Increases	\$37.2
Less: Scope Change Increases funded with transfers from existing approved budgets	(\$26.4)
Add: Scope Change Decreases with funding released back to a composite profile budget	-
Net Impact to Approved Capital Budget	\$10.8

Scope Change Increases Requesting New Funding

Scope changes recommended for new funding are as follows:

4.2-1. CM-21-1771 - Safety and Security for CRC (\$5.0 million)

Overall, this is a scope change adjustment. The Safety and Security profile funds projects in the Community Recreation and Culture branch to improve or mitigate identified safety and security challenges and improve emergency response functions within City-owned and operated public recreation, attraction and culture facilities. The branch has experienced both a significant increase in the number of incidents (more than 25 per cent) and in the severity of incidents. A large number of improvements to the facilities are required to address and mitigate the impact on the visitors, staff and the assets.

This is a formal request for \$5,000,000 Pay-As-You-Go funding to improve public safety within recreation and attractions and major event sites. These include projects such as control desk upgrades, modifications to change rooms to enhance user safety, Edmonton Police Service video surveillance

initiative, integrated facility lock down systems, lockers and locking mechanisms, and ladder to staircase conversion for pools.

4.2-2. CM-99-9000 - Infrastructure Delivery - Growth (\$2.7 million)

This scope change adjustment adds \$2,700,000 Pay-As-You-Go funding to capital profile "CM-99-9000 Infrastructure Delivery - Growth" to renovate KEN105 (Bldg 1 - 12810 58 St.) to support the relocation of the Community Standards Branch Manager's Office and Transit Peace Officers (TPO) staff from Century Place 3rd floor and other leased spaces to KEN105. The renovated space will provide work and training space for 140 staff. The TPO team is currently working out of the 3rd floor at Century Place, which does not have lockers or showers available. The staff are utilizing locker spaces at Kathleen Andrews Transit Garage and travelling between the two buildings each day. The relocation of the Transit Peace Officers supports the Downtown Workspace Optimization project by relocating staff from Century Place. The rationale for advancing this work ahead of the Downtown Workspace Optimization project is the immediate operational efficiencies that will be realized.

4.2-3. CM-99-9000 - Infrastructure Delivery - Growth (\$1.06 million)

This is a scope change adjustment. The Edgemont Neighbourhood Park Development project has completed Checkpoint 3 of the Project Development and Delivery Model with an overall estimated cost of \$6,310,422. Of these costs, \$197,157 was incurred in 2024 and prior years. The project will be funded with a \$5,043,912 allocation in capital profile "CM-99-9000 Infrastructure Delivery - Growth", a \$14,352 Pay-As-You-Go transfer from capital profile "CM-30-3030 Open Space: Planning and Design - Growth", and additional \$805,000 Developer Financing from Brookfield Residential and \$250,000 New School Playground Fund from the Government of Alberta.

4.2-4. 23-30-9323 - Northern Lights & South Haven Cemetery Phase 1B (\$1.0 million)

This scope change adjustment adds \$1,000,000 from the Cemetery Reserve to capital profile "23-30-9323 Northern Lights & South Haven Cemetery Phase 1B" for columbaria installation. The adjustment is required since the current sites in capital profile "23-30-9323 Northern Lights & South Haven Cemetery Phase 1B" are 90% pre-sold or occupied and future site expansion

is necessary to meet customer needs. These sites represent an ongoing revenue stream for the City of Edmonton.

4.2-5. CM-30-3030 - Open Space: Planning and Design - Growth (\$0.8 million)

This scope change adjustment funds planning and design (PDDM Checkpoints 1-3) for base level development (grade, level, seed, playground) for a future K-6 school at the Hawks Ridge school/community parks and future K-9 school at Oxford school/community park, as required under the Joint Use Agreement: Land. Capital profile "CM-30-3030 Open Space: Planning and Design - Growth" will be funded with \$300,000 and \$450,000 Pay-As-You-Go for Hawks Ridge and Oxford, respectively. The project is in response to the March 2025 provincial school accelerator funding announcement.

4.2-6. CM-20-0050 - IT Infrastructure Renewal (\$0.2 million)

This scope change adjustment is due to unbudgeted capital expenditures incurred in 2024 for IT Infrastructure additions within capital profile "CM-20-0050 IT Infrastructure Renewal". The total increase of \$204,010 in funding will come from the Edmonton Public Library Pay-As-You-Go.

