



Audit Committee



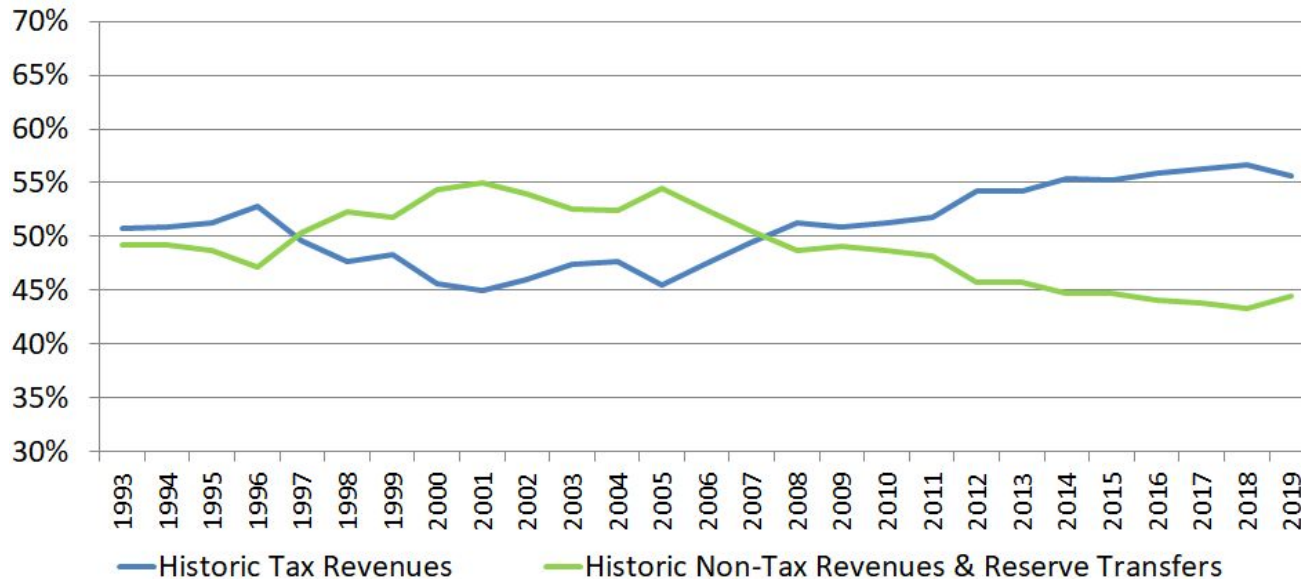
Edmonton

Administrative Response to Office of the City Auditor - City Financial Condition Review

