

Reduction of Makeshift Camps

Community and Public Services Committee

December 4, 2019



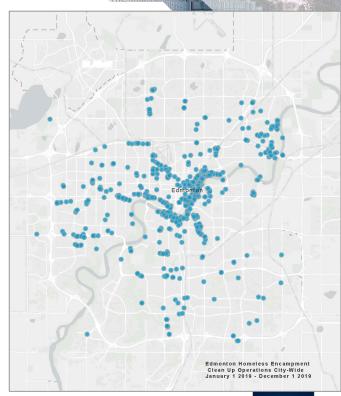
City Response to Encampments

Encampments Increasing City-Wide

- Estimated annual cost of camp closure and clean-up for Administration exceeds \$1.8 million
- As of October 30, 2019, there were 4,004 encampment-related 311 inquiries this year, up from 2,171 in all of 2018 and 790 in 2016.

May 2019

- Council approved CR 6674: Interim Housing and corresponding recommendations for improving encampment response
- Directed Administration to explore a targeted approach to areas with concentrations of camps and faster housing solutions for people sleeping outside





Improved Encampment Response

Spring 2019: Dawson Park & Kinnaird Ravine

- Safety concerns required an immediate evacuation of the park
- Coordinated outreach and clean-up effort took place May 22 29, 2019, with elevated enforcement levels until September 1, 2019, costing \$246,000

Summer 2019: Increase of encampments in the core

• Growing encampments in the core adjacent to agencies and along the LRT tracks

Fall 2019: Encampment Response Team

- Cross systems team: Homeward Trust, City of Edmonton, Bissell Centre, Boyle Street Community Services, Edmonton Police Service, Alberta Health Services, Alberta Supports, and Government of Alberta
- Selective enforcement enabled concurrent outreach and housing efforts by multiple partner organizations
- 129 individuals screened onto By Names List, 76 connected to teams, and 16 housed



Increasing Access to Shelter & Housing

Three barriers consistently impede attempts to reduce the number of people sleeping outside:

- 1. Lack of low-barrier shelter options
- Length of time it takes to connect outside sleepers to housing, which is further challenged by the mobile nature of the unsheltered population
- 3. Limited available capacity/long wait times for permanent supportive housing and other higher-intensity housing interventions







Increasing Access to Shelter & Housing

Lower Barrier Shelters

 Reduce barriers for occupants by extending operating hours, minimizing 'banning', increased storage for client belongings, allowing couples & pets, smaller facilities/increased privacy, harm reduction/no sobriety requirements

Bridge Housing

 Short-term, continuous stay accommodation for individuals awaiting placement into permanent housing

Expedited Permanent Supportive Housing

 On-site support services for chronically homeless residents with complex and persistent challenges such as mental and physical health barriers and addictions issues





Summary of Analysis

Lower Barrier Shelters

- Options include workforce trailers or a sprung tent
- ~\$1.1 \$2.5 million capital (40-75 beds) + \$680 000 \$1.6 m/year in operating costs
- Recommend focusing on lowering barriers and improving operations at existing shelters and new shelters coming online

Bridge Housing

- Options include existing building, modular build, or workforce trailers
- ~\$1.6 \$6.1 million capital (32-50 units) + \$1.2 \$2 million/year in operating costs
- Missing infrastructure in homeless-servicing system with significant potential to reduce street homelessness and improve efficiency of housing first system (*will explore further*)

Expedited Permanent Supportive Housing

- Options include existing building, modular build or tiny homes
- ~\$2 \$8 million+ capital (15-50 units) + \$400 000 \$1.3 million/year in operating
- Missing infrastructure that could be expedited using alternative build method (will explore further)



Next Steps

- Continue efforts of Encampment Response Team and work to implement prioritization matrix for enforcement efforts
- Engage Government of Alberta and existing providers to advocate for lower barrier shelters
- Further develop specific proposal for bridge housing using an existing building or workforce trailers
- Further develop specific proposal for expedited PSH using modular construction
- Work with Homeward Trust, the Government of Alberta, and Federal government to identify funding strategies for bridge housing and permanent supportive housing







