

City of Edmonton Golf Courses Financial Summary (2015 - 2020)

Total All City of Edmonton Golf Courses							
(in \$000's)	2015	2016	2017	2018	2019	2015-2019 Average	2020 (end of Sept)
Personnel	1,508	1,642	1,481	1,509	1,515	1,531	1,113
Material and Equipment	496	453	329	341	309	386	279
External Services	1,078	1,084	1,021	1,049	1,019	1,050	438
Fleet Services	515	712	646	729	789	678	622
Interdepartmental	104	177	92	96	52	104	92
Utilities	222	289	277	281	224	258	163
Other	62	59	50	50	37	52	6
Overhead	388	416	380	416	418	403	218
Total Operating Expense	4,374	4,832	4,275	4,471	4,364	4,463	2,930
Revenue Admissions	3,831	3,627	3,472	3,374	3,341	3,529	2,937
Revenue Power Cart	530	510	533	540	522	527	415
Other revenue	432	391	634	443	466	473	288
Overhead	83	69	70	75	81	76	27
Total Operating Revenue	4,876	4,597	4,710	4,432	4,410	4,605	3,667
Operating Tax Levy	502	(236)	435	(39)	46	142	737
Operating Cost Recovery	111.5%	95.1%	110.2%	99.1%	101.0%	103.2%	125.2%
Hard Infrastructure Maintenance (buildings, irrigation)	505	765	662	844	565	668	355
Capital Investment	207	565	434	1,559	983	750	1,065
Total Cost	5,086	6,163	5,372	6,874	5,912	5,882	4,350
Total Cost Recovery	95.9%	74.6%	87.7%	64.5%	74.6%	78.3%	84.3%
Attendance * 2020 opened 1 month later than previous years due to COVID-19	167,665	157,726	151,941	142,738	145,279	153,070	93,922

Riverside Golf Course							
(in \$000's)	2015	2016	2017	2018	2019	2015-19 Average	2020 (end of Sept)
Personnel	568	560	515	550	541	547	409
Material and Equipment	159	121	133	114	124	130	98
External Services	374	395	358	398	296	364	199
Fleet Services	136	217	206	239	250	209	195
Interdepartmental	30	22	38	29	17	27	44
Utilities	102	74	97	94	67	87	65
Other	54	54	48	47	44	48	15
Overhead	138	136	136	151	142	141	88
Total Operating Expense	1,561	1,577	1,530	1,620	1,480	1,554	1,115
Revenue Admissions	1,271	1,208	1,184	1,181	1,084	1,186	980
Revenue Power Carts	217	201	213	216	192	208	174
Other revenue	165	157	173	147	144	157	102
Overhead	29	24	24	27	27	26	5
Total Operating Revenue	1,682	1,590	1,594	1,571	1,447	1,576	1,261
Operating Tax Levy	121	12	64	(50)	(34)	23	147
Operating Cost Recovery	107.7%	100.8%	104.2%	96.9%	97.7%	101.5%	113.2%
Hard Infrastructure Maintenance (buildings, irrigation)	194	170	150	184	161	172	124
Capital Investment	80	5	164	32	5	57	24
Total Cost	1,835	1,752	1,844	1,8364	1,646	1,783	1,263
Total Cost Recovery	92%%	91%	86%	86%	88%	88%	100%
Attendance * 2020 opened 1 month later than previous years due to COVID-19	33,750	31,984	31,589	30,661	28,309	31,259	20,451

Rundle Golf Course							
(in \$000's)	2015	2016	2017	2018	2019	2015-19 Average	2020 (end of Sept)
Personnel	309	312	318	304	352	319	187
Material and Equipment	94	131	64	64	58	82	33
External Services	228	209	187	134	207	193	-4
Fleet Services	119	164	170	189	199	168	132
Interdepartmental	28	80	8	28	11	31	12
Utilities	60	56	54	61	55	57	34
Other Financing	0	0	0	0	0	0	0
Other	3	2	0	0	-9	0	-9
Overhead	82	90	78	80	92	84	35
Total Operating Expense	923	1,043	878	861	964	934	421
Revenue Admissions	527	484	459	405	438	463	0
Revenue Power Carts	50	59	61	56	62	57	0
Other revenue	52	56	50	52	52	52	0
Overhead	11	9	9	9	10	10	0
Total Operating Revenue	639	609	579	523	562	582	0
Operating Tax Levy	(284)	(434)	(300)	(338)	(401)	(351)	(421)
Operating Cost Recovery	69.2%	58.4%	65.9%	60.7%	58.3%	62.5%	0.0%
Hard Infrastructure Maintenance (buildings, irrigation)	124	247	189	342	171	215	62
Capital Investment	5	32	55	789	35	183	14
Total Cost	1,052	1,322	1,1227	1,992	1,170	1,332	497
Total Cost Recovery	61%	46%	52%	26%	48%	44%	0.0%
Attendance * 2020 opened 1 month later than previous years due to COVID-19	27,146	25,691	24,585	21,453	22,441	24,263	0

Victoria Golf Course							
(in \$000's)	2015	2016	2017	2018	2019	2015-19 Average	2020 (end of Sept)
Personnel	539	599	546	545	504	547	441
Material and Equipment	219	182	104	143	119	153	143
External Services	403	466	404	440	455	433	144
Fleet Services	243	315	256	287	324	285	274
Interdepartmental	30	47	41	39	20	35	35
Utilities	51	149	114	113	90	103	54
Other	4	4	2	2	1	3	0
Overhead	145	166	143	161	161	155	83
Total Operating Expense	1,634	1,927	1,611	1,729	1,674	1,715	1,175
Revenue Admissions	1,507	1,422	1,377	1,358	1,365	1,406	1,496
Revenue Power Carts	264	250	260	267	268	262	240
Other revenue	187	156	322	226	249	228	45
Overhead	34	28	30	32	35	32	18
Total Operating Revenue	1,992	1,856	1,989	1,883	1,918	1,927	1,800
Operating Tax Levy	358	(71)	378	154	244	213	625
Operating Cost Recovery	121.9%	96.3%	123.5%	108.9%	114.6%	112.4%	153.2%
Hard Infrastructure Maintenance (buildings, irrigation)	152	302	323	318	232	266	168
Capital Investment (including driving range)	112	508	260	648	943	494	932
Total Cost	1,898	2,737	2,194	2,695	2,849	2,475	2,275
Total Cost Recovery	105%%	68%	91%	70%	68%	78%	80%
Attendance * 2020 opened 1 month later than previous years due to COVID-19	40,396	38,660	37,455	35,840	34,727	37,416	30,216

Victoria Driving Range							
(in \$000's)	2015	2016	2017	2018	2019	2015-19 Average	2020 (end of Sept)
Personnel	92	171	102	111	119	119	75
Material and Equipment	25	20	28	19	9	20	6
External Services	73	15	72	78	62	60	99
Fleet Services	18	17	14	15	17	16	20
Interdepartmental	17	28	5	1	4	11	0
Utilities	9	11	13	13	12	12	9
Other	0	0	0	0	0	0	0
Overhead	23	25	23	24	24	24	11
Total Operating Expense	256	285	256	260	246	261	220
Revenue Admissions	526	513	452	430	453	475	462
Revenue Power Carts	0	0	0	0	0	0	0
Other revenue	28	21	89	18	21	35	140
Overhead	10	8	8	8	9	8	4
Total Operating Revenue	564	542	549	456	483	519	606
Operating Tax Levy	308	257	293	195	237	258	386
Operating Cost Recovery	220.4%	189.9%	214.2%	175.0%	196.3%	199.1%	275.1%
Hard Infrastructure Maintenance (buildings, irrigation) * 2017-2020 captured under Victoria Golf Course	35	46	0	0	0	16	0
Total Costs	291	332	256	260	246	277	220
Total Cost Recovery	193.6%	163.4%	214.2%	175.0%	196.3%	187.2%	275.1%
Attendance * 2020 opened 1 month later than previous years due to COVID-19	66,373	61,391	58,312	54,784	59,802	60,132	43,255