

The delivery methods that were analyzed as part of the business case included:

- **Design-Bid-Build (DBB)** – the method used to deliver the majority of the City’s capital projects, where the City completes the design before tendering the project.
- **Design-Build (DB)** – under a DB project the City would complete the preliminary engineering for the project and then hire a consultant-contractor team to concurrently complete the design and construct the project.
- **Construction Management (CM)** – under a CM project the City would retain a consultant to design the project and under a separate, retain a contractor to assist with the detailed design of the project. The CM could also initiate certain time sensitive construction activities and procure any long-lead time materials ahead of completing the detailed design. The final project cost would be negotiated with the contractor after the design is completed.
- **Public-Private-Partnership (P3)** – under a P3 the City would complete the preliminary engineering for the project, and then hire a concessionaire to design; build; operate and maintain the project for 30 years; along with procuring the vehicles necessary to operate the system and finance a portion of the initial capital cost.