

INTEGRATED INFRASTRUCTURE SERVICES CAPITAL PROJECTS

Recommendation

That the February 23, 2026, Integrated Infrastructure Services report IIS03318, be received for information.

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| Requested Action | Information only |
| ConnectEdmonton's Guiding Principle | ConnectEdmonton Strategic Goals |
| CONNECTED This unifies our work to achieve our strategic goals. | Urban Places |
| City Plan Values. | LIVE. ACCESS. |
| Corporate Business Plan | Managing the Corporation |
| Council Policy, Program or Project Relationships | <ul style="list-style-type: none"> • C555A - Capital Infrastructure - Project Delivery Policy • C591 - Capital Project Governance Policy • C598A - Infrastructure Asset Management Policy |
| Related Council Discussions | <ul style="list-style-type: none"> • June 25, 2025, Integrated Infrastructure Services report IIS03087, IIS Capital Projects. • February 25, 2025, Integrated Infrastructure Services report IIS02750, Transportation Projects Traffic Management (Q1 2025). |

Executive Summary

- The City's capital program includes 226 active infrastructure projects with an approved \$7.91 billion budget for the 2023–2026 cycle.
- The infrastructure program shows 95 per cent of projects on budget and 79 per cent on schedule.
- Administration has prepared a companion presentation with current status updates on select high-interest and high-impact projects for the February 23, 2026, Infrastructure Committee meeting.

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REPORT

The City of Edmonton's capital program, managed by the Integrated Infrastructure Services department, currently oversees an asset inventory valued at approximately \$41.3 billion. For the 2023–2026 cycle, the \$7.91 billion budget supports 226 active infrastructure projects (as of late 2025). The 2025 IIS Infrastructure Report (Attachment 1) summarizes an overview of the capital program on select high-interest and high-impact 2025 projects, which was previously shared with Council via memo in December 2025.

Project performance from planning and design through construction is governed by a robust framework designed to manage risk, enhance transparency, and improve consistency with how project quality and outcomes are achieved. Current performance measures show 95 per cent of projects on budget and 79 per cent on schedule.

The measures are based on a structured performance management framework that emphasizes consistency, comparability, and control over key cost and schedule drivers. While this framework provides a strong foundation for monitoring performance, it does not fully capture all external risks. As part of a continuous improvement approach, opportunities are being identified to strengthen risk recognition and responsiveness over time.

Administration has a companion presentation to this report for the February 23, 2026, Infrastructure Committee. The presentation includes current status updates on select infrastructure projects. These projects generally include:

- those in active construction,
- projects of high public interest,
- those with significant traffic or community impacts and/or
- projects relating to Downtown access or representing a significant investment.

Legal Implications

Certain project-specific information may need to be provided in private, as the projects are ongoing and there are current contractual relationships. Providing contractual details in public at this time could have legal implications, depending on the details disclosed. For example, contractual details relating to the City's rights or obligations relating to the performance of a vendor, any matters relating to potential remedies the City could pursue, information regarding contracts that are still being procured, and commercial information relating to payment terms are examples of discussions that should be held in-private.

Community Insight

Administration engages with the public and varied community interested parties throughout the different phases of a capital project, including planning, design, and construction. The feedback gathered through this process helps Administration adjust designs or project approach and mitigate any potential impacts to reflect the needs of Edmontonians.

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GBA+

Administration integrates GBA+ considerations into the planning and design phases of its infrastructure projects. City policies and Council priorities can also influence the functional program and design elements of projects, which can have a direct impact on end users, particularly those facing unique barriers and challenges.

During the delivery phase, GBA+ considerations are maintained through inclusive practices, such as ensuring all communication regarding construction—including signage and public notices—is clear, accessible, and available in appropriate languages. Furthermore, the delivery of projects includes accommodations such as providing accessible detours for all travel modes whenever possible to minimize disruption and ensure continued access for all citizens, specifically addressing the needs of those who face unique barriers.

Public engagement plans are designed to be inclusive, ensuring diverse groups and those whose voices are heard less often are given an opportunity to contribute their perspectives.

Environment and Climate Review

This report was reviewed for environmental and climate risks. Based on the review completed, no significant interactions with the City's environmental and climate goals were identified within the scope of this report.

ATTACHMENTS

1. Integrated Infrastructure Services - Infrastructure Report 2025