4.2-7. CM-60-1771 - Police Equipment (\$0.06 million)

This scope change adjustment increases capital profile "CM-60-1771 Police Equipment" by \$64,813 of Partnership Funding for additional police equipment.

4.2-8. CM-17-2040 - Urban Planning & Economy Service Transformation - Growth (\$0.01 million)

This scope change adjustment provides for the addition of \$6,500 to capital profile "CM-17-2040 - Urban Planning & Economy Service Transformation" and the extension of the project from March 31, 2025 to March 31, 2026.

The grant funding comes from the Natural Resources Canada of the Energy Efficiency Program for the Automatic Permit Data Extraction and Energy Code Dashboard project submitted under the Toward Net Zero Homes and Communities Program.

Scope Change Increases Requesting Funding From Existing Budget

Scope changes recommended to be funded with a transfer from an existing approved budget (and therefore have no impact on the City's overall capital budget) are as follows:

4.2-9. 21-12-0330 - Kinsmen Sports Centre Facility Rehabilitation (\$24.4 million)

This scope change adjustment is to include mechanical, electrical and structural rehabilitation within the Field House, as well as electrical lighting upgrades in the Aquatic area to capital profile "21-12-0330 Kinsmen Sports Centre Facility Rehabilitation". The total cost is an additional \$24,415,200, and will be funded with \$14,100,000 Tax-Supported Debt from capital profile "CM-10-0001 - Climate Resilient City Facility Upgrades", \$10,000,000 from capital profile "CM-12-0000 Facility: Service Delivery - Renewal" (\$8,312,471 Local Government Fiscal Framework and \$1,687,529 Pay-As-You-Go), and \$315,200 of Local Government Fiscal Framework from capital profile "CM-19-0000 Facilities - Minor Renewal Program". Additionally, the scope change adjustment updates the estimated completion date of June 30, 2027 (previously December 31, 2024).

4.2-10. 19-10-1013 - Ambleside Integrated Site - Phase 1 (\$2.0 million)

This scope change adjustment transfers \$2,000,000 Tax-Supported Debt financing from capital profile "CM-10-0001 - Climate Resilient City Facility Upgrades" to capital profile "19-10-1013 Ambleside Integrated Site - Phase 1" to fund the solar photovoltaic system and other climate resilience measures.

4.2-11. 21-12-0310 - Peter Hemingway Fitness & Leisure Centre Rehabilitation (\$0.03 million)

This scope change adjustment adds the swimming pool's OH&S Angel Eye system scope of work within the cold plunge for capital profile "21-12-0310 Peter Hemingway Fitness & Leisure Centre Rehabilitation". The total cost is an additional \$25,018. This scope change is funded with a Pay-As-You-Go transfer from the existing composite capital profile "CM-21-5601 Community Recreation and Culture - Equipment Conservation".

4.2-12. 25-21-1000 - LRV Replacements (\$Nil)

This scope change adjustment requests that the following scope be added to capital profile "25-21-1000 LRV Replacements" given market feedback received since the original capital budget approval. Requesting to add shop and building modifications to DL MacDonald LRV storage garage so that it can accommodate longer Light Rail Vehicles (LRVs). The savings from purchasing longer vehicles will be used to offset the cost in modifying DL MacDonald Garage to be able to store, maintain and repair these longer vehicles.

Background: Edmonton's current LRVs are 24.8 metres in length and currently most manufacturers do not offer vehicles in this length. Most LRVs on the market are longer in length. If the contract is awarded to a manufacturer that makes longer vehicles, the City would need to purchase fewer vehicles. For example, currently the City's station platforms can accommodate five car trains. However, if the cars are longer, only four would be needed. If the LRV length can be optimized, this would also increase overall capacity, all while reducing the number of vehicles required to replace the current fleet. Administration also wanted to increase tender competition by allowing other manufacturers to bid that make longer vehicles, and may already have a vehicle in production that meets the City's needs and design requirements. If bids are restricted to a specific length, there is a risk of having very few manufacturers show interest which could result in paying a cost premium.

4.2-13. 19-22-9006 - Terwillegar Drive Expressway Upgrades - Alternate Staging (\$Nil)

This scope change adjustment is required to update the estimated completion date for capital profile "19-22-9006 Terwillegar Drive Expressway Upgrades - Alternate Staging" to December 2028. In 2024, this capital profile received additional provincial grant funding that allows for the construction of the optimal interchange configuration including two new loop ramps, and a new separated pedestrian/cyclist bridge. Overall, the update reflects the correct estimated completion date.

