

MSI Reduction Strategy Detailed Adjustment Report										
#	Reason for Request and Financial Implications	Profile Number	Profile Name	Profile Branch	Funding Source	2019	2020	2021	2022	Total
(A) RELEASES										
1	2019 SCBA for Budget Reduction Strategies	CM-25-3002	Fuel Site & Oil Tank Replacements	OPS - Fleet & Facility Services	Munc Sustain. Initiative - MSI	(2,600,000)	-	-	-	(2,600,000)
2	2019 SCBA for Budget Reduction Strategies	CM-25-3005	Tools & Shop Equipment Program	OPS - Fleet & Facility Services	Pay-As-You-Go	(350,000)	-	-	(200,000)	(550,000)
3	As part of reduction strategy in response to reduction in grant funding from the Province, this reduction eliminates the Council amenities program from this profile.	CM-33-3001	Council Amenities and Benchmark	OPS - Parks & Roads Services	Pay-As-You-Go	-	(90,000)	(100,000)	(100,000)	(290,000)
4	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-30-3030	Open Space: Planning and Design - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	(81,000)	-	-	-	(81,000)
5	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	16-66-2612	83 Avenue Bikeway (Mill Creek Ravine to 112 Street)	IIS - Building Great Neighbourhoods and Open Spaces	Munc Sustain. Initiative - MSI	(713,000)	-	-	-	(713,000)
					Pay-As-You-Go	(87,000)	-	-	-	(87,000)
6	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-30-3030	Open Space: Planning and Design - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	(800,000)	-	-	-	(800,000)
7	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-30-3030	Open Space: Planning and Design - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	-	(1,414,056)	-	-	(1,414,056)
8	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-40-4040	Building Great Neighbourhoods: Planning and Design - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	(660,785)	-	-	-	(660,785)
9	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-40-9000	Building Great Neighbourhoods Delivery - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Munc Sustain. Initiative - MSI	-	-	(1,530,000)	-	(1,530,000)
					Pay-As-You-Go	-	-	(1,202,729)	-	(1,202,729)
10	The first phase of this project is complete. The second phase of the project has been deferred until appropriate land can be secured for the project.	12-17-1064	McConachie District Park Site	IIS - Infrastructure Delivery	Munc Sustain. Initiative - MSI	(500,000)	-	-	-	(500,000)
11	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	12-17-1065	Cameron Heights School Park-New Park Con	IIS - Infrastructure Delivery	Munc Sustain. Initiative - MSI	(150,000)	-	-	-	(150,000)
12	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	15-70-0002	Reactivation of Fire Station #21 (Rossdale)	IIS - Infrastructure Delivery	Munc Sustain. Initiative - MSI	(250,000)	-	-	-	(250,000)
13	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	15-17-1080	Walker School/Park Site Development	IIS - Infrastructure Delivery	Munc Sustain. Initiative - MSI	(175,000)	-	-	-	(175,000)
14	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	12-21-8683	Borden Park Natural Swimming Pond	IIS - Infrastructure Delivery	Pay-As-You-Go	(125,000)	-	-	-	(125,000)
15	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	12-70-0020	Pilot Sound Fire Station	IIS - Infrastructure Delivery	Pay-As-You-Go	(700,000)	-	-	-	(700,000)
16	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	15-21-1500	Castle Downs Arena Renewal	IIS - Infrastructure Delivery	Pay-As-You-Go	(300,000)	-	-	-	(300,000)
17	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	15-28-1100	Paul Kane Park	IIS - Infrastructure Delivery	Pay-As-You-Go	(158,110)	-	-	-	(158,110)
18	Based on current project budget projections, \$800,000 is no longer required and can be released.	15-28-1700	Queen Elizabeth Park Phase 2	IIS - Infrastructure Delivery	Munc Sustain. Initiative - MSI	(800,000)	-	-	-	(800,000)
19	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-99-9000	Infrastructure Delivery - Growth	IIS - Infrastructure Planning & Design	Munc Sustain. Initiative - MSI	(4,362,056)	-	-	-	(4,362,056)
20	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-99-9000	Infrastructure Delivery - Growth	IIS - Infrastructure Planning & Design	Munc Sustain. Initiative - MSI	(594,000)	-	-	-	(594,000)
21	This project is nearing completion. Based on the current budget forecasted for completion, this funding is no longer required and can be released.	15-75-0105	Police Station West Division Building Rehabilitation	IIS - Infrastructure Planning & Design	Munc Sustain. Initiative - MSI	(2,000,000)	-	-	-	(2,000,000)
22	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-10-1010	Facility: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Munc Sustain. Initiative - MSI	(1,826,945)	-	-	-	(1,826,945)

