



April 10, 2020

The Honourable Jason Kenney  
Premier of Alberta  
307 Legislature Building  
10800 - 97 Avenue NW  
Edmonton, AB T5K 2B6

The Honourable Kaycee Madu  
Minister of Municipal Affairs  
132 Legislature Building  
10800 - 97 Avenue NW  
Edmonton, AB T5K 2B6

Dear Premier Kenney and Minister Madu:

In light of the economic challenges we are all facing together as a result of the current global pandemic, the City of Edmonton is working diligently to ensure public health and safety is our top priority. At the same time, we are seeking to reduce costs for ratepayers and taxpayers while hearing from and responding to our business community regarding their immediate and long-term needs. We are also very attuned to the need to reduce red tape, internally and for business, as my letter dated April 3, 2020 outlines.

Following our conversations on infrastructure stimulus and further to your announcement yesterday, I am writing today to share with you the City of Edmonton's shovel-ready priority projects for 2020 and 2021. Combined, these lists include more than \$2.1 billion in stimulus projects that create up to 10,490 jobs and directly benefit Edmontonians. Shovel-ready priority projects for 2020 include:

- Residential/commercial infill redevelopment that supports Edmonton's goals of building a more efficient city, \$10-100 million (60-600 jobs)
- Flood mitigation projects to prevent flooding of homes and businesses, \$500 million (200-500 jobs)
- Lewis Farms Recreation Centre, \$290 million (2,050 jobs)
- Coronation Recreation Centre, \$150 million (1,000 jobs)
- Infrastructure renewal including alleys and open spaces, \$100 million (1,000 jobs)
- Winterburn Industrial Park roads, \$100+ million (665 jobs)
- Nature's Wild Backyard at the Valley Zoo, \$40 million (280 jobs)
- Road asphalt resurfacing and renewal, \$20-25 million (200 jobs)
- Downtown District Energy, \$27 million (105 jobs)

Shovel-ready priority projects for 2021 include:

- Four sites of affordable housing, \$100 million (740 jobs)
- South LRT extension, \$600 million (2,700 jobs)
- Brownfield/contaminated sites, \$25-100 million (200-650 jobs)

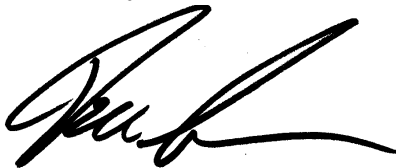
In addition, City Council has prioritized provincial support for the City's Small Business Revitalization Enhancement Program. We are seeking \$10 million at this time to support small business in Edmonton.

To supplement this list of prioritized projects, I wanted to highlight that Edmonton is well-positioned to support an injection of deferred maintenance in our public schools, public housing, post-secondary institutions and other community facilities. There are opportunities to engage with the city's advanced manufacturing sector — given its members' significantly reduced capacity during the pandemic — as well as the many service providers that would be called upon to support economic activity. Combined, the job-creation opportunity is sizeable, which is key to ensuring that our economy emerges from this pandemic in a resilient manner.

Finally, business owners are telling us that our plan to delay all property tax payments for two months is welcomed relief, but may not be enough. In order for the City of Edmonton to defer further or even reduce property tax payments, we require a cash flow backstop and relief for our extraordinary costs from the provincial and/or federal government. With this in mind, we ask that you include this issue in your ongoing conversations with the federal government and add a backstop for municipalities like Edmonton and our neighbors to your list of federal advocacy priorities. Financial support that allows for a delay in property tax collection or even a one-time reduction will put much-needed money in the hands of businesses and households, providing immediate economic stimulus and supporting Alberta's economic reset.

We look forward to hearing further announcements from your government and working together on these priorities. Thank you.

Yours truly,

A handwritten signature in black ink, appearing to read 'Don Iveson', with a long horizontal flourish extending to the right.

Don Iveson  
Mayor

c: The Honourable Travis Toews, President of Treasury Board and Minister of Finance  
The Honourable Ric Mclver, Minister of Transportation  
The Honourable Prasad Panda, Minister of Infrastructure  
Members of Edmonton City Council  
Edmonton Chamber of Commerce