4.2-14. 15-21-5785 - Lewis Farms Community Recreation Centre and Library (\$Nil)

This scope change adjustment is required to update capital profile "15-21-5785 Lewis Farms Recreation Centre and Library". The direction by Administration is deferring the delivery of the west half of the Lewis Farms

District Park project to allow time to undertake additional planning/design (Checkpoints 1-3) to ensure integration between school and district park development. There is no adjustment of funding or schedule at this time.

Of note, the Government of Alberta announced planned funding for 10-12 future high schools including one at the Lewis Farms District Park. Funding for planning and design for scope revisions to the District Park (in delivery) is under review with the school board partner and will be brought back for consideration in a future SCBA, if required.

4.2-15. CM-20-3102 - Chinatown Infrastructure Improvements (\$Nil)

This scope change adjustment is for a "container-style" public washroom to be added to the Mary Burlie Park Renewal project. The scope addition will include a washroom, space for an attendant and modest supply storage space. Design and construction of the washroom will be funded with existing funds approved within the composite profile "CM-20-3102 Chinatown Infrastructure Improvements". The scope change adjustment also results in an updated estimated completion date of June 30, 2026.

Scope Change Decreases Releasing Funding Back To Composite Budget

Scope change has been recommended to release an existing approved budget back to the composite profile budget (and therefore have no impact on the City's overall capital budget) is as follows:

4.2-16. 24-24-9422 - Dawson Bridge Rehabilitation (\$14.0 million)

This scope change adjustment to capital profile "24-24-9422 Dawson Bridge Rehabilitation" reduces scope to high priority repairs, which is a significant reduction in scope resulting in lower estimated costs for the profile. As a result, the \$14,000,000 (\$12,950,000 Local Government Fiscal Framework and \$1,050,000 Pay-As-You-Go) is being returned to capital profile "CM-24-0000 Transportation: Bridges & Auxiliary Structures - Renewal".

Recosting

Recosting adjustments are required when an approved capital project is projected to be over or under budget. This can occur when tenders on capital projects are over or under the budget. Recommended recosting adjustments are categorized as follows:

- Recosting increases requesting new funding

Attachment 3

- Recosting increases requesting funding to be transferred from an existing approved budget
- Recosting decreases with funding released

Recosting adjustments recommended in the Spring 2025 SCBA will result in a net \$0.4 million decrease to the approved capital budget.

Table 3

	Recosting Increases			Recosting Decreases			(\$ millions)
	Requiring New Funding	Funded with Transfers	Total	Funding Releases	Funding Transfer to Composites	Total	Combined Impact to Capital Budget
Total Value of New Recosting Adjustments	\$35.6	\$8.7	\$44.3	(\$36.0)	\$ -	(\$36.0)	\$8.3
Less: funding transfers from existing approved budgets	-	(8.7)	(8.7)	-	-	-	(8.7)
Net Impact to Approved Capital Budget	\$35.6	\$ -	\$35.6	(\$36.0)	\$ -	(\$36.0)	(\$0.4)

Recosting Increases Requesting New Funding

Recosting adjustments recommended for new funding are as follows:

4.3-1. CM-25-0000 - Transportation: Neighbourhoods - Renewal (\$14.3 million)

This recosting adjustment reallocates funding for the "23-40-9033 Ottewell Neighbourhood Reconstruction" project to align with its revised schedule and December 2027 estimated completion date. This involves a pre-commitment of \$14,334,788 in Neighbourhood Renewal funding from the next budget cycle (2027-2030). To offset this, the same amount of 2023-2026 currently approved funds are being returned to "CM-25-0000 Transportation: Neighbourhoods - Renewal". Neighbourhood renewal expenditures (\$14,334,788) approved for 2027 and beyond should be funded with a pre-commitment of neighbourhood renewal reserve funding from the next budget cycle. This is in line with how the program has previously been

managed, and results in a more effective use and cash flow of Neighbourhood renewal reserve funds.

4.3-2. 21-50-9100 - 103A Avenue Pedway (\$5.6 million)

This recosting adjustment adds required funding to capital profile "21-50-9100 - 103A Avenue Pedway" for unanticipated existing conditions discovered after completion of the 2024 construction year. The budget increase of \$5,560,000 will be funded by the Local Improvement Self Liquidating Debt.