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23	Based on work completed to date, estimates for the projects associated with this program have been revised. The number of growth projects that the program will deliver has also been reduced to address a funding shortfall corporately. As such, the funding identified is not required to meet the program objectives.	CM-20-2020	Transportation: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	(1,956,139)	-	-	(1,956,139)
24	We have carried this funding forward for quite some time in case there were other costs associated with the purchase. We can release these funds and close out this profile. There is a portion of this purchase that was Bridge financed from the Parkland Purchase Reserve (\$2.9M) and is to be paid back once a more substantive business program is developed for the Africa Centre.	14-17-1072	Wellington School Site Purchase	UF - City Planning	Pay-As-You-Go	(56,510)	-	-	-	(56,510)
25	This funding can be released as the land negotiations were unsuccessful and the school board is selling the land to a third party. This profile can be closed.	16-17-1017	St. Andrews Surplus Park Purchase (Inglewood)	UF - City Planning	Pay-As-You-Go	(829,802)	-	-	-	(829,802)
					RELEASES	SubTotal	(18,119,208)	(3,460,195)	(2,832,729)	(300,000) (24,712,132)
Summary of Funding Sources (Releases)										
						Munc Sustain. Initiative - MSI	(13,971,001)	-	(1,530,000)	(15,501,001)
						Pay-As-You-Go	(4,148,207)	(3,460,195)	(1,302,729)	(300,000) (9,211,131)
						Check	(18,119,208)	(3,460,195)	(2,832,729)	(300,000) (24,712,132)
(B) RELEASES RELATED TO RE-CASHFLOWING EXERCISE										
26	To revise budget cashflow (\$16.7M) due to previously identified work likely to be carried forward to the 2023-2026 Capital Budget Cycle	CM-12-0000	Facility: Service Delivery - Renewal	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	-	-	(4,426,000)	(4,426,000)
						MSI Replacement	-	-	-	(12,274,000) (12,274,000)
27	To revise budget cashflow (\$11M) due to previously identified work likely to be carried forward to the 2023-2026 Capital Budget Cycle	CM-32-0000	Open Space: Parks - Renewal	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	-	-	(3,184,000)	(3,184,000)
						MSI Replacement	-	-	-	(7,616,000) (7,616,000)
					RE-CASHFLOW	Total	-	-	-	(27,500,000) (27,500,000)
Summary of Funding Sources (Re-Cashflow)										
						MSI Replacement	-	-	-	(19,890,000) (19,890,000)
						Pay-As-You-Go	-	-	-	(7,610,000) (7,610,000)
						Check	-	-	-	(27,500,000) (27,500,000)
(C) DEFERRED GROWTH										
28	Community Hubs is a new initiative within the City. A Community Hub represents a multi use facility or amenity that leverages community connection and improves vibrancy. At this time, more work is required to refine the overall definition and business case including scope and locations before advancing capital funding request. Once this work is complete and the needs are better refined and confirmed, a capital request could be considered as part of a future SCBA or with the 2023-26 Capital Budget. There is no known time sensitivity related to the deferral of this work	CM-40-4040	Building Great Neighbourhoods: Planning and Design - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	(200,000)	-	-	-	(200,000)
29	Community Hubs is a new initiative within the City. A Community Hub represents a multi use facility or amenity that leverages community connection and improves vibrancy. At this time, more work is required to refine the overall definition and business case including scope and locations before advancing capital funding request. Once this work is complete and the needs are better refined and confirmed, a capital request could be considered as part of a future SCBA or with the 2023-26 Capital Budget. There is no known time sensitivity related to the deferral of this work	CM-40-9000	Building Great Neighbourhoods Delivery - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	-	(800,000)	-	-	(800,000)
30	Planning and design of naturalization areas. Preliminary analysis can continue to evolve the scope of work to refine and affirm a list of locations. This scope of work can be initiated quickly if brought forward in a future SCBA or with the 2023-26 Capital Budget. There is no known time sensitivity related to the deferral of this work.	CM-30-3030	Open Space: Planning and Design - Growth	IIS - Building Great Neighbourhoods and Open Spaces	Pay-As-You-Go	(428,800)	-	-	-	(428,800)
