Attachment 1: Themes we are hearing

The following is a chart of the current and future needs of Edmonton's businesses communities. This qualitative data was gathered through the following sources:

- Conversations with business owners through the One-on-One Program
- Partners, including Business Improvement Areas, Chamber of Commerce, and other advocacy organizations
- Media monitoring
- Ongoing monitoring of general business sentiment through social media

Themes	What We're Hearing
Financial Assistance and Material Support	 There are gaps in accessing federal and provincial support; for instance, a new business may not be able to access the Canada Emergency Business Account as they are unable to meet the payroll criteria. City of Edmonton property tax deferrals are not being passed along to businesses in the form of decreased rent. Some businesses are not able to access personal protective equipment (PPE) due to lack of supply and cost. Some businesses need financial support to purchase PPE or pay for commercial space renovations (such as the purchase and installation of plexiglass or barriers). As there are no requirements for landlords to use the Canada Commercial Rent Assistance program, some landlords are not choosing to offer a break in rent to commercial tenants. Many businesses are not in a position to take on additional debt to help with expenses so loan based programs are not effective for them. 50% capacity will not allow those businesses in the hospitality industry to return to profit.
Direction, Guidance and Clarity via one-on-one support	 Businesses will continue to need one-on-one support through permit, licence and grant application processes. Timely and tailored responses from Administration are required in order to support urgent business inquiries. Edmonton businesses are diverse and would benefit from tailored supports that address specific needs of various marginalized communities that experience disadvantages (ex. newcomers, indigenous entrepreneurs, etc.). Businesses need clear and specific direction on what government supports they are able to access.

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	 Materials and resources should be accessible, including translations of documents into commonly-spoken languages. New business owners desire clarity on timelines, fees and process prior to applying for services. Businesses affected by COVID-19 need support to negotiate rent leniency with landlords, a ban on evictions and rent support. A business owner may not be aware of all the organizations offering support to small businesses and which ones are relevant to their business. Now that the relaunch has been approved, business owners need clear direction on which businesses are allowed to operate and detailed industry specific guidelines. There is lack of clarity around expectations related to PPE and associated processes through opening. There is so much information out there; business is struggling with where to go for information and how to make sense of it.
Innovation and Planning	 There is a need for strategic recovery planning for individual businesses. Existing businesses need support to transition to other ways of doing business, such as building an online business and adopting digital technologies. Pivoting takes time and costs money, and many businesses do not have the resources or support to do this. Businesses have good ideas (i.e. pedestrian take-out window in a coffee shop) but do not have the resources to execute.
Market Demand	 Creating vibrancy for our mainstreets will require the return of people and customers. Improving consumer confidence will increase spending at local establishments and the consumption of food prepared locally. The City is being asked to increase the procurement of local goods and services.
Other	With reduced people on the street, some businesses are experiencing increased vandalism and other property crimes. They do not have the resources to resolve this.

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