4.3-3. CM-17-1022 - District Park Land Acquisition (New ASPs) (\$4.7 million)

This is a recosting adjustment. The balance of the working capital allocated to capital profile "CM-17-1022 - District Park Land Acquisition (New ASPs)" for the 2023-2026 budget cycle has been committed in support of the proactive acquisition of future district park sites in advance of planned development to capitalize on lower land costs. Transferring \$4,700,000 from the Funds-in-Lieu Reserve to capital profile CM-17-1022 will ensure the City is able to respond to any land opportunities related to Riverview, Horse Hill and Decoteau district parks.

4.3-4. CM-29-0000 - Transportation - Minor Renewal Program (\$4.0 million)

This recosting adjustment allocates \$4,000,000 of Neighbourhood Renewal Reserve funding to capital profile "CM-29-0000 Transportation - Minor Renewal Program" to complete minor renewal work not programmed as part of the Neighbourhood Renewal Program funded from capital profile "CM-25-0000 Transportation: Neighbourhoods - Renewal". This reserve funding will be used to complete paving on limited portions of neighbourhood infrastructure that are beyond the ability of maintenance to repair.

4.3-5. CM-21-0000 - Transportation: Public Transit - Renewal (\$2.4 million)

This is a recosting adjustment. With the approval of \$2,400,000 of Canada's Rail Safety Improvement Program (RSIP) construction funding to capital profile "24-21-9130 - 129 Avenue Crossing Widening", previously approved Local Government Fiscal Framework funding of \$2,400,000 can now be transferred back to capital profile "CM-21-0000 Transportation: Public Transit - Renewal". The additional funds in the composite profile will increase funding amounts to more ideal levels.

4.3-6. 16-66-7018 - Capital Line South LRT: Century Park to Ellerslie Road (\$2.3 million)

This is a recosting adjustment. The project is now able to maximize the full grant eligible costs of the Federal - Investing in Canada Infrastructure Program (ICIP) grant, which allows the project to add \$2,273,000 of previously approved Federal - ICIP grant funding to the project.

4.3-7. 13-66-1294 - Transit Smart Fare System (Smart Card) (\$1.0 million)

This recosting adjustment adds \$49,965 of GreenTRIP funding to capital profile "13-66-1294 Transit Smart Fare System (Smart Card)" to align with the GreenTRIP Agreement. As well, the adjustment adds interest earned from the GreenTRIP funding of \$935,650 for capital purchases in the Smart Fare project.

4.3-8. CM-36-0000 - Open Space: Partner Renewal (NPDP Renewal) (\$0.85 million)

This recosting adjustment adds \$413,773 Developer Financing and \$443,398 Partnership Funding to capital profile "CM-36-0000 Open Space: Partner Renewal (NPDP Renewal)". The additional funding is community contributions received to-date through the Neighbourhood Park Development Program (NPDP). Remaining composite profile funding will be applied to in-flight community-initiated park projects.

4.3-9. CM-36-3636 - Neighbourhood Park Development Program - New (\$0.35 million)

This recosting adjustment adds \$354,139 of Developer Financing funding to capital profile "CM-36-3636 Neighbourhood Park Development Program - New" based on the contribution received.

4.3-10. CM-20-0052 - Library Furniture and Equipment (\$0.04 million)

This recosting adjustment is due to the purchase of additional furniture and equipment in 2024 that were funded with additional donations received.

4.3-11. CM-99-0060 - Yellowhead Trail Freeway Conversion: Project Development (\$0.03 million)

This recosting adjustment of \$30,392 increases Developer Financing for capital profile "CM-99-0060 Yellowhead Trail Freeway Conversion: Project

Development". The additional funds were received from a servicing agreement for underground storm drainage infrastructure.

4.3-12. CM-25-1001 - Vehicle and Equipment Replacement (\$0.02 million)

This recosting adjustment transfers \$21,309 from the Vehicle for Hire reserve to capital profile "CM-25-1001 Vehicle and Equipment Replacement" to cover the shortfall for the purchase of vehicles for Community Standards officers.

Recosting Increases Requesting Funding from Existing Approved Budget

Recosting adjustments requesting a transfer from an existing approved budget (no impact to the City's overall capital budget) are as follows:

4.3-13. 24-24-9420 - Coliseum LRT Bridge (B151) Minor Rehabilitation (\$3.3 million)

This recosting adjustment adds required funding to capital profile "24-24-9420 - Coliseum LRT Bridge (B151) Minor Rehabilitation" following the completion of detailed design. The budget increase of \$3,306,466 will be funded by the Local Government Fiscal Framework from "CM-21-0000 Transportation: Public Transit Renewal LRT".