31	Planning, preliminary and detailed design of the 118 Avenue/101 Street Traffic Circle reconstruction and upgrades. This project does not currently coincide with any confirmed renewal as part of the 2019-22 Capital Budget. This work can be deferred at this time and reviewed for potential integration as part of the scope development of any off-corridor impacts related to the development and delivery of the Yellowhead Freeway project.	CM-99-9000	Infrastructure Delivery - Growth	IIS - Infrastructure Planning & Design	Munc Sustain. Initiative - MSI	-	(750,000)	(165,000)	-	(915,000)

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32	Planning and design of streetscape improvements to 101 Avenue corridor. The rehabilitation for this section of roadway is not currently planned to occur until 2027-30. Based on these timelines there is sufficient time available to delay the work until next budget cycle to ensure the work is properly aligned and integrated.	CM-20-2020	Transportation: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	-	(1,000,000)	(1,000,000)	(2,000,000)
33	Construction of protected uni-directional bike lanes and enhanced pedestrian realm between 109 Street and 116 Street, along with pedestrian plaza between 112 and 113 Street. Funding will allow for construction of this facility based on design plans. The planning and design work on the urban plaza continues and there is sufficient time to revisit this as a priority for delivery as part of a future SCBA or with the 2023-26 Capital Budget. This location is a moderately high priority for renewal.	CM-99-9000	Infrastructure Delivery - Growth	IIS - Infrastructure Planning & Design	Munc Sustain. Initiative - MSI	(263,000)	(13,189,000)	(2,548,000)	-	(16,000,000)
34	Planning and design of the infrastructure enhancement required to support a professional soccer team at Clarke Stadium. Since this project first emerged as a priority funding request, the professional soccer team has successfully completed its first season of operation at Clarke Stadium. Future enhancements to Clarke Stadium can be deferred for future consideration as part of a future SCBA or with the 2023-26 Capital Budget.	CM-10-1010	Facility: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	(500,000)	-	-	(500,000)
35	Planning (public engagement and functional program) for a new community recreation centre in the south of the City. In consideration of the funding pressures that exist to advance other recreation facility priorities, it would be difficult to build public expectations through public engagement on another facility in a constrained capital budget environment. This project can be revisited as part of a future SCBA or with the 2023-26 Capital Budget when future funding capacity is better understood. There is no known time sensitivity related to the deferral of this work	CM-10-1010	Facility: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	(1,000,000)	-	-	(1,000,000)
36	Planning and design of a new library branch in the Terwillegar district, in replacement of the Riverbend Library Branch, addressing the growing needs and population of the south central communities. This project can be revisited as part of a future SCBA or with the 2023-26 Capital Budget when future funding capacity is better understood.	CM-10-1010	Facility: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Pay-As-You-Go	-	-	(2,000,000)	-	(2,000,000)
37	Planning and design to schematic design for an African Multicultural Community Centre and site master plan for Athlone Park. The project has been put on hold indefinitely and further work related to the program development and increasing partner capacity is required to ensure this work can be successfully delivered. This project can be revisited as part of a future SCBA or with the 2023-26 Capital Budget.	15-21-1040	Wellington/ African Multicultural Centre	IIS - Infrastructure Planning & Design	Pay-As-You-Go	(673,000)	-	-	-	(673,000)
38	Design for Whitemud Drive from 207 Street to 231 Street. This work was intended to align with roadway upgrading being planned by the Province related to secondary highway 628 (City Limit to Highway 60). With adjusting priorities with the Province's capital budget, there is the ability to defer this work until the timing of the Province's work has been confirmed.	CM-20-2020	Transportation: Planning and Design - Growth	IIS - Infrastructure Planning & Design	Pay-As-You-Go	(120,000)	(824,000)	(325,000)	(731,000)	(2,000,000)
				DEFERRED GROWTH	SubTotal	(1,684,800)	(17,063,000)	(6,038,000)	(1,731,000)	(26,516,800)
					Summary of Funding Sources (Deferred Growth)					
					Munc Sustain. Initiative - MSI	(263,000)	(13,939,000)	(2,713,000)	-	(16,915,000)
					Pay-As-You-Go	(1,421,800)	(3,124,000)	(3,325,000)	(1,731,000)	(9,601,800)
					Check	(1,684,800)	(17,063,000)	(6,038,000)	(1,731,000)	(26,516,800)