November 17, 2020

Growing Reliance on Property Tax Revenues

Tax Revenues vs. Non-Tax Revenues as % of Total Operating Revenues

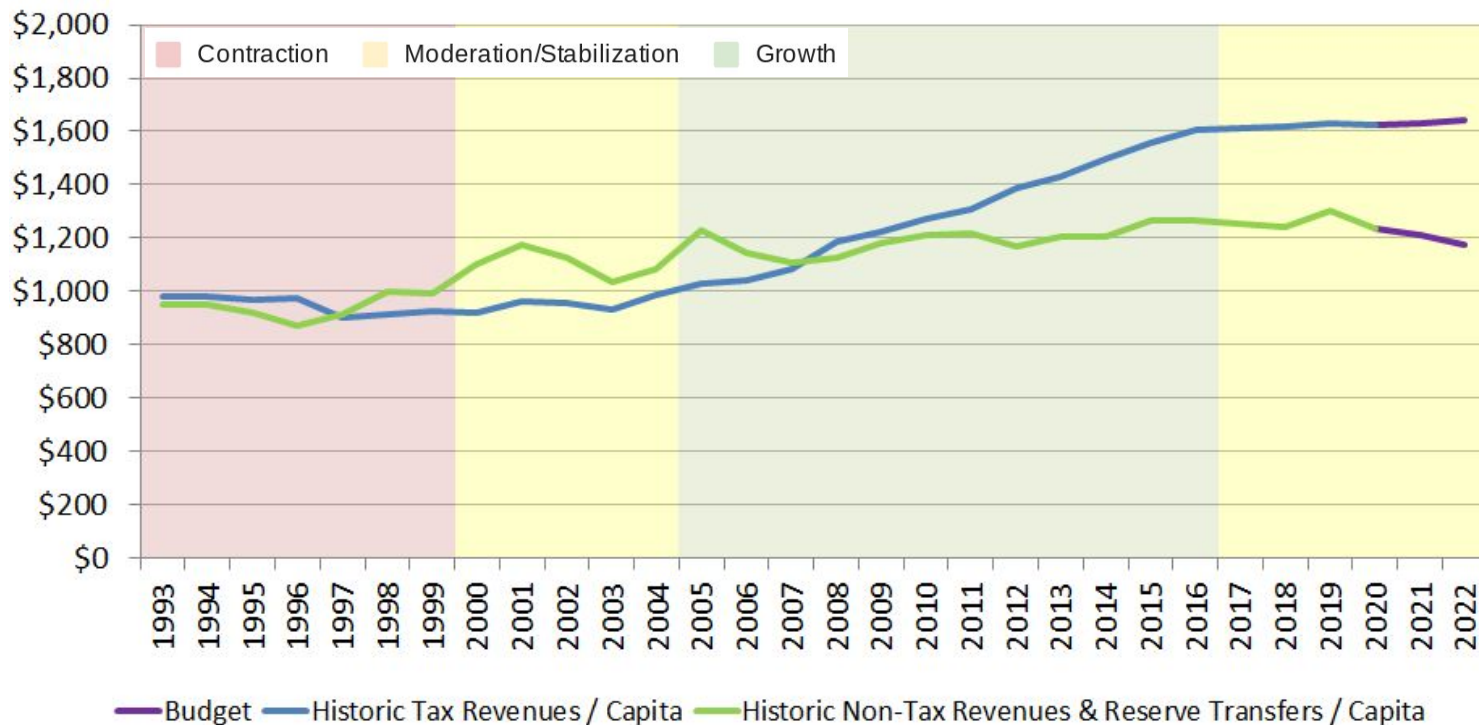


Fiscal Policy Phases

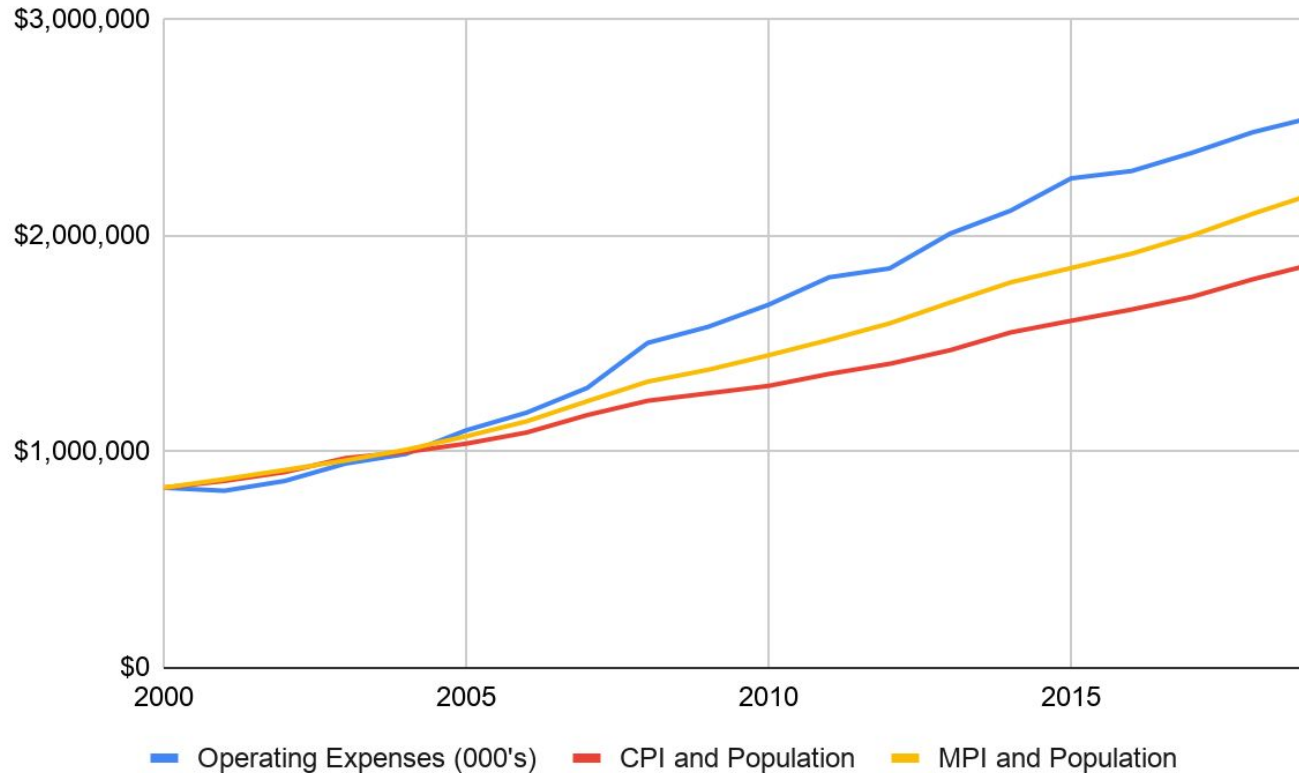
Years	Fiscal Policy Phase	Description
1993-1999	Contraction of Municipal Government	<ul style="list-style-type: none">Fiscal policy was constrained in response to economic stagnation (mid 90s), deep Provincial budget cuts, and population decline in Edmonton
2000-2004	Moderate Growth of Municipal Government	<ul style="list-style-type: none">Fiscal policy was characterized by moderate growth in spending and taxation; but with a limited capital program and deteriorating asset condition
2005-2016	Significant Growth of Municipal Government	<ul style="list-style-type: none">Fiscal policy responded to rapid population and economic growth with significant capital growth, infrastructure renewal, and new and enhanced services
2017-2022	Stabilization of Municipal Government	<ul style="list-style-type: none">Fiscal policy responded to the economic contraction (2015-2016) and following slow economic recovery (2017-present) by slowing growth in spending and taxation, but maintaining a capital program and maintaining infrastructure assets