4.3-14. 24-20-9340 - Harbin Gate (\$2.7 million)

This recosting adjustment adds required funding to capital profile "24-20-9340 - Harbin Gate" following the completion of Checkpoint 2. The budget increase of \$2,734,534 will be funded by Debt CRL Downtown from capital profile "CM-74-4100 Downtown Community Revitalization Levies Delivery".

4.3-15. 24-10-9411 - Kathleen Andrews Transit Garage Solar PV & Battery Projects (\$2.0 million)

This recosting adjustment transfers \$2,000,000 Tax-Supported Debt from capital profile "CM-10-0001 - Climate Resilient City Facility Upgrades" to capital profile "24-10-9411 Kathleen Andrews Transit Garage Solar PV and Battery Projects" to allow the project to be fully funded to completion.

4.3-16. 24-21-9130 - 129 Avenue Crossing Widening (\$0.7 million)

This recosting adjustment adds funding to capital profile "24-21-9130 - 129 Avenue Crossing Widening" to accommodate increased construction costs in CN infrastructure, as well as CN construction coordination requirements. The budget increase of \$663,905 will be funded by the Local Government

Fiscal Framework from "CM-21-0000 Transportation: Public Transit Renewal LRT".

Recosting Decreases - Funding Releases

Recosting adjustments resulting in a net decrease to the City's approved capital budget are as follows:

4.3-17. Various - Various Parks, Neighbourhood and Alley Reconstruction Profiles (\$15.9 million)

This recosting adjustment releases third party funding from EPCOR for Low Impact Development (LID) work activities. LID work activities are incorporated in City projects, but are the assets of EPCOR. Costs for LID work activities are recorded by the City, and then billed in the capital profile so there is no financial impact to the City and should not be budgeted.

4.3-18. 23-22-9704 - Imagine Jasper Avenue (114 Street - 124 Street) (\$7.0 million)

This recosting adjustment releases third party funding from EPCOR for Low Impact Development (LID) work activities. LID work activities are incorporated in City projects, but are the assets of EPCOR. Costs for LID work activities are recorded by the City, and then billed in the capital profile so there is no financial impact to the City and should not be budgeted.

4.3-19. Various - Various Debt CRL Downtown/Quarters Profiles (\$3.8 million)

This is a recosting adjustment. Based on the 2024 Carryforward process and review of the remaining project activities, the remaining funding is no longer required and is being released.

4.3-20. 14-66-2570 - Parking Control Technology (\$2.8 million)

This is a recosting adjustment. As per the 2024 Fall Supplemental Operating Capital Budget Adjustment, \$2,800,000 of Pay-As-You-Go funding from capital profile "14-66-2570 Parking Control Technology" will be released as the ePark machine upgrade project will not be moving forward.

4.3-21. 19-21-2123 - Indigenous Cultural & Wellness Centre (\$2.3 million)

This recosting adjustment is required since the project will not be moving forward, as Administration did not recommend continued support of this project as it was designed. This one-time Supplemental Capital Budget Adjustment is needed to offset the 2024 Fall Supplemental Operating Budget

Adjustment that already reduced the transfer to Pay-As-You-Go in 2025 for this item, offset in Financial Strategies.

4.3-22.16-23-9805 - Malcolm Tweddle & Edith Rogers Dry Ponds (\$2.0 million)

This recosting adjustment releases the remaining funding from capital profile "16-23-9805 Malcolm Tweddle & Edith Rogers Dry Ponds"; since this was formerly an EPCOR Water Services Inc. (EWSI) capital project. The Drainage Utility service was transferred from the City of Edmonton to EPCOR Water Services Inc. on September 1, 2017. EWSI has confirmed that the capital project is now complete. The adjustment releases \$1,412,388 of EPCOR Contributions and \$576,454 of Federal Building Canada Funds.

4.3-23.CM-20-0051 - Library Materials (\$1.3 million)

This recosting adjustment is to release the remaining funds in excess of the 2024 commitments from capital profile "CM-20-0051 Library Materials" since the funding will not be used and is no longer required.

4.3-24.21-61-3411 - Active Air & Surface Purification Technology for ETS & DATS Fleet (\$0.7 million)

This is a recosting adjustment. Capital Profile "21-61-3411 - Active Air & Surface Purification Technology for ETS & DATS Fleet" is now complete. The remaining funds can be released back to the Financial Stabilization Reserve. The funds remaining are cost escalations that did not occur, and some scope of work that will be covered under warranty, which were both originally incorporated in the original budget.

