

## **Operating Budget Approach**







2021 COVID BUDGET STRATEGY

ONE-TIME BUDGET REDUCTIONS

**2021 0% TAX INCREASE** 

ONGOING BUDGET REDUCTIONS

**2022 & BEYOND** 

LIMIT TAX INCREASE
MANAGE COVID IMPACTS

**SHORT TERM** 

LONG TERM

Limited Scope

PRIORITY BASED BUDGETING

Full Scope

REIMAGINE



## **Operating Budget Approach**

## **2021 COVID BUDGET STRATEGY ONE-TIME** BUDGET IMPACTS

- One-time reductions to revenue resulting from COVID
- One-time additional costs resulting from COVID:
  - Protective Personal Equipment
  - Enhanced Cleaning
  - Support for Vulnerable Populations
- One-time strategies to offset COVID-19 revenue and additional cost impacts

#### Focus of the Public Hearing

## **2021 0% TAX INCREASE ONGOING** BUDGET REDUCTIONS

- Ongoing, permanent reductions of the base budget that do not relate to COVID-19:
  - Service Level Reductions
  - Funding to Partners
  - Facility Closures
  - Expense Reductions
  - Efficiencies
  - Workforce Strategies
- Used to achieve 0% tax increase in 2021

**Edmonton** 

## **Budget Reductions - 2021 0% Tax Increase**

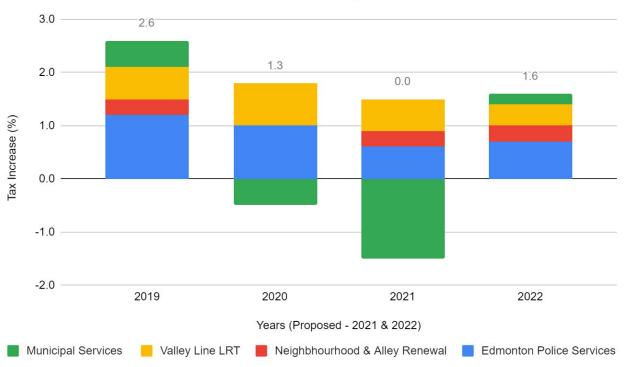
\$56.5 million

WORKFORCE STRATEGIES	\$18.2 M
SERVICE LEVEL REDUCTIONS	\$13.2 M
INCREASED REVENUE/RECOVERY	\$1.2 M
FUNDING TO PARTNERS	<sup>\$</sup> 6.4 M
FACILITY CLOSURES	\$1.4 M
EXPENSE REDUCTIONS	\$ <b>6.4 M</b>
EFFICIENCIES	\$9.7 M



### **Tax Increase Trend**







# **Questions?**