Operating Revenue Trends

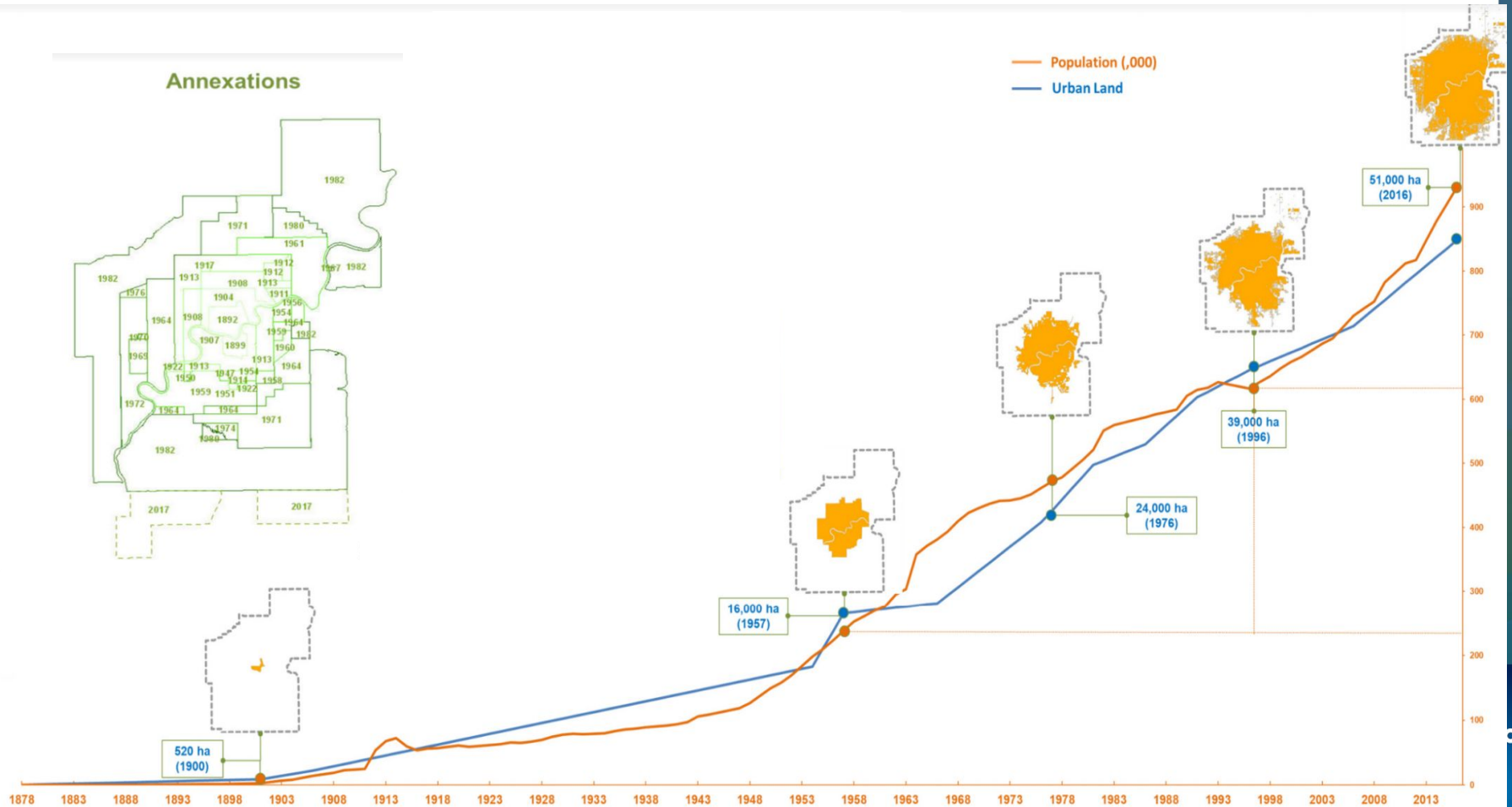
Tax Revenues vs. Non-Tax Revenues Per Capita (Inflation Adjusted)



Operating Expenses Growth Comparison



Source: City of Edmonton (2000 = base year)



Source: The land use data was developed by the City's Urban Growth team using Landsat remote sensing imagery, the population data was compiled by using municipal census and federal census.

Is the City financially viable?

- **Yes**, the City continues to be financially viable

Keep in mind...

- There are pressures:
 - Economic Climate
 - Growing Service Demands
 - Strategic Plan Aspirations
 - Property tax has shouldered a greater burden in the past 10 years

» Thank You

Use of Debt

Borrowing by project - 2005 to 2020 (000's)