4.3-25.19-10-1011 - Stadium LRT Station Upgrade (\$0.15 million)

This recosting adjustment is to release \$144,770 of Tax-Supported Debt from capital profile "19-10-1011 - Stadium LRT Station Upgrade" since the project is now complete.

4.3-26.15-74-4109 - Future Phase Green and Walkable - Other Streets (\$0.04 million)

This recosting adjustment releases \$36,524 in capital profile "15-74-4109 Future Phase Green and Walkable - Other Streets" as the project is now complete.

4.3-27. 18-66-3514 - Capital Line LRT Heritage Valley Park and Ride Construction (\$0.01 million)

This recosting adjustment releases \$7,887 of Pay-As-You-Go from capital profile "18-66-3514 - Capital Line LRT Heritage Valley Park and Ride Construction" since the project is now complete.

Funding Source Adjustments (Council)

This type of adjustment is strictly for funding source adjustments that normally result in no change to the overall budget of a profile, but require Council approval because they involve debt financing or a specific level of reserve funding. Composite profiles are also included as part of this process.

Funding source adjustments recommended in the Spring 2025 SCBA will not have an impact on the approved capital budget.

A breakdown of the recommended Funding Source Adjustments can be found in Attachment 4.

Transfers in Excess of \$5 Million Between Profiles

Approved profiles with transfers between them that exceed \$5 million need to be approved by Council. The net result is an overall adjustment of \$0 to the approved capital budget. Some transfers that are under \$5 million are also included within this category due to the type of funding source or additional transparency, as deemed necessary.

Only one transfer adjustment was recommended in the Spring 2025 SCBA, and is as follows:

4.5-1. 16-66-7018 - Capital Line South LRT: Century Park to Ellerslie Road (\$15.0 million)

This is a transfer of \$15,000,000 in project cost savings (\$6,000,000 Federal - ICIP, \$6,000,000 Provincial ICIP - matching, and \$3,000,000 Tax-Supported Debt) from capital profile "16-66-7013 Metro Line LRT (NAIT - Blatchford Extension) Extension" to capital profile "16-66-7018 Capital Line South LRT: Century Park to Ellerslie Road"; which was approved by the Federal Treasury Board.

Transfers from Capital to Operating

This type of adjustment is to recognize the reallocation of capital expenditures to operating. There are \$11.6 million in capital expenditures being recommended to be transferred to operating, with no impact to the overall tax levy.

A breakdown of the recommended Transfers from Capital to Operating can be found in Attachment 4.

Project Development and Delivery Model Adjustments

Approved by Council at the April 25, 2017 meeting, Capital Project Governance Policy C591 implemented the Project Development and Delivery Model (PDDM) to ensure all capital projects (infrastructure, fleet and equipment, information technology and land) follow a phased approach that includes formal checkpoint reviews as projects progress through their lifecycle (strategy, concept, design, build and operate). As the majority of projects approved in the 2015-2018 capital budget predate this policy, a number of profiles were advanced without the benefit of this process to define scope, schedule and budget. These adjustments allow for consistent measuring of all capital profiles in accordance with the PDDM model.

There is one PDDM adjustment recommended in the Spring 2025 SCBA. PDDM adjustments are to realign the cash flows of transformational projects that were approved outside of the PDDM process.

The following transfer adjustment was recommended in the Spring 2025 SCBA, and is as follows:

4.7-1. 16-66-7018 - Capital Line South LRT: Century Park to Ellerslie Road (\$Nil)

The original delivery budget for the Capital Line South LRT: Century Park to Ellerslie Road project was approved in June 2021. In order to confirm the City's contribution to the project and secure grant funding from other orders of government, capital budgets for LRT projects are brought forward for Council approval much earlier in the process than other projects delivered under the Project Development and Delivery Model (PDDM). The project has now reached what is considered to be the Checkpoint 3 equivalent of the PDDM. With a more complete understanding of scope and schedule, the project is being re-cashflowed. The end result is the Capital Line South LRT: Century Park to Ellerslie Road project will be in alignment with PDDM principles going forward, and be measured against these revised cashflows for the remainder of the delivery portion of the project. The estimated completion date for the project is being revised to August 31, 2029. This adjustment results in a \$0 impact to the overall approved project budget.