

Waste Services

2021 Utility Rate Filing

December 4, 2020

Utility Committee

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Overview

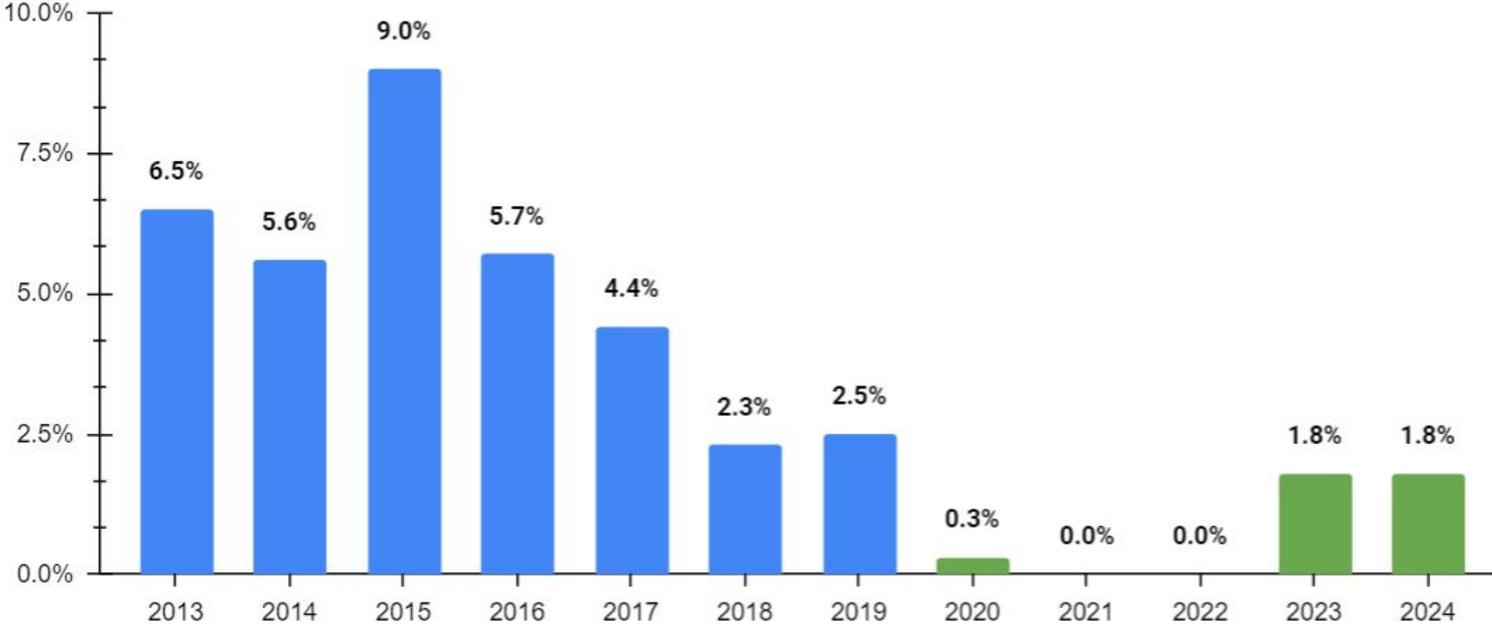
- 25-year Waste Strategy in Action
- 2021 Utility Rate Filing
 - ◆ Capital | Operating Budget
 - ◆ Proposed 2021 Rates
- Waste Services Fiscal Policy (CR_7840)

25-year Waste Strategy in Action





Proposed Rate Outlook to 2024



2021 Utility Rate Filing

Operating Budget Adjustment Highlights

- Provide stable and consistent rates over the long term
 - ◆ Proposed 0% rate for 2021
 - ◆ Cart rates in effect October 2021
- Transformational service delivery starting in 2021
- Revenue potential and asset optimization

Capital Forecast Plan

- Focused prioritization and realignment of capital plan
- \$187 million allocated to 16 capital profiles
- Landfill gas to renewable natural gas (new capital profile)

Proposed 2021 Rates

TYPE OF RESIDENTIAL SERVICE	Monthly Rate (2020 blended rate)	Proposed Monthly Rate (effective Jan. 1 to Sept. 30, 2021)	Proposed Monthly Rate (effective Oct. 1 to Dec. 31, 2021)	Monthly Decrease/ Increase (effective Oct. 1, 2021)
Hand Collection (no garbage cart provided)	\$47.22	\$47.22	N/A	N/A
<i>Hand collection will transition to one of the three cart options below</i>				<i>Dependent on option selected</i>
120L Garbage Cart	\$47.22	\$47.22	\$43.32	(\$3.90)
240L Garbage Cart	\$47.22	\$47.22	\$48.32	\$1.10
360L Garbage Cart	N/A	N/A	\$58.32	\$11.10
Bin Collection	\$30.69	\$30.69	\$30.69	No change
Multi-unit Transition Rate 1	\$34.00	\$37.30	\$37.30	\$3.30
Multi-unit Transition Rate 2	N/A	\$34.00	\$34.00	N/A

Waste Services Fiscal Policy (CR_7840)

- Review of fiscal policy completed in 2020
- Benchmarking study conducted of municipally owned utilities
- Highlights of proposed policy changes include:
 - ◆ Removal of Debt to Net Assets as a financial indicator
 - ◆ Addition of Debt Service Coverage Ratio
 - ◆ Addition of rate setting principles

Capital Financing Indicator	2021	2022
Debt to Net Assets Ratio (Target: Between 50% and 70%)	77.7%	76.0%
Debt Service Coverage Ratio (Target: <= 22% of Revenues)	13.5%	14.1%

Thank you

Waste Services
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