

BRINGING OUR CITY VISION TO LIFE





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Presentation Outline

2013 Highlights - Operations

- Capital & Financial

Basis for Budget

Cost Drivers

Uncontrollable Impacts

Recommendation





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2013 Highlights - Operations



All services for \$1.16 per day

Costs contained

Weekly collection

Education for high waste generators

Edmonton Biofuels Facility

Greys Recycling Facility

Kennedale Eco Station

Grow Commercial Collection





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2013 Highlights - Financial and Capital

Measured progress on Financial Indicators

Need to grow non-debt financing







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Challenge of Capital Financing

	2011 Actual	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast
Debt Coverage Ratio Target: Ratio not less than 1.3	1.1	1.1	1.1	1.2	1.4
Next Year's Capital Financed by RE	\$ 7,633	\$ 5,436	\$ 5,528	\$ 5,150	\$ 5,512
Cash Available to Finance Future Cap	\$ 8,107	\$ 8,767	\$ 4,372	\$ 6,174	\$ 11,779





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2013 Highlights - Financial and Capital

Measured progress on Financial Indicators

3-Year approved budget reduced \$2.5 million

Ongoing Projects – On Time and On Budget

New Project - Biodiesel Production







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Sound Basis for Rate and Fee Increase

Inflation not assumed

Efficiencies in place

Fiscal Policy followed

Reflects market challenges







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Cost Drivers - Single Family Rate Increase

Cost Drivers	Cost Increase \$ x million	Rate Increase \$ per month	
Services Provided to Residents	\$7.9	\$1.86	86%
Financing and Administrative Support	\$1.4	\$0.30	14%
	\$9.3 million	\$2.16	100%





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Uncontrollable Impacts on Operations

Recyclables Markets

Impact: Reduced MRF Revenue

Fuel Prices

Impact: Increased operating costs

Anthony Henday Drive Construction

Impact: Reduced tipping fee revenue at

Competing Dry Disposal Site

Impact : Reduced tipping fee revenue at EWMC



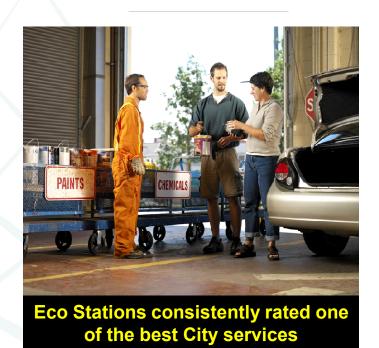






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Our Recommendation



- ➤ Single Family Monthly Rate \$35.36
- ➤ Multi-family Monthly Rate \$22.98
- Eco Station Rates
 - ✓ Partial load \$28 per load
 - ✓ Pick-up truck or trailer \$38 per load
 - √ Heaping truck or trailer \$48 per load
- > EWMC Commercial Waste \$80 per tonne
- SBI BioEnergy